ESTTA Tracking number:

ESTTA937267

Filing date:

11/26/2018

IN THE UNITED STATES PATENT AND TRADEMARK OFFICE BEFORE THE TRADEMARK TRIAL AND APPEAL BOARD

Notice of Opposition

Notice is hereby given that the following party opposes registration of the indicated application.

Opposer Information

Name	The Daily Beast Company LLC
Granted to Date of previous extension	11/25/2018
Address	555 West 18th Street2nd Floor New York, NY 10011 UNITED STATES

Attorney information	Gerald J. Ferguson Baker & Hostetler LLP 45 Rockefeller Plaza New York, NY 10111 UNITED STATES bhipdocket@bakerlaw.com, gferguson@bakerlaw.com, dwilcox@bakerlaw.com, kwallace@bakerlaw.com, ahsu@bakerlaw.com

Applicant Information

Application No	87249746	Publication date	05/29/2018
Opposition Filing Date	11/26/2018	Opposition Peri- od Ends	11/25/2018
Applicants	Hoffman, Damien P.O. Box 8912 Asheville, NC 28814 UNITED STATES Hoffman, Derek P.O. Box 8912 Asheville, NC 28814 UNITED STATES		

Goods/Services Affected by Opposition

Class 041. First Use: 1997/04/12 First Use In Commerce: 1997/04/12

All goods and services in the class are opposed, namely: Providing an online website featuring information and reviews in the field of publishing of non-fiction books and newsletters about business, sports, entertainment, lifestyle, computer entertainment and gaming

Grounds for Opposition

Priority and likelihood of confusion	Trademark Act Section 2(d)
Misuse of Registration symbol	Copelands' Enterprises Inc. v. CNV Inc., 945

Marks Cited by Opposer as Basis for Opposition

U.S. Registration No.	3960598	Application Date	03/26/2010
Registration Date	05/17/2011	Foreign Priority Date	NONE
Word Mark	CHEAT SHEET		
Design Mark	CHEA	ΤSΗ	EET
Description of Mark	NONE		
Goods/Services		eaturing summaries o	se In Commerce: 2008/10/06 of current events news articles, thers

U.S. Registration No.	5514041	Application Date	02/06/2015
Registration Date	07/10/2018	Foreign Priority Date	NONE
Word Mark	CHEAT SHEET		
Design Mark	CHE	AT SH	EET
Description of Mark	NONE		
Goods/Services	Class 009. First use: f	First Use: 2016/12/01 First U	lse In Commerce: 2016/12/01
	events news articles, downloadable softwar ation, namely, current events news websites namely, current event	events news articles, and preson of others; mobile application	nts news websites of others; pplication for reporting inform- oviding links to the current ns for reporting information, ng links to the current events

Attachments	77969124#TMSN.png(bytes) 86526624#TMSN.png(bytes) CHEAT SHEET - Notice of Opposition.pdf(403950 bytes) Exhibit A - TheDailyBeast.com About Us Page 2018-11-19.pdf(571047 bytes) Exhibit B - IAC Daily Beast Brand Page 2018-11-19.pdf(1121960 bytes) Exhibit C - TDBs CHEAT SHEET Registrations.pdf(499471 bytes) Exhibit D - Michigan Today Article on Hoffmans Wall St Cheat Sheet 2014-04-10.pdf(720829 bytes) Exhibit E - WallStCheatSheet.com 2009-09-18.pdf(1878449 bytes) Exhibit F - WallStCheatSheet.com 2013-09-14.pdf(2106271 bytes)
	Exhibit F - WallStCheatSheet.com 2013-09-14.pdf(2106271 bytes) Exhibit G - CheatSheet.com About Page.pdf(379424 bytes)

Signature	/Gerald J. Ferguson/
Name	Gerald J. Ferguson
Date	11/26/2018

IN THE UNITED STATES PATENT AND TRADEMARK OFFICE BEFORE THE TRADEMARK TRIAL AND APPEAL BOARD

THE DAILY BEAST COMPANY LLC,

Opposer,

v.

DAMIEN HOFFMAN & DEREK HOFFMAN,

Applicants.

Serial No.: 87249746

Filed: November 28, 2016 Published: May 29, 2018 Mark: CHEAT SHEET

Opposition No.:

NOTICE OF OPPOSITION

Opposer, The Daily Beast Company LLC ("TDB" or "Opposer"), a limited liability company organized in the State of Delaware with a principal place of business at 555 West 18th Street, New York, New York 10011, believes it will be damaged by registration of the mark CHEAT SHEET, which is the subject of U.S. Trademark Application Serial No. 87249746, filed by Damien Hoffman and Derek Hoffman ("Applicants"), individuals who reside in Asheville, North Carolina, and hereby opposes the same.

The Daily Beast and Its CHEAT SHEET Marks

1. TDB is a well-known news provider delivering "award-winning original reporting and sharp opinion in the arena of politics, pop-culture and power." *See* Exhibit A (Screenshot of TDB's "About Us" Page, https://www.thedailybeast.com/company/about-us). TDB's website, TheDailyBeast.com, reaches more than one million readers a day with over 20 million unique visitors per month. *See* Exhibit B (Screenshot of IAC's The Daily Beast Brand page).

- 2. Since as early as October 2008, TDB and its predecessors-in-interest have offered these services under THE DAILY BEAST and CHEAT SHEET trademarks to consumers though TheDailyBeast.com website.
- 3. In addition to its common law rights in the CHEAT SHEET mark, Opposer's CHEAT SHEET mark is protected in the United States under the following registrations (collectively, the "CHEAT SHEET Marks"):

CHEAT SHEET	Reg. No. 3960598	Class 41: Providing an online website	Registered on
		featuring summaries of current events	May 17, 2011
		news articles, and links to the current	
		events news websites of others	
CHEAT SHEET	Reg. No. 5514041	Class 9: Downloadable mobile	Registered on
		applications for reporting information,	July 10, 2018
		namely, current events news articles, and	
		links to the current events news websites	
		of others; downloadable software in the	
		nature of a mobile application for	
		reporting information, namely, current	
		events news articles, and providing links	
		to the current events news websites of	
		others; mobile applications for reporting	
		information, namely, current events news	
		articles, and providing links to the current	
		events news websites of others on cell	
		phones, tablets and other handheld	
		devices	

- 4. Attached as Exhibit C are printouts from the electronic records of the United States Patent and Trademark Office of the certificates of registration for the CHEAT SHEET Marks. Said registrations are valid, subsisting and in force. Registration No. 3960598 has become incontestable under the Lanham Act.
- 5. Since at least as early as October 2008, TDB and its predecessors-in-interest have advertised, promoted, and offered their news and information services under the CHEAT SHEET Marks. Accordingly, the CHEAT SHEET Marks have become well-known and well-established in connection with TDB's business and the news and informational services offered thereunder.

6. Consumers and the general public have come to rely upon and recognize the CHEAT SHEET Marks as exclusive marks of TDB. The CHEAT SHEET Marks are inherently distinctive and have come to represent and symbolize the valuable good will of TDB.

The Applicant, Wall St. Cheat Sheet, and Its Broad Information and News Services

- 7. Applicants' "debuted in November 2008," when they began offering printed, financial newsletters under the name, Wall St. Cheat Sheet. *See* Exhibit D (Printout of a Michigan Today article title, An Entrepreneur's Cheat Sheet by Deborah Holdship dated Apr. 10, 2014). Applicants' monthly, financial newsletters targeted "the mainstream, retail investor." Exhibit D.
- 8. In or about 2009, Applicants created the website WallStCheatSheet.com which was a "consumer-oriented finance website." *See* Exhibit D; *see also* Exhibit E (Screenshot of WallStCheatSheet.com as of September 2009 from the Wayback Machine).
- 9. Upon information and belief, Applicants' goods and services were for the purpose of providing financial news and information to its readers to help them make information investment decisions.
- 10. On March 24, 2010, Applicants applied for the trademark CHEAT SHEET in connection with "Educational and learning publications, namely, newsletters and non-fiction books about business, politics, sports, entertainment, and lifestyle" in class 16 for printed matter. Applicants alleged first use in commerce on November 15, 2008. This application registered on October 26, 2010 (Reg. No. 3867463).
- 11. As of late 2013, Applicants' website was still branded Wall St. Cheat Sheet (see logo below) and focused on providing financial information to assist investors with sections of the website named "Stock News", "Investing Ideas", "Econ & Policy", "Personal Finance", and

"Tools for Investors". See Exhibit F (Screenshot of WallStCheatSheet.com as of September 2013 from the Wayback Machine).



12. Upon information and belief, in or about October 2014, Applicants acquired the domain, CheatSheet.com, and began to redirecting their original domain, WallStCheatSheet.com, to the new domain and began using the new design below which removed the words, "Wall St.", and continued using the federal trademark registration symbol.



- 13. Upon information and belief, in or about October 2014, Applicants' website transitioned from providing financial news and information to investors to a general news and information website.
- 14. Upon information and belief, the domain, CheatSheet.com, was first registered in April 1997 but was never used by anyone, let alone Applicants, in connection with the Applicants' applied for class 41 services until Applicants began using the domain in October 2014.
- 15. Applicants currently describe their CheatSheet.com website as a "lifestyle site...covering a wide-range of subjects." *See* Exhibit G (Screenshot of the About page of Applicant's website, https://www.cheatsheet.com/about/). Applicants' website "is dedicated to providing audiences the information they want in an approachable, entertaining way." Exhibit G. Applicants "want you to save time and live more, so [they] closely follow, research, and

write about topics to bring you the most up-to-date guides, reviews, lists, and advice." Exhibit G.

- 16. On November 28, 2016, Applicants applied for CHEAT SHEET in connection with "Providing an online website featuring information relating to educational and learning publications, namely, newsletters and non-fiction books about business, politics, sports, entertainment, lifestyle, computer entertainment and gaming" in class 41 (App. No. 87249746). Applicants later amended the description of services to: "Providing an online website featuring information and reviews in the field of publishing of non-fiction books and newsletters about business, sports, entertainment, lifestyle, computer entertainment and gaming" in class 41.
- 17. On March 9, 2017, as anticipated by TDB, its registration for CHEAT SHEET (No. 3960598) was cited in an office action against Applicants' application for the identical mark CHEAT SHEET in connection with nearly identical news and information services.
- 18. On September 7, 2017, Applicants responded to this action arguing that: (1) TDB's services are focused "in the field of politics"; (2) Applicants' services are "to offer digital newsletters" with an emphasis on entertainment; (3) Applicants' services are limited to "information and reviews in the field of publishing of non-fiction books and newsletters"; and (4) Applicants' consumers are those "looking to receive digital subscriptions".
- 19. Contrary to the assertions in Applicants' office action response, TDB's services as registered and as actually used are not limited to the field of politics and cover all fields of use. Second, Applicants' actual services may include newsletters but its applied for services cover "Providing an online website featuring information". Third, Applicants' services as amended may be limited to the field of publishing non-fiction books and newsletters, but Applicants do not provide information in this field. Applicants' actual services are to provide information in all

fields and not merely information on publishing. *See* Exhibit G. Finally, Applicants' consumers are not limited to those "looking to receive digital subscriptions." Its consumers include the millions of users who visit Applicants' website to obtain the broad information services provided there.

COUNT I Opposition To Registration Under Section 2(d) of The Lanham Act

- 20. Opposer repeats and realleges Paragraphs 1 through 19 above as if set forth fully herein.
- 21. Applicants' designation of CHEAT SHEET as a trademark is likely to be confused with TDB's CHEAT SHEET Marks. First, Applicants' mark is identical to the CHEAT SHEET Marks in appearance, sound, and meaning. Second, Applicants' use of CHEAT SHEET in connection with nearly identical news and information services is confusingly similar to TDB's use of and registrations for CHEAT SHEET in connection with news and information services. Third, the purchasers and trade channels for both marks are identical: the services of both TDB and Applicants are offered online to consumers looking for news and information on current events. Therefore, Applicants' designation of CHEAT SHEET as a trademark will likely confuse consumers and the general public as to the source, origin, affiliation, connection, or association of Applicants' services.
- 22. TDB is likely to be damaged by the registration of CHEAT SHEET by Applicants because such registration will give Applicants statutory rights in violation and derogation of TDB's prior and superior rights.
- 23. Applicants' application for CHEAT SHEET should be refused registration pursuant to Section 2(d) of the Lanham Act, 15 U.S.C. § 1052(d), on the grounds that Applicant's designation of CHEAT SHEET as a trademark so closely resembles TDB's CHEAT

SHEET Marks that, when used in connection with Applicants' goods, is likely to cause confusion, to cause mistake, or to deceive, with consequent injury to TDB, the trade, and the general consuming public.

COUNT II Opposition To Registration for Misuse of the Federal Registration Symbol

- 24. Opposer repeats and realleges Paragraphs 1 through 23 above as if set forth fully herein.
- 25. Applicants do not own a trademark registration for any trademarks in connection with any services online.
- 26. Since at least as early as 2013, Applicants have used the federal registration symbol in connection with its uses of WALL ST. CHEAT SHEET and CHEAT SHEET on its various websites despite not owning a trademark registration for either trademark.
- 27. Applicants did not even have a trademark application for any online services until November 28, 2016, the application which is the subject of this opposition.
- 28. Applicants' conduct evidences their intent to deceive the purchasing public and others into the believing that since as early as 2013 its trademarks were registered with the United States Patent & Trademark Office when they were not.

WHEREFORE, TDB prays that this Opposition be sustained and that Application Serial

No. 87249746 be refused in its entirety.

Respectfully Submitted,

Dated: November 26, 2018 BAKER & HOSTETLER LLP

By: <u>/s/ Gerald J. Ferguson</u> Gerald Ferguson, Esq. Deborah Wilcox, Esq. Kevin M. Wallace, Esq. 45 Rockefeller Plaza

14th Floor

New York, NY 10111 Tel: 212-589-4200 Fax: 212-589-4201

Attorneys for The Daily Beast Company LLC

CERTIFICATE OF SERVICE

I hereby certify that on this 26th day of November, 2018, a copy of the foregoing NOTICE OF OPPOSITION and accompanying exhibits were served by email upon Applicants' Attorney of Record:

> Eric Lovell, Esq. eric@usipservices.com; eric@usipattorneys.com

> > /s/ Kevin M. Wallace
> > Kevin M. Wallace

CHEAT SHEET POLITICS ENTERTAINMENT WORLD NEWS HALFFULL ARTS AND CULTURE U.S. NEWS TECH HUNT FOR THE CURE SCIENCE SCOUTED TRAVEL

About Us

Independent. Irreverent. Intelligent. The Daily Beast delivers award-winning original reporting and sharp opinion in the arena of politics, pop-culture and power. Always skeptical but never cynical, The Daily Beast reaches more than 1 million readers a day. Noah Shachtman is Editor-in-Chief and Heather Dietrick is CEO. The Daily Beast is based in New York and is an operating business of IAC (NASDAQ: IACI).

Masthead

Noah Shachtman- Editor-in-Chief

Katie Baker – Managing Editor

Tamara Best – Assistant Managing Editor

Jackie Kucinich- DC Bureau Chief

Sam Stein- Politics Editor

Marlow Stern- Entertainment Editor

Andrew Kirell – Cheat Sheet and Express Editor

Justin Miller- US News Editor

Christopher Dickey- World News Editor

Noah Rothbaum- Half-Full Editor

Tanya Basu- Science Editor

Sarah Rogers - Photo Editor



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Overview

Reaching more than one million readers a day. The Daily Beast's sharp opinion and independent take on politics, world news, pop culture and entertainment has established it as one of the most awarded, visible and cited modern news sites on the web.

VISIT WEBSITE





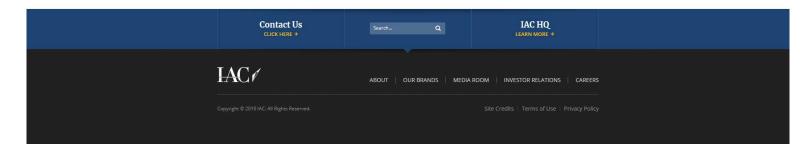
Quick Facts

- The Daily Beast has over 20 million unique visitors per month.
- Highly engaged readers stay on the site for 5 minutes per visit on average.
- In its 10th year, The Beast continues to buck publishing trends with 65 percent revenue growth in the second quarter of 2018 according to parent company IAC Q2 results.

The Daily Beast Mobile Apps







United States of America United States Patent and Trademark Office

CHEAT SHEET

Reg. No. 3,960,598 RTST, INC. (DELAWARE CORPORATION)

Registered May 17, 2011 NEW YORK, NY 10011

Int. Cl.: 41 FOR: PROVIDING AN ONLINE WEBSITE FEATURING SUMMARIES OF CURRENT EVENTS

NEWS ARTICLES, AND LINKS TO THE CURRENT EVENTS NEWS WEBSITES OF OTHERS,

IN CLASS 41 (U.S. CLS. 100, 101 AND 107). **SERVICE MARK**

FIRST USE 10-6-2008; IN COMMERCE 10-6-2008. **PRINCIPAL REGISTER**

THE MARK CONSISTS OF STANDARD CHARACTERS WITHOUT CLAIM TO ANY PAR-

TICULAR FONT, STYLE, SIZE, OR COLOR.

SER. NO. 77-969,124, FILED 3-26-2010.

COLLEEN KEARNEY, EXAMINING ATTORNEY



Director of the United States Patent and Trademark Office

United States of America United States Patent and Trademark Office

CHEAT SHEET

Reg. No. 5,514,041

Registered Jul. 10, 2018

Int. Cl.: 9

Trademark

Principal Register

The Daily Beast Company LLC (DELAWARE LIMITED LIABILITY COMPANY) 555 West 18th Street

New York, NEW YORK 10011

CLASS 9: Downloadable mobile applications for reporting information, namely, current events news articles, and links to the current events news websites of others; downloadable software in the nature of a mobile application for reporting information, namely, current events news articles, and providing links to the current events news websites of others; mobile applications for reporting information, namely, current events news articles, and providing links to the current events news websites of others on cell phones, tablets and other handheld devices

FIRST USE 12-1-2016; IN COMMERCE 12-1-2016

THE MARK CONSISTS OF STANDARD CHARACTERS WITHOUT CLAIM TO ANY PARTICULAR FONT STYLE, SIZE OR COLOR

OWNER OF U.S. REG. NO. 3960598

SER. NO. 86-526,624, FILED 02-06-2015

DINING OF COMME

Director of the United States Patent and Trademark Office



TOPICS: Business and Economy

An entrepreneur's cheat sheet

BY DEBORAH HOLDSHIP

April 10, 2014.

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How money moves through the economy fascinates Derek Hoffman, '03.

It's not surprising. His grandfather drove a Brinks truck. And as a teenager Hoffman looked to him as an early mentor in all things finance, from how Wall Street works to the ins and outs of public companies.

After earning his economics degree at U-M, Hoffman worked in media investment, wealth management, and entertainment. These days he is co-founder and CEO of <u>Wall St. Cheat Sheet</u>, a massively popular financial news site targeting the mainstream, retail investor.



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Launched during the economic meltdown of 2008, the site today counts more than 12 million unique visitors and 80-100 million page views per month, according to Google Analytics, demonstrating triple-digit percent year-over-year growth since 2009. Twitter followers number about 23,000; Facebook likes exceed 37,000. Website measurement site Quantcast ranks Wall St. Cheat Sheet as a top-150 site in the U.S. And, yes, the business has been profitable since 2011, exceeding its own founders' expectations and hitting several internal targets a year ahead of schedule.

Wall St. Cheat Sheet has much to tell aspiring entrepreneurs, content providers, and new media strategists. This is a classic bootstrap operation: two brothers, two laptops, and a garage. No venture capital. No investors. So how did they do it?

The spark

It all started right around 2006-07. The Dow was at about 14,000. Everything was booming, real estate was awesome. At the same time experts were decrying Wild West lending and warning about the dangers of credit default swaps. Hoffman and his brother, Damien, a Duke graduate with a background in law, public policy, and finance, were both rethinking their careers. They'd been business partners before (founding an independent record label), and as the economy went into freefall, they recognized an ideal start-up opportunity. As Derek tells it:

DH: "People were angry and asking, 'Why didn't CNBC tell me to sell my stuff?' There was a big distrust of the media, not to mention the banks and Wall Street. So we thought, 'We should put out a newsletter to help out the average, mainstream investor.'

"We debuted in November 2008 and recently published our 64th monthly edition.

"We started by posting about six articles a day that spoke to truth, trust, and transparency on Wall Street. We were trying to call out any cautionary areas that needed a spotlight: AIG, Wachovia, Washington Mutual. We brought an objective, middle-of-the-road approach. All we're trying to say is, 'Here's how to protect your wallet.' So if you like to buy bank stocks, here's what you should know about bank stocks. A lot of our headlines are questions to provoke the reader's interest. We offer polls, lists, breaking news, hot stock analysis."

The brand

Though launching a product with the word "cheat" in its brand could be construed as hazardous, especially in the finance space, Hoffman says "cheat sheet" is the best way to describe and differentiate the site's editorial content in a competitive media marketplace. From his perspective:

DH: "The average reader may not have time for a seven-page *Wall Street Journal* article, obviously written for the sophisticated finance professional. So we offer a bulleted, shorter-form style ideal for mobile users. We're very careful about not dumbing down the content. But you wouldn't come to our site to





ABOUT THE AUTHOR

DEBORAH HOLDSHIP is the editor of Michigan Today. She joined the University in 2007 as editorial manager in the marketing communications department at the Ross School of Business, where she was editor of Dividend magazine for five years. Prior to working at Michigan, Deborah was associate director of publications at the UCLA Anderson School of Management. From 1988-2001, Deborah worked in the entertainment industry in Los Angeles, where she was a reporter and editor at Billboard magazine and an associate editor and video producer at LAUNCH media. Follow her on Twitter: @michigantoday.

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learn about the bond market the same way you'd go to Bloomberg, for example. You'll come to our site to learn whether Facebook is a buy or sell. Is it a hot stock? Why should you be interested in it? We look at not only what's trending,

BROTHERS DAMIEN AND DEREK HOFFMAN FOUNDED THE CONSUMER-ORIENTED FINANCE WEBSITE WALL ST. CHEAT SHEET IN THE MIDSTOF THE ECONOMIC MELTDOWN OF 2008. THEY QUICKLY FOUND AN AUDIENCE: TODAY MORE THAN 12 MILLION UNIQUE VISITORS PER MONTH ACCESS THEIR CUSTOM CONTENT. (IMAGE COURTESY OF DEREK HOFFMAN.)

but how can we provide something original and insightful.

"Our writers follow a stylistic form, a cheat-sheet framework that we use for picking stocks for our newsletter: What is the catalyst for this company? Is it a product; is it a newly developed service that's winning in the marketplace? We'll look at the financials, the debt-to-equity ratio. Do they borrow a lot of money? Do they have a lot of cash on their balance sheet?

"Other sites may provide six pages of analysis and jargon on a given topic. We're more like a Beatles song: We have two minutes to capture someone's attention."

The business model

Many outlets in the financial space are built around a newsletter-subscription model. Others focus on search-engine marketing, buying ads all over the web. Wall St. Cheat Sheet does publish and distribute premium subscription newsletters across stock, gold, commodities, and ETF markets. But it also shaped its early business model around strategic partnerships and content development. Derek explains:

DH: "Our goal was to do strategic distribution and hosting deals [with leading platforms in the finance space] that would allow us to build our brand, and grow and scale our business. We had our first distribution deals with MarketWatch and Business Insider. Then we started to see some organic growth in direct traffic and referral traffic through other blogs in the business finance vertical.

"In our space, number one is Yahoo Finance. Our goal was to be there among the Bloombergs, CNBCs, New York Times. If we could get into that category and prove ourselves based on our high-quality content, we would be able to grow our partnership. In time, our investment in quality has yielded very positive results.

"It quickly became clear: As we scaled content production, we also scaled traffic. We post about 110 articles per day. We are always looking at analytics. It's a constant survival of the fittest regarding content. We also A/B test creative to see what works. Mobile drives 20-25 percent of our traffic so we've tried to make the mobile experience as user-friendly as possible. In the past year we've cut our bounce rate in half and doubled our engagement time. A year ago people spent two minutes on the site; now it's closer to four.

Typical WSCS headlines:

- 4 Ways to Maximize Your Social Security Benefits
- Will Millennials Become the Lost Generation?
- 3 Dividend Stocks Giving More Money to Investors

"I think the success of the content is a result of the times. Personal finance and health care have been really huge. We look at what's trending and help readers determine: What is this and how will it impact my life?"

Strategic partners

From the beginning, Wall St. Cheat Sheet has been savvy about personnel. Its board includes Bryan Goldberg of Bleacher Report and Larry Kramer, formerly of MarketWatch and now president/publisher of *USA Today*. Other board members bring legal, technical, marketing, and business development experience. A Medill professor who sits on the board is an expert in digital media. As for staff, COO Tracy Sigler, formerly of the Motley Fool, heads up Web operations, marketing, and analytics. Derek reports:

DH: "We are a virtual company. We have no central headquarters. No central newsroom. My brother and I are based in Asheville, N.C. We have about 35 writers who contribute editorial from Michigan, New York, Pennsylvania, California,

"I'm an optimist at heart. I couldn't be an entrepreneur otherwise."— Derek Hoffman

Massachusetts, Vermont, Maine, Missouri, Tennessee, and North Carolina. We created an eight-week training program where writers learn our editorial system. We work with agile software that allows us to manage our publishing platform—assignments can be drawn and delegated, filed for editing, and shipped out the door. It's a system that works and we see very little turnover. We do lots of skyping and virtual water coolers."

Forecasting growth

At its inception, the editorial engine drove the business. This year the focus is shifting increasingly toward advertising and business development. A new ad sales director is based in New York. An SEO consultant now focuses on best practices. As Derek tells it:

DH: "We started with a subscription model, which helped us finance the business. We've always had a good performance track record with the newsletters.

"We didn't have the money to buy ads all over the Web. So we have always focused on ad networks, specifically those that cater to luxury brands, financial networks, and banks and brokers. By doing a number of turnkey deals, we can focus on driving traffic through content production and coverage. Now we are going to focus on more direct relationships with advertisers.

"Our number-one priority in the next year is building out the advertising division, earning the trust of media buyers in the big agencies. We are thinking about custom campaigns, advertorials, sponsorships.

"In the beginning it was more of a 'Here's your playbook, a little one-pager on how you can play the economy.' Eventually it grew beyond that to 'What is your cheat sheet to Obamacare? Or the best five SUVs coming out in 2014? Or the 401K plan that is best for you?' We have experts in energy, autos, technology. Just as we are in the finance vertical now, we are in the process of segueing into other verticals: 'Auto Cheat Sheet,' 'Entertainment Cheat Sheet,' 'Sports Cheat Sheet,' 'Politics Cheat Sheet.'

"We recently changed our logo and revised our tagline. It used to be 'We've got the word on the street.' Now, it's 'Save time. Make money.' That speaks to our goal of utilizing the brand to serve today's media consumer in a wider facet of categories. It would be great to grow the Cheat Sheet into a household name.

"As for the economy, I'm an optimist at heart. I couldn't be an entrepreneur otherwise."

Top image: Brothers and Wall St. Cheat Sheet founders Damien and Derek Hoffman, courtesy of Derek Hoffman.

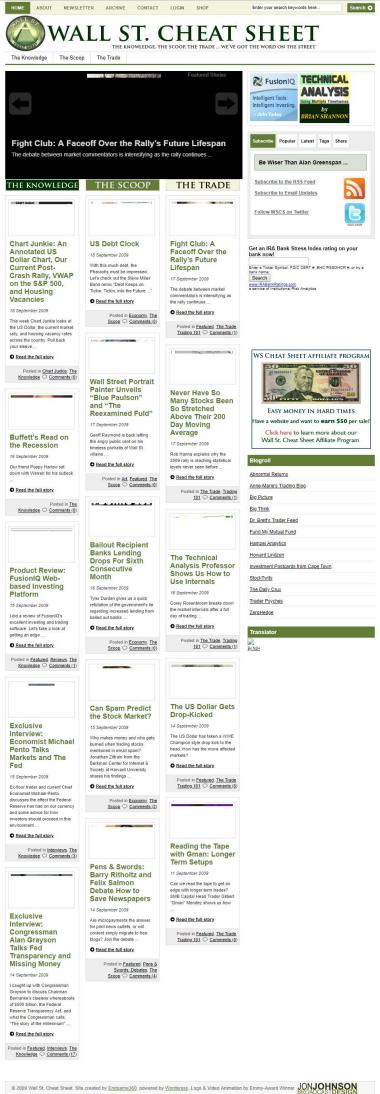
TAGS: Derek Hoffman, entrepreneurship, finance, online publishing, Wall Street

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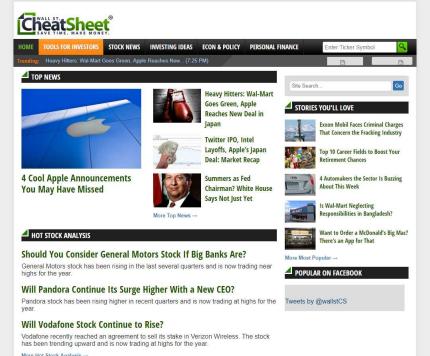
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4 Consumer Stock Stories for Savvy Weekend Investment Shopping





3 Auto Stocks Going Places: Musk on Shorting Tesla, Ford's Raptor Proves Popular, GM's Power Title

Ford's New Rating: Junk No





ENERGY STOCK NEWS





Top 10 Career Fields to Boost Your Retirement Chances

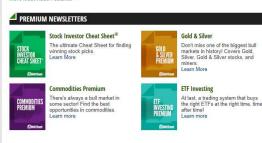
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century old, but his lavish lifestyle is more rele

Fed: Get Used to the Bubble Economy

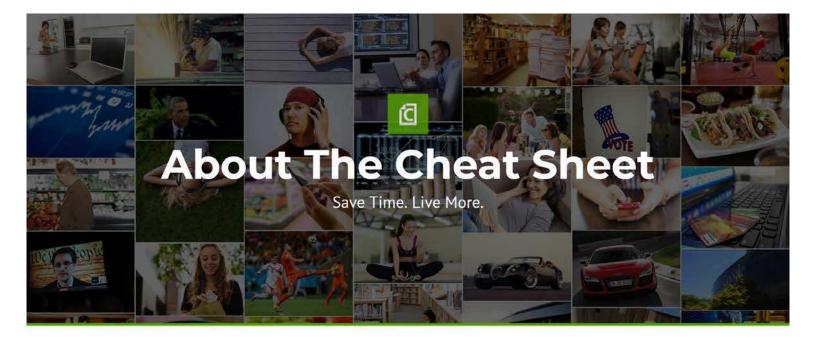
If the Federal Reserve had a favorite brand of gum, it would undoubtedly be Bubblicious More Must-Read Features \rightarrow



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Get to know The Cheat Sheet

The Cheat Sheet is dedicated to providing audiences the information they want in an approachable, entertaining way. Our readers have a variety of interests, and as a lifestyle site we strive to reflect this by covering a wide-range of subjects. We want you to save time and live more, so we closely follow, research, and write about topics to bring you the most up-to-date guides, reviews, lists, and advice.

Meet our Leadership Team







Meet Our Team

All

Editorial

Admin

Operations

Finance

Tech



Umer Akhtar

I manage admin and support, and I'm so dedicated to my job that I think we should have a presence on Mars, too. (There is actual water flowing nowl)



Patrick Barratt
PRODUCT MANAGER

I'm passionate about solving problems with software to Improve people's lives, but above all, I love good beer after long hikes.



Glenda Bucy
ACCOUNTING MANAGER

After a day of counting beans and looking for the missing penny, you can find me on my Harley searching for the perfect winding road.



Bridget DeMeis

I'm a grammar nerd with a penchant for wearing sitly t-shirts and going to concerts.



Yelena Dolgoplosk

I enjoy working with numbers but outside of work I avoid them as much as possible,you'll never see me counting calories or balancing the checkbook.



Meg Dowell
HEALTH & FITNESS WRITER

I'm extremely passionate about nutrition, health and fitness, but I'm also a huge sci-fi nerd - Star Wars and Marvel consume about 70 percent of my free time.



Chelsea Leary
LIFESTYLE WRITER

My three cats, black coffee, and constantly redesigning my home based off of Pinterest photos make my world go 'round.



Megan Elliott MONEY & CAREER SENIOR EDITOR

When I'm not writing, I enjoy cooking, yoga, and reading. I also collect vinyl records and am eagerly awaiting the Twin Peaks reboot.









Amanda Harding

QUANTATIVE ANALYST

HEALTH & FITNESS WRITER

Retired dancer and chocaholic, critiquing the in-arena music one hockey frame at a time.

Jolene Lallouz CONTROLLER



CULTURE WRITER

Hunter Lott DIRECTOR OF ORGANIC SEARCH

Surf. Skate. Sail. Music. Grill. SEO. Travel. Friends. Family. Not in order.



ENGAGEMENT EDITOR

Eric McWhinnie **EDITORIAL DIRECTOR**

I'm passionate about all things related to money. When I'm not writing, I'm quoting lines from Seinfeld and yada yada yada.



Michelle Kapusta

CELEBRITY WRITER

Bio: I love covering celebrity news and I'm an avid sports fan. When I am not busy writing about the stars, I enjoy watching and cheering on my favorite Philly sports teams.

Nikelle Murphy MANAGING EDITOR

Fm a writer and editor who's nerdy about words, a sucker for Sour Patch Watermelon candy, and a recent California transplant



Sheiresa Ngo MONEY, CAREER & HEALTH WRITER

When I'm not writing about personal finance or lifestyle, I'm thinking about where I'm going to get my next cup of coffee.



Aris Ordonez FRONT-END ENGINEER

When I'm AFK (Away From Keyboard), I resume the role of Master Yoda to my two little Jedi Knights.



Jessie Quinn STYLE + BEAUTY WRITER

I'm a skin care-obsessed beauty and style writer, who will gladly talk your ear off about sun protection.



Gina Ragusa

When I'm not wrangling dogs or running, I'm running after dogs and trying to find slick ways to save some cash. To spend on the dogs.



Dan Ritter VP OF PRODUCT

I like to find what's broken and fix it, including (but not limited to) typos, furniture, and beer menus.



Andres Rivas DIRECTOR OF TECHNOLOGY

loves to tinker with new technologies and think of ways to apply technology that will foster overall growth while bringing balance to the Force.



Jason Rossi LIFESTYLE WRITER

Husband, father. Sandwich artist. burger maestro. Cooking and golf are the same to me – I love both but am not good at either. Yes, I will see High on Fire with you.



Eric Schaal

I'm obsessed with baseball and finding ways to waste less (hence the electric car beat), but a perfect morning at the beach usually makes me forget everything.



Oben Tataw BACK-END DEVELOPER



Aramide Tinubu CELEBRITY WRITER



Jacquie Treboschi CULTURE SENIOR EDITOR



Nicole Weaver SENIOR WRITER

My life is pretty much having rguments about The Bachelor and nes of Thrones all while playing The Sims.



Lauren Weiler ASSOCIATE EDITOR

My life would be incomplete without editing, writing health articles, and swinging from the aerial silks at my local circus gym.

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