BULKY DOCUMENTS

(Exceeds 300 pages)

Proceeding/Serial No: 91156321

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Title: REGISTRANT'S STIPULATED MOTION FOR LEAVE TO USE TRIAL TESTIMONY FROM OPPOSITION NO. 91156321 IN PROCEEDING <BOX 1>

Part 5 of 8

Processed by Curtis Puryear

#79

CURTIS CARLSON

Q That may be our copy.

A But it might be because it's very light, but the word "Currents" is at the top of this as a masthead.

Q You know what, I'm going to switch this one out for this one. It's color copied.

(Exhibit SACC 9 was remarked for identification by the Reporter.)

EXHIBIT LABEL

92045876E079P1

BY MS. SLUSSER:

Q Here you go.

A Exhibit 9 is a photocopy of the most recent edition of Currents magazine.

Q Who creates Currents magazine?

A We have an editor who is on our staff, and her name escapes me at the moment. Her name is -- it's a new editor. Hans Sandberg, H-a-n-s, Sandberg.

Q She's a staff member of --

A It's a "he." Apologize.

Q Okay. So he is a staff member of SACC?

A Yes.

Q Is Currents magazine used from information at SACC offices about SACC?

A Yes.

Q And is it created in the regular course of business at SACC?

92045876

1 CURTIS CARLSON

2 A Yes.

3 Q Is it the regular practice of SACC to make

4 this magazine?

5 A Yes.

6 Q Can you tell me the purpose of this magazine

7 for SACC?

8 A Yes, it's to promote our mission, which is to

9 promote trade, commerce between the two nations. And

10 it's also to promote individual members, and tell their

11 stories as to what they are doing and how they are doing

12 it.

13 Q It says Winter 2007/2008 on here.

14 A Yes.

15 Q Do you know when this was sent out?

16 A I think it was sent out in December of 2007.

17 Q How often is Currents published?

18 A Usually six times a year. It says down here

19 quarterly. I was thinking it was six times a year, but

20 apparently it's quarterly.

21 Q Do SACC members advertise in Currents?

22 A Yes.

23 Q Are there advertisers -- I'm sorry, are there

24 advertisements for SACC itself in Currents?

25 A I think so. By way of example, on one of the

pages there's an advertisement for the Entrepreneurial Days to be held in San Diego on April 7th to the 9th of 2008. And on the next page there --

Q Can you tell me what page that is.

A It's about the fourth or fifth in.

Q There's a --

A Person with a business card.

MR. MERONE: The color copy is not Bates numbered.

THE WITNESS: Give me the Bates stamped one. It is the page marked SACC 0220.

MR. MERONE: Mark it as Exhibit 10.

MS. SLUSSER: I'm trying to think if I should just -- I'll mark this as Exhibit 10, SACC 10, and this is the Bates-labeled version of SACC 9.

(Exhibit SACC 10 was marked for identification by the Reporter.)

THE WITNESS: Then on the next page, 0221, is something I would call an advertisement where we were basically thanking people for the Edays that occurred during the ~~entire~~ year of 2007. Let's see.

Page 0243 we are advertising our J1 Visa Training Program. And that's it.

BY MS. SLUSSER:

Q Do state chambers also advertise in Currents?

1 CURTIS CARLSON

2 A We call them regional chambers. Yes, they do.

3 Q For example, if you turn to SACC 0244 --

4 A Yes, that is correct. That is, you know --

5 that is a -- how would I describe that? A replication,

6 if that's a word, of the business card of SACC South

7 Central United States.

8 Q If you turn to the next page, SACC 0245.

9 A Yes.

10 Q Is that another example?

11 A Yes. That is -- no, that is an advertisement

12 for SACC-USA. I missed that one.

13 MS. SLUSSER: Let me change the number on there to

14 10. I'll mark this next exhibit as SACC 11.

15 (Exhibit SACC 11 was marked for

16 identification by the Reporter.)

17 BY MS. SLUSSER:

18 Q Is this another example of Currents?

19 A Yes, it is.

20 Q This one was published in the spring 2007. Do

21 you know what month that would have been sent out?

22 A I do not, but I believe it would have been

23 sent out in approximately April or May of 2007.

24 Q Is this another example of -- strike that.

25 Was this also created by staff at SACC?

1 CURTIS CARLSON

2 A Yes. Hans Sandberg was the editor for this
3 magazine.
4 Q Was it created during the course of regularly
5 conducted business by SACC?
6 A Yes.
7 Q And is it the regular practice of SACC to make
8 this document?
9 A Yes.
10 Q Does this issue of Currents also include
11 advertisements for SACC regional and national chambers?
12 A Yes. Well, I don't know if it contains any
13 for regional. I know it does for SACC-USA.
14 Q If you turn to the second page, SACC 0259, it
15 is a Saab advertisement.
16 A Yes.
17 Q Is Saab a member of SACC?
18 A Yes.
19 Q SACC-USA?
20 A Yes.
21 Q Do members such as Saab, for example, ever use
22 the SACC logo and trademark to advertise, for instance,
23 that they are a member of SACC?
24 MR. MERONE: Objection. Vague.
25 THE WITNESS: I have to answer it this way: On one

occasion we held a program with Saab, which was a European delivery program.

If you were a SACC member and you, you know, bought your car in Europe, you could have it -- you know, you drive it around, and then you have it delivered here to the United States.

In conjunction with that program, yes, the two logos were used together.

BY MS. SLUSSER:

Q Are SACC members allowed to use the SACC logo in their advertising?

A No. Not without our permission.

Q And do you give your permission in just special circumstances, such as the one you just described with Saab?

A Yes. Yes.

MS. SLUSSER: I'll mark this next exhibit as SACC 12.

(Exhibit SACC 12 was marked for identification by the Reporter.)

BY MS. SLUSSER:

Q Is this another example of Currents magazine?

A Yes, it is.

Q Do you know when this one was sent out?

A This is the fall of 2007, so I believe it would have been sent out in approximately September of 2007.

Q Was this also created by a SACC staff member?

A Yes.

Q Was it created using information at the SACC business offices?

A Yes.

Q Was it created and kept in the course of regular business at SACC?

A Yes.

Q And is it the regular practice of SACC to make this record?

A Yes.

Q If you look at page SACC 0335 --

A Yes.

Q Is the top an example of an advertisement for SACC in Currents?

A Yes, it is -- what was the word you used at the end?

Q "In Currents."

A Yes. At the bottom left on that same page is an advertisement for the J1 Visa Training Program.

MS. SLUSSER: I'll mark this next exhibit as

1 CURTIS CARLSON

2 SACC 13.

3 (Exhibit SACC 13 was marked for

4 identification by the Reporter.)

5 BY MS. SLUSSER:

6 Q This is an article, dated March 13th, 2,003

7 titled Thule, T-h-u-l-e -- is that how you say it?

8 A No.

9 Q How do you say it?

10 A "Thule."

11 Q "Thule's successes recognized by the

12 Swedish-American Chamber of Commerce and the Swedish

13 Trade Council."

14 A Yes. This was the New York organization that

15 did this, not us.

16 Q It says, in the first paragraph, "Thule,

17 world-leading manufacturer of car wrack systems, has

18 been awarded with the Achievement Award 2003 for

19 corporate excellence by the Swedish-American Chamber of

20 Commerce in New York."

21 A Yes.

22 Q Does the Swedish chamber in New York give out

23 achievement awards?

24 A Yes.

25 Q Can you describe these awards.

1 CURTIS CARLSON

2 A Not very well. Each regional chamber may have
3 these type of awards that they give out, and New York
4 has one. I know that the Greater Los Angeles chamber
5 also has one.

6 Q Does the national chapter have awards also?

7 A No. Earlier when I was talking the Eliasson
8 Award, that is given out by the Greater Los Angeles
9 Chamber of Commerce -- no, it isn't. It's given out by
10 the Greater Los Angeles Regional Chamber of Commerce.

11 We have to be careful, don't we?

12 Q Do you know if this is a press release that
13 was put out by the New York Swedish chamber?

14 A Yes, it was.

15 MR. MERONE: I'm going to object. Outside the
16 witness' knowledge.

17 MS. SLUSSER: I'll mark this next exhibit as
18 SACC 14.

19 (Exhibit SACC 14 was marked for
20 identification by the Reporter.)

21 BY MS. SLUSSER:

22 Q This is an article, dated January 31st, 2005,
23 by the Mississippi Business Journal.

24 A Yes.

25 Q The title is "Swedish-American Chamber

1 CURTIS CARLSON

2 Approves Regional Office in State."

3 A Correct.

4 Q The first page it says, "Madison," that the

5 "19th Regional Chamber of Commerce in the U.S. is to

6 serve the Deep South"?

7 A Yes.

8 Q Is this the press release that the SACC-USA

9 put out when it added the Deep South chamber?

10 MR. MERONE: Objection. Lack of foundation.

11 Objection. Outside the scope of the testimony and

12 outside of the witness' knowledge.

13 THE WITNESS: Actually, I have personal knowledge

14 of this. This was put out by the South Central chamber,

15 not by us.

16 BY MS. SLUSSER:

17 Q Okay. What is the South Central chamber?

18 A It is the SACC-South Central. There's a town

19 called Madison, Mississippi, which for unknown reasons

20 has a pocket of Swedish heritage, and they have a sister

21 city in Sweden.

22 And unrelated to our organization, they began

23 to do their own promotion of trade and commerce between

24 their little city and the country of Sweden. And they

25 were able to attract something called an incubator, and

an incubator is basically an entity that funds new ideas.

And the incubator was from Sweden, and it grew, and eventually they said, "Gee, we need to be a member ce ~~American~~ of the Swedish American Chamber of Commerce."

So in May of 2004 they completed their application and at a Board meeting in Philadelphia, the SACC-USA Board of Directors approved their membership into SACC-USA.

Q Okay. Have you previously seen this press release?

A No.

MR. MERONE: Objection. Mischaracterizes the document.

BY MS. SLUSSER:

Q Is this a press release?

MR. MERONE: Objection. Lack of foundation.

THE WITNESS: All I can tell you is it appears to be an article that appeared in the business -- the Mississippi Business Journal.

MS. SLUSSER: I'll mark this next exhibit as SACC 15.

(Exhibit SACC 15 was marked for identification by the Reporter.)

1 CURTIS CARLSON

2 BY MS. SLUSSER:

3 Q This is a publication by Business Wire. It's

4 dated October 18, 2004.

5 Have you ever seen this before?

6 A No, but I'm familiar with the contents.

7 Q Okay.

8 A Again, this is SACC-New York having an award,

9 and they thought it would be a neat idea to give an

10 award to Ingvar Kamprad, the founder of IKEA.

11 Q Is IKEA a member of SACC-USA?

12 A Yes, as well as certain regional chambers.

13 Q Do you know which regional chambers?

14 A I know they are a member of the Florida

15 chamber. I don't know if they a member of any other

16 chambers, but I think they are also a member in

17 New York.

18 Q Second paragraph down, at the last sentence it

19 says, "The award will be presented at a black-tie Gala

20 Dinner at the Waldorf Astoria in New York on

21 December 7th."

22 A Yes.

23 Q Assuming 2004?

24 A Yes.

25 Q Does SACC-New York have award shows at places

like the Waldorf Astoria often?

A Yes. And they send out a notice to every member of SACC-USA, including myself. You know, "You can come to this black tie dinner." For some reason the Swedes love to use the word "Gala," I don't know why, but that word appears there.

Q Do other regional chambers are black-tie events?

A Yes.

Q Does the national chamber have black-tie events?

A Not really, no.

MS. SLUSSER: Mark the next exhibit as SACC 16.

(Exhibit SACC 16 was marked for identification by the Reporter.)

BY MS. SLUSSER:

Q This is an article on BHFS.com titled, "Lunberg appointed to Swedish-American Chamber of Commerce of Colorado, Inc. Board."

A Yes.

Q This is one of the regional chambers that have has Board members appointed to it like you discussed with Florida?

A Yes.

1 CURTIS CARLSON

2 Q Is Ricard Lunberg also a member of the U.S.
3 chambers board?
4 A No.
5 Q Is he a liaison between the Colorado regional
6 chamber?
7 A No. Only the chairman of Colorado would be
8 appointed to the SACC-USA Board. I don't know
9 Mr. Lunberg.
10 Q How many chamber members does each regional
11 chamber have?
12 A It varies. New York is the largest. Colorado
13 is probably one of the smallest. This was not a
14 SACC-USA press release. Although it looks like they did
15 go to SACC-USA and get information to issue the press
16 release.
17 MS. SLUSSER: Mark the next one as SACC 17.
18 (Exhibit SACC 17 was marked for
19 identification by the Reporter.)
20 BY MS. SLUSSER:
21 Q This is from Ohio.com --
22 A Yes.
23 Q -- dated November 27, 2007. Have you seen
24 this before?
25 A No.

1 CURTIS CARLSON

2 Q Is this a press release from SACC-USA?

3 MR. MERONE: Objection. The witness testified he

4 has not seen the document.

5 THE WITNESS: This appears to be an article that

6 was based upon a press release that was put out by

7 SACC-Ohio. I'm laughing because I was the one who

8 wanted it to be held in Cleveland, and when we got to

9 Cleveland there was sleet and snow, and the airport had

10 to close, and everybody was mad at me for suggesting

11 Cleveland.

12 MR. MERONE: You're from Sweden.

13 MS. SLUSSER: I'll mark the next one as SACC 18.

14 (Exhibit SACC 18 was marked for

15 identification by the Reporter.)

16 BY MS. SLUSSER:

17 Q Is this an advertisement for Swedish-American

18 Entrepreneurial Days that you were talking about

19 earlier?

20 A Yes. That will be held in San Diego in April.

21 Q Can you tell me, is this a press release by

22 SACC-USA?

23 A I don't know what is this.

24 Q Okay.

25 A It looks like one of our marketing pieces. I

assume -- remember earlier I said when we hold an Edays, we send out informational things to a lot of people.

It looks like something we would send out, but I have never seen it before.

MS. SLUSSER: I'll mark the next one as Exhibit SACC 19.

(Exhibit SACC 19 was marked for identification by the Reporter.)

BY MS. SLUSSER:

Q If you could just page through this exhibit. Have you seen this before?

MR. MERONE: Just objection. It's appears to be multiple documents from multiple sources. Object to the question as vague.

THE WITNESS: The answer is I have seen much of this before because this is examples of the web pages of each of the chambers, and on a fairly regular basis I will look at the web pages of the chambers just to make sure nothing is going on there that is detrimental to the overall mission of our organization. So, you know, I have been to most of these web pages.

BY MS. SLUSSER:

Q When you say "each of the chambers," do you mean the regional chambers?

1 CURTIS CARLSON

2 A Yes.

3 Q For example, the very first page says the

4 Swedish-American Chamber of Commerce Arizona.

5 A Correct.

6 Q These are --

7 A They have already got the new logo, yeah.

8 Yes, this is an example of Arizona. And Atlanta,

9 et cetera.

10 Q I just have a few more questions, and then I'm

11 ready to finish up.

12 A Uh-huh.

13 Q Were you contacted by the U.S. Chamber of

14 Commerce lawyers about the Subpoena that you received?

15 A Yes.

16 Q When?

17 A I have something in my bag that would refresh

18 my recollection.

19 It would have been on February 13, 2008.

20 Q Do you know the name of the person who

21 contacted you?

22 A I am not a hundred percent certain whether it

23 was Mr. Kane or Mr. Merone -- no? Mr. Kane, then.

24 (A discussion was held off the record.)

25 MS. SLUSSER: Back on the record.

1 CURTIS CARLSON

2 THE WITNESS: It would have been Mr. Kane.

3 BY MS. SLUSSER:

4 Q Did Mr. Kane call you?

5 A Yes. And he sent me a letter, both of which

6 were received on February 13th.

7 Q Did you speak to him on the phone?

8 A Yes.

9 Q What did he say to you on the phone?

10 A He was just introducing himself. He asked if

11 I received the materials. And the thing was that his

12 phone call was around noontime or so, and I had received

13 the materials, but I hadn't looked at them yet. So, you

14 know, as I was on the phone, I was looking through the

15 materials.

16 And he was very courteous and was explaining

17 that a motion had been filed, and I'm free to read the

18 motion and so on.

19 Q Was he talking about a Motion to Quash the

20 Subpoena --

21 A Yes.

22 Q The documents in the Subpoena?

23 A Yes.

24 Q Did he tell you not to produce the documents

25 that the Subpoena requested?

1 CURTIS CARLSON

2 A No, he did not. In fact, he wouldn't have
3 been able to, because earlier that morning I had told my
4 secretary to, you know, send them out, and they had
5 already gone out by the time I got his phone call.
6 Q Did he tell you not to testify?
7 A No, he did not say anything of that sort.
8 Q What was your response when he asked you to
9 read the Motion to Quash?
10 A He didn't ask me to. He invited me. It was
11 up to me if I wanted to read it.
12 Q What was your response?
13 A I don't think I responded. But you know what,
14 I did read it.
15 Q Did he indicate that there would be any
16 repercussions from the U.S. chamber if you testified
17 here today?
18 A No, absolutely not.
19 MR. MERONE: Objection. Lack of foundation.
20 THE WITNESS: In fact, I may have said to him, you
21 know, "Our chamber enjoys a very good relationship with
22 your chamber," and he said "And vice versa," or words to
23 that effect. It was just a very friendly conversation.
24 BY MS. SLUSSER:
25 Q You are looking at a letter that was sent from

1 CURTIS CARLSON

2 Mr. Kane; is that right?

3 A Yes. I'm showing it to you.

4 By the way, in the fairness of balance, let me

5 also say Mr. Eliseev likewise has been very courteous

6 with me and very professional.

7 Q You have handed me a letter from Mr. Kane of

8 Kenyon & Kenyon that is dated February 13, 2008.

9 A Yes.

10 Q Are these documents attached? Were they

11 attached to the letter?

12 A Yes.

13 Q I see here --

14 A You can mark it as an exhibit.

15 MS. SLUSSER: We might as well. What number are we

16 at? 20.

17 (Exhibit SACC 20 was marked for

18 identification by the Reporter.)

19 MS. SLUSSER: I'll mark this as SACC 20, a copy of

20 the Subpoena, the Motion to Quash filed by Kenyon &

21 Kenyon.

22 THE WITNESS: You know what, my date is wrong. He

23 sent that on the 13th. I would have spoken to him on

24 the 14th. I would have received it on the 14th and

25 spoken to him on the 14th.

1 CURTIS CARLSON

2 BY MS. SLUSSER:

3 Q There is a facsimile cover page that says to

4 Curtis Carlson from --

5 A You know what, I must have put stuff together

6 here. I must have added stuff to this clip. Let me

7 just look at this.

8 MR. MERONE: It looks like he's trying to sort

9 through the pages. It looks like it got stuck in there,

10 if that's what he sent you. I believe this also --

11 THE WITNESS: Yeah, this cover page somehow got

12 stuck in there.

13 BY MS. SLUSSER:

14 Q So that's yours?

15 A Yeah.

16 MR. MERONE: There should be a copy of this in

17 there. Let me double-check.

18 MS. SLUSSER: When you say "this," can you say for

19 the record what that is.

20 MR. MERONE: The Subpoena. Some of the extraneous

21 pages.

22 Yeah, it is. I think -- you can confirm, but

23 I think that is the packet that must have been what you

24 received from your client.

25 THE WITNESS: Yes. Now I have reconstituted it.

1 CURTIS CARLSON

2 MS. SLUSSER: Let's go off the record for a second.

3 (A discussion was held off the record.)

4 THE WITNESS: We have reconstituted Exhibit 20 now.

5 BY MS. SLUSSER:

6 Q Did you review all of this information --

7 A Yes.

8 Q -- in Exhibit 20?

9 So besides the Motion to Quash, it also

10 includes -- I guess it's just the Declaration in support

11 and exhibits.

12 A That is correct.

13 Q Did you read everything in Exhibit 20?

14 A Not everything.

15 Q What did you read?

16 A I just read the motion. I did not read the

17 Affidavit.

18 MS. SLUSSER: I'd like to take a short break, and

19 then I'm pretty much done, and then hand it over to

20 Mr. Merone.

21 MR. MERONE: Okay.

22 (A discussion was held off the record.)

23 MS. SLUSSER: Actually, I think I'm done.

24 ///

25 ///

1 CURTIS CARLSON

2 EXAMINATION

3 BY MR. MERONE:

4 Q Good morning, Mr. Carlson.

5 A Good morning.

6 Q I have introduced myself. I'm William Merone

7 from Kenyon & Kenyon on behalf of the U.S. Chamber of

8 Commerce. I thank you for your time. I'll be

9 exceedingly brief here.

10 I want to clarify a couple of issues. During

11 your testimony you referred to the Swedish-American

12 Chambers of Commerce as a bilateral Chamber of Commerce.

13 Can you briefly explain what that means,

14 please.

15 A It is also referred to as "binational" but

16 what it means is your mission is to promote trade and

17 commerce going both directions. And the idea being it

18 is good for both nations.

19 Q And is the bilateral nature of the

20 Swedish-American Chambers of Commerce reflected in the

21 organization's name?

22 A Yes, it is.

23 Q How so?

24 A The name being "Swedish-American" reflects

25 that bilateral nature.

1 CURTIS CARLSON

2 Q During your testimony you referred to the
3 actual corporate entity for the Swedish-American
4 Chambers of Commerce as being I believe the
5 Swedish-American Chambers of Commerce of the United
6 States of America, Inc. --
7 A Correct.
8 Q -- a Delaware entity?
9 A Correct.
10 Q In looking at the Exhibit 4, which is the
11 website -- as an example of the websites you had
12 referred to, and then similarly I guess Exhibit 19,
13 which is the websites from the regional chambers of
14 commerce, my question to you is it fair to say that the
15 primary name that your organization uses when
16 communicating with the public is either the
17 Swedish-American Chambers of Commerce, the
18 Swedish-American Chambers of Commerce USA, or as you
19 were saying SACC and SACC-USA?
20 A That is correct.
21 Q What I'm trying to get at is in terms of the
22 official corporate Delaware-registered name is that the
23 name you generally promote to the public, or do you
24 focus more on these names we see here in the websites?
25 A We abbreviate the name. When we put it in

marketing materials and advertising materials, we usually shorten it to Swedish-American Chambers of Commerce of USA or SACC-USA.

Q You discussed briefly about the physical location of SACC-USA referring to a location in Alexandria, Virginia.

A Yes.

Q I want to clarify whether the Swedish-American Chambers of Commerce also had facilities within the political boundaries of the District of Columbia, which I will let you know would not include the incorporated City of Alexandria or any part of the commonwealth of Virginia. I just wanted to clarify.

A So is that a question?

Q Yes.

A What is the question?

Q The question is whether -- I believe you said they were in Washington, DC. I just wanted to clarify that you were actually in Alexandria, Virginia and not actually within the political boundaries of the District of Columbia?

A You are correct.

Q I just wanted to note some things on the record. I just wanted to clarify --

A You're correct.

Q With regards to the assortment of articles and other documents you looked at, I'd like to direct your attention to Exhibit 13, please.

A Okay.

Q First, have you actually ever seen this document prior to now, in the form in which it appears?

A I have not.

Q Are you aware of a "HighBeam research" and what that is?

A Yes.

Q Did you actually produce this document in connection with this case?

A No.

Q If you look at the second page with regards to -- there's a description there of Thule, Inc. and some contact information relating to a gentleman at Thule USA.

A Yes.

Q Referring back to your testimony, what is the basis for your testimony that you believe this was a press release put out by the Swedish-American Chambers of Commerce?

A No, my testimony was that this was not put out

by ~~this~~ a SACC-USA and was probably put out by a local chamber, meaning the New York chamber.

Q Let me clarify the question, then. What is the basis for your understanding or -- first, do you know if it was put out by the local chamber or not?

A No, I don't.

Q With regards to Exhibit 14, please.

A Yes.

Q Again, first, have you actually seen this document that has been marked Exhibit 14 before?

A No.

Q Have you ever read the article referenced here that supposedly appeared in the Mississippi Business Journal? And by that I mean have you actually read the Mississippi Business Journal and seen this article?

A I cannot be certain. The reason I say that is sometimes we are given articles that appear, and I may have read this, may not have. I don't know.

Q With regard to Exhibit 2, which is the Subpoena in this case --

A Yes, uh-huh.

Q The Subpoena is dated February 13th. Do you recall when it was that you received it?

A Yes, I would have received it on February 13th

1 CURTIS CARLSON

2 by facsimile.

3 Q Okay.

4 A But there was a prior Subpoena that I also

5 received that was distributed to the people in

6 Alexandria, Virginia. In other words, there was a prior

7 Subpoena that had a location for the deposition in the

8 Washington, DC area that I saw.

9 Q Are we all looking at Exhibit 2?

10 A But that prior Subpoena would have been

11 withdrawn in favor of this Subpoena, which is Exhibit 2.

12 To answer your question, I got it on

13 February 13th via facsimile.

14 Q You would have gotten two Subpoenas, the

15 original and then a modified one?

16 A No, the original Subpoena was served on

17 Gunilla Girardo. She sent it to me. I then called

18 Andrew Eliseev and explained that I'm probably the best

19 person for his -- what he needs.

20 And so then he said, "Will you accept a

21 service of a Subpoena by facsimile?" I said yes.

22 He sent it to me on February 13th, and I just

23 handed it to you.

24 Q This is the one you received from --

25 A Andrew.

1 CURTIS CARLSON

2 Q -- mr. Eliseev with the Los Angeles address?

3 A Right.

4 Q Do you have a copy of the one that was

5 referenced to the Virginia address? I'm just trying to

6 get the sequence, I apologize.

7 A I don't know if I do. Let me look.

8 No, I don't.

9 Q Do you have an understanding as to how many

10 days before this, the February 13th, you would have

11 received the other Subpoena?

12 A It would be no more than seven days before.

13 Q The date is probably not essential, but let me

14 ask a brief series of questions. I believe in your

15 testimony you said that you provided documents to the

16 party at issue, the Subpoena that's referenced in

17 Exhibit 2 on or about the 14th of February.

18 A Correct.

19 Q Prior to receiving either of those Subpoenas

20 we have been discussing, the first one or the amended

21 one, had you had discussions with the U.S. Hispanic

22 Chamber of Commerce or the U.S. Hispanic Chamber of

23 Commerce Foundation about producing documents?

24 A My only conversation about that subject would

25 have been on February 13th with Andrew.

1 CURTIS CARLSON

2 Q Which would have been after the first Subpoena
3 had been issued?
4 A Yes. Let me say when the first Subpoena was
5 issued, I told Gunilla to put some documents together,
6 get them down to me. She got them down to me.
7 By the time the second Subpoena arrived, I had
8 them, gave them to my secretary. She put them in
9 Federal Express that morning.
10 Q What I'm getting at, prior to receiving any of
11 the Subpoenas, had you been intending to turn over to
12 documents to the U.S. Hispanic chamber of Commerce, or
13 the U.S. Hispanic Chamber of Commerce Foundation?
14 MS. SLUSSER: I'm going to object that it goes
15 beyond the scope of Direct.
16 THE WITNESS: Let me answer it this way --
17 BY MR. MERONE:
18 Q Sure.
19 A When Ms. Gunilla Girardo received the
20 Subpoena, as a nonlawyer, she freaked. She immediately
21 called me, e-mailed me, left me messages, many sorts of
22 communications.
23 I said to her to send me the Subpoena, let me
24 see what is this about. I got the Subpoena from her,
25 and I said, "Listen, this is no big deal. You have got

a responsibility as a corporate citizen to comply with the Subpoena. Get all the documents down to me. In the meantime I'll get hold of Andrew."

So that's exactly what happened. She sent me the stuff by overnight mail. She was delighted that I was stepping in and taking over this.

I contacted Andrew and said, "Andrew, what do you need?" Pursuant to the Subpoena he told me.

I said, "Well, I have got that stuff. I'll send it out right away," and that's what happened.

So the answer is when I got involved there was no hesitation to provide documents and comply with the Subpoena. Prior to my involvement, there was the natural reaction of a nonlawyer to not want to be involved.

Q That was my ultimate question. My understanding is that but for the receipt of the Subpoena the Swedish-American Chamber of Commerce was not already intended to produce documents.

A You are correct.

MS. SLUSSER: Same objection.

BY MR. MERONE:

Q I notice we have Bates numbers the -- certain documents had SACC numbers on them.

1 CURTIS CARLSON

2 A Yes.

3 Q Did you or your firm put those on there?

4 A No.

5 Q If you could just confirm, then, the documents

6 that in fact were produced by the Swedish-American

7 Chamber of Commerce.

8 A Yes. I sent an original of Exhibit 5, the

9 directory.

10 Q Want to start with 1?

11 MS. SLUSSER: For the record, I can make this easy

12 for you. SACC documents were all produced by him.

13 MR. MERONE: Okay. That would include the

14 Exhibit 9, which is the magazine, the color copy,

15 un-Bates numbered.

16 MS. SLUSSER: Yes, but the Exhibit 10 is a

17 Bates-numbered copy of it, which I believe your firm

18 received Bates numbered, in a color copy.

19 THE WITNESS: I produced the original material.

20 BY MR. MERONE:

21 Q Just if I may, I want to be clear -- and this

22 is my last question, I promise -- so Exhibit 1 is

23 something you produced?

24 A No.

25 Q Oh, no? So not Exhibit 1, not Exhibit 2, not

1 CURTIS CARLSON

2 Exhibit 3, not Exhibit 4, which is the website.

3 A Correct. Five I produced. Here's 4. Five we

4 did produce. Nine we produced.

5 Q Six?

6 A Six we produced.

7 Q Seven?

8 A Yes.

9 Q Eight?

10 A Yes.

11 Q Eight and 10, which are the same document?

12 A That is correct, we produced those. And two

13 Currents.

14 Q 11, 12?

15 A That's it. Yes, we produced those. That's

16 all that we produced.

17 MR. MERONE: I have nothing further.

18 Thank you very much, sir.

19 MS. SLUSSER: I just have a couple of housekeeping

20 items.

21 THE WITNESS: Yes.

22 MS. SLUSSER: I'd like to move all of the exhibits

23 into the record at this time.

24 And will you stipulate to have the witness

25 sign the deposition outside of the presence of a notary,

so he doesn't have to go back into our DC office to do that?

THE WITNESS: I can sign it in the presence of a notary --

MR. MERONE: Certainly we have no objection. And the witness has -- can be provided time to review and sign without having to appear before a notary. With regards to the exhibits, we reserve our right to object to any and all -- to the introduction of any and all of the exhibits.

MS. SLUSSER: That concludes this deposition.

(The deposition was concluded at 12:08 p.m.)

* * *

CURTIS CARLSON

CERTIFICATION

I certify under penalty of perjury under the laws of the United States of America that the foregoing is true and correct.

Executed on the 18 day of March, 2008.

Curtis Carlson

Curtis Carlson

41217918.1

1 CURTIS CARLSON

2 * * *

3

4

5 I, DECLARE UNDER PENALTY OF PERJURY THAT THE FOREGOING

6 IS AN ACCURATE TRANSCRIPTION OF MY TESTIMONY UNDER THE

7 LAWS OF THE STATE OF CALIFORNIA, EXECUTED ON THE _____

8 DAY OF _____ ,_____.

9

10

11 _____

12 CURTIS CARLSON

13

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25

1 CURTIS CARLSON
2 REPORTER'S CERTIFICATE
3 OF
4 CERTIFIED SHORTHAND REPORTER
5 * * * * * * *
6 I, LESLIE L. WHITE, THE UNDERSIGNED CERTIFIED SHORTHAND
7 REPORTER, IN AND FOR THE STATE OF CALIFORNIA, DO HEREBY
8 CERTIFY: THAT THE FOREGOING PROCEEDINGS WERE TAKEN
9 BEFORE ME AT 11355 OLYMPIC BOULEVARD, LOS ANGELES,
10 CALIFORNIA ON FEBRUARY 25, 2008, BEGINNING AT 9:41 A.M.
11 AND ENDING AT 12:08 P.M., AT WHICH TIME THE WITNESS WAS
12 PUT UNDER OATH BY ME; THAT ALSO PRESENT WAS WILLIAM
13 MERONE, COUNSEL FOR OPPOSER U.S. CHAMBER OF COMMERCE;
14 THAT THE TESTIMONY OF THE WITNESS AND ALL OBJECTIONS AT
15 THE TIME OF THE PROCEEDINGS WERE RECORDED
16 STENOGRAPHICALLY BY ME AND WERE THEREAFTER TRANSCRIBED
17 UNDER MY DIRECTION; THAT THE FOREGOING IS A TRUE RECORD
18 OF THE TESTIMONY AND OF ALL OBJECTIONS MADE AT THE TIME
19 OF THE PROCEEDINGS; THAT I HAVE NOT BEEN DISQUALIFIED
20 FROM TRANSCRIBING THE DEPOSITION UNDER FEDERAL RULE OF
21 CIVIL PROCEDURE 28.
22 IN WITNESS WHEREOF, I HAVE SUBSCRIBED MY NAME ON:
23 DATE: Leslie L White.
24 _____
25 LESLIE L. WHITE, CSR NO. 4148

1 CURTIS CARLSON

2 NAME OF CASE: CHAMBER OF COMMERCE USA vs. U.S.

3 HISPANIC CHAMBER OF COMMERCE

4 DATE OF DEPOSITION: 2/25/08

5 NAME OF WITNESS: CURTIS CARLSON

6 Reason Codes:

7 1. To clarify the record.

2. To conform to the facts.

8 3. To correct transcription errors.

9

10 Page _____ Line _____ Reason _____

11 From _____ to _____

12 Page_____ Line _____ Reason _____

13 From _____ to _____

14 Page _____ Line _____ Reason _____

15 From _____ to _____

16 Page_____ Line _____ Reason _____

17 From _____ to _____

18 Page _____ Line _____ Reason _____

19 From _____ to _____

20 Page_____ Line _____ Reason _____

21 From _____ to _____

22 Page_____ Line _____ Reason _____

23 From _____ to _____

24 _____

25 CURTIS CARLSON

1 IN THE UNITED STATES PATENT AND TRADEMARK OFFICE
2 BEFORE THE TRADEMARK TRIAL AND APPEAL BOARD
3
4 THE CHAMBER OF COMMERCE OF THE)
UNITED STATES OF AMERICA,)
5)
Opposer,)
6)
vs.) Opposition No.
7) 91-156,321
) Pages 1 - 94
8 UNITED STATES HISPANIC CHAMBER)
OF COMMERCE FOUNDATION,)
9)
Applicant.)
10)
11
12
13 DEPOSITION OF CURTIS CARLSON
14 LOS ANGELES, CALIFORNIA
15 MONDAY, FEBRUARY 25, 2008
16
17
18
19
20
21
22 REPORTED BY:
LESLIE L. WHITE
23 CSR NO. 4148
JOB NO.: 15406
24
25

Swedish-American Chambers of Commerce U.S.A.

Exhibit SACC 1 2/25/08

Opp. No. 91-156321

U.S. Chamber of Commerce vs.
United States Hispanic
Chamber of Commerce Foundation

Introduced by Applicant United
States Hispanic Chamber of
Commerce Foundation

AO88 (Rev. 12/07) Subpoena in a Civil Case

Issued by the

UNITED STATES DISTRICT COURT

EASTERN DISTRICT OF VIRGINIA

The Chamber of Commerce of the United States of America,
Opposer,

V.

United States Hispanic Chamber of Commerce Foundation,
Applicant.

SUBPOENA IN A CIVIL CASE

Case Number:[1] U.S. Patent and Trademark Office, Trademark Trial and Appeal Board Case No. 91-156,321

TO: The Swedish - American Chambers of Commerce USA
1403 King Street
Alexandria, VA 22314

☐ YOU ARE COMMANDED to appear in the United States District court at the place, date, and time specified below to testify in the above case.

PLACE OF TESTIMONY	COURTROOM
	DATE AND TIME

☒ YOU ARE COMMANDED to appear at the place, date, and time specified below to testify at the taking of a deposition in the above case.

PLACE OF DEPOSITION	DATE AND TIME
Manatt, Phelps & Phillips, LLP; 11355 W. Olympic Boulevard, Los Angeles, CA 90064. See Schedule A attached hereto.	February 25, 2008, 9:00 a.m.

☒ YOU ARE COMMANDED to produce and permit inspection and copying of the following documents or objects at the place, date, and time specified below (list documents or objects):

See Schedule B attached hereto.

PLACE	DATE AND TIME
Manatt, Phelps & Phillips, LLP; 11355 W. Olympic Boulevard, Los Angeles, CA 90064.	February 22, 2008, 1:00 p.m.

☐ YOU ARE COMMANDED to permit inspection of the following premises at the date and time specified below.

PREMISES	DATE AND TIME

Any organization not a party to this suit that is subpoenaed for the taking of a deposition shall designate one or more officers, directors, or managing agents, or other persons who consent to testify on its behalf, and may set forth, for each person designated, the matters on which the person will testify. Federal Rule of Civil Procedure 30(b)(6).

ISSUING OFFICER'S SIGNATURE AND TITLE (INDICATE IF ATTORNEY FOR PLAINTIFF OR DEFENDANT)	DATE
Andrew Eliseev — Attorneys for Applicant	February 13, 2008

ISSUING OFFICER'S NAME, ADDRESS AND PHONE NUMBER
Andrew Eliseev
Manatt, Phelps & Phillips, LLP; 11355 W. Olympic Boulevard, Los Angeles, CA 90064;
Telephone: (310) 312-4384

(See Federal Rule of Civil Procedure 45 (c), (d), and (e), on next page)

Exhibit SACC 2 2/25/08
Opp. No. 91-156321
U.S. Chamber of Commerce vs.
United States Hispanic
Chamber of Commerce Foundation

SACC 2

[1] If action is pending in Introduced by Applicant United States Hispanic Chamber of Commerce Foundation

PROOF OF SERVICE

DATE PLACE

SERVED

SERVED ON (PRINT NAME) MANNER OF SERVICE

SERVED BY (PRINT NAME) TITLE

DECLARATION OF SERVER

I declare under penalty of perjury under the laws of the United States of America that the foregoing information contained in the Proof of Service is true and correct.

Executed on _____
DATE

SIGNATURE OF SERVER

ADDRESS OF SERVER

Federal Rule of Civil Procedure 45 (c), (d), and (e), as amended on December 1, 2007:

(c) PROTECTING A PERSON SUBJECT TO A SUBPOENA.

(1) Avoiding Undue Burden or Expense; Sanctions. A party or attorney responsible for issuing and serving a subpoena must take reasonable steps to avoid imposing undue burden or expense on a person subject to the subpoena. The issuing court must enforce this duty and impose an appropriate sanction — which may include lost earnings and reasonable attorney's fees — on a party or attorney who fails to comply.

(2) Command to Produce Materials or Permit Inspection.

(A) Appearance Not Required. A person commanded to produce documents, electronically stored information, or tangible things, or to permit the inspection of premises, need not appear in person at the place of production or inspection unless also commanded to appear for a deposition, hearing, or trial.

(B) Objections. A person commanded to produce documents or tangible things or to permit inspection may serve on the party or attorney designated in the subpoena a written objection to inspecting, copying, testing or sampling any or all of the materials or to inspecting the premises — or to producing electronically stored information in the form or forms requested. The objection must be served before the earlier of the time specified for compliance or 14 days after the subpoena is served. If an objection is made, the following rules apply:

(i) At any time, on notice to the commanded person, the serving party may move the issuing court for an order compelling production or inspection.

(ii) These acts may be required only as directed in the order, and the order must protect a person who is neither a party nor a party's officer from significant expense resulting from compliance.

(3) Quashing or Modifying a Subpoena.

(A) When Required. On timely motion, the issuing court must quash or modify a subpoena that:

(i) fails to allow a reasonable time to comply;

(ii) requires a person who is neither a party nor a party's officer to travel more than 100 miles from where that person resides, is employed, or regularly transacts business in person — except that, subject to Rule 45(c)(3)(B)(iii), the person may be commanded to attend a trial by traveling from any such place within the state where the trial is held;

(iii) requires disclosure of privileged or other protected matter, if no exception or waiver applies; or

(iv) subjects a person to undue burden.

(B) When Permitted. To protect a person subject to or affected by a subpoena, the issuing court may, on motion, quash or modify the subpoena if it requires:

(i) disclosing a trade secret or other confidential research, development, or commercial information;

(ii) disclosing an unretained expert's opinion or information that does not describe specific occurrences in dispute and results from the expert's study that was not requested by a party; or

(iii) a person who is neither a party nor a party's officer to incur substantial expense to travel more than 100 miles to attend trial

(C) Specifying Conditions as an Alternative. In the circumstances described in Rule 45(c)(3)(B), the court may, instead of quashing or modifying a subpoena, order appearance or production under specified conditions if the serving party:

(i) shows a substantial need for the testimony or material that cannot be otherwise met without undue hardship; and

(ii) ensures that the subpoenaed person will be reasonably compensated.

(d) DUTIES IN RESPONDING TO A SUBPOENA.

(1) Producing Documents or Electronically Stored Information. These procedures apply to producing documents or electronically stored information:

(A) Documents. A person responding to a subpoena to produce documents must produce them as they are kept in the ordinary course of business or must organize and label them to correspond to the categories in the demand.

(B) Form for Producing Electronically Stored Information Not Specified. If a subpoena does not specify a form for producing electronically stored information, the person responding must produce it in a form or forms in which it is ordinarily maintained or in a reasonably usable form or forms.

(C) Electronically Stored Information Produced in Only One Form. The person responding need not produce the same electronically stored information in more than one form.

(D) Inaccessible Electronically Stored Information. The person responding need not provide discovery of electronically stored information from sources that the person identifies as not reasonably accessible because of undue burden or cost. On motion to compel discovery or for a protective order, the person responding must show that the information is not reasonably accessible because of undue burden or cost. If that showing is made, the court may nonetheless order discovery from such sources if the requesting party shows good cause, considering the limitations of Rule 26(b)(2)(C). The court may specify conditions for the discovery.

(2) Claiming Privilege or Protection.

(A) Information Withheld. A person withholding subpoenaed information under a claim that it is privileged or subject to protection as trial-preparation material must:

(i) expressly make the claim; and

(ii) describe the nature of the withheld documents, communications, or tangible things in a manner that, without revealing information itself privileged or protected, will enable the parties to assess the claim.

(B) Information Produced. If information produced in response to a subpoena is subject to a claim of privilege or of protection as trial-preparation material, the person making the claim may notify any party that received the information of the claim and the basis for it. After being notified, a party must promptly return, sequester, or destroy the specified information and any copies it has; must not use or disclose the information until the claim is resolved; must take reasonable steps to retrieve the information if the party disclosed it before being notified; and may promptly present the information to the court under seal for a determination of the claim. The person who produced the information must preserve the information until the claim is resolved.

(e) CONTEMPT.

The issuing court may hold in contempt a person who, having been served, fails without adequate excuse to obey the subpoena. A nonparty's failure to obey must be excused if the subpoena purports to require the nonparty to attend or produce at a place outside the limits of Rule 45(c)(3)(A)(ii).

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SCHEDULE A

1. The date of the Swedish-American Chambers of Commerce USA's ("SACC") first use of the trademark THE SWEDISH-AMERICAN CHAMBER OF COMMERCE, or any other mark or name including CHAMBER OF COMMERCE (the "SACC Marks").

2. The types of products and services that the SACC offers, sells or sold under, or bearing or promoted as or under, the SACC Marks (the "SACC Products and Services").

3. The SACC's marketing and/or advertising of the SACC Products and Services.

4. The number and type of customers of the SACC Products and Services and/or the number of members of the SACC.

5. The amount spent by the SACC to advertise or promote the SACC Products and Services from inception to the present.

6. Publicity relating to the SACC Products and Services, including but not limited to, reviews, features, or mentions of the SACC Products and Services in any medium and all press releases relating to any SACC Products and Services.

7. Any instances of confusion between the SACC (or the SACC Products and Services) and the U.S. Chamber of Commerce (or its products and services).

8. Any instances of confusion between the SACC (or the SACC Products and Services) and the U.S. Hispanic Chamber of Commerce (or its products and services).

9. Allegations of trademark infringement or any challenges to the use or registration of the SACC Marks, if any, by the U.S. Chamber of Commerce against the SACC.

SCHEDULE B

1. Representative samples of documents and things reflecting the advertising, promotion, offering for sale, and/or sale of SACC's Products and Services, including but not limited to, catalogs, advertisements, website pages, brochures, tradeshow materials, *etc.*

2. Representative samples of documents and things reflecting the total number of SACC members from inception to the present.

3. Representative documents and things reflecting any publicity relating to SACC's Products and Services, including but not limited to, press releases, articles, stories, or the like featuring, mentioning, or reviewing SACC's Products and Services.

4. Representative samples of documents and things reflecting the geographic scope of SACC's use of the SACC Marks.

5. Letters, emails, or the like reflecting communications with the U.S. Chamber of Commerce, membership in the U.S. Chamber of Commerce, or any agreements or licenses with the U.S. Chamber of Commerce.

41204039.1

Int. Cl.: 35

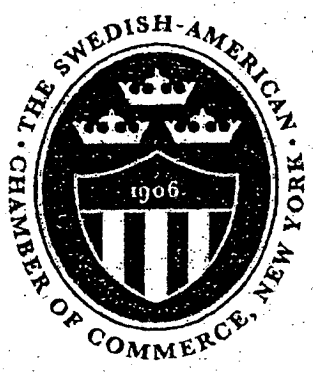
Prior U.S. Cls.: 100, 101 and 102

Reg. No. 2,941,654

United States Patent and Trademark Office

Registered Apr. 19, 2005

SERVICE MARK
PRINCIPAL REGISTER



THE SWEDISH-AMERICAN CHAMBER OF COMMERCE, INC. (NEW YORK CORPORATION)
599 LEXINGTON AVENUE
NEW YORK, NY 10022

FOR: CHAMBER OF COMMERCE SERVICES, NAMELY, PROMOTING, ADVANCING, AND PROTECTING TRADE, INVESTMENTS, AND COMMERCIAL RELATIONS BETWEEN SWEDEN AND THE UNITED STATES OF AMERICA, IN CLASS 35 (U.S. CLS. 100, 101 AND 102).

FIRST USE 1-20-1984; IN COMMERCE 1-20-1984.

NO CLAIM IS MADE TO THE EXCLUSIVE RIGHT TO USE "CHAMBER OF COMMERCE NEW YORK 1906", APART FROM THE MARK AS SHOWN.

SEC. 2(F) AS TO "SWEDISH-AMERICAN CHAMBER OF COMMERCE".

SER. NO. 78-294,119, FILED 8-29-2003.

STACY WAHLBERG, EXAMINING ATTORNEY

Exhibit SACC 3 2/25/08

Opp. No. 91-156321

U.S. Chamber of Commerce vs.
United States Hispanic
Chamber of Commerce Foundation

SACC 3

H06079

Introduced by Applicant United
States Hispanic Chamber of
Commerce Foundation

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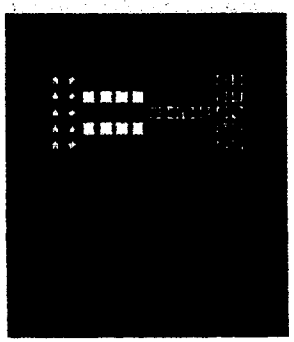
Select Your Chamber!

Welcome to SACC-USA

SACC-USA is the umbrella organization for 20 regional Swedish-American Chambers of Commerce across the United States. We serve more than 2,500 members in the U.S. and Sweden. We help Swedish companies find the right partners in the USA - and vice versa. By using a wide network and contact generating tools and methods, we ensure that products, services and information are presented in the right way to the right people.



Edays in San Diego, April 7-9, 2008
Register today for best possibilities for great business matchmaking meetings! The Swedish-American Entrepreneurial Days in San Diego will feature the following Industry Specific Programs:
Defense/Aerospace, Life Sciences, Media & Entertainment, Sustainable Energy, Wireless/Telecom, and Venture Capital.
EDAYS SAN DIEGO WEBSITE

Event Calendar

Visit our Event Calendar for a complete listing of Swedish-American business events events.

Bulletin Board

The latest information from SACC-USA

pre-Edays
"ACCESS TO GREEN POWER"
A two day power program in Washington DC.On April 3-4 the Swedish EMbassy in Washington and SACC-USA cordially invite you to a two-day program to get the inside scoop on how Washington works, and how this relates to doing business in the US. There will be a focus on the Green Energy area.

Exhibit SACC 4 2/25/08

Opp. No. 91-156321

U.S. Chamber of Commerce vs. United States Hispanic Chamber of Commerce Foundation

Introduced by Applicant United States Hispanic Chamber of Commerce Foundation

SACC 4

"San Diego is a Very Good Entry Point to the US Market"
Why should a Swedish entrepreneur consider San Diego instead of the Bay Area or Silicon Valley? *Currents* put this question to Mary Lindenstein Walshok, head of the advisory committee for the San Diego Edays.
READ THE ARTICLE HERE

SACC-USA and Chalmers Technical University are seeking host companies
The Chalmers Summer Program is looking to place ambitious students at Swedish-American Companies in the US for the summer of 2008.

CLICK HERE FOR MORE INFO

Currents Winter 2007/2008: Facing Thomas E. Sandell
Current's Editor Hans Sandberg managed to get an exclusive interview, where Sandell talks about him self, his hedge fund and how he managed to bypass the sub prime crisis.
READ THE ARTICLE HERE

REGISTER HERE

Healthcare and Innovation Week, House of Sweden, Washington DC, February 19-22

One of the challenges faced by both Sweden and the US is the continuously increasing demand for high-quality and easily accessible healthcare. In the presence of Sweden's Minister for Health and Social Affairs Göran Hägglund, the Embassy of Sweden and Swecare Foundation cordially invite you to a multi-disciplinary dialogue to exchange experiences and know-how. RSVP before February 15.

MORE INFO HERE

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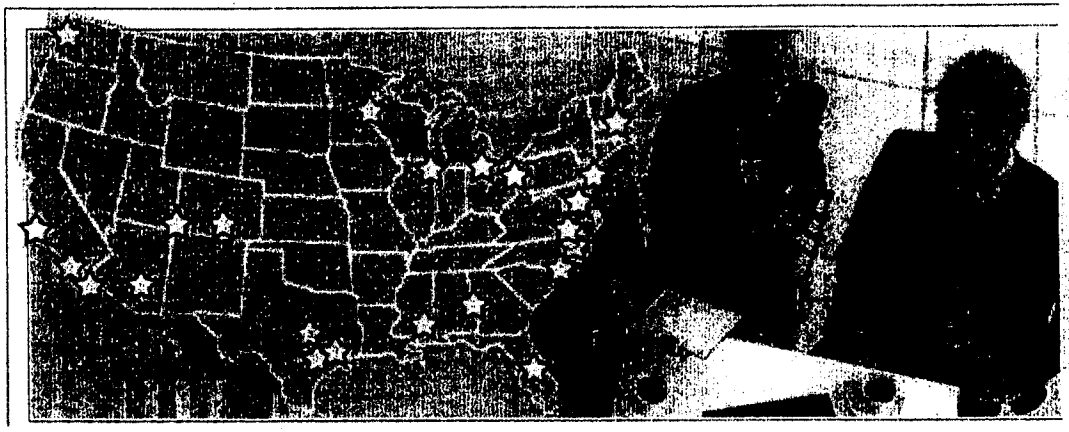
The Swedish-American Chambers of Commerce USA



Contact Us

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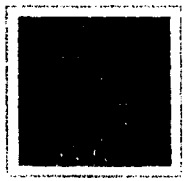
Phone (703) 836-6560
Fax: (703) 836-6561



Gunilla Girardo
President
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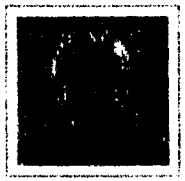

Pernilla Jonsson
Director of Business Development & Member Relations
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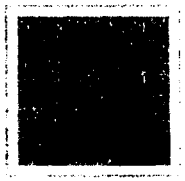

Cecilia Kullman
Director of Trainee Program
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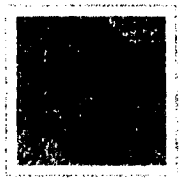

Malin Henriksson
Manager of Corporate Programs & Events
Send email

Become a Member

Join SACC-USA Today! 20 Regional Chambers of Commerce located all over the U.S., service more than 2,500 members. This is the network you cannot do without!

Event Calendar

Visit our Event Calendar for a complete listing of upcoming SACC-USA events.

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SACC-USA's electronic newsletter, with news and information related to the Swedish-American business community. It's FREE!

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Advertising Director
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Gunilla Ramell
Director Member Relations, West Sweden
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Hans Sandberg
Editor, Currents
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Ida Sigvardsson
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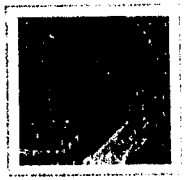

Ziba Zarei
Business Matchmaking
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Calle Wållgren
Member Relations Manager
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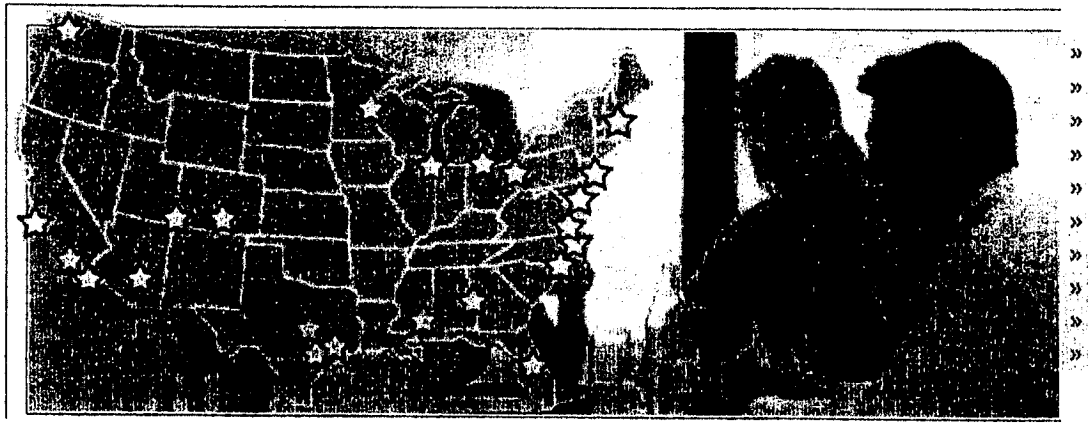
The Swedish-American Chambers of Commerce USA



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Become a Member

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20 Regional Chambers of Commerce located all over the U.S., service more than 2,500 members. This is the network you cannot do without!

Why Belong?

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Chamber Profiles

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Chamber subpage

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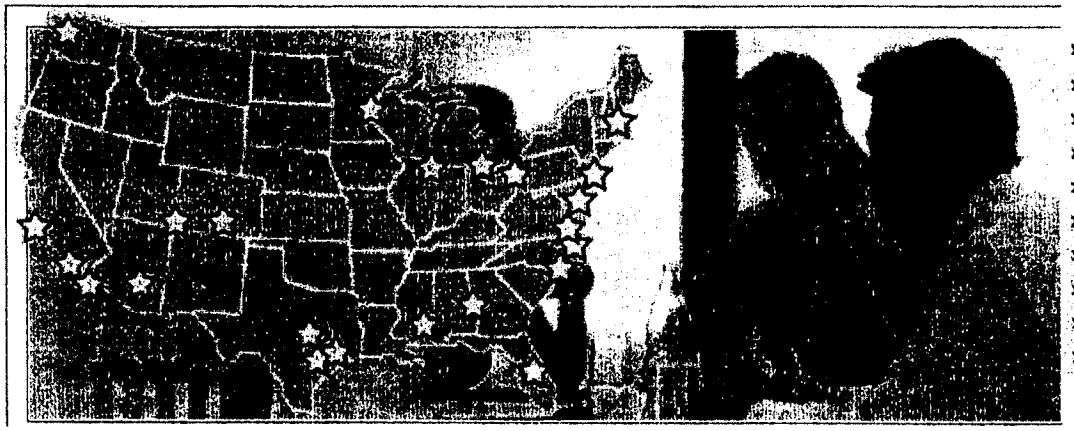

News

Volvo Earnings Strong Despite North American Woes new

What future for Swedish research? new

The Swedish Minister of Trade Wants to Strenghten U.S. Connections

Product offered for sight impaired

SAS completes Europe's first transatlantic green flight

Awarded Workshop "Silverknappen" participates in International Conference

Event Calendar

Johansson wants national research money

Al Gore voices Bali concerns

Breakthrough for Swedish Period Furniture

Qliktech is Heading for Nasdaq

The Ambassador's Vision

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Volvo's Expanding IT Group

European cities tackle climate change on their own

SACC-USA on the Red Carpet in Östersund

What's ahead for the Financial Market? Interview with Jacob Wallenberg

Swedish Inventor Saves Coral Reefs

Children First! Theme Opening at House of Sweden

Reinfeldt presents new Minister for Foreign Trade

850 Dates were set up to create business

The U.S. finds inspiration in Växjö

Alternative Energy Partnership to Fuel Further Growth in Michigan

Governor Traveling to Sweden to bring new investments back to Michigan

Good Match = Win-Win Situation

Sweden: A Midnight Sun for Biotech

Swedish Successes Attract American Investors

U.S. Expands Energy Cooperation with Sweden

QlikTech Goes Global - In the US

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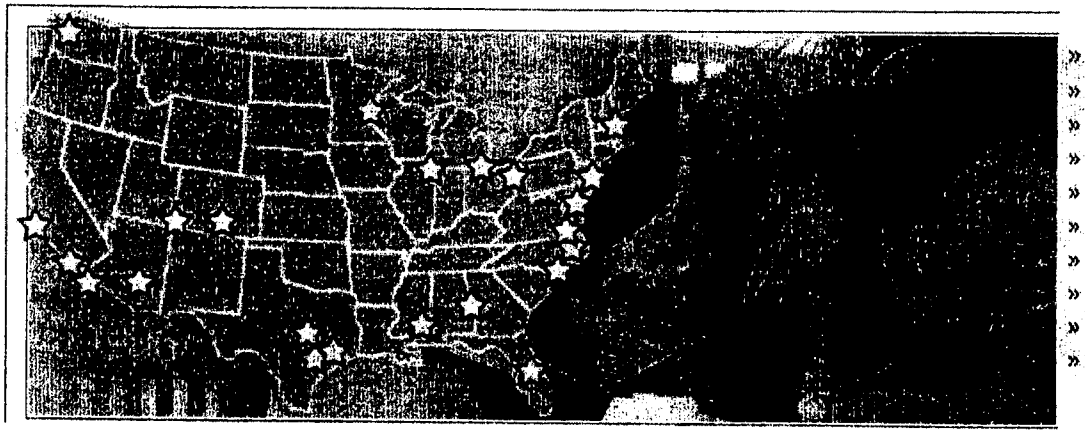

Membership

Welcome to the Swedish-American Chambers of Commerce!

We are convinced that you will find it beneficial to become a member of our network. Our mission is to facilitate and support trade, commerce, and investment between the U.S. and Sweden, and as a member of SACC-USA your company gain access to an invaluable network of 20 regional chambers - located in the strongest U.S. business clusters

As a member of you have access to the expertise of all the members of SACC-USA, in total 2,500 who have extensive knowledge of doing business in the U.S. and Sweden.

Join the SACC network today and take advantage of our services!

These are some of the benefits your organization can enjoy as a member:

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Chamber Profiles

- **Business Matchmaking Service**
  We connect you to individuals within the network that can provide you with professional services such as attorneys, bankers, real estate agents, marketing consultants etc. This is what we call 'Business Matchmaking' and it has become one of our most popular services.

- **Corporate Branding, Marketing and Sales Programs**
  We put together corporate programs, which are custom-tailored branding, sales and/or marketing programs for corporations that are looking to expand on the U.S. market, make their brand(s) known, reach new customers and increase sales.

- **Custom Tailored Trade Missions**
  We custom tailor Trade Missions for companies interested in a new market. Through our local chambers we ensure that products, services and information are presented in the right way to the right people.
  Trade missions should be considered as a first step for companies to evaluate their potential to establish/expand in the U.S. and for business regions to form strategic alliances that are mutually beneficial for their region and their potential U.S. partner(s) as well as attracting companies to their region.

- **Swedish American Entrepreneurial Days**
  We invite you to the Swedish American Entrepreneurial Days which has become the most important trade and networking event providing a platform for trade, commerce and investments between Sweden and the U.S..
  The coming events are in San Diego, April 7-9 2008, and in Stockholm September 15-16, 2008. For the past ten years the Entrepreneurial Days has enabled small-, medium- and large companies to connect and develop new business relations. a key trade and networking event providing an effective platform for trade and commerce between the U.S. and Sweden. The event is a prime venue for linking Swedish and U.S. businesses. What makes this business to business event so worthwile and successful is that it brings together entrepreneurs and experts from a variety of fields-all sharing their expertise and knowledge of the American and Europen markets.

- **Currents & eCurrents**
  We distribute Currents -a high quality journal with news and information relating to our Swedish-American business network as well as regional Chamber events. Currents is read with interest by more than 21,000 entrepreneurs and executives. Our electronic newsletter eCurrents reaches more than 4,500 recipients.

- **J1 Visa Service**
  We offer a J-1 Trainee-Visa that provides young professionals with work experience abroad. Member companies get access to SACC-USA's database with highly qualified trainee candidates. A host company may also utilize th SACC-USA J1-Visa Servicefor internal rotation or training programs.

- **Membership Directory**
  We publish an essential resource for Trans Atlantic Networking: the SACC-USA Membership Directory

View a presentation that gives you a broad overview of the individual 20 chambers' profiles and expertise.

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Directory.

- SACC-Alliance
  We offer member discounts (click to open a pdf) on brand name products and services, and special rates on hotels throughout the US and in Sweden.

Questions?
Call: +1 703 - 836 6560 (US office) or email: info@sacc-usa.org

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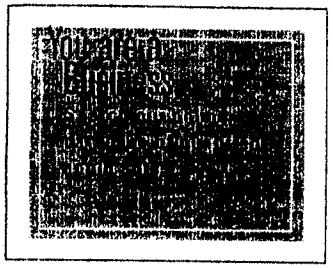
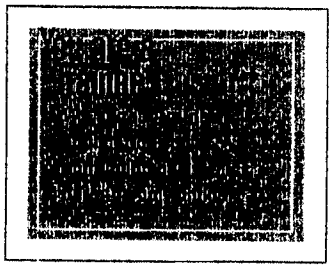
SACC-USA J-1 VISA SERVICE
QUALIFIED TRAINEES FOR YOUR ORGANIZATION

SACC-USA is a designated sponsor of the U.S. Department of State's Exchange Visitor Program which promotes educational and cultural exchange in order to increase mutual understanding between the people of the United States and other countries.





The SACC-USA trainee program enables Swedes to come to the U.S. on a J-1 visa for a period of up to 18 months. Trainees participate in a structured training program at one of SACC-USA's member organizations or one of our regional chambers to gain firsthand experience of life and business in the United States.

The host organization gets access to SACC-USA's database with highly qualified trainee candidates. SACC-USA will assist with the evaluation of candidates if requested. A host may also utilize the SACC-USA visa service for internal rotation or training programs.

Hosting a trainee from Sweden will add an international perspective to an organization working in today's global economy. For the trainees, the SACC-USA Trainee Program offers the opportunity of a life time!

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Currents Magazine

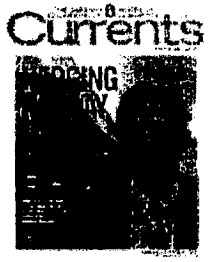
The Swedish-American business network is wide and multifaceted, which is reflected in SACC-USA's high-quality business magazine Currents. It also reflects our 20 regional chambers in the U.S., as well as our expanding network in Sweden. More than 27,000 Swedish and American executives, business leaders and entrepreneurs in Sweden and the U.S read our magazine Currents. Among our readers you will also find decision makers at the Confederation of Swedish Enterprise, the Swedish Foreign Ministry, the Swedish Trade Council, the U.S. Embassy in Sweden, the American Chamber of Commerce in Sweden, and the U.S. Department of Commerce.

Flip through the Winter 2007-2008 edition of Currents Magazine

Currents magazine covers key topics for the Swedish-American business community: entrepreneurship & innovation, cross-cultural communications, marketing, legal issues, trade, travel, commerce and investments.
Currents is the official publication of the Swedish-American Chambers of Commerce, USA Inc., which is the umbrella organization for 20 regional chambers of commerce.

Information to Advertisers

Currents Winter 07/08:
Facing Thomas E. Sandell



"Hedging His Way to $ 7.5 Billion"
Swedish-born Thomas E. Sandell is one of the most successful hedge fund investors in New York, but he is also one of the most shy when it comes to mass media. Current's Editor Hans Sandberg managed to get an exclusive interview, where Sandell talks about himself, his hedge fund and how he managed to bypass

Currents magazine offers a cost-effective way to reach key Swedish-American decision makers. The 20 regional chambers of commerce are located in the strongest business clusters in the U.S. Currents magazine provides analysis, interviews with key decision makers and reports on Swedish-American news and events. It also provides an excellent venue for marketing, selling and branding. Click here to view RATES & AD SPECS or you can DOWNLOAD THE EDITORIAL CALENDAR 2008 (306 KB) Please contact Anders for futher info.

Contact Info

Sales Contact:
Anders Magnusson, SACC-USA
Anders@sacc-usa.org

Editorial Contact:
Hans Sandberg, Sandberg Features
Nordic-link@comcast.net

Publisher:
Gunilla Girardo, SACC-USA
Gunilla@sacc-usa.org

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the sub prime crisis. Sandell's hedge fund Castlerigg Investments (which is managed by Sandell Asset Management Company in New York) grew with 11 percent from the beginning of 2007 to December 5. "We actually shorted the sub prime and home building sector," says Sandell, who started Castlerigg Investments in 1998 with $125 Million in assets. The funds assets are today $7,5 Billion.

>>Read the Article here

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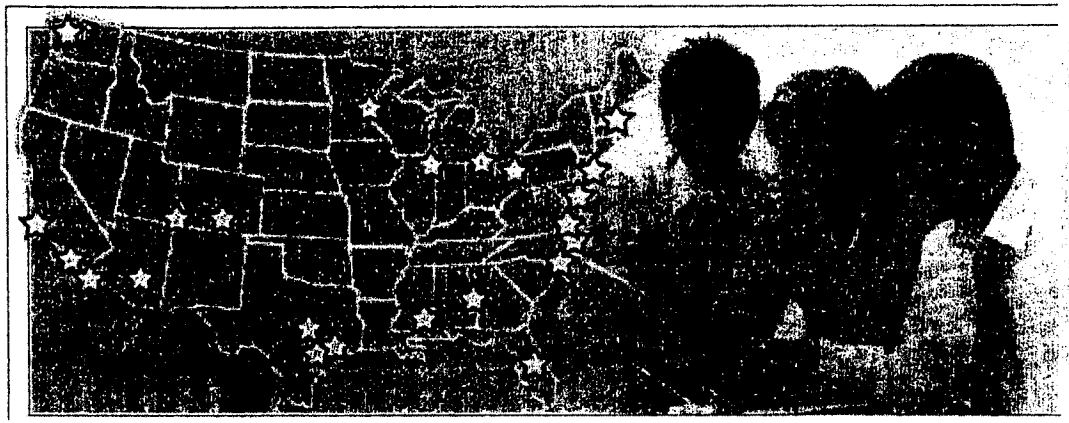

Marketplace

New book! *"All the Best ... From the Kingdom of Sweden"* Author Göran Blomé finished Ambassador Franklin Forsberg's vision about writing a book on the importance of Swedish Monarchy and the commitment of the royal family abroad. If you would like to order the book (in Swedish or English) you can do so through SACC-USA. Contact us by sending e-mail to info@sacc-usa.org.

Book your ad for the SACC-USA Directory 2008/2009!
An essential resource for trans Atlantic networking and business contacts. The Directory lists all SACC members and affiliates in Sweden and the US., a list of Swedish consulates in the US, and trade related organizations in the US. Contact Anders Magnusson Anders@sacc-usa.org

Are you interested in placing a banner or job offering here? Please contact SACC-USA at info@sacc-usa.org or call +1 703 836 6560

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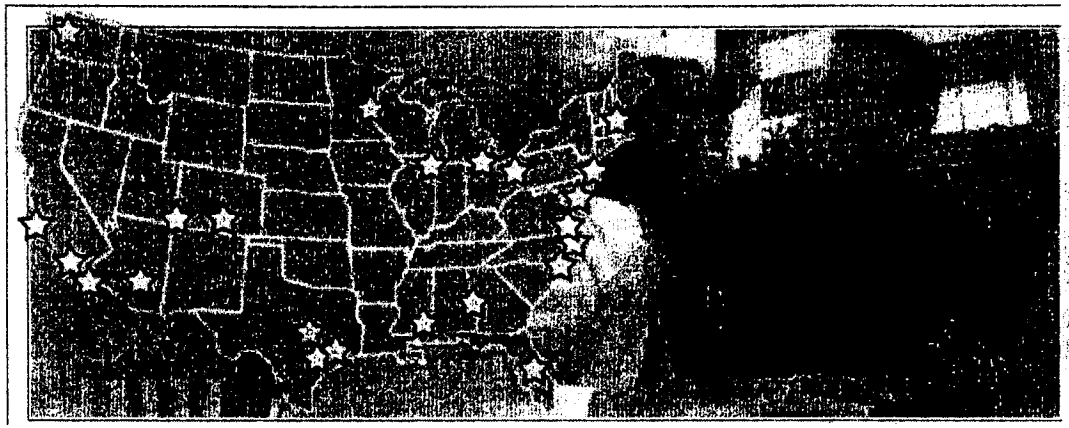

Doing Business in Sweden

Why do business in Sweden
Market potential
A Competitive Cost Position
Attractive corporate tax climate
Sweden's Productivity Growth
Sweden's Trade Balance with the U.S.

There are few countries that can match Sweden's potential to benefit from the intensifying, technology-driven global competition. Sweden already hosts one of the most internationally integrated economies in the world. The nation's competitiveness is manifested by large flows of trade and foreign investment.

Globalization calls for an ability to change. Necessary restructuring of the Swedish economy is facilitated by the presence of a qualified, adaptable workforce. Sweden's developed welfare institutions and good relations between employers and labor unions provide the foundation for social cohesion when changes are desirable.

Sweden has long traditions in emphasizing the virtues of education. Schools and universities meet high international standards. The Swedish society is innovative and distinguished by the

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widespread and often ingenious use of information technology.

The country is a high expenditure on Research & Development (R&D) with 4.3% and USA comes on a 7:th place in a world. Due to consistent, long-term investments in R&D, higher education and Information and Communications Technology (ICT), Sweden is today recognized as one of the world's most knowledge-based economies. Sweden invests more in R&D as a proportion of GDP than other OECD countries and foreign investors are offered attractive prospects for R&D

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Why do business in Sweden?

Foreign investors have discovered Sweden's many business and investment opportunities. Sweden offers access to new products and technologies, skills and innovations. Sweden also offers an attractive location, serving as a gateway to three distinct markets: Scandinavia (25 million consumers), Baltic Sea Region (100 million consumers) and European Union (350 million consumers).

Sweden is currently one of Europe's top destinations for foreign investors. The main attractions are thought to be the country's highly educated population and the ability of Swedish companies to think globally from the word go. Last year, Swedish companies attracted USD 1.07 billion in start-up and growth capital, according to the European Venture Capital Association.

- Sweden's business sector is unique for its large number of multinational corporations in relation to the relative size of the national economy.
- Sweden 's private equity market equates more than 1% of the country's gross domestic product (GDP), which means that this is the second largest private equity market in Europe.
- Sweden comes in third place in growth competitiveness after Finland and USA. (**Source:** World Economic Forum, 2004)
- When it comes to innovation capability Sweden comes in first place. (**Source:** World Investment Report 2005, Unctad)

Market potential

Sweden offers triple-market access: Scandinavia, the Baltic Sea/ Northern Europe region and the European Union with some 450 million consumers. It serves as an ideal spot for conducting high value-added operations in goods or services or for establishing competency centers to serve the whole region. Sweden is the main attraction when investing in the Baltic Sea region/Northern Europe. The geographical position, proximity to customers, widespread use of advanced technologies, a qualified workforce and a strong trading tradition within the region are important factors.

Sweden is often seen as a frontrunner in adopting new technologies and setting new consumer trends more broadly. Thus, in Sweden products and services can be tested where there are already demanding customers and high levels of technical sophistication. Nowhere else is average market take off so rapid. Third test market for new technologies after Iceland and Japan

In the last reported five-year period 2000-2004 Sweden was the 15th largest Foreign Direct

Investment (FDI) recipient in the world with recorded inflows of $ 65 billion (€ 52 billion). Total FDI assets in Sweden amounted to 52 percent of GDP, which can be compared to an EU average of 32 percent.

Companies from all over the world are attracted to Sweden. Prominent investors in Sweden in the five-year period 2001-2005 originated from the US, Germany, the Netherlands and the other Nordic countries. Foreign interest is mainly focused on high tech segments in information and communication technologies (ICT), pharmaceuticals, energy, engineering and processing industries, although the services sector is rapidly gaining attention. (**Source**: Central Bank of Sweden 2006)

- In 2005, 10,400 foreign-owned companies employed a total of 560,000 Swedes or 23 percent of all employees in the private sector.
- High annual average GDP growth annual average change, percent 2.7% and expected to reach 3.6% in 2006 and 3.1% in 2007. (**Source**: National Institute of Economic Research, Eurostat, OECD, 2005)
- Inflation has been low for the last decade and is expected to remain low (0.7 percent in 2005) due to a combination of falling import prices, rapidly increasing productivity in the Swedish industry and a weak labor market with limited wage increases.
- Unemployment rate is predicted to fall to 5.0 percent in 2006 and further to 4.4 percent in 2007. (**Source**: National Institute of Economic Research, Eurostat, OECD, 2006)

A Competitive Cost Position

Over the course of recent decades, Sweden's cost position has become increasingly competitive. Total salary costs in Sweden for a basket of 15 professional and administrative jobs are considerably below those found in Japan, Germany and France. Costs for manufacturing labor show an even more competitive pattern, with Swedish salary rates placed second-lowest among ten European nations assessed by a grouping of Swedish labor unions.

- Competitive wage costs: 1.05 million eurosAnnual total wage cost including social charges for 15 different company positions including chief executive, project manager, controller, buyer, receptionist and production plant manager. (**Source**: Watson Wyatt, 2005)

Attractive corporate tax climate

- Competitive corporate taxes
- Capital gain exemptions on sales of subsidiaries
- Tax-exempt intra-group dividends
- Full tax relief on interest
- Tax relief for foreign key personnel

- Absence of thin capitalization rules
- Comprehensive tax treaties for the avoidance of double taxation with most countries

At a flat 28 percent, Swedish corporate tax rate is significantly lower than in many other European countries and OECD nations. Possibilities to defer taxation of profit reduce Sweden's effective corporate tax rate to about 25 percent. Sweden also scores well in regard to other business costs.

Sweden 's Productivity Growth

Sweden's productivity increases in recent years have been substantial. According to the US Department of Labor, productivity in Sweden's manufacturing sector outperformed countries such as the US, Japan and France. Furthermore, Sweden will experience further gains in productivity in the future (OECD).

- Productivity growth rate 6.2%, after south Korea on 6.9%, annual average increase in manufacturing
- Industrial production growth rate 1.6%

Sweden 's Trade Balance with the U.S. (2003)

The U.S. has a long history of being an important trade partner to Sweden and at present time the American market is Sweden's most significant export market. In 2003, the Swedish export to the U.S. rose with 2% and was estimated to approximately SEK 94 billions, which is equivalent to 11.5% of Sweden's total export. Sweden mainly exports cars, pharmaceuticals, telecommunication products and energy related products to the US; food and beverages is an increasingly important sector.

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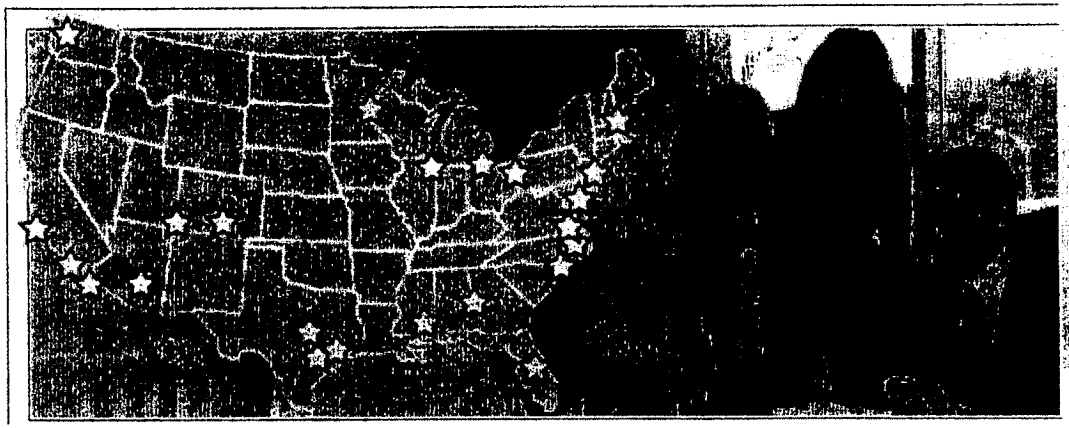

Doing Business in the U.S.

The U.S. - an overview

- 30 times larger than Sweden
- 300 million people
- A leader in every high technology field (IT, medical devices, defense, space technology)
- The world's most entrepreneurial marketplace made up of 100,000's of SME companies with which to do business
- Offer ease of doing business due to English-speaking clientele

Why do business in the U.S?

The U.S. has a powerful and technologically advanced economy. The economy's strength lies in its size and diversity: it has a variety of natural resources, including substantial petroleum and natural gas reserves; a vast agricultural sector, producing a variety of crops and livestock; a strong and well-developed industrial base; an advanced service sector; and a highly educated and skilled labor pool.

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United States is the world's largest free trade market. The United States offer excellent infrastructure and high speed data access. The nation also has very strong traditions of education and research, as well as collaboration between business and academics.

Moreover, strong traditions in competition and enterprise have helped to drive the technological innovations that have made the US the world's leader in computers, software, electronics, and communications technology. The US Dollar is the most widely used currency for international trade and plays an important role to the world's smaller economies as many peg their own currencies to the dollar. Despite worries of a slowdown in the U.S economy, it is continuously growing. Real GDP increased at an annual rate of 2.0 percent in the third quarter of 2006.

Being a part of the worlds most democratic and corruption free market gives access to the North and Central America through NAFTA*, the world's largest free trade area, and CAFTA-DR**, the 2nd largest U.S. export market in Latin America, behind only Mexico.

In the United States there are large number of Americans of Scandinavian origin and a wealth of sister state and sister-city relationships ready to do business with their Swedish counterparts.

Swedish exports to the USA are doing extremely well, with many enjoying double-digit growth (e.g. defense and automotive).

Source: US Chamber of Commerce
**North American Free Trade Agreement with Canada and Mexico*
*** United States-Central America-Dominican Republic Free Trade Agreement*

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Advertise in SACC-USA's quarterly magazine *Currents* to reach more than 27,000 executives, business leaders, and entrepreneurs in both Sweden and the U.S.
MORE INFORMATION ON THE CURRENTS SITE

Advertise in eCurrents

Advertise in eCurrents, SACC-USA's monthly newsletter, and reach 6,500 executives, business leaders, and entrepreneurs from both Sweden and America.

Advertise in SACC-USA's Membership Directory

By advertising in the SACC-USA (Swedish-American Chambers of Commerce, USA Inc.) Membership Directory your company will get the attention of more than 12,000 senior executives of Swedish and American companies in the U.S and in Sweden. The users of the SACC-USA Directory will be exposed to your advertisement repeatedly. Dedaline is May 1st 2008.

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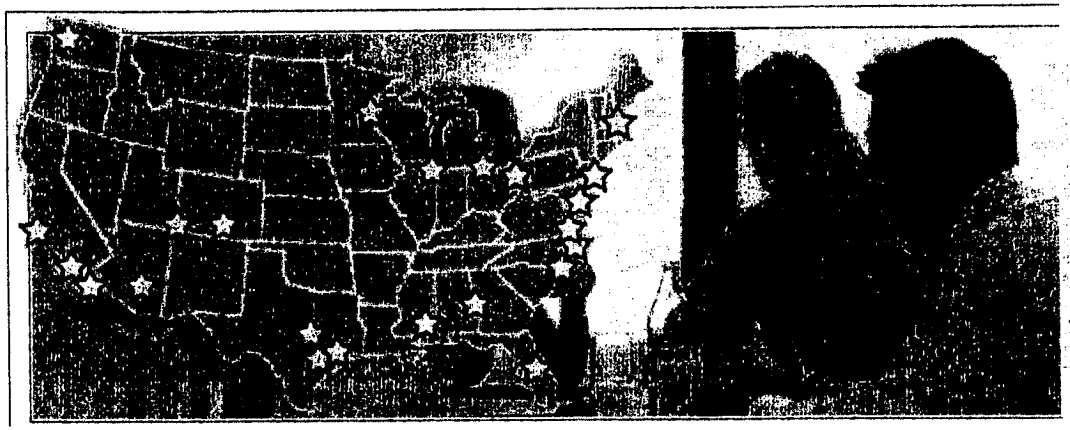

About SACC-USA

SACC was founded in 1906 in New York and is the oldest organization of its kind outside Sweden. SACC-USA, which is headquartered in Washington D.C., is the umbrella organization all 20 regional Swedish-American Chambers of Commerce across the United States. We serve more than 2,500 members in Sweden and the U.S., which makes us the second largest European Chamber of Commerce in the United States.

Our mission is to facilitate and support trade, commerce, and investment between the U.S. and Sweden. We help Swedish companies find the right partners in the USA - and vice versa. By using a wide network and contact generating tools and methods, we ensure that products, services and information are presented in the right way to the right people.

Our Mission

SACC-USA's mission is to promote trade and commerce between the United States and Sweden by providing leadership and guidance to the Regional Chamber network and to Swedish and American companies.

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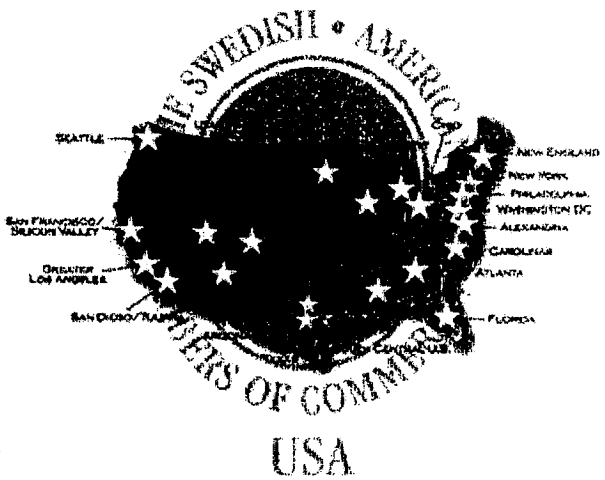

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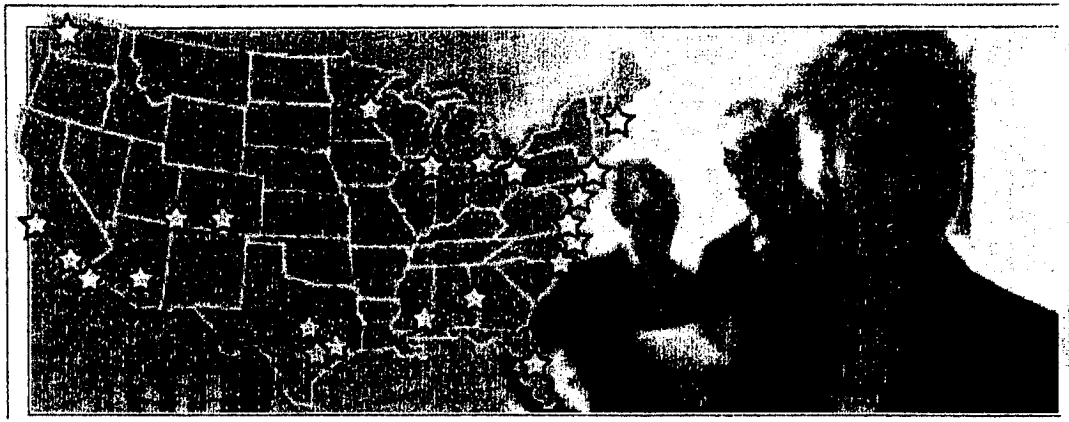

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U.S. & Swedish Links

Swedish Government Resources and Trade Related Organizations

- Invest in Sweden Agency
- Swedish Trade Council, USA
- Swedish Customs
- Swedish Agency of Patent & Registration
- Sweden National Board of Trade
- Embassy of Sweden in Washington, DC
- National Tax Board
- Swedish Chambers of Commerce in Sweden

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Join SACC-USA Today!
20 Regional Chambers of Commerce located all over the U.S., service more than 2,500 members. This is the network you cannot do without!

Why Belong?

Why Belong to SACC-USA? Here's how some of our members answer that question

Chamber Profiles

View a presentation that gives you a broad overview of the individual 20 chambers' profiles and expertise

- Swedish-Canadian Chamber of Commerce
- Regional Swedish Chambers of Commerce

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U.S. Federal Resources and Trade Related Organizations

- American Chamber of Commerce in Sweden
- Federation of International Trade Associations
- FirstGov.gov - Official site searching the U.S. Government
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- U.S. Customs Service
- U.S. Legal Forms

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Working in Sweden

- The Department of Immigration
- The National Employment Service

top

Studying in Sweden

- Study in Sweden
- Swedish Universities and Colleges

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Useful & Informational

- Establishingabroad.com
- Kompass Company Directory

Sign up for e-Currents

SACC-USA's electronic newsletter, with news and information related to the Swedish-American business community. It's FREE!

eCurrents

- Swedish Corporate Information
- U.S Corporate Information
- The Thomas Register
- Swedish-American Bar Association

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Tourism & Cultural

- Official Gateway to Sweden
- SWEA (Swedish Women's Educational Association Inc.)
- Sweden's official site for travel & tourism information
- The Association of Swedes Abroad
- Swedish Council of America
- American-Scandinavian Foundation

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Regional Chambers

- SACC Arizona
- SACC Atlanta
- SACC Carolinas
- SACC Chicago
- SACC Colorado
- SACC Detroit
- SACC Florida
- SACC Greater Los Angeles
- SACC Minnesota
- SACC New England
- SACC New York

- SACC Ohio
- SACC Philadelphia
- SACC San Diego/Tijuana
- SACC San Francisco
- SACC Seattle
- SACC South Central
- SACC Texas
- SACC Utah
- SACC Washington D.C.

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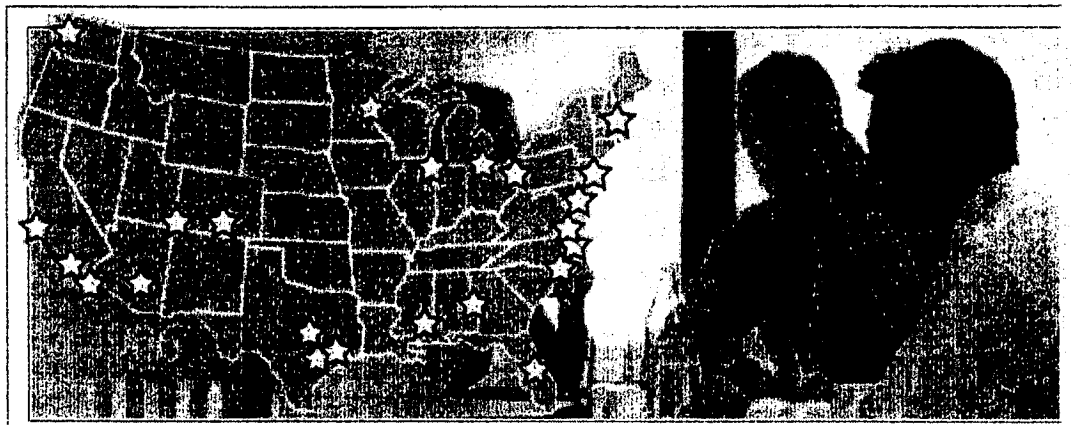
The Swedish-American Chambers of Commerce USA



Membership

Why Belong?

Here's what some of our members say about our services:

> It was clear to me that all E-days participants attended the event to establish new business connections, and the event was characterized by a positive atmosphere. In all the meetings we participated in, we could sense an enthusiasm and a momentum out of the ordinary. We have already come far in discussions with potential partners that we met at the Swedish-American Entrepreneurial Days in Chicago 2007."
> *Per Lindroth, Leman International Transport*

> The Entrepreneurial Days has a good reputation among American entrepreneurs and business leaders and it is the number one event to participate in if you are looking for potential business partners."
> *Craig Engler, Managing Director, Yorkville Advisors LLC*

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20 Regional Chambers of Commerce located all over the U.S., service more than 2,500 members. This is the network you cannot do without!

Chamber Profiles

View a presentation that gives you a broad overview of the individual 20 chambers' profiles and expertise.

The network really works. Thanks to effective networking with other conference participants and a referral from a fellow SACC member, who knew our expertise, we were hired by a Swedish company to obtain patent for their product."
Michael Leeds, Managing Partner, Blank Rome LLP, Boca Raton, Florida

Where else can you find a network of individuals representing a wide variety of business sectors and regions, ready to guide and assist?"
Astrid Marklund, President, ASM Development LLC

Joining SACC is one the best decisions I've made. It's been invaluable for building a personal and professional network in my community, and beyond."
Deanna Zachrisson, Public Relations Mgr., Port of Seattle, Seattle-Tacoma Intl' Airport

My business, a law firm specializing in business law, has been a member of SACC Detroit area for eight years, and during that time I have served on the Board of Directors. I have personally met and become friends with many people not only in Detroit, but throughout the US and in Sweden. Not only have we grown our business through our SACC contacts but we have learned a great deal about other businesses, networked with the highest quality people, and have enriched our professional lives in many ways. SACC is truly a unique chamber of commerce."
Don Tucker, Senior Partner, Howard & Howard Attorneys, P.C.

Anyone working with Swedish companies in the US or with US companies in Sweden (both large and small) needs to belong to SACC-USA. It provides a valuable network for information and for staying in contact with "who's who "in the business community and government."
Christopher Wall, Partner, Pillsbury Winthrop, LLP

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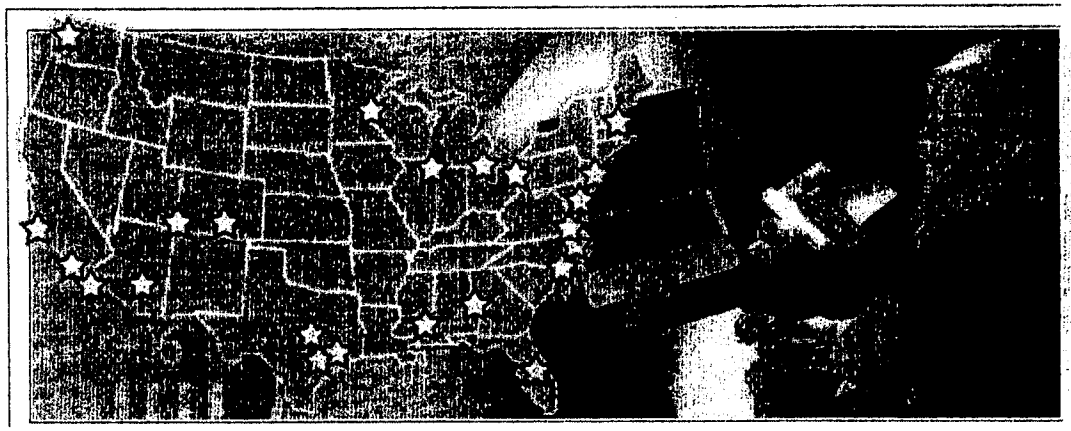

Chambers

SACC Arizona
SACC Arizona covers both Arizona and New Mexico with a primary focus on the metropolitan area of Phoenix and Tucson. SACC Arizona and its members have special competence in:

- Software
- Public Relations
- Real Estate
- Accounting
- Legal Services
- Construction Equipment Rental
- Testing of Vehicle Components in extreme heat

top

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Why Belong?

Why Belong to SACC-USA? Here's how some of our members answer that question

Chamber Profiles

View a presentation that gives you a broad overview of the individual 20 chambers' profiles and expertise

SACC Atlanta

The SACC-Atlanta is unique in the sense that it is situated in an area that is one of the most prosperous in the United States. The mild climate, excellent communications, and a well developed business structure offer vast business opportunities in a number of fields:

- Corporate Headquarters
- Logistics/ Transportation
- Telecommunications
- Computer Software and Services

SACC-Atlanta's to serves its members by offering services and networking opportunities for individual and corporate members. Whether you are looking for business contacts, need access to trade related information, or have an interest in the Swedish culture.

top

SACC Carolinas

North Carolina has a unique blend of business strengths and quality of life. This is the home of many corporate headquarters. Strong industries in this region include:

- Advanced Medical Care
- Agricultural Biotechnology
- Automotive & Truck Suppliers
- Biotechnology
- Homeland Security
- nformatics
- Logistics & Distribution
- Nanoscale Technologies
- Pervasive Computing
- Pharmaceuticals
- Telematics

North Carolina's highly educated labor force, low business costs and excellent quality of life provide an ideal environment that supports R&D and manufacturing.

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SACC-USA's electronic newsletter, with news and information related to the Swedish-American business community. It's FREE!

eurrents

top

SACC Chicago

Chicago, the third largest city in the U.S., provides a vital business center with a powerful, diverse economy which fosters an environment that is simultaneously ideal for large corporations and reliant on its strong entrepreneurial culture. Utilizing this structure, SACC-Chicago cultivates a key network for member business growth in various sectors, including:

- Pharmaceuticals
- Finance
- Consulting
- IT/Telecom
- Manufacturing
- Legal Services
- Logistics
- Insurance
-

top

SACC Colorado

SACC Colorado is acting in a thriving region with a tax friendly environment and with a well educated work force. This area is a great strategic central location for serving the U.S. market while also being rich in technology and research resources. Colorado has a high quality of life with world class cultural amenities, sport teams, and outdoor recreational opportunities. Major industries in this region include:

- Aerospace
- Agriculture
- Biosciences
- Computer Storage
- Nanotechnology
- Oil & Gas
- Photonics

- Photonics
- Renewable Energy
- Software
- Telecommunications

top

SACC Detroit
SACC Detroit's members have special expertise in the following business areas:

- Automotive & related manufacturing and supply
- Legal & other professional services
- Life science
- Local government agencies
- Banking
- Chemical
- Electronic measuring & control
- Digital imaging/CGI

top

SACC Florida
SACC-Florida covers Florida, the Caribbean and Latin America. Florida offers business opportunities in many sectors from agriculture and tourism to a mix of services, advanced manufacturing and international trade-related fields. Florida is a large consumer-market in the US and one of the strongest market is health care/biotech.

- Tourism
- Hotel and Lodging
- Legal Services
- International Banking and Finance
- Shipping and Transportation
- Electronics, Aerospace and Defense

- Cross-Border Trade with Latin America &
- Caribbean

top

SACC Greater Los Angeles

16 million people live in the Greater Los Angeles area. The state of California has the largest population of any state in the U.S., with a GNP that would rank number six in the world if California was a country.

- World leader in creativity and innovation: Hollywood, Fashion Design, Music Industry, Entertainment and Silicon Valley.
- Birthplace of the biotech industry and home of three of the most important biotech clusters in
- the U.S. (Greater Los Angeles, San Francisco Bay Area, San Diego and Greater LA)
- The U.S. gateway to Asia and the largest port in the U.S. (Los Angeles and Long Beach combined)
- One of the major manufacturing centers in the U.S. (Los Angeles ranks second after Chicago)
- Aerospace industry
- Agriculture

top

SACC Minnesota

The SACC-Minnesota chamber serves the Upper Midwest region which includes Minnesota, North Dakota, South Dakota, Iowa and Wisconsin. The Upper Midwest is a major U.S. market and an important business hub, with 50 million people, one million businesses and 80 thousand manufacturers thriving within 500 miles of Minneapolis. World-leading industries:

- Medical Device
- Information Technology
- Precision Manufacturing
- Food Processing
- Agribusiness
- Marketing & Communication

top

SACC New England

SACC New England provides support for businesses and individuals looking to tap into New England's unique resources, as well as access to our Sweden-U.S. business network. The region is home to 13 million people and includes the states Connecticut, Massachusetts, Maine, New Hampshire, Rhode Island and Vermont. Incredible business opportunities exists here as this large area hosts some of America's most recognized companies as well as famous educational institutions including Harvard, Yale, MIT and Dartmouth. New England is leading the way in many industries including:

- Biotechnology
- Medical Equipment
- Optical Networking,
- Semi Conductors
- Software

top

SACC New York

SACC New York is well positioned to assist and facilitate in a variety of business matters. Often referred to as the "capital of the world", New York attracts business from all over the globe. Moreover, the tri-state area's geographic location makes it a natural gateway for trade between Sweden and the U.S. and the home of countless corporate headquarters. The diversity of industries, people and cultures creates an inspiring environment for innovative and driven entrepreneurs. Strong industries and great business opportunities in this region includes:

- Financial Services
- Pharmaceutical
- Media
- Marketing
- ICT, Information &
- Communications Technology
- Construction
- Transportation

- Logistic

top

SACC Ohio

SACC Ohio serves the greater Ohio region, which includes western Pennsylvania, eastern Indiana, Kentucky and West Virginia. The chamber is located in Cleveland, the largest city in Ohio and a major commercial center. It is also an important shipping port for the Great Lakes and a hub for Continetal Airlines. The greater Ohio region has several manufacturing facilities within a close range. The region is one of the most populated areas in the U.S. and offers low cost of living. The region is an ideal place to locate a business in and has well established Scandinavian business relations within various industries including:

- Manufacturing
- Medical Industry
- Biotechnology & Biomedicine
- Automotive
- Legal Services
- Finance
- Metal Production & Fabrication
- Technology

top

SACC Philadelphia

SACC Philadelphia welcomes You to the Greater Philadelphia Region which is the fourth largest metropolitan area in the United States. Philadelphia is conveniently located in the Northeast between New York and Washington D.C., and offers a reasonable cost of living and cost of doing business relative to many other major cities. This region has attractive incentives and opportunities for businesses of all sizes. With major shipping ports and an airport Philadelphia has easy and direct access to Europe. Major industry clusters include:

- Life Sciences and Healthcare
- Financial Services
- Information Technology and Communications
- Professional Services

- Manufacturing, Warehousing and Distribution
- Transportation

top

SACC San Diego/Tijuana
The San Diego/Tijuana region is the home of several of Americas largest Telecom, Electronics, Bio-Tech, Defense and Software companies. San Diego also offers several first class universities, sunshine, fabulous beaches and surfing.

- Telecom and Biotech Center
- Maquiladora Manufacturing
- Education
- Sun & Surf

top

SACC San Francisco/ Silicon Valley
The San Francisco Bay Area is the financial headquarters of the West Coast, the high-tech capital of the World with vibrant Silicon Valley and also the site for the nation's top universities. Swedish companies are well represented in the industries of the region:

- Information Technology
- Biotechnology
- Venture Capital
- Finance
- Communication
- Legal Services

top

SACC Seattle
SACC Seattle's mission is to encourage and enhance profitable two-way trade and commerce between business enterprises specifically within the Greater Northwest Region, to include Washington, Oregon, Idaho, and British Columbia. Strong industries and great business opportunities in this region include:

- Aerospace and Maritime trade

- Finance
- Technology
- Innovative Small Businesses
- Life Sciences Research

top

SACC South Central U.S.
The chamber serves the five state region of Alabama; Arkansas; Louisiana; Mississippi; and Tennessee. This region of the United States is best known for its low cost of operations together with a highly skilled workforce. This emerging economy has a great climate and offers outstanding hospitality Industries that are highly visible include:

- Automotive manufacturing
- Biotechnology
- Telecommunications
- Food processing

top

SACC Texas
Texas is the largest state (after Alaska) and the second most populous with a pro-business environment and has one of the lowest tax rates in the US. Texas is one of the fastest growing states in manufacturing and exports. From Texas you will have easy access to the rest of the US and Mexico through its world-class infrastructure.

- Oil refining and petrochemicals
- Energy
- Electronic component manufacturing
- Telecom
- Software
- Medical research
- Higher education
- Music and film

top

SACC Utah
The SACC Utah chamber is located in this Midwest State Capitol, Salt Lake City, considered as one of the best places to live in North America. Entrepreneur magazine named the Salt Lake/Ogden area as the second best largest city in which to locate a business and this area is also rated as one of the top entrepreneurial states. Strong industries include:

- Agriculture
- Mining
- Biomedical
- Aerospace
- IT

top

SACC Washington DC
The Washington DC region, the world's premier policy-making arena for international trade and business, is the center of the nation's fourth-largest economy, the fastest growing high-tech area, and the second best metropolitan area for entrepreneurs. Strong business areas are:

- Biotechnology
- Defense
- Homeland Security
- IT/Telecom

The region creates a unique interaction between private industry, government and academia.

top

SACC-USA & SACC South Sweden
SACC-USA is the umbrella organization for 19 regional Swedish-American Chambers of Commerce located in the strongest U.S. business clusters and a branch office in South Sweden. SACCUSA serves over 2,500 members in Sweden and in the U.S. SACC-USA's mission is to facilitate trade and commerce between Sweden and the U.S., in both directions. Services & Programs include:

- Marketing

- Market Research
- Trainee Program
- Networking Events
- Start-up Assistance
- Corporate Branding
- Membership Directory
- Business Matchmaking
- Custom Tailored Trade Missions
- Business Newsletters &Magazines
- Swedish-American
- Entrepreneurial Days

SACC South Sweden is a branch office of SACC-USA. Strategically located in Växjö and Ronneby, South Sweden, the branch office's focus is to reach the Swedish market and be accessible to local organizations and companies. Together with the 19 regional American SACC Chambers and SACC-USA, this chamber develops and executes projects and events to encourage, initiate and assist businesses in a two-way direction between Sweden and America. Through the vast array of corporate and individual members in Sweden, SACC South Sweden offers great networking opportunities and acts as a facilitator for Swedish-American trade.

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THE SWEDISH • AMERICAN CHAMBERS OF COMMERCE, INC.

1906

2007-2008

MEMBERSHIP DIRECTORY

THE SWEDISH-AMERICAN CHAMBERS OF COMMERCE OF THE U.S.A., INC.

SACC0002

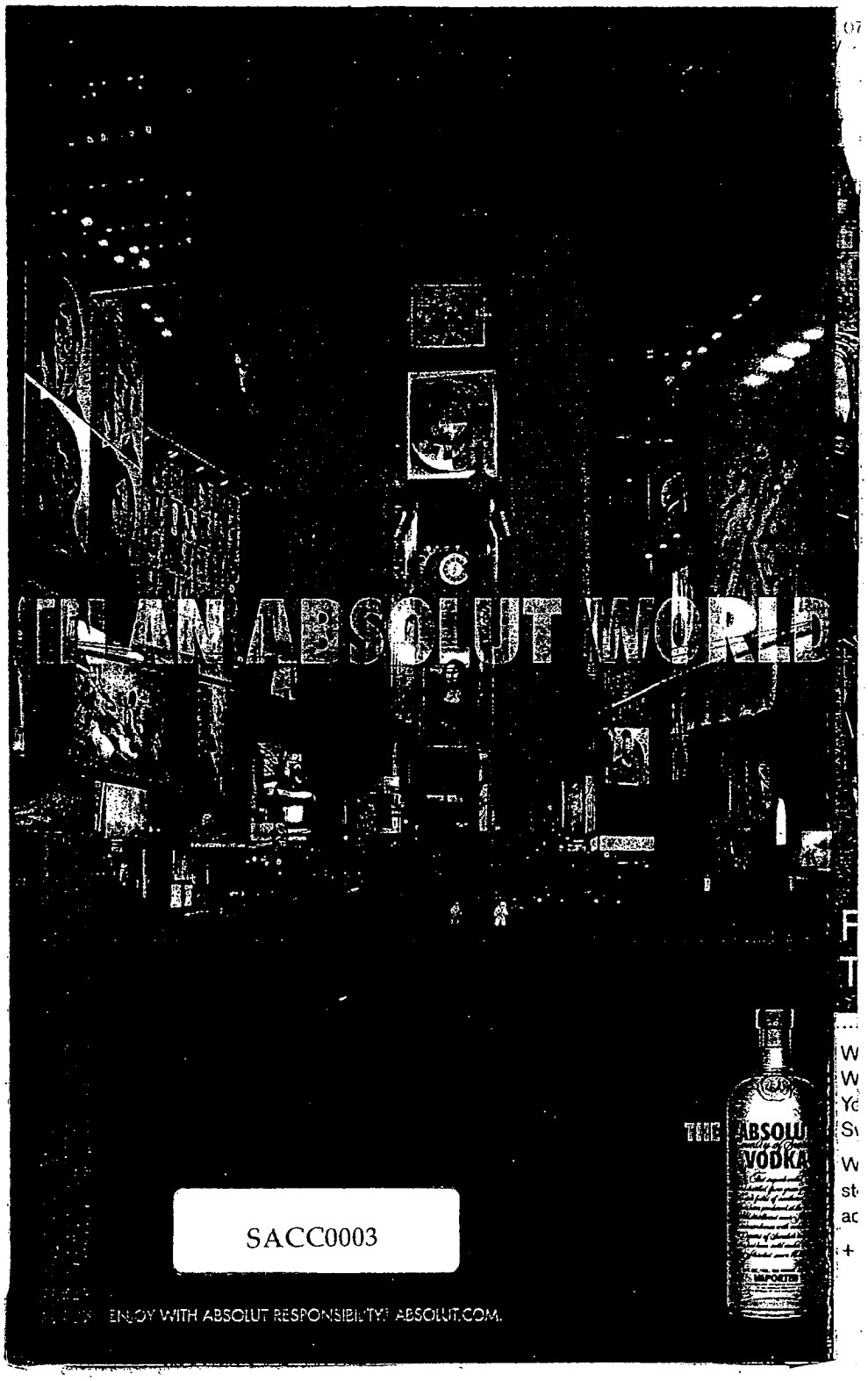
Exhibit SACC 5 2/25/08

Opp. No. 91-156321

U.S. Chamber of Commerce vs. United States Hispanic Chamber of Commerce Foundation

Introduced by Applicant United States Hispanic Chamber of Commerce Foundation

SACC 5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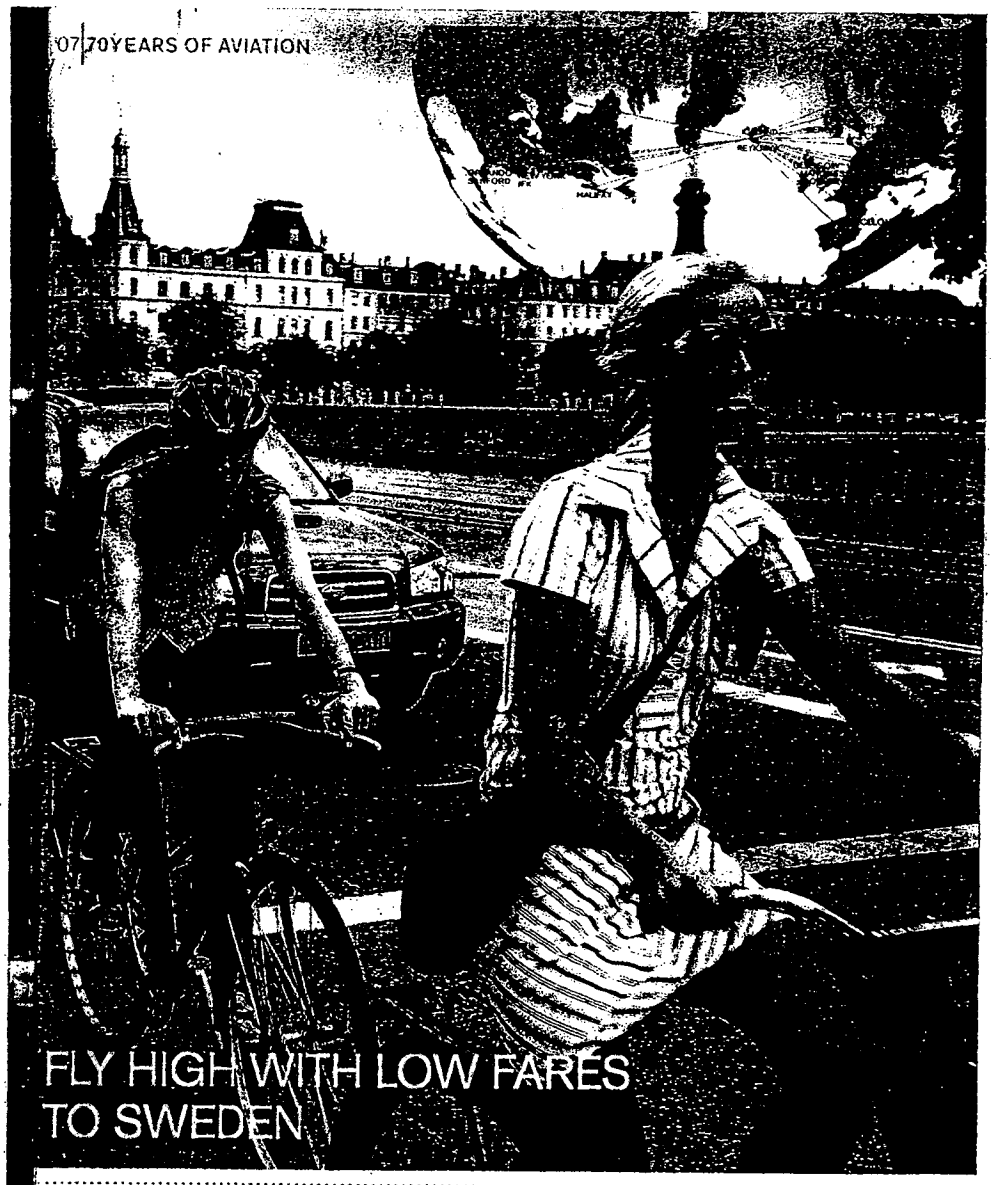
SACC0003



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SACC0004

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SACC0005

2007 – 2008
Membership Directory

The Swedish-American Chambers of Commerce of the United States of America, Inc.

USA

Published by:
The Swedish-American Chambers of Commerce, Inc. (SACC-USA),
National organization of the 20 Swedish-American Chambers of Commerce
of the United States of America.
1403 King Street, Alexandria, VA 22314

Phone: 703-836-6560 Fax: 703-836-6561
E-Mail: info@sacc-usa.org
Web: www.sacc-usa.org

Publisher: Gunilla Girardo
Editors: Ziba Zareie and Ida Sigvardsson
Advertising: Anders Magnusson

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SACC0006

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SACC0007

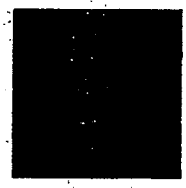
Dear SACC Members and Associates,

We are pleased to present the 2007-2008 Membership-Directory—a key resource for Trans-Atlantic networking and business contacts. This Directory lists all SACC members and affiliates in Sweden and the U.S. Included is also a list of Swedish Consulates in the U.S., and trade related organizations as well as connecting you to individuals within the network that can provide you with professional services. We hope that you, as a member, have found it beneficial and seen the advantages of being a member of SACC-USA.

SACC-USA is a the umbrella organization, for 20 regional Swedish-American chambers across the U.S.—serving over 2,500 members. Our mission is to promote trade, commerce and investment between the United States and Sweden—in both directions.

The organization enjoys fantastic success thanks to our member network that possess unique knowledge, history and expertise in the market areas they represent. Our chambers are strategically located throughout the Unites States' largest cities and business regions. It is through our local chambers that we can ensure that products, services and information are presented in the right way to the right people.

We are pleased that the SACC-USA network is continuing its steady growth and we look forward to continue facilitating trade and commerce between Sweden and the US.



Gunilla Girardo
President, SACC-USA

SACC0008

Global network. Top expertise. Local conditions. Glocal business.

Suggestion for consistency: Christine Rankin-Johansson, Assurance and Magnus Rembacken, Advisory.

There are few countries that can match Sweden's potential to benefit from the ever intensifying pace of technology-driven global competition. Sweden already represents one of the most internationally integrated economies in the world, and has been recognized as a gateway to strategic markets, as well as serving as a new tax haven for companies entering Europe. Thanks to our US Desk, you can obtain expertise from our top specialists within advisory, tax, assurance and accounting, as well as obtaining unique knowledge of local business conditions on both sides of the Atlantic. With this multidisciplinary group of specialists we can offer comprehensive and tailored solutions to meet your current needs. Anna-Clara af Ekenstam, *anna-clara.ekenstam.af@se.pwc.com*, Assurance, SOX-regulations, Magnus Rembacken, *magnus.rembacken@se.pwc.com*, Advisory.

Christine Rankin Johansson, Assurance
+46 8 555 332 04
christine.rankin-johansson@se.pwc.com
Jörgen Haglund, Tax, +1 (646) 471 71 30
jorgen.haglund@us.pwc.com

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Öhrlings PRICEWATERHOUSECOOPERS

SACC0009

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SACC0010

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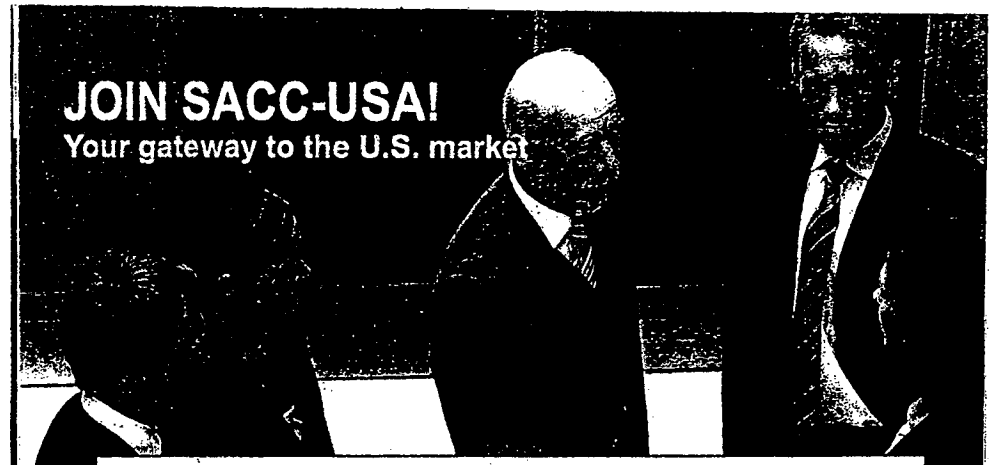


JOIN SACC-USA!

Your gateway to the U.S. market

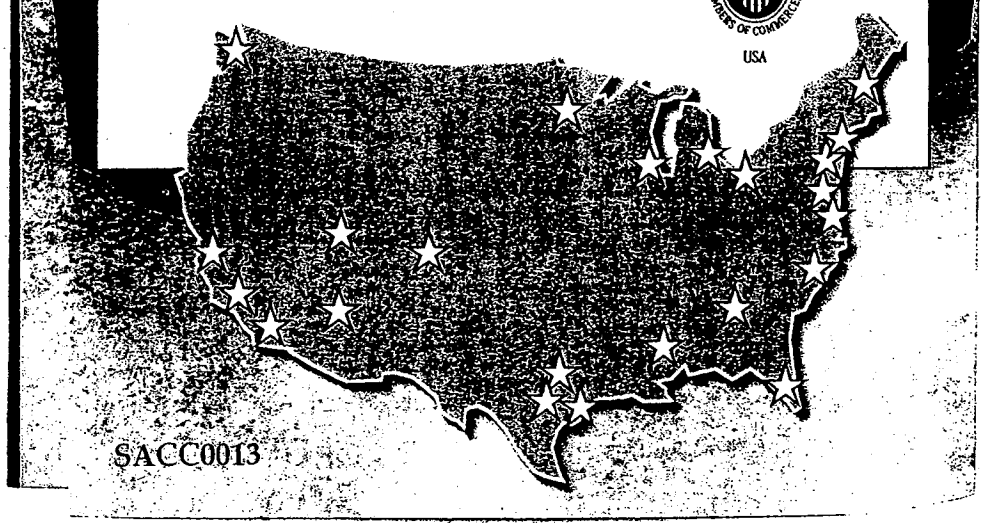
Thinking about launching in the U.S.?

The Swedish-American Chambers of Commerce of the United States (SACC-USA) help Swedish companies find the right partners in the U.S. The use of our wide network ensure that your products, services or information will be presented in the right way to the right people. SACC-USA is the umbrella organization for 20 Regional Chambers of Commerce in the U.S.

Do what 2,500 members already have – Join the SACC network today!

www.sacc-usa.org

THE SWEDISH • AMERICAN CHAMBERS OF COMMERCE, INC. 1906 USA



SACC0013

ABOUT SACC-USA

The Swedish-American Chamber of Commerce (SACC) was founded in 1906 in New York and is the oldest organization of its kind outside of Sweden.

In 1988, the regional Chambers, together with the Swedish Members, jointly founded the umbrella organization SACC-USA, which was incorporated in 1995. Many Swedish and American corporations are members, as are many small and medium-size Swedish businesses.

Today there are 20 Regional Swedish-American chambers serving more than 2,500 members, which makes us the 2nd largest European chamber of commerce in the U.S.

Mission Statement

SACC-USA's mission is to promote trade and commerce between the United States and Sweden by providing leadership and guidance to the Regional Chamber network and to Swedish and American companies.

The SACC-USA network consists of 2,500 members and partners:

- 20 regional Swedish-American Chambers of Commerce in the U.S., strategically located in the strongest U.S. business clusters—where there is interest and markets for Swedish products and services.
- Swedish Corporate members; from the largest corporations to individual members in Sweden; and
- Related Swedish and American business and trade organizations and governmental agencies including: Invest in Sweden Agency; Swedish Information Service; Swedish Council of America, Swedish Trade Council, Swedish consulates abroad; Swedish Chambers of Commerce; American Scandinavian Foundation; Confederation of Swedish Industries; U.S. Department of Commerce; and more.

SACC0014

SACC-USA Serves Its Members By:

- Promoting trade, commerce and investment between the U.S. and Sweden;
- Providing access to a valuable network of 20 regional Chambers in the U.S. and Swedish corporate members. SACC Chambers provide a broad range of services including: market research, partner and distribution searches, seminars, expert advice, and much more;
- Organizing annual Entrepreneurial Days both in Sweden and in the U.S.—prime venues for linking Swedish and U.S. businesses and providing exchange of information and networking;
- Serving as an information resource and portal for Swedish and American companies interested in establishing and/or expanding on each market respectively;
- Providing business matchmaking service for Swedish and American companies;
- Developing custom-tailored Corporate Programs to increase sales, exposure and brand recognition;
- Offering a national Trainee Program—bringing young Swedish talent to regional chambers and member companies for practical training;
- Offering two scholarships per year for a year of studies in the MBA program at the Stockholm School of Business;
- Publishing *Currents*, SACC-USA's magazine (four issues/year)—a high quality journal with news and information about trade legislation and regulations, bilateral and international trade agreements as well as regional Chamber events. It reaches a readership of more than 21,000 decision makers in Sweden and the U.S;
- Publishing *e-Currents*, an e-letter, with news and information relating to the Swedish-American business community;
- Publishing the annual *SACC-USA Membership Directory*, an key resource for Trans Atlantic networking and business contacts;
- Maintaining a substantial base of information via www.sacc-usa.org. Another great PR tool for SACC members. The web site has 28, 000 individual users each month and over 600,000 hits per month;
- Promoting the regional chamber network in Sweden and the U.S.

SACC0015

Think Global.
Visit Kalmar, Karlskrona, Malmö or Växjö.

Welcome to the Swedish-American Entrepreneurial Days, South Sweden, a key trade event stimulating new business opportunities between Sweden and the U.S.

This year, it will be held in south Sweden between August 20 and 23. The event is organized in collaboration with the cities of Kalmar, Karlskrona, Malmö and Växjö. It is open to smaller as well as larger companies.

Register and find out more at www.saccsouthsweden.org.

SWEDISH - AMERICAN ENTREPRENEURIAL DAYS

THE SWEDISH • AMERICAN CHAMBERS OF COMMERCE, INC. 1906 USA

The Swedish-American Chambers of Commerce of the United States (SACC-USA) help Swedish companies find the right partners in the U.S. - and vice versa. By using a wide network of and contact generating events, we ensure that products, services and inforamtion are presented in the right way to the right people. www.sacc-usa.org. Ph: (U.S.) +1 703-836-6560, (Swe) +46 (0)702-48 94 11. Email: info@sacc-usa.org

SACC0016

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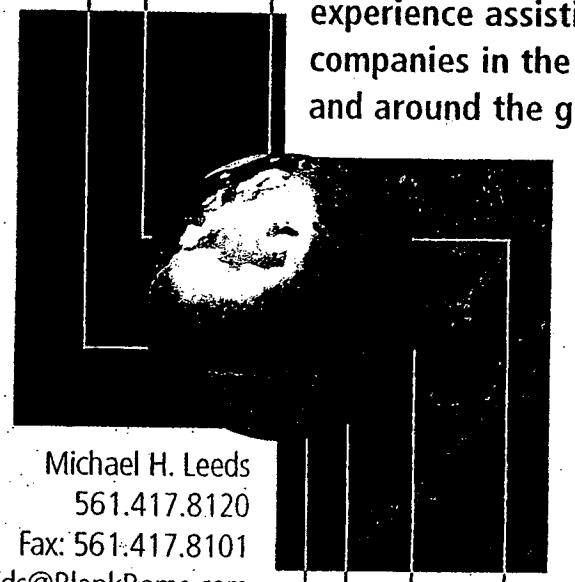

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561.417.8120
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Your Value Added Business Partner

Thinking about launching in the U.S.? Looking for a partner, agent or distributor? SACC-USA offers the most efficient and cost-effective way for your company to penetrate the American market.

Swedish businesses and individuals who become members of SACC-USA can access an invaluable network of 20 regional chambers—all located in the strongest business regions. SACC-USA and its regional chambers can guide you and be your gateway to one of the world's largest markets.

SACC provides a broad range of services including: market research, partner and distribution searches, seminars, expert advice, and much more. Our members have extensive knowledge of the current business climate and can provide expert advice on how to do business successfully in both the U.S. and Sweden. We also offer visitation programs, business matchmaking, corporate programs, as well as custom tailored marketing and PR programs.

To learn more about SACC-USA and how we can help your company, call us at: 703.836.6560, email: info@sacc-usa.org, or visit our website: www.sacc-usa.org

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SACC0018

SACC-USA SERVICES

Thinking about launching in the U.S. or in Sweden? Then you should be a member of the Swedish-American Chambers of Commerce of the United States!

Custom Tailored Trade Missions

SACC-USA Trade Missions are designed for Swedish companies and business regions that want to explore the U.S. market and gather information about a certain business sector. Trade missions should be considered as a first step for companies to evaluate their potential to establish/expand in the U.S. and for business regions to form strategic alliances that are mutually beneficial for their region and their potential U.S. partner(s) as well as attracting companies to their region.

Corporate Branding, Marketing and Sales Programs

SACC-USA's corporate programs are custom-tailored branding, sales, and/or marketing programs for corporations that are looking to expand on the U.S. market, make their brand(s) known, reach new customers and increase sales. By utilizing the comprehensive and extended SACC-USA network of 20 regional chambers—strategically located in the strongest U.S. business cluster—we are able to attract a much sought-after group of business leaders and decision makers. The programs are executed in close cooperation with each corporation's own marketing department, regional chambers, and carefully coordinated by the SACC-USA national office. The programs evolve around each chamber's profile and strength and will also include a series of national marketing and PR activities. Contact SACC-USA for more information, info@sacc-usa.org

Business Matchmaking Service

Through your membership you will have access to SACC-USA's network of 20 regional chambers in the U.S serving more than 2,500 members. We are able to practically assist companies in finding distributors, agents, consultants and other types of partners in the U.S. and in Sweden. This is one of our key activities and one of the most popular services that we offer our members. Let us find the right partners for your business too!

SACC0019

SWEDISH - AMERICAN ENTREPRENEURIAL DAYS

The Swedish-American Entrepreneurial Days

The Swedish American entrepreneurial days are events focusing on business matchmaking and providing an effective platform for trade and commerce between the U.S. and Sweden. This event is a prime venue linking Swedish and U.S. businesses. For the past ten years it has not only grown larger, it has become global in scope with the American business leaders networking with their Swedish counterparts. What makes this business-to-business event so worthwhile and successful is that it brings together entrepreneurs and experts from a variety of fields – all sharing their expertise and knowledge of American and EU markets.

Previous Entrepreneurial Days have taken place in Stockholm 1997 and 2000, Göteborg 1998 and 2002, Malmö 1999, Austin, Texas 2002, Uppsala 2001 and 2003, Växjo 2004, Washington D.C. 2005, Umeå 2005, Lidköping 2006, and Chicago April 2007. In late August 2007 South Sweden will be the hosts of the Entrepreneurial Days.

Membership Directory

The SACC Membership Directory serves an essential resource for Trans Atlantic networking and business contacts.

J-1 Visa Service

We offer a J-1 Trainee Visa service that provides highly qualified, mature, bilingual trainees wit work experience abroad, for up to 18 months. SACC-USA maintains a large pool of pre-screened candidates within Business Administration, Marketing, Law, Finance or Engineering. SACC-USA J-1 visas service can also be used as an internal rotation or training programs.

SACC0020

Currents

Currents, is SACC-USA's magazine with news and information relating to our Swedish-American business network as well as regional chamber events, with a readership of more than 21,000. It serves as an excellent tool for members to promote their products and services. Included in the membership is also a subscription to eCurrents, SACC-USA's electronical newsletter reaching more than 5,500 recipients.

SACC Alliance

SACC members can take advantage of several special discounts. Some of the organizations that are part of the Alliance are: Staples, SAS, Icelandair as well as several selected hotels in both the U.S. and Sweden.

Contact SACC-USA at 703-836-6560 or info@sacc-usa.org for more information on any of the above programs.

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TRAINEE PROGRAM

THE SWEDISH AMERICAN CHAMBERS OF COMMERCE OF THE UNITED STATES

Interested?

We would be happy to contact you with more information about the SACC-USA Trainee Program.

- Please fill out this page and mail back or
- Fax to +1 703-836-6561 or
- Fill out a Host Interest Application online at www.sacc-usa.org/traineeprogram/host

☐ Please contact me about the Trainee Program

☐ I would like to access the Trainee Candidate Database

☐ I would like assistance with identifying qualified candidates

Name: _____

Company: _____

Email Address: _____

Ph: _____

Cell: _____

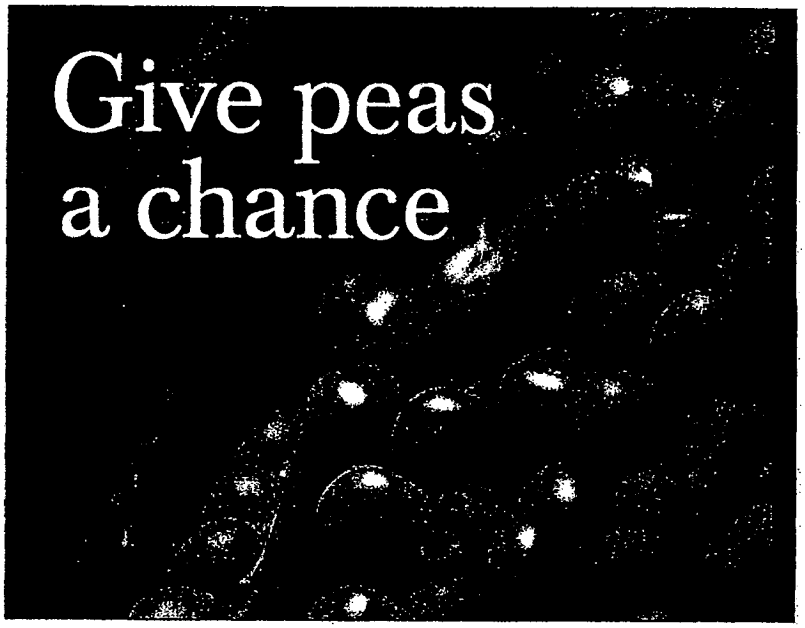
SACC0022

SACC-USA
1403 King Street
Alexandria, VA 22314
USA

Please
Place
Stamp
Here

Trainee Program Manager
SACC-USA
1403 King Street
Alexandria, VA 22314
USA

SACC0023



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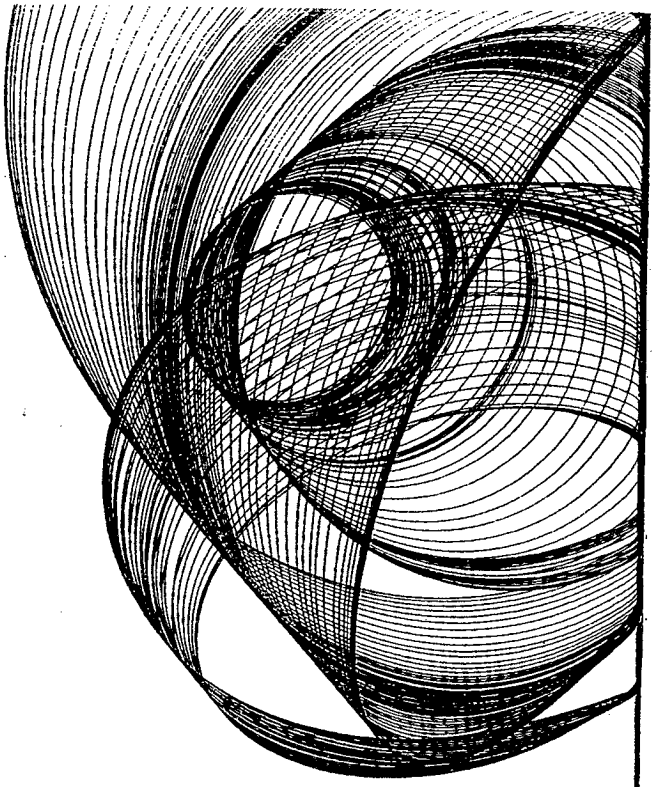

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SACC0025

REGIONAL CHAMBERS GOVERNANCE

Each regional SACC Chamber is a separate non-profit legal entity. Each is autonomous and is governed by its board of directors in compliance with its by-laws. The regional Chambers are responsible for all regional activities and operations, including policies, business plans and budgets.

Requirements to form a Chamber

Before forming a new regional Chamber, in order to become a member of SACC-USA, the founder should demonstrate the likelihood that the new Chamber will, within a year, have at least twenty members. Preferably, half should be corporate/business members. Upon acceptance by the SACC-USA Board of Directors the regional Chamber can then be formed. A basic requirement is to have Swedish-American business connections in the location of the chamber and it may not compete for members with another chamber. The name of a Chamber should start with the official name "SACC", then the name of the community or the state depending on the region of activity, and end with "Inc.

Spokesperson. Issues regarding commerce, trade and investment, which are of nationwide concern or common interest, should be coordinated through SACC-USA so that the Swedish-American business community can speak with one united voice.

Membership dues. The board of each Chamber should decide on the dues structure and arrange for the collection of membership fees. Each Chamber is responsible for organizing regular meetings, (luncheons, information meetings, etc.,) for its members and for arranging other activities benefiting its members.

Representation on the board of SACC-USA. Each Chamber is entitled to have one representative serve as a director of SACC-USA. There are also an equivalent number of directors representing corporate members, at least ten of whom are representatives of Swedish corporate members.

Termination of a Chamber. If a regional Chamber does not comply with the directions agreed upon or does not function in the way prescribed by the SACC-USA by-laws, the board of SACC-USA has the right to disassociate the regional Chamber.

For more information about SACC governance, please contact SACC-USA at info@sacc-usa.org

SACC0026

REGIONAL CHAMBERS' PROFILES

Our 20 regional Chambers of Commerce are strategically located in the strongest and most important business clusters in the United States to be able to assist our members on a local level. All regional Chambers have different competences and strengths depending on the region in which they are acting and what industries that are prominent in that area. As follows is a list of our 20 Chambers and what they do best to serve your interests and how these regions can be appealing for you and/or your business needs.

SACC0027

SACC Arizona

SACC Arizona covers both Arizona and New Mexico with a primary focus on the metropolitan area of Phoenix and Tucson. SACC Arizona and its members have special competence in:

- Software
- Public Relations
- Real Estate
- Accounting
- Legal Services
- Construction Equipment Rental
- Testing of Vehicle Components in extreme heat

Contact Information

Jesper Arnrup
2 N Central Ave
c/o Swedish Consulate #2200
Phoenix, AZ 85004
Ph: 602 508 1683
Sacc_Arizona@yahoo.com
www.sacc-usa.org/arizona

SACC Atlanta

The primary objective of SACC-Atlanta is to promote the exchange of business, trade, investment, technology, trade and culture between Sweden and the metro Atlanta area. The SACC-Atlanta is unique in the sense that it is situated in an area that is one of the most prosperous in the United States. The mild climate, excellent communications, and a well-developed business structure offer vast business opportunities in a number of fields:

- Corporate Headquarters
- Logistics/Transportation
- Telecommunications
- Computer Software and Services

SACC-Atlanta's ultimate goal is to promote profits for members by offering services and networking opportunities for individual and corporate members whether you are looking for business contacts, need access to trade related information, or have an interest in the Swedish culture.

Contact Information

Mee Linden
4775 Peachtree Industrial Blvd #300
Norcross, GA 30092
Ph: 770 670 2480
Fax: 770 670 2500
sacc@sacc-atlanta.org
www.sacc-atlanta.org

SACC0028

SACC Carolinas

North Carolina has a unique blend of business strengths and quality of life. This is the home of many corporate headquarters and strong industries in this region includes:

- Advanced Medical Care
- Agricultural Biotechnology
- Automotive & Truck Suppliers
- Biotechnology
- Homeland Security
- Informatics
- Logistics & Distribution
- Nanoscale Technologies
- Pervasive Computing
- Pharmaceuticals
- Telematics

North Carolina's highly educated labor force, low business costs and excellent quality of life provide an ideal environment that supports R&D and manufacturing.

Contact Information

Thomas Swanson
P.O. Box 18443
Raleigh, NC 27619
Ph: 919 412 4229
Fax: 919 782 0791
admin@saccofnc.org
www.saccofnc.org

SACC Chicago

Chicago, the third largest city in the U.S., provides a vital business center with a powerful, diverse economy which fosters an environment that is simultaneously ideal for large corporations and reliant on its strong entrepreneurial culture. Utilizing this structure, SACC-Chicago cultivates a key network for member business growth in various sectors, including:

- Pharmaceuticals
- Finance
- Consulting
- IT/Telecom
- Manufacturing
- Legal Services
- Logistics
- Insurance

Contact Information

Pia Wennerth
150 N. Michigan Ave #2800
Chicago, Il 60601
Ph: 312 863 8592
Fax: 312 624 7701
Sacc-chi@sacc-usa.org
www.sacc-chicago.org

SACC0029

SACC Colorado

SACC Colorado is acting to enhance business between Sweden and U.S. The chamber is located in a thriving region with a tax friendly environment and with a well-educated work force. This area is a great strategic central location for serving the U.S. market while also being rich in technology and research resources. Colorado has a high quality of life with world-class cultural amenities, sport teams, and outdoor recreational opportunities. Major industries in this region include:

- Aerospace
- Agriculture
- Biosciences
- Computer Storage
- Nanotechnology
- Oil & Gas
- Photonics
- Renewable Energy
- Software
- Telecommunications

Contact Information

Per Karlqvist
4525 South Decatur St.
Engelwood, CO 80110
Ph: 720 338 2381
Fax: 720 889 2606
saccco@msn.com
optikern@aol.com
www.sacc-usa.org/colorado

SACC Detroit

SACC Detroit's primary mission is to enhance trade, commerce, and investments between the Detroit region and Sweden. SACC Detroit's members have special expertise in the following business areas:

- Automotive & related manufacturing and supply
- Legal & other professional services
- Life science
- Local government agencies
- Banking
- Chemical
- Electronic measuring & control
- Digital imaging/CGI

Contact Information

Melissa Marks
PO Box 396
Birmingham, MI 48012
Ph: 248 644 8170
Fax: 248 664 8170
Sacc-detroit@prodigy.net
www.sacc-detroit.org

SACC0030

SACC Florida

SACC-Florida covers Florida, the Caribbean and Latin America. Florida offers business opportunities in many sectors from agriculture and tourism to a mix of services, advanced manufacturing and international trade-related fields. Florida is a large consumer-market in the US. It also has one of the strongest markets for health care and biotech.

- Tourism
- Hotel and Lodging
- Legal Services
- International Banking and Finance
- Shipping and Transportation
- Electronics, Aerospace and Defense
- Cross-Border Trade with Latin America & Caribbean

Contact Information

Jonas Haeger
260 Crandon Blvd #32 PMB 192
Key Biscayne, FL 33149
Ph: 305 371 2029
Fax: 305 675 3228
sacc@sacc-florida.com
www.sacc-florida.com

SACC Greater Los Angeles

16 million people live in the Greater Los Angeles area. The state of California has the largest population of any state in the U.S., with a GNP that would rank number six in the world if California was a country.

- World leader in creativity and innovation: Hollywood, Fashion Design, Music Industry, Entertainment and Silicon Valley.
- Birthplace of the biotech industry and home of three of the most important biotech clusters in the U.S. (Greater Los Angeles, San Francisco Bay Area, San Diego and Greater LA)
- The U.S. gateway to Asia and the largest port in the U.S. (Los Angeles and Long Beach combined)
- One of the major manufacturing centers in the U.S. (Los Angeles ranks second after Chicago)
- Aerospace industry
- Agriculture

Contact Information

Piettro Fallai
10940 Wilshire Blvd #700
Los Angeles, CA 90024
Ph: 310 393 9893
Fax: 310 444 0424
Info@sacc-gla.org
www.sacc-gla.org

SACC0031

SACC Minnesota

The SACC-Minnesota chamber serves the Upper Midwest region which includes Minnesota, North Dakota, South Dakota, Iowa and Wisconsin. The Upper Midwest is a major U.S. market and an important business hub, with 50 million people, one million businesses and 80 thousand manufacturers thriving within 500 miles of Minneapolis.

World-leading industries:

- Medical Device
- Information Technology
- Precision Manufacturing
- Food Processing
- Agribusiness
- Marketing & Communication

Contact Information

Mattias Hallendorff
c/o Swedish Institute
2600 Park Ave
Minneapolis, MN 55407
Ph: 612 991 3001
Fax: 612 333 3914
info@ascc-minnesota.org
www.sacc-minnesota.org

SACC New England

SACC New England provides support for businesses and individuals looking to tap into New England's unique resources, as well as access to our Sweden-U.S. business network. The region is home to 13 million people and includes the states Connecticut, Massachusetts, Maine, New Hampshire, Rhode Island and Vermont. Incredible business opportunities exists here as this large area hosts some of America's most recognized companies as well as famous educational institutions including Harvard, Yale, MIT and Dartmouth.

New England is leading the way in many industries including:

- Biotechnology
- Medical Equipment
- Optical Networking,
- Semi Conductors
- Software

Contact Information

Marty Leman
760 Main Street
c/o Line Architects Co. Inc
Waltham, MA 02451
Ph: 617 395 8534
Fax: 413 664 4888
lars@sacc-ne.org
www.sacc-ne.org

SACC0032

SACC New York

The Swedish-American Chamber of Commerce, Inc. (SACC New York) is a private membership organization that was founded in 1906. As the first and leading Swedish-American Chamber, SACC New York provides a vast array of services aimed at promoting and advancing business relations between the US and Sweden. By leveraging its unique network and Swedish-American business-related experience, SACC New York is well positioned to assist and facilitate in a variety of business matters. We are here to help you get and stay informed and connected.

In addition to producing various publications every year, SACC New York focuses on three areas of operation:

- Membership Services
- Events
- Business Services; SACC New York's consulting practice

Often referred to as the "capital of the world", New York attracts business from all over the globe. Moreover, the tri-state area's geographic location makes it a natural gateway for trade between Sweden and the U.S. and the home of countless corporate headquarters. The diversity of industries, people and cultures creates an inspiring environment for innovative and driven entrepreneurs.

Strong industries and great business opportunities in this region include:

- Financial Services
- Pharmaceutical
- Media
- Marketing
- ICT, Information & Communications Technology
- Construction
- Transportation
- Logistic

Contact Information

Renee Lundholm
570 Lexingotn Ave
20th Floor
New York, NY 10022
Ph: 212 833 5530
Fax: 212 755 7953
renee.lundholm@saccny.org
www.saccny.org

SACC0033

SACC Ohio

Officially opened in June of 2006, SACC-Ohio is SACC-USA's 20th chamber and serves the greater Ohio region, which includes Western Pennsylvania, Eastern Indiana, Western New York, Kentucky and West Virginia. The chamber is located in Cleveland, the largest city in Ohio and a major commercial center. It is also a major shipping port for the Great Lakes, a hub for Continantal Airlines, and home of the Rock and Roll hall of fame and the Federal Reserve Bank. Close to 50% of the US market for manufacturing, American households and population lie within an overnight shipping distance from the city. In addition, the Ohio region offers the following:

- Low cost of living in beautiful suburbs
- World class medical facilities, such as the Cleveland Clinic
- Strong bio tech business cluster
- Excellent transportation infrastructure
- Leading legal institutions
- Access to a significant manufacturing base

Contact Information

Christian Bernadotte
P.O Box 20256
Cleveland, OH 44120
Ph: 216 464 5462
Fax: 216 464 5462
cbernadotte@yahoo.com
www.sacc-ohio.org

SACC Philadelphia

SACC Philadelphia welcomes You to the Greater Philadelphia Region which is the fourth largest metropolitan area in the United States. Philadelphia is conveniently located in the Northeast between New York and Washington D.C., and offers a reasonable cost of living and cost of doing business relative to many other major cities. This region has attractive incentives and opportunities for businesses of all sizes. With major shipping ports and an airport Philadelphia has easy and direct access to Europe.

Major industry clusters include:

- Life Sciences and Healthcare
- Financial Services
- Information Technology and Communications
- Professional Services
- Manufacturing, Warehousing and Distribution
- Transportation

Contact Information

Bengt Nestell
200 S. Broad Street #700
Philadelphia, PA 19102
Ph: 215 790 3785
Fax: 215 790 3888
info@sacc-philadelphia.org
www.sacc-philadelphia.org

SACC0034

SACC San Diego/Tijuana

The San Diego/Tijuana region is the home of several of Americas largest Telecom, Electronics, Bio-Tech, Defense and Software companies. San Diego also offers several first class universities, sunshine, fabulous beaches and surfing.

- Telecom and Biotech Center
- Maquiladora Manufacturing
- Education
- Sun & Surf

Contact Information

Christian Braemer
1020 Symphony Towers
750 B Street
San Diego, CA 92101
Ph: 619 338 4020
Fax: 619 233 9890
info@sacc-sandiego.org
www.sacc-sandiego.org

SACC San Francisco/ Silicon Valley

The San Francisco Bay Area is the financial headquarters of the West Coast, the high-tech capital of the World with vibrant Silicon Valley and also the site for the nation's top universities. Swedish companies are well represented in the industries of the region:

- Information Technology
- Biotechnology
- Venture Capital
- Finance
- Communication
- Legal Services

Contact Information

Nils Welin
564 Market Street #305
San Francisco, CA 94104
Ph: 415 781 4188
Fax: 415 781 4189
info@sacc-sf.org
www.sacc-usa.org/sf

SACC0035

SACC Seattle

SACC Seattle's mission is to encourage and enhance profitable two-way trade and commerce between business enterprises from throughout Sweden and those found specifically within the Greater Northwest Region, to include Washington, Oregon, Idaho, and British Columbia.

Strong industries and great business opportunities in this region includes:

- Aerospace and Maritime trade
- Finance
- Technology
- Innovative Small Businesses
- Life Sciences Research

Contact Information

Lars Jonsson
C/o Consulate of Sweden
520 Pike Street #2200
Seattle, WA 98101
Ph: 206 443 4703
saccseatlle@bigplaet.com
www.sacc-usa.org/seattle

SACC South Central U.S.

The chamber serves the five state region of Alabama; Arkansas; Louisiana; Mississippi; and Tennessee. This region of the United States is best known for its low cost of operations together with a highly skilled workforce. This emerging economy has a great climate and offers outstanding hospitality.

Industries that are highly visible include:

- Automotive manufacturing
- Biotechnology
- Telecommunications
- Food processing

Contact Information

Steve Vassallo
1239 Highway 51 North
Madison, Mississippi 39110
Ph: 601 853 2647
Fax: 601 856 9075
info@sacc-scus.org
www.sacc-scus.org

SACC0036

SACC Texas

The largest state (after Alaska) and the second most populous with a pro-business environment and one of the lowest tax rates in the US. One of the fastest growing states in manufacturing and exports. From Texas you will have easy access to the rest of the US and Mexico through its world-class infrastructure.

- Oil refining and petrochemicals
- Energy
- Electronic component manufacturing
- Telecom
- Software
- Medical research
- Higher education
- Music and film

Contact Information

Bertil Fredström
PO Box 10657
Austin, TX 78766
Ph: 512 921 9431
Fax: 512 921 9431
Office@sacctx.org
www.sacctx.com

SACC Utah

The primary objective of the Swedish-American Chamber of Commerce in Utah is to encourage and promote an exchange of technology, trade and culture between Sweden and the United States.

The SACC Utah chamber is located in this Midwest State Capitol, Salt Lake City, considered as one of the best places to live in North America. Strong industries include:

- Agriculture
- Mining
- Biomedical
- Aerospace
- Computer

Contact Information

1403 King Street
Alexandria, VA 22314
Ph: 703 836 6560
Fax: 703 836 6561
info@sacc-usa.org
www.sacc-usa.org/utah/index.htm

SACC0037

SACC Washington DC

The Washington DC region, the world's premier policy-making arena for international trade and business, is the center of the nation's fourth-largest economy, the fastest growing high-tech area, and the second best metropolitan area for entrepreneurs. Strong business areas are:

- Biotechnology
- Defense
- Homeland Security
- IT/Telecom

The region creates a unique interaction between private industry, government and academia.

Contact Information
Bradley Olson
2900 K Street, NW
Washington, DC 2007
Ph: 202 536 1570
Fax: 202 536 1501
sacc@sacc-dc.org
www.sacc-dc.org

SACC-USA

SACC-USA is the umbrella organization for 20 regional Swedish-American Chambers of Commerce located in the strongest U.S. business clusters and a branch office in South Sweden. SACC-USA serves over 2,500 members in Sweden and in the U.S. SACC-USA's mission is to facilitate trade and commerce between Sweden and the U.S., in both directions.

Services & Programs include:

- Marketing
- Market Research
- Trainee Program
- Networking Events
- Start-up Assistance
- Corporate Branding
- Membership Directory
- Business Matchmaking
- Custom Tailored Trade Missions
- Business Newsletters & Magazines
- Swedish-American Entrepreneurial Days

Contact Information
1403 King Street
Alexandria, VA 22314
Ph: 703 836 6560
Fax: 703 846 6561
info@sacc-usa.org
www.sacc-usa.org

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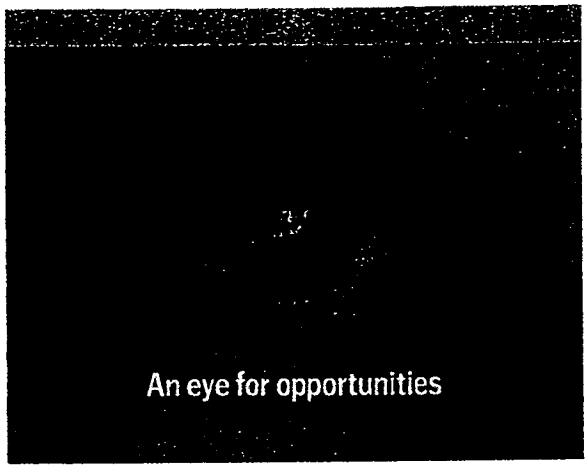

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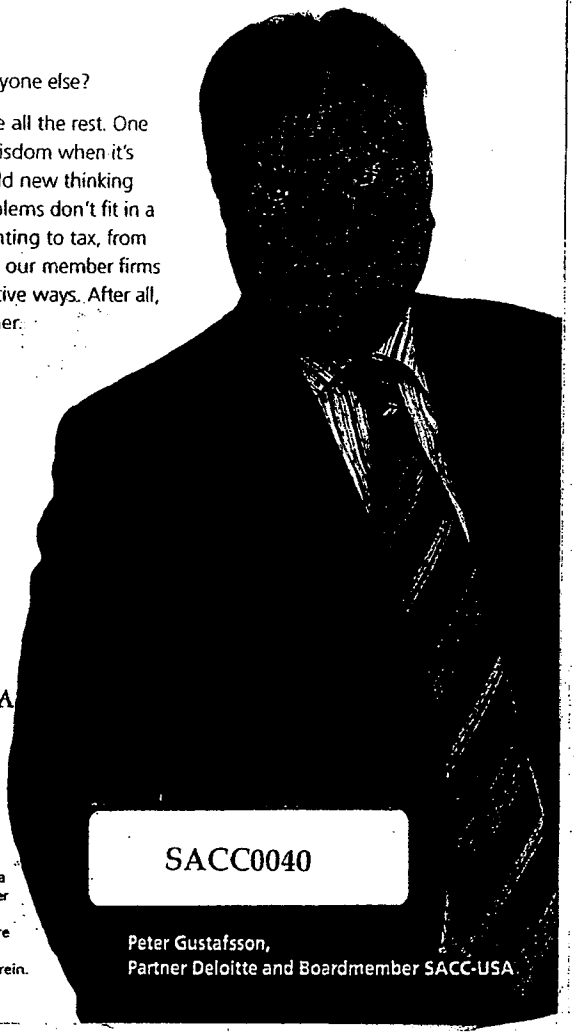

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Children's Theme, September-November 2007
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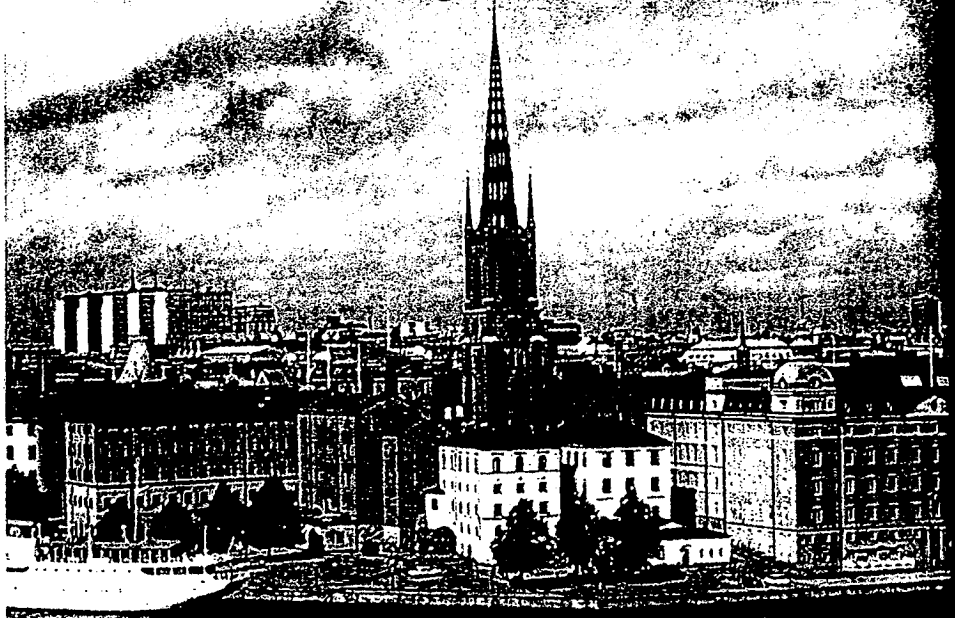

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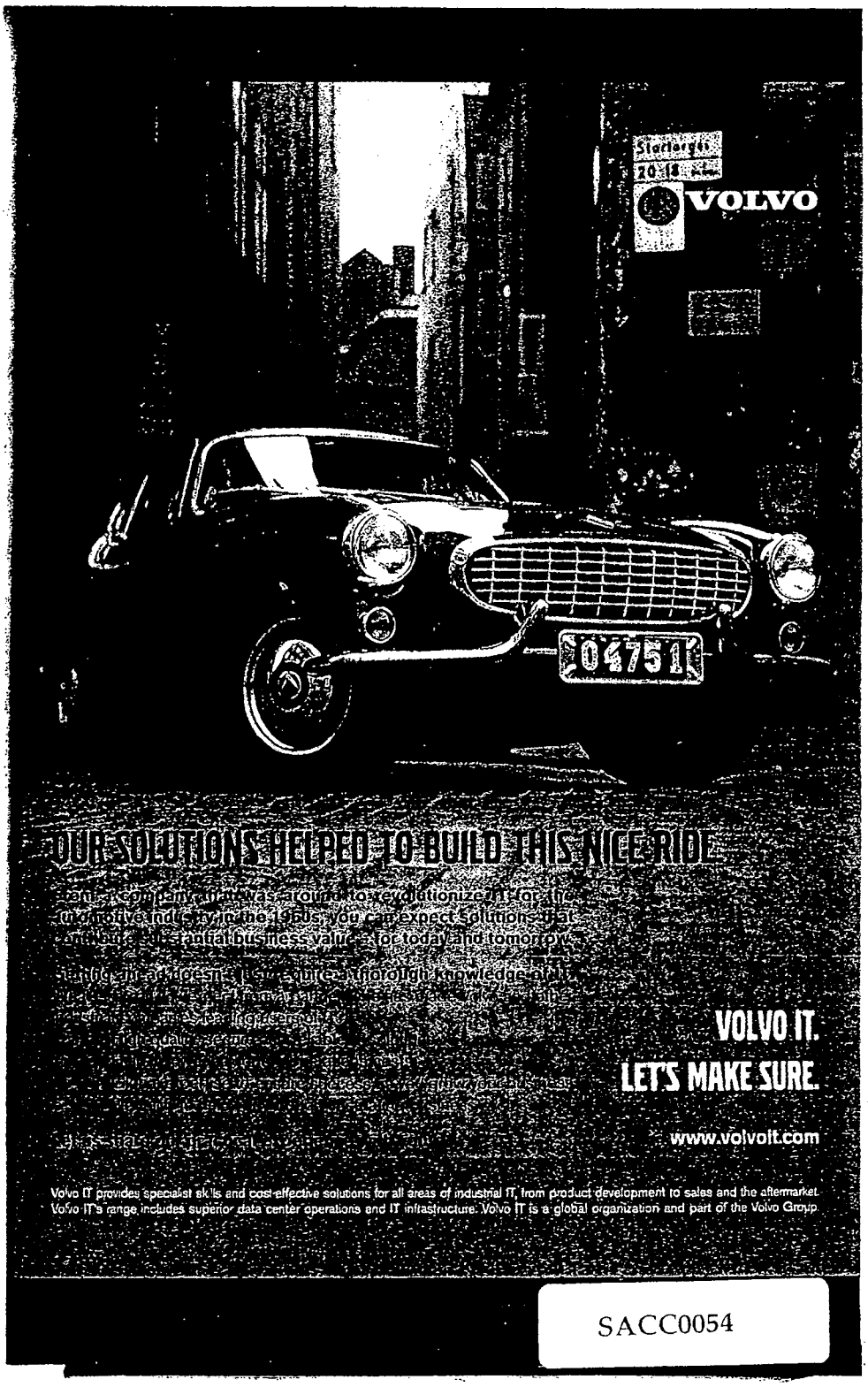
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10545 Stockholm
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ABB INC.
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ABSOLENT AB
Kartåsgatan 1
53140 Lidköping
Sweden
Ph: +46 510 484 000
Fax: +46 510 484 029
www.absolent.se

Tony Landh
info@absolent.se

Chamber: SACC-USA

SACC0056

ABSOLENT, INC.
102- A, Ag Drive
Youngsville, NC 27596
Ph: 919 562 0502
Fax: 919 562 7010
www.absolent.com

Erik Jansson
erik.jansson@absolent.com

Chamber: Carolinas

ABSOLUT SPIRITS COMPNAY INC
1370 Ave of the Americas
30th Floor
New York, NY 10019
Ph: 212 641 8700
Fax: 212 641 8703
www.absolut.com

Carl Horton

Chamber: New York

ACC AB (ARCTIC COUNTING HOUSE AB)
Box 209
96123 Boden
Sweden
Ph: +46 921 135 80
Fax: +46 921 135 90
www.acc-ab.com

Bosse Lindgren
acc-ab@telia.com

Chamber: SACC-USA

ACCENTA DISPLAY CORPORATION
2200 Tall Pinet Drives
Largo, FL 33771
Ph: 888 675 4500
Fax: 310 937 8875

Christer Wernerdal
cw@accenta.com

Ulf Ernetoft

Chamber: Atlanta

ACG NYSTRÖM AB
PO Box 929
50110 Borås
Sweden
Ph: +46 33 17 88 00
Fax: +46 33 10 07 07
www.acgnystrom.se

Reimar Westerlind
info@acgnyström.se

Chamber: SACC-USA

ADINFONITUM, INC.
320 - 108th Ave. NE
Suite 300
Bellevue, WA 98004
Ph: 206 682 7777
Fax: 206 682 4859
www.adinfonitum.com

Linden Applequist
lapplequist@adinfonitum.com

Chamber: Seattle

ADVOKATBYRÅN JONAS GULLIKSSON GULLIKSSON ADVOCATES LTD
PO Box 1166 f
25111 Helsingborg
Sweden
Ph: +46 42 19 84 60
Fax: +46 42 21 81 00
www.jg.se

Per Ericsson
per.ericsson@jg.se

Chamber: SACC-USA

ADVOKATBYRÅN JONAS GULLIKSSON GULLIKSSON ADVOCATES LTD
Box 4171
20313 Malmö
Sweden
Ph: +46 40 664 44 00
Fax: +46 40 23 17 65
www.jg.se

Jonas Gullfiksson
jonas.gullfiksson@jg.se

Chamber: SACC-USA

ADVOKATFIRMAN A-LAW
Box 7425
10391 Stockholm
Sweden
Ph: +46 8 440 51 01
Fax: +46 8 440 51 10
www.alaw.se

Hans Liljeblad
hans.liljeblad@alaw.se

Katrin Andersson
katrin.andersson@alaw.se

Chamber: SACC-USA

ADVOKATFIRMAN DELPHI & CO
Regeringsg. 30-32
11184 Stockholm
Sweden
Ph: +46 8 677 54 00 x10
Fax: +46 8 20 18 84
www.delphilaw.com

Per Berglöf
per.berglof@delphilaw.com

Chamber: SACC-USA

SACC0057

ADVOKATFIRMAN LINDAHL KB
PO Box 14240
10440 Stockolm
Sweden
Ph: +46 8 670 58 00
Fax: +46 8 667 73 80
www.lindahl.se

Carl-Olof Bouveng
carl-olof.bouveng@lindahl.se

Erik Eriksson

Chamber: SACC-USA

AEA ADVANCING THE BUSINESS OF TECHNOLOGY
3700 Mansell Road #140
Alpharetta, GA 30022
Ph: 678 352 9469 x101
www.aeanet.org

Lesley Dubin
Lesley_Dubin@aeanet.org

Chamber: Atlanta

AEROFREEZE
18394 Redmond Way
Redmond, WA 98052
Ph: 425 869 8889
Fax: 425 869 8839
www.aerofreeze.com

Lars Johansson
sales@aerofreeze.com

Chamber: Seattle

AIR FRANCE
875 N. Michigan #3214
Chicago, IL 60611
Ph: 800 621 8050

Kathy Myers
kamyers@airfrance.fr

Chamber: Detroit/Michigan

AKIN, GUMP, STRAUSS, HAUER & FELD, LLP
1333 New Hampshire Ave., NW #400
Washington, D.C. 20036
Ph: 202 887 4000
Fax: 202 887 4288
www.akingump.com

Lars-Erik Hjelm
lhjelm@akingump.com

D. Michael Kaye, Esq.
mkaye@akingump.com

Chamber: Washington DC

AKTUELLA.NET
8818 Travis Hills Drive #333
Austin, TX 78735
Ph: 877 497 3529
www.aktuella.net

Myleen Sagrado-Sjödin
myleen@aktuella.net

Jan Sjödin

Chamber: Texas

AKZO NOBEL
525 West Van Buren St.
Chicago, IL 60607
Ph: 312 906 7593
Fax: 312 906 7545
www.akzonobel.com

Ann-Catrin Hogberg
frank.shermanl@akzonobel.com

Frank Sherman

Chamber: Chicago

ALABAMA DEVELOPMENT OFFICE, ALABAMA CENTER FOR COMMERCE
401 Adams Ave.
Montgomery, AL 36130
Ph: 334 353 1717
Fax: 334 242 5669

Neal Wade
waden@ado.state.al.us

Chamber: South Central US

ALB CONSULTING
1404 Hedgelawn way
Raleigh, NC 27615
Ph: 919 875 9596
Fax: 919 882 9008

Lennart Blomdahl
annablomdahl@aol.com

Chamber: Carolinas

ALBERTSSON HANSEN ARCHITECTURE LTD.
1005 West Franklin Ave. #5
Minneapolis, MN 55405
Ph: 612 823 0233
Fax: 612 823 4950
www.aharchitecture.com

Christine Albertsson
christine@aharchitecture.com

Todd P. Hansen
todd@aharchitecture.com

Chamber: Minnesota

ALFA LAVAL INC
955 Means Rd.
Warminster, PA 18974
Ph: 215 443 4203
Fax: 215 443 4200
www.alfalaval.com

Rogala Robert
robert.rogala@alfalaval.com

Chamber: Philadelphia

SACC0058

ALFA QUALITY MOVING AB
515 E 82nd St #2D
New York, NY 10028
Ph: 212 734 5349
www.alfa-moving.se

Åsa Frisen-Priddis

Chamber: New York

ALFA-LAVAL INC
PO Box 7731
Richmond, WI 23231
Ph: 804 545 8121
Fax: 804 545 0194
www.alfalaval.com

Kirk Spitzer

Chamber: New York

ALLEN & HOSHALL
1661 International Dr. #100
Memphis, TN 38120
Ph: 901 820 0820
Fax: 901 683 1001
www.allenhoshall.com

Michael Young
mike.young@allenhoshall.com

Chamber: South Central US

AMERSHAM PHARMACIA BIOTECH AB
Björkgatan 30 box 605
75184 Uppsala
Sweden
Ph: +46 18 612 0000
Fax: +46 18 6121200
www.amersham.com

Peter Ehrenheim
peter.ehrenheim@ge.com

Chamber: SACC-USA

AMFED COMPANIES, LLC
576 Highland Colony
Parkway #300
Ridgeland, MS 39157
Ph: 601 853 4949
Fax: 601 853 2727
www.amfed.com

Billy Roberts
billy.roberts@amfed.com

Chamber: South Central US

AMPER, POLITZINER, & MATTIA, P.C.
Court Plaza South
21 Main Str.
Hackensack, NJ 7601
Ph: 201 678 1400
Fax: 201 678 1404

Richard Lichtig

Chamber: New York

AMSOUTH BANK
PO Box 658
Madison, MS 39130
Ph: 601 960 6658
Fax: 601 960 6548

Robby Carr
robby.carr@amsouth.com

Tony Sims

Chamber: South Central US

ANDER & LINDSTROM PARTNERS INC
570 Lexington Ave.
New York, NY 10022
Ph: 212 838 2781
Fax: 212 223 9058
www.andolin.com

Drusilla Copeland

Chamber: New York

ANDER & LINDSTRÖM PARTNERS AB
Drottninggatan 55
11139 Stockolm
Sweden
Ph: +46 8 677 00 30
Fax: +46 8 20 77 09
www.andolin.com
info@andolin.com

Bengt Lindström
bengt@andolin.com

Chamber: New York

ANDERSSON & JANSSON LLP
9501 N. Capital of Texas
Hwy #202
Austin, TX 78759
Ph: 512 372 8440
Fax: 512 233 2447
www.anjanlaw.com

Pehr Jansson
pehr@anjanlaw.com

Chamber: Texas

AON RISK SERVICES INC
One Huntington Quad #3C10
Melville, NY 11747
Ph: 631 756 1234
Fax: 631 756 1375
www.aon.com

Eric Carlstrom

Chamber: New York

APELL & DIETRICK
PO Box 95
Browns Mills, NJ 08015
Ph: 609 893 1000
Fax: 609 893 1277

Erwin Apell
apelldetrick@comcast.net

Chamber: Philadelphia

SACC0059

APRIL SYSTEMS, INC.
300 S. El Camino Real
San Clemente, CA 92673
Ph: 949 361 1830/1103
Fax: 949 361 1831

Leif Bohman
leif@april.se

Chamber: Greater LA

APTIC HOLDING AB
Kåsatorpsvägen 5
54134 Skövde
Sweden
Ph: +46 70 461 53 70
www.aptic.se

Anders Norrman
anders.norrman@aptic.se

Chamber: SACC-USA

AQUASTAR, INC. - STARFIBERS
6421 E. Alondra Blvd.
Paramount, CA 90723
Ph: 562 663 1730
www.starfibers.com

Jonas Gervind
jonas@starfibers.com

Chamber: Greater LA

AQUAVIT INC
65 East 55th St.
New York, NY 10022
Ph: 212 307 7311
Fax: 212 957 9043
www.aquavit.org

Håkan Swahn
h.swahn@aquavit.org

Chamber: New York

ARBESKO-GRUPPEN AB
Box 1642
70116 Örebro
Sweden
Ph: +46 8 19 30 66 00
Fax: +46 8 19 30 66 50
www.arbesko.se

Peter Geisler

Chamber: New York

AREBA REALTY
4556 North University Dr
Lauderhill, FL 33309
Ph: 954 820 5027

Fredrik Eriksson
slfarealtor@aol.com

Chamber: Florida

ARGENTUM AB
Strandgatan 47
93130 Skellefteå
Sweden
Ph: +46 910 786 700
Fax: +46 910 786 701

Dan Edman

Chamber: New York

ARIDUS
Fabriksgatan 2
53130 Lidköping
Sweden
Ph: +46 510 665 21
Fax: +46 510 665 15
www.aridus.se

Per Siewert
per.siewet@aridus.se

Chambers: SACC-USA

ARJO, INC.
50 N. Gary Ave.
Roselle, IL 60172
Ph: 847 496 4898
www.arjo.com

Ludvig Anderberg
jfrost@arjousa.com

Chamber: Chicago

ARKANSAS DEPT. OF ECONOMIC DEVELOPMENT
One Capitol Mall 4th Fl.
Little Rock, AR 72201
Ph: 501 682 2052
Fax: 501 682 7394
www.1800arkansas.com

Dori Wong
Lwalther@1800arkansas.com

Chamber: South Central US

AROS.NET
28 S, 400E
Salt Lake City, UT 84111

Björn Åblad

Chamber: Utah

ART CONNECTION
Box 77
44122 Alingsås
Sweden
Ph: +46 322 108 40
Fax: +46 322 933 28
www.artcon.se

Bengt Söderberg
soderberg@artcon.se

Chambers: SACC-USA/ South Central

ARTHUR D. LITTLE
Kungsgatan 12-14
PO Box 70434
10725 Stoockhholm
Sweden
Ph: +46 8 50 30 65 42
www.adl.com

Petter Kilefors

Chamber: New York

SACC0060

ARTIC CIRCLE
1790 Corporate Dr. #315
Norcross, GA 30093
Ph: 770 495 0222
Fax: 770 495 0330
www.arcticcirleinc.com

Inge Hällgren
hallgren@arcticcircleinc.com

Chamber: Atlanta

ART-ON NORDIC UNLIMITED
28626 Acacia Glen St.
Agoura Hills, CA 91301
Ph: 818 991 9227

Wiveka O'Malley
wiveka_omalley@hotmail.com

Chamber: Greater LA

ASKO
Jung
53482 Vara
Sweden
Ph: 46 512 320 00
Fax: 46 512 223 03
www.asko.se

Staffan Billinger
Göran Fredriksson
Asko.cylinda@asko.se

Chamber: SACC-USA

ASM DEVELOPMENT LLC
4130 Pine Crest Trail
Houston, TX 77059
Ph: 281 486 7330
Fax: 281 461 6216
www.asmdevelopment.com

Astrid Marklund
astrid.marklund@ asmdevelopment.com

Sören Marklund

Chamber: Texas

ASSA ABLOY INC
110 Sargent Dr.
New Haven, CT 06511
Ph: 203 624 5225
Fax: 203 498 5592
www.assaabloy.com
info@assaabloy.com

Thanasis Molokotos
tmolokotos@assaabloyusa.com

Chamber: New York

ASTRA TECH INC.
890 Winter St., #310
Waltham, MA 02451
Ph: 781 890 6800
Fax: 781 890 6808
www.astratech.com

Niklas Lidskog
niklas.lidskog@ astratechus.com

Ylva Guidotti

Chamber: New England

ASTRA ZENECA LATIN AMERICA, INC.
800 Douglas Rd. #750
Coral Gables, FL 33143
Ph: 305 442 1127

Suzanne Ulfwi-Larsson
s.u@larsson.vg

Chamber: Florida

ASTRAKAN FILMS LLC
9665 Wilshire Blvd. # 200
Beverly Hills, CA 90212
Ph: 310 858 4279

William Olsson
isaksson.kim@gmail.com

Chamber: Greater LA

ASTRAZENECA R&D BOSTON
35 Gatehouse Dr.
Waltham, MA 2451
Ph: 781 839 4000
Fax: 781 839 4560
www.astrazeneca-boston.com

Scott Young
hans.g.nilsson@ astrazeneca.com

Chamber: New England

ASTRAZENECA USA, INC
1800 Concord Pike
Wilmington, DE 19850
Ph: 302 886 3000
Fax: 302 886 1889
www.astrazeneca-us.com

David Brennan

Chamber: New York

ATLANTIC CONTAINER LINE AB
PO Box 4120
Iselin, NJ 08830
Ph: 732 452 5436
Fax: 732 452 5499
www.aclcargo.com

Ake C. Svensson
asvensson@aclcargo.com

Chamber: New York

ATLAS COPCO NORTH AMERICA
34 Maple Avenue
Piine Brook, NJ 7058
Ph: 973 439 3400
Fax: 973 439 9188
www.atlascopco-group.com

Mark Cohen
rhonda.moritz@ us.atlascopco.com

Chamber: New York

SACC0061

ATLAS COPCO TOOLS, INC.
2998 Dutton Rd.
Auburn Hills, MI 48326
Ph: 248 373 1000
www.atlascopco.com

Debbie Roselli
debbie.roselli@us.atlascopco.com

Chamber: Detroit/Michigan

AUTOLIV NORTH AMERICA
1320 Pacific Dr.
Auburn Hills, MI 48326
Ph: 248 475 9000
www.autoliv.com

Lisa Frary
lisa.frary@autoliv.com

Chamber: Detroit/Michigan

AVESTA POLARIT
425 N. Martingale Rd #2000
Schaumburg, IL 60173
Ph: 847 517 4050
Fax: 847 517 2739
www.avestapolarit-na.com

Michael Rinker

Chamber: New York

AXEL JOHNSON INC
300 Atlantic St
Stamford, CT 06901
Ph: 203 326 5200
Fax: 203 326 5280
www.axeljohnson.se

Desmond P. Wilson

Chamber: New York

AXIS BENEFITS CONSULTANTS, INC.
240 Quail Ridge Dr.
Westmont, IL 60559
Ph: 630 325 3160
Fax: 630 325 3283
www.axisbenefits.com

Kathleen Beggerow
kathy@axisbenefits.com

Brian Beggerow

Chamber: Chicago

B&P RESEARCH OFFICE INC
540 Madison Ave 37th Fl.
New York, NY 10022
Ph: 212 588 9755
Fax: 212 588 9665
www.brummer.se

Desiree Hertz

Chamber: New York

BABYSWEDE LLC
5700 Lombardo Center Dr.,
Rock Run North #202
Cleveland, OH 44131
Ph: 216 447 9140 x101
www.babyswede.com

Niklas Gerborg
niklas@babyswede.com

Chamber: Ohio

BABYSWEDE LLC
33533 Reserve way @
St. Andrews
Avon, OH 44111
Ph: 440 937 1027

Bengt Gerborg

Chamber: Ohio

BAE SYSTEMS LAND & ARMAMENTS - BOFORS
1525 Wilson Blvd. #700
Arlington, VA 22209
Ph: 703 312 6119
703 907 8328
www.baesystems.com

Christopher Hazard
chris.hazard@baesystems.com

Erik Hjelm
erik.hjelm@baesystems.com

Chamber: Washington DC

BAILEY & BAILEY P.C.
8 Penn Center
1628 JFK Blvd # 2001
Philadelphia, PA 19103
Ph: 215 569 9222
Fax: 215 569 9535

Agneta Hägglund Bailey
agnetahbailey@msn.com

Chamber: Philadelphia

BAKER & MCKENZIE
805 Third Ave.
New York, NY 10022
Ph: 212 891 3935
Fax: 212 891 3542

Klas Holm

Chamber: New York

BANCORPSOUTH
120 Colony Crossing
Madison, MS 39110
Ph: 601 605 3701
Fax: 601 605 3714

Ron Winford
ron.winford@bxs.com

Chamber: South Central US

SACC0062

BANKPLUS
PO Box 1849
Madison, MS 39130
Ph: 601 605 7575
Fax: 601 853 6188
www.bankplus.net

Donna Sims
donnasims@bankplus.net

Chamber: South Central US

BANTA IMMIGRATION LAW
1175 Peach Street, 100
Colony Square #700
Atlanta, GA 30361
Ph: 404 249 9300
Fax: 404 249 9291
www.bantalaw.com

Robert Banta
rbanta@bantalaw.com

Chamber: Atlanta

BARCLAYS CAPITAL
5 The North Colonnade
London E14 4BB
Ph: +44 207 773 8877
Fax: +44 207 773 7035
www.barclays.com

Gunnar T. Palm

Chamber: New York

BARKSDALE BONDING AND INSURANCE, INC.
PO Box 13389
Jackson, MS 39236
Ph: 601 981 6700
Fax: 601 981 9191

Charles F. Porter
cporter@barksdalebonding.com

Chamber: South Central US

BAUR, KLEIN, MATOS & RIEDI, P.A.
100 N. Biscayne Blvd.
21st Fl.
Miami, FL 33132
Ph: 305 377 3561
Fax: 305 371 4380
www.worldwidelaw.com

Christopher Klein
cklein@worldwidelaw.com

Chamber: Florida

BEIJER ELECTRONICS, INC.
939 N Plum Grove Rd #F
Schaumburg, IL 60173
Ph: 847 706 6737
Fax: 847 706 6738
www.beijerelectronics.com

Bengt Salomonsson
bengt.salomonsson@beijerelectronics.com

Pelle Johnsson

Chamber: Chicago

BEIJERINVEST AB
PO Box 7823
10397 Stockholm
Sweden
Ph: +46 8 701 08 00
Fax: +46 8 611 36 28

Anders Wall
info@wall-foundation.org

Chamber: SACC-USA

BENEFITS SOLUTIONS
505 Tilbury Dr.
Suwanee, GA 30024
Ph: 678 513 1895
Fax: 678 513 1895

Carl Carlson
carlbcarlsson@bellsouth.net

Chamber: Atlanta

BENGT ANDERSSON
840 Tollgate Rd
Elgin, IL 60123
Ph: 847 760 0011
Fax: 847 760 0005
www.bdg.international.com

Bengt Andersson Reed
banderson@bdginternational.com

Chamber: Chicago

BENGT NESTELL
780 3rd Avenue
King of Prussia, PA 19406

Bengt Nestell

Chamber: Philadelphia

BERGVIK NORTH AMERICA, INC.
212 West Main St. #202-B
Salisbury, MD 21801

Peter Brändström
Dawn Brändström

Chamber: Washington DC

BEROLINA BAKERY & PASTRY, INC.
3421 Ocean view Blvd
Glendale, CA 91208
Ph: 818 249 6506
Fax: 818 249 7976
www.berolina.com

Anders Karlsson
info@berolina.com

Chamber: Greater LA

SACC0063

BERYL BERGQUIST FARRIS, LLC IMMIGRATION LAW
1986 Montreal Rd.
PO Box 451129
Atlanta, GA 31145
Ph: 678 937 0713
Fax: 678 937 0714
www.greencards.nu

Beryl Bergquist Farris
visas4usa@yahoo.com

M. Dahlgren Anderson

Chamber: Atlanta

BIG IMAGE SYSTEMS, SWEDEN AB
Catalinavägen 7 C
18362 Täby
Sweden
Ph: +46 8 630 32 00
Fax: +46 8 630 32 09
www.bigimage.se

Werner Schäfer
werner@bigimage.se

Chamber: SACC-USA

BLANCO, TACKABERY, COMBS & MATAMOROS
110 South Stratford Rd
Winston-Salem, NC 27104
Ph: 336 293 9000
Fax: 336 293 9030
www.btcmlaw.com

Linda McCarty
llm@btcmlaw.com

Chamber: Carolinas

BLANK ROME LLP
1200 N Federal Hwy #417
Boca Raton, Fl 33432
Ph: 561 417 8100
Fax: 561 417 8101
www.blankrome.com

Michael Leeds
leeds@blankrome.com

Chamber: Florida

BLANK ROME LLP
1 Logan Sq. 18th &
Cherry St
Philadelphia, PA 19103
www.blankrome.com

Earl Forte
forte@blankrome.com

Chamber: Philadelphia

BLANK ROME LLP
600 New Hampshire Ave NW
Washington, DC 20037
Ph: 202 727 5836
Fax: 202 572 1436
www.blankrome.com

Michael Greenbaum
grenbaum@blankrome.com

Chamber: Washington DC

BLEU MARKETING SOLUTIONS, INC.
3025 Fillmore St.
San Francisco, CA 94123
Ph: 415 353 5601
Fax: 415 922 2369
www.bleumarketing.com

Laura van Galen
laura.vangalen@ bleumarketing.com

Annika Bryntse
annika.bryntse@ bleumarketing.com

Chamber: San Francisco

BLG LOGISTICS
530 Means Street #120
Atlanta, GA 30318
Ph: 404 586 6807
Fax: 404 393 9285

William Lambiase
blambiase@blg-logistics.com

Chamber: Atlanta

BLJ GROUP LLC
5555 Glenridge Connector
200
Atlanta, GA 30342
Ph: 404 459 5915

Luis Hall
lhall@bljgroup.com

Chamber: Atlanta

BLOCH LAND DEVELOPMENT
29350 Southfield Rd. #112
Southfield, MI 48076
Ph: 248 559 7430

Joe Bloch
Barbara Bloch

Chamber: Detroit/Michigan

BOAZUL MEDICAL AB
Box 2069
53102 Lidköping
Sweden
Ph: +46 510 618 80
Fax: +46 510 655 80
www.hammarplastgruppen.se

Uno Hallqvist
uno.hallqvist@ hammarplastgruppen.se

Chamber: SACC-USA

BOBBY BAREFIELD'S OFFICE FURNITURE
209 W Pascagoula St
Jackson, MS 39201
Ph: 601 944 9777
Fax: 601 944 9779
www.bbarefields.com

Cheryl Mosley
bobby@bbarefields.com

Chamber: South Central US

SACC0064

BODKER, RAMSEY & ANDREWS, WINOGRAD, WILDSTEIN
4775 Peachtreee Industrial Blvd Bldg 300 #300
Norcross, GA 30092
Ph: 404 351 1615
Fax: 770 670 2500
www.brawwlaw.com / www.sacc-usa.org

Thomas Rosseland
trosseland@brawwlaw.com/ tom.rosseland@ sacc-atlanta.org

Chamber: Atlanta

BODUM INC
415 W. 14th St. Ground Fl.
New York, NY 10014
Ph: 212 367 8844
Fax: 212 367 8855
www.bodum.com

Nils Göran Lindblad

Chamber: New York

BOEING COMPANY
1200 Wilson Blvd #800
Arlington, VA 22209
Ph: 703 465 3550
Fax: 703 465 3038
www.boeing.com

Andy Button
andy.button@boeing.com

Bob Lison
bob.lison@boeing.com

Chamber: Washington DC

BOFORS DEFENCE US
1525 Wilson Blvd #700
Arlington, VA 22209
Ph: 703 312 6162
www.boforsdefence.se

David K. Wallestad
dave.wallestad@udlp.com

Ulf Einefors
ulf.einefors@boforsdefence.se

Chamber: Washington DC

BOLIN MARKETING & ADVERTISING
2523 Wayzata Blvd # 300
Minneapolis, MN 55405
Ph: 612 374 1200 x12
Fax: 612 377 4226
www.bolinideas.com

Jack Silverman
jsilverman@bolinideas.com

Chamber: Minnesota

BONAKEMI USA INC
14805 E. Moncrieff Place
Aurora, CO 80011
Ph: 303 371 1411
Fax: 303 371 6958
www.bonakemi.com

Ron Peden
ron.peden@bona.com

Chamber: Colorado

BONEFISH GRILL
201 Colony Way
Madison, MS 39110
Ph: 601 607 3334
Fax: 601 607 3343

Scott Mershon
bg8501@bonefishgrill.com

Chamber: South Central US

BONNIER AB
Torsgatan 21
11390 Stockholm
Sweden
Ph: +46 8 736 40 15
Fax: +46 8 728 00 28

Bengt Braun
www.bonnier.se

Chamber: New York

B-OPEN NORDIC AB
Fräsarvägen 7
14250Skogås
Sweden
Ph: +46 8 771 55 66
Fax: +46 8 771 59 59
www.bopen.se

Joachim Davisson
joachim@bopen.se

Chamber: SACC-USA

BORENE LAW FIRM IMMIGRATION LAW GROUP, P.A.
4602 IDS Center
Minneapolis, MN 55402
Ph: 612 321 0082
Fax: 612 332 8368
www.borene.com

Scott Borene
sborene@borene.com

Jeanne Glader Kildow
jkildow@borene.com

Chamber: Minnesota

BORGHOLMS KOMMUN
Box 52
38721 Brogholm
Sweden
Ph: +46 485 88 000

Anders Nyholm
anders.nyholm@borgholm.se

Chamber: SACC-USA

SACC0065

BORTON VOLVO, INC.
905 Hampshire Ave S
Golden Valley, MN 55426
Ph: 612 827 3666
Fax: 612 821 2770
www.bortonvolvo.com

Pat Sutter
psutter@borton.com

Martin Bertilsson

Chamber: Minnesota

BRAUMILLER SCHULZ & CO LLP
4300 Commerce Court
Lisle, IL 60532
Ph: 630 544 5196
www.globaltradelaw.net

Kimberly Carlson
kim@globaltradelaw.net

Michelle Schulz

Chamber: Chicago

BRENT-WOOD PRODUCTS INC.
777 E. Rosecrans Ave. #D
Los Angeles, CA 90059
Ph: 310 327 1655
Fax: 310 715 2693

Birgitta Olin
bigbenolin@earthlink.net

Chamber: Greater LA

BRISCAN AB
Inova Science Park
Signalhornsgatan 124
65634 Karlstad
Sweden
Ph: +46 54 54 54 38
Fax: +46 54 54 54 01
www.briscan.com

Mikael Schmidt
mikael.schmidt@briscan.com

Chamber: SACC-USA

BRITISH AMERICAN BUSINESS COUNCIL
2198 E Camelback Rd. #305
Phoenix, AZ 85016
Ph: 602 957 9752
Fax: 602 957 9752

Beverly Lane

Chamber: Arizona

BROOKRIDGE EYECARE
5116 S Broadway
Englewood, CO 80113
Ph: 303 761 3285

Per Karlqvist
optikern@aol.com

Chamber: Colorado

BROWN BROTHER HARRIMAN & CO
140 Broadway
New York, NY 10005
Ph: 212 483 1818
Fax: 212 493 7877
www.bbh.com

Douglas Carlson

Chamber: New York

BRUNK INDUSTRIES, INC.
PO Box 310
1225 Sage St.
Lake Geneva, WI 53147
Ph: 262 248 8873
Fax: 262 248 6230
www.brunkindustries.com

Bertil Brunk
bbrunk@brunkindustries.com

Ulla E. Brunk
ubrunk@brunkindustries.com

Chamber: Chicago

BRYAN CAVE LLP
2 N Central Ave # 2200
Phoenix, AZ 85004
Ph: 602 364 7317
Fax: 602 364 7070
www.bryancave.com

Lars Lagerman
llagerman@bryancave.com

Chamber: Arizona

BTS USA, INC.
300 Flirst Stamford Pl. 4th Fl.
Stamford, CT 06902
Ph: 203 316 2740
Fax: 203 316 2750
www.bts.com

Jonas Akerman
bts@btsusa.com

Douglas Taylor

Chamber: New York / Chicago

BTS USA, INC. WEST COAST REGIONAL OFFICE
456 Montgomery St. #900
San Francisco, CA 94104
Ph: 415 362 4200
Fax: 415 362 4270
www.bts.com

Henrik Ekelund
henrik.ekelund@bts.com

Annika McCrea
annika.mccrea@bts.com

Chamber: San Francisco

BUTZEL LONG
150 W.Jefferson #300
Detroit, MI 48226
Ph: 313 225 7035
www.butzel.com

Liz DuMouche
stasevich@butzel.com

Nicholas Stasevich

Chamber: Detroit/Michigan

SACC0066

BWL MANAGEMENT
Svinningeuddsv. 31
18492 Åkersberga
Sweden

Bo Loweberg
bo.loweberg.com

Chamber: SACC-USA

BYNOE CONSULTING GROUP, INC.
7738 Old Canton Rd. #C
Madison, MS 39110
Ph: 601 607 4746
Fax: 601 607 4745
www.bynoeconsultinggroup.com

Chana A. Bynoe
cbynoe@bynoeconsultinggroup.com

Chamber: South Central US

BÄVERSTAM ASSOCIATES, INC
70 Walnut St.
Wellesley Hills, MA 02481
Ph: 617 928 3037
Fax: 617 965 6629
www.baverstam.com

Per Bäverstam
psb@baverstam.com

Chamber: New England

C.M.S. WINE BROKERAGE
16614 N. 55th Pl.
Scottsdale, AZ 85254
Ph: 602 482 8676

Mattias Stolpe
mattiass@cmswinebrokerage.com

Chamber: Arizona

CAHOOTS PARTY WORLD
101 D Village Blvd.
Madison, MS 39110
Ph: 601 853 3654
Fax: 601 853 3657
www.cahootspartyworld.com

Nelene Ledford
cahootsp@bellsouth.net

Chamber: South Central US

CALFEE, HALTER & GRISWOLD LLP
1800 McDonald Investment Center, 800 Superior Ave.
Cleveland, OH 44114
Ph: 216 622 8422
216 622 8218
www.calfee.com

Neil Whitford
nwhitford@calfee.com

Thomas Jorgensen
John Mino
Brent Ballard

Chamber: Ohio

CALIFORNIA LUTHERAN UNIVERSITY
60 W. Olsen Rd.
Thousand Oaks, CA 91360
Ph: 805 493 3100
Fax: 805 493 3867
www.clunet.edu

Luther Luedtke
luedtke@clunet.edu

Charles Maxey
maxey@clunet.edu

Chamber: Greater LA

CALLENBERG ENGINEERING, INC.
570 NE 185th St.
Miami, FL 33179
Ph: 305 493 8000
Fax: 305 493 8099
www.callenberg.com
admin@callenberg.com

Avi Tal
info@callenberg.com

Chamber: Florida

CAMDEN CONSULTING INC.
2900 Thomas Ave. S. #2402
Minneapolis, MN 55416
Ph: 612 929 0415
Fax: 612 920 3731

Karen Holmes
camdenconsulting@aol.com

Chamber: Minnesota

CAPITAL CITY CONSULTANTS
700 Old Agency Rd.
Ridgeland, MS 39157
Ph: 601 977 9151
Fax: 601 977 9152

Susan Daniel Newcomb

Chamber: South Central US

CAPITAL M CONSULTING INC.
1023 W Thorndale Ave
Chicago, IL 60660
Ph: 312 242 1703

Peter Wigren
peter@capitalm.net

Chamber: Chicago

SACC0067

CAPITOL CENTRIC
2300 M Street, NW #800
Washington, DC 20037
Ph: 202 416 1638

Marcus Dunn
mdunn@capitolcentric.com

Chamber: Washington DC

CARBOLOY INC.
11177 E. Eight Mile Rd
Warren, MI 48089
Ph: 586 497 5002
Fax: 586 497 5688
www.carboloy.com

Kurt Nordlund
Knordlund@carboloy.com

Mike Neel
Mneel@carboloy.com

Chamber: Detroit/Michigan

CARGOTEC, INC.
12233 Williams Rd.
Perrysburg, OH 43551
Ph: 419 482 6000
Fax: 419 482 6001
www.cargotec.com

Lennart Brelin
lennart.brelin@cargotec.com

Chamber: Chicago

CARLSON & LEWITTES, P.A.
1 SE 3rd Ave. #1200
Miami, FL 33131
Ph: 305 372 9700
Fax: 305 372 8265

Curtis Carlson
carlson@carlson-law.net

Chamber: Florida

CARLSON COMPANIES, INC.
701 Carlson Pkwy
Minnetonka, MN 55305
Ph: 763 212 1273
Fax: 952 473 0444
www.carlson.com

Marilyn Nelson
mnelson@carlson.com

Curtis Nelson
cnelson@carlson.com

Kim Husting
Beth Rosenbloom

Chamber: Minnesota

CARLSON, MESSER & TURNER
5959 W. Century Blvd. #1214
Los Angeles, CA 90045
Ph: 310 242 2200
Fax: 310 242 2222
www.cmtlaw.com

Jeffery Carlson
carlsonj@cmtlaw.com

Chamber: Greater LA

CARLSSON MANAGEMENT ENTERPRISES, INC.
793 North Lafayette Way
Inverness, FL 34453
Ph: 352 344 0444
Fax: 425 940 7048

Johny Carlsson
carlsson@tampabay.rr.com

Chamber: Florida

CARNEGIE WORLD WIDE, INC
1850 Lake Mills Rd
Chuluota, FL 32766
Ph: 407 971 1391
Fax: 407 971 1337
www.carnegieww.com

Viveka Wahlstedt
vwahlstedt@carnegieww.com

Chamber: Florida

CAROLINA HURRICANES
1400 Edwardes Mill Rd.
Raleigh, NC 27607
Ph: 919 861 2300

Emma Bennet
emmab@rbccenter.com

Chamber: Carolinas

CAROLINE E. TAYLOR LLC
1230 Peachtree Street NE
Promenade 11 19th Floor
Atlanta, GA 30309
Ph: 404 942 3592
Fax: 404 942 3809

Caroline Taylor
ctaylor@ctaylorlaw.com

Chamber: Atlanta

CARR, RIGGS & INGRAM
4360 Chamblee
Dunwoody Rd #420
Atlanta, GA 30341
Ph: 770 457 6606
Fax: 770 451 2873
www.cricpa.com

Chad Sexton
csexton@cricpa.com

Chamber: Atlanta

SACC0068

CARROL WARREN & PARKER PLLC
PO Box 1005
Jackson, MS 39215
Ph: 601 592 1010
Fax: 601 592 6060
www.cwplaw.com

Rayann Dukes
rdukes@cwplaw.com

Chamber: South Central US

CARY CHAMBER OF COMMERCE
307 North Academy St.
Raleigh, NC 27513
Ph: 919 467 1016
Fax: 919 469 2375
www.carychamber.com

Howard Johnson
hjohnson@carychamber.com

Chamber: Carolinas

CASCO ADHESIVES
1567 Prospect St.
High Point, NC 27261
Ph: 336 841 5111
Fax: 336 885 7473

Stefan Buzzi
stefan.buzzi@ hpt.akzonobel.com

Chamber: Carolinas

CB RICHARD ELLIS
200 Park Ave.
New York, NY 10166
Ph: 212 984 7102
Fax: 212 984 8040

Matthew McBride

Chamber: New York

CEDERBLOM INTERNATIONAL, INC
200 Aerie Court
Atlanta, GA 30350
Ph: 404 771 0809
Fax: 770 998 2850

Morgan Cederblom
mcederblom@bellsouth.net

Chamber: Atlanta

CEJN INDUSTRIAL CORPORATION
212 Ambrogio Dr.
Gurnee, IL 60031
Ph: 847 263 7200
Fax: 847 263 7207
www.cejn.com

Magnus Waller
magnus.waller@cejn.com

Mats Anheim
customer.service@cejn.com

Chamber: Chicago

CELLMARK PULP & PAPER INC
80 Washington St.
PO Box 641
Norwalk, CT 06856
Ph: 203 299 5050 x5057
Fax: 203 299 5055

Bengt Stenbeck

Chamber: New York

CELLULAR SOUTH
125 S. Congress St. #1400
Jackson, MS 39201
Ph: 601 974 7504
Fax: 601 974 7138
www.cellularsouth.com

Jim Richmond
jrichmond@cellularsouth.com

Chamber: South Central US

CENTRAL MS PLANNING AND DEVELOPMENT DISTRICT
PO Box 4935
Jackson, MS 39296
Ph: 601 981 1511
Fax: 601 981 1515

Bruce Reynolds
breynolds@cmpdd.org

Chamber: South Central US

CESAB AB
2351 Opalo Way
San Diego, CA 0
Ph: 858 268 7973
Fax: 858 638 9268
www.cesab.com

Erik A. Mjoen
erikmjoen@cesab.com

Chamber: SD/Tijuana

CFO VOLVO TRUCKS NORTH AMERCIA
7900 National Service Rd.
P.O Box 26115
Greensboro, NC 27402
Ph: 336 393 2160
Fax: 336 393 2996
www.volvo.com

Rune Alsterholm
rebecca.wilson@volvo.com

Rebecca Wilson

Chamber: Carolinas

CHAMPIA CORP.
336 Lamplighter Ln.
Marietta, GA 30067
Ph: 770 953 0767
Fax: 770 952 1141

Tore Knös
tore@mindspring.com

Chamber: Atlanta

SACC0069

CHAMPION FIBERGLASS INC
6400 Spring Stuebner Rd.
Spring, TX 77389
Ph: 281 655 8900
Fax: 281 257 2523
www.championfiberglass.com

Göran Haag
ghaag@ championfiberglass.com

Chamber: Texas

CHARLOTTE REGIONAL PARTNERSHIP
1001 Morehead Sq. Dr #200
Charlotte, NC 28203
Ph: 704 347 8942
Fax: 704 347 8981
www.charlotteusa.com

Kenny McDonald
mcampbell@ charlotteregion.com

Michael Campbell

Chamber: Carolinas

CHERRY, BEKAERT & HOLLAND
Atlantic Center Plaza, 1180 W. Peachtree St. #1400
Atlanta, GA 30309
Ph: 404 209 0954
Fax: 404 767 3217
www.cbh.com

Kip Plowman
kplowman@cbh.com

Chamber: Atlanta

CHERRY, BEKART & HOLLAND
2626 Glemwood Ave.
Raleigh, NC 27608
Ph: 919 782 1040
Fax: 919 783 0976
www.cbh.com

Steven Miller
Smiller@cbh.com

Chamber: Carolinas

CHEZ SVEN - SEAGULL COTTAGE B&B
2118 Old King's Hwy.
Wellfleet, MA 2667
Ph: 508 349 6823
www.chezsven.home. comcast.net

Alexandra Grabbe
chezsven@comcast.net

Sven Rudstrom

Chamber: New England

CHICAGO IMPORTING CO.
1250 Davis Rd.
Elgin, IL 60123
Ph: 847 289 0180
Fax: 847 289 0183
www.chicagoimporting.com

Lars Berntson
sales@chicagoimporting.com

Chamber: Chicago

CHICAGO NEUROPSYCHOLOGY GROUP
333 N Michigan Ave. #1801
Chicago, IL 60601
Ph: 312 345 0934
Fax: 312 345 0934
www.chicagoneuropsychology.com

Maria A. Bergman
drmiabergman@yahoo.com

Chamber: Chicago

CHILI'S GRILL & BAR
1893 Main Street
Madison, MS 39110
Ph: 610 853 6102
Fax: 601 853 6104

Ira Vaughn
co1163@chilis.com

Chamber: South Central US

CHIN & CURTIS, LLP
75 Federal St.
Boston, MA 2110
Ph: 617 482 1775
Fax: 617 482 2443
www.chincurtis.com

Gunnar Sievert
gsievert@chincurtis.com

Francis Chin

Chamber: New England

CHRISTOFFERSON & ASSOCIATES
5161 Overland Avenue
Culver City, CA 90230
Ph: 310 558 9758
Fax: 310 841 0672
www.caa-graphics.com

Lennart Christofferson
lenchr@caa-graphics.com

Chamber: Greater LA

CIEL-CTR FOR INNOVATION & ENTREPRENEURSHIP LIDKÖPING
Mellbygatan 21
53151 Lidköping
Sweden
Ph: +46 510 77 11 77
+46 510 771 314
Fax: +46 510 77 14 44
www.expansioncenter.com, www.lidkoping.se/invest, www.ciel.nu

Kent Skarp
kent.skarp@ciel.nu

Chamber: SACC-USA

CIMATEX AB
Molnstigen 1, 93151
Skellefteå, Sweden
Ph: +46 910 779 050
Chamber: SACC-USA

SACC0070

CINGULAR
3695 Cascade Rd. Suite N
Atlanta, GA 30331
Ph: 404 505 3477
Fax: 404 505 3460

Kristoffer Mellström
kristoffer.mellstrom@cingular.com

Chamber: Atlanta

CIO TECHNOLOGIES, INC.
351 S. Hitchcock Way
#B-140
Santa Barbra, CA 93105
Ph: 805 898 2444
Fax: 805 898 2442
www.ciotech.com

Gunnar Fredlund
gunnar@ciotech.com

Chamber: Greater LA

CIRCLE LINE / WORLD YACHT
Pier 83, West End of 42nd St
New York, NY 10036
Ph: 212 630 8101
Fax: 212 630 8105
www.circleline.com, www.worldyacht.com

Karl Andrén

Chamber: New York

CITIGROUP
388 Greenwich St 23rd Fl.
New York, NY 10013
Ph: 212 816 5556
Fax: 212 816 5562
www.citibank.com

Alan MacDonald

Chamber: New York

CITIZENS NATIONAL BANK
PO Box 2716
Ridgeland, MS 39158
Ph: 601 957 3188
Fax: 662 956 7120

Phil Dickerson
pdicker@ecitizensnationalbank.com

Chamber: South Central US

CITY OF LITTLE ROCK
500 West Markham #203
Little Rock, AR 72201

Bruce Moore
citymanager@littlerock.org

Chamber: South Central US

CITY OF MADISON
PO Box 40
Madison, MS 39130
Ph: 601 856 7116
Fax: 601 853 4766
www.madisonthecity.com

Mary Hawkins Butler
mayor@madisonthecity.com

Chamber: South Central US

CITY OF VÄXJÖ
Box 1222
35112 Växjö
Sweden
Ph: + 46 470 410 00
Fax: + 46 470 164 89
www.vaxjo.se

Thomas Karlsson
info@kommun.vaxjo.se

Chamber: SACC-USA

CLARK HILL PLC
255 S. Old Woodward Ave.
3rd Floor
Birmingham, MI 48009
Ph: 248 642 9692
Fax: 248 642 2174
www.clarkhill.com

Donald F. Tucker
dtucker@clarkhill.com

Chamber: Detroit/Michigan

CLINE TOURS, INC.
PO Box 1498
Ridgeland, MS 39157
Ph: 601 853 1989
Fax: 601 605 2562
www.clinetours.com

John McCommon
john_clinetours@yahoo.com

Chamber: South Central US

CLUCKMESTERN
6150 Canoga Ave. #303
Woodland Hills, CA 91367
Ph: 818 574 8410

Ann Erlandsson
ann.erlandsson@gmail.com

Chamber: Greater LA

COACHINGFORTHEFUTURE
2712 E Mountain View
Phoenix, AZ 85028
Ph: 602 339 8947
www.coachingfuture.com

Pia Nilsson
pia@coachingforthefuture.com

Chamber: Arizona

SACC0071

COLLABORATE COMMUNICATIONS INC.
201 Post St. 8th Fl.
San Francisco, CA 94108
Ph: 415 651 1200
www.collaboratesf.com

Hans Ullmark
hansu@collaboratesf.com

Chamber: San Francisco

COLLINS & CORBIN, LTD.
PO Box 16626
Jackson, MS 39236
Ph: 601 956 6040
Fax: 601 956 6098

Robbie Barr
rbarr@collins-corbin.com

Chamber: South Central US

COM CONSULTING INC
958 Sunset Ridge
Bridgewater, NJ 8807
Ph: 908 685 0516
Fax: 908 707 8449

Christina Moliteus
molicom@aol.com

Magnus Moliteus

Chamber: New York

COMBI WEAR PARTS, INC.
363 West Erie
Chicago, IL 60610
Ph: 312 482 8103
Fax: 312 482 8757
www.combiparts.com

Oskar Berg
oskar.berg@combiparts.com

Chamber: Chicago

COMCAST CABLE
5375 Executive Pl.
Jackson, MS 39206
Ph: 601 321 2006
Fax: 601 321 3888
ww.comcast.com

Frances Smith
frances_smith@ cable.comcast.com

Chamber: New England

COMERICA BANK
Comerica Tower at Detroit Center PO Box 7500
Detroit, MI 48275
Ph: 313 222 3117
Fax: 313 222 3377
www.comerica.com

Walter Wegmueller
wwegmueller@comerica.com

John Grundstad

Chamber: Detroit/Michigan

COMMUNITY FIRST DEVELOPMENT, INC.
PO Box 2484
Madison, MS 39130
Ph: 601 853 0879
Fax: 601 853 0879

Jeffrey Jordan
jordanbldr@aol.com

Chamber: South Central US

COMPASS GROUP
401 S. Old Woodward #460
Birmingham, MI 48009
Ph: 248 540 9110
Fax: 248 647 8288
www.compassgroup.com

Paul Czamanske
Pwc@compassgroup.com

Chamber: Detroit/Michigan

COMPUTER MONITOR RAPAIR, INC
328 Bell Park Drive
Woodstock, GA 30188
Ph: 770 517 7775

Derrek Schaller
derek_cmr@hotmail.com

Sylvia Parker

Chamber: Atlanta

CONDON COMPANIES
5477 Doliver Dr.
Houston, TX 77056
Ph: 713 622 0989
Fax: 713 960 0133

Richard S. Condon
rcondon@houston.rr.com

Chamber: Texas

CONDON O'MEARA MCGINTY & DONNELY LLP
3 New York Plaza 18th Fl.
New York, NY 10004
Ph: 212 661 7777
Fax: 212 611 4010

James Hankowski

Chamber: New York

CONNECTBLUE
150 Nort Michigan Ave
Chicago, IL 60601
Ph: 312 781 6243

Pelle Svensson
info@connecblue.com

Chamber: Chicago

COUNTRY SWEDISH INC
22 Elizabeth St.
South Norwalk, NY 10022
Ph: 203 855 1106
Fax: 203 855 0181
www.countryswedish.com

Cecilia Dahlbäck
rikard@countryswedish.com

Chamber: New York

SACC0072

CPREF, INC. / GLENGARY LLC
2711 Cranlyn Rd. #100
Shaker Heights, OH 44122
Ph: 216 464 5462
www.cpref.com / www.glengaryllc.com

Christian Bernadotte
christina.bernadotte@gmail.com
cbernadotte@glengaryllc.com

Chamber: Ohio

CRESTBROOK ASSOCIATES INC.
1806 Waterford Lane
Richardson, TX 75082
Fax: 214 227 8622
www.crestbrook-assoc.com

Kent Lonngren
klonngren@crestbrook-assoc.com

Bevin Lonngren

Chamber: Texas

CUSTOM TAILORING BY AL
111 Colony Crossing #120
Madison, MS 39110
Ph: 601 607 3443
Fax: 601 607 3442

Al Guevara
tailoring@aol.com

Chamber: South Central US

CWC INTERNATIONAL
305 Surrey Ln.
Lake Forest, IL 60045
Ph: 847 295 0030
Fax: 847 295 0057

Claes Wennerth
wennerth@comcast.net.com

Chamber: Chicago

CYPRESS SECURITY
457 Minna St.
San Francisco, CA 94103
Ph: 415 352 1900 #4495
Fax: 415 352 1910
www.cypress-security.com

Nils Welin
nwelin@cypress-security.com

Chamber: San Francisco

D&S COMMUNICATIONS INC
1355 North McLean Blvd
Elgin, IL 60123
Ph: 800 227 8403
Fax: 847 628 4229
www.dscomm.com

Mike Bryniarski
mikeb@dscomm.com

Chamber: Chicago

DARCARS VOLVO
15401 Frederick Road
Rockville, MD 20855
Ph: 301 309 39 00
Fax: 301 762 8594
www.darcars.com

Alexander A. Arman
alexander.arman@darcars.com

Aziz Elhallou

Chamber: Washington DC

DAVID O'NEAL SAAB
5500 Capital Blvd.
Raleigh, NC 27616
Ph: 919 981 1099
Fax: 919 871 1110

David O'Neal
keithlinkreiss@aol.com

Chamber: Carolinas

SACC0073

DAYS INN & SUITES
150 Centre St.
Ridgeland, MS 39157
Ph: 601 956 9726
Fax: 601 956 9727
www.daysinn.com

Bob Patel
daysinn150@hotmail.com

Chamber: South Central US

DELOITTE
1633 Broadway
New York, NY 10019
Ph: 212 492 4708

Per Jirstrand
pjirstrand@deloitte.com

Chamber: New York

DELOITTE
111 S. Wacker Drive
Chicago, IL 60606
Ph: 312 486 4781
www.deloitte.com

Andy Van Houtte
avanhoutte@deloitte.com

Chamber: Chicago

DELOITTE
11379 Stockhoolm
Sweden
Ph: +46 8 506 710 00
www.deloitte.se

Peter Gustafsson
peter.gustafsson@deloitte.se

Patrik Parnforss
patrik.parnforss@deloitte.se

Chamber: SACC-USA

DENTAL OFFICES OF PAUL R. MUHR, D.M.D.
4801 W. Peterson Ave. #407
Chicago, IL 60646
Ph: 773 205 1188

Paul Muhr
Linda Westergren-Muhr

Chamber: Chicago

DEPARTMENT OF ECONOMIC DEVELOPMENT, STATE OF LOUISIANA
PO Box 94185
Baton Rouge, LA 70804
Ph: 225 342 5376
Fax: 225 342 5349

Lawrence Collins
Lcollins@Lded.state.la.gov

Chamber: South Central US

DERDANGOOR, LLC
502 Park Ave. # 11D
New York, NY 10022
Ph: 212 888 3300
Fax: 212 888 3350

David Dangoor

Chamber: New York

DETREX CORPORATION
24901 Northwestern Hwy #410
Southfield, MI 48075
Ph: 248 358 5800
Fax: 248 799 7192

Tom Mark
tmark@detrex-hq.com

Steve Quinlan
www.detrex-hq.com

Chamber: Detroit/Michigan

DETROIT REGIONAL CHAMBER
One Woodward Ave.
PO Box 33840
Detroit, MI 48232
Ph: 313 596 0436
Fax: 313 964 0168
www.detroitchamber.com

John Carroll
jcarroll@detroitchamber.com

Dean R. Johnson

Chamber: Detroit/Michigan

DEVIN WILSON - BUSINESS COACH
43 Chase St.
South Portland, ME 04106
Ph: 207 767 1631
www.devinwilson.com

Devin Wilson
devin@devinwilson.com

Chamber: New England

DEWITT STERN GROUP
420 Lexington Ave #2007
New York, NY 10170
Ph: 212 867 3550
Fax: 212 949 4435
www.dewittstern.com

Jolyon Stern
jstern@dewittstern.com

Chamber: New York

DF YOUNG
2855 Coolidge Hwy. #207
Troy, MI 48084
Ph: 248 643 6200

Kathleen Green
kathy.green@dfyoung.com

Marie-Ann Halladay

Chamber: Detroit/Michigan

DHL DANZAS AIR AND OCEAN
33 Washington St 14 Fl.
Newark, NJ 07102
Ph: 973 639 1989
Fax: 973 848 4630

Anthony Panzino
tony.panzino@us.danzas.com

Chamber: New York

DICKSTEIN SHAPIRO MORIN & OSHINSKY LLP
1825 Eye Street NW
Washington, DC 20006
Ph: 202 420 2684
Fax: 202 420 2201

Bradley Olson
olsonb@dicksteinshapiro.com

Gary Hoffman

Chamber: Washington DC

DIEMASTERS MANUFACTURING, INC.
221 Sunnyside
Elmhurst, IL 60126
Ph: 630 834 7400
Fax: 630 270 6760
www.diemasters.net

Paul Rimington
primington@diemasters.net

Chamber: Chicago

DIOSYNTH BIOTECHNOLOGY
101 J. Morris Commons Ln.
Morrisville, NC 27560
Ph: 919 337 4400
Fax: 919 337 0900
www.diosynth-rtp.com

Henrik Edbeck
henrik.edbeck@diosynth-rtp.com, info@diosynth-rtp.com

Chamber: Carolinas

DIVERSIFIED TRANSPORT SERVICES LTD.
53 Nelson Blvd
Brewster, NY 10509
Ph: 845 279 2966
Fax: 845 279 3294
www.dts-worldwide.com

Andy Quinn

Chamber: New York

SACC0074

DLA PIPER RUDNICK GRAY CARY US LLP
203 North LaSalle St.
Chicago, IL 60601
Ph: 312 368 7079
Fax: 312 251 2152

Karl Ahlm
karl.ahlm@dlapiper.com

Chamber: Chicago

DNB NOR ASSET MANAGEMENT
200 Park Ave.
New York, NY 10166
Ph: 212 551 9852
Fax: 212 551 9840
www.dnb.com

Bård Johannessen
stefan.carlsson@dnb-us.com

Chamber: New York

DORSEY & WHITNEY LLP
50 South Sixth St. # 1500
Minneapolis, MN 55402
Ph: 612 340 2600
Fax: 612 340 7800
www.dorsey.com

Mattias Hallendorff
hallendorff.mattias@dorsey.com

Sara Stenberg-Miller
stenberg.miller.sara@dorsey.com

Chamber: Minnesota

DOWELL & STUBBS
Kommendörsgatan 30
Box 30
10240 Stockholm
Sweden
Ph: +46 8 545 688 00
www.dowellstubbs.com

Julian Stubbs
Julian.Stubbs@ dowellstubbs.com

Karin Viberg Karlsson
simon.leung@ dowellstubbs.com

Chamber: SACC-USA

D-STRATEGY
Rösa Frälsegård
57493 Vetlanda
Sweden
Ph: +46 38 31 30 45
Fax: +46 38 31 30 45
www.d-stategy.com

Dan Airosto
dan@d-strategy.com

Katja Airosto
katja@d-strategy.com

Chamber: SACC-USA

DSV TRANSPORTATION
2105 Water Ridge Pkwy. #650
Charlotte, NC 28217
www.dsv.com/us

Ole Mårtensson
Ulrika Pettersson

Chamber: Carolinas

DSV TRANSPORTATION
1670 Jasper St # J
Aurora, CO 80011
Ph: 720 858 8000

Björn Nielsen

Chamber: Colorado

DSV TRANSPORTATION
8290 NW 27 St. #605
Miami, FL 33122
Ph: 305 477 6800
Fax: 305 477 0860
www.dfdstransportusa.com

Mikael Thomsen
mikaelt@dfdstransportusa.com

Chamber: Florida

DSV TRANSPORTATION
400 Oyster Pt. Blvd. #533
S. San Francisco, CA 94080
Ph: 650 869 5880
Fax: 650 869 5893
www.dfdstransportusa.com

Ole Sander
OleS@dfdstransportusa.com

Peter Koordrin
PeterK@dfdstransportusa.com

Chamber: San Francisco

DSV TRANSPORTATION
3800 Camp Creek Parkway SW Building 1200 #180
Atlanta, GA 30331
Ph: 404 767 0535
Fax: 404 767 0941
www.dantran.com

Michael Hansen
michaeldh@dantran.com

Ole Isgren Mortensen

Chamber: Atlanta

DSV TRANSPORTATION
100 Walnut Ave
Clark, NJ 07066
Ph: 732 850 8000
Fax: 732 850 8080
www.dfdsdantransport.com

Carsten Trolle

Chamber: New York

DSV TRANSPORTATION
1805 Center Park Dr. #K
Charlotte, NC 28217
Ph: 704 357 6114
Fax: 704 357 6115
www.dfdstransportusa.com

Ole Mortensen
olei@dfdstransportusa.com

Chamber: Carolinas

SACC0075

DSV TRANSPORTATION
1404 N Sam Houston Pkwy
E #110
Houston, TX 77032
Ph: 281 590 5590
Fax: 281 590 5511
www.dfdsus.com

Jacob Larsen
JacobL@dfdstransportusa.com

Henrik Mikuta
HenrikM@
dfdstransportusa.com

Chamber: Texas

DUKTIG TRANSLATION
5810 Cowen Pl., NE #207
Seattle, WA 98105
www.duktig.org

Matthew Johnson
matt@duktig.org

Chamber: Seattle

DUX INTERIORS INC
235 East 58th St
New York, NY 10022
Ph: 212 752 3897
Fax: 212 319 9638
www.duxbed.com

Bo Gustafsson
bo@duxbed.com

Chamber: New York

DUXIANA
31 St. James Avenue
Boston, MA 2116
Ph: 617 426 3441
Fax: 617 426 3466
www.duxbed.com

Linda Alberino
duxianaboston@aol.com

Chamber: New England

DUXIANA
6134 Berkshire Ln.
Dallas, TX 75225
Ph: 214 739 8133
Fax: 214 739 8134
www.duxiana.com

Serena Cole
duxiana@aol.com

Chamber: Texas

E10 SYSTEMS
1810 Waterford Lane
Richardson, TX 75082
Ph: 214 228 7272
Fax: 972 680 3695

Kennet Sköld
kennet.skold@e10systems.com

Chamber: Texas

EC-GRUPPEN
Halda Utvecklingscentrum
Box 14
37623 Svängsta
Sweden
Ph: +46 454 37 000
www.ec.se

Lars Elmberg
lars.elmberg@ec.se

Chamber: SACC-USA

EDWARDS & AMGEL, LLP
101 Federal St.
Boston, MA 2110
Ph: 617 439 4444
Fax: 617 439 4170
www.ealaw.com

Albert Sokol
jlourie@ealaw.com

Jon Lourie

Chamber: New England

EF FOUNDATION
One Education St.
Cambridge, MA 2141
Ph: 617 619 1000
Fax: 617 619 1001
www.ef.com

Göran Rännefors
Åsa Fanelli
asa.fanelli@ef.com

Chamber: New England

EFORE USA INC.
6029 Campus Circle Dr.
Irving, TX 75063
Ph: 214 764 2454
Fax: 214 764 2455
www.eforeusa.com

Vesa Vihavainen
vesa.vihavainen@efore.com

Scott Vartija
scott.vartija@efore.com

Chamber: Texas

EGE SYSTEM SUN CONTROL, INC.
15203 NE 95th St.
Redmond, WA 98052
Ph: 425 869 6575
Fax: 866 343 2180
www.egesystem.com

Lars Sandgren
l.sandgren@comcast.net

Chamber: Seattle

EGGSTRA PACK AB
Aminogatan 22B
43153 Mölndal
Sweden
Ph: +46 31 27 13 15
Fax: +46 31 87 18 19

Axel Högman

Chamber: New York

SACC0076

EHOME SOLUTIONS INC
44970 Falcon Place #600
Sterling, VA 20166
Ph: 703 938 0244

Eric Wimer
ewimer@ehomeinc.com

Chamber: Washington DC

EKA CHEMICALS INC.
1775 W. Oak Commons Ct.
Marietta, GA 30062
Ph: 770 578 0858
Fax: 770 578 1359

Mario Houde
Henrik Edeback

Chamber: Atlanta

EKLUND INFRARED
2985 Gordy Pkwy
Marietta, GA 30066
Ph: 770 578 4435
Fax: 770 578 9899
www.eklundir.com

Jan Eklund
jan@eklundir.com

Chamber: Atlanta

EKMAN & CO., INC.
8750 Northwest 36th St.
#400
Miami, FL 33178
Ph: 305 579 1200
Fax: 305 579 1210
www.ekman-ics.com

Jeffrey Hurst
ekamn.us@ekman-ics.com

Chamber: Florida

ELECTROLUX HOME PRODUCTS INTL', LATIN AMERICA & CARIBBEAN
701 Waterford Way #550
Miami, FL 33126
Ph: 786 388 6400
Fax: 786 388 8604
www.electrolux.com

Henrik Bergström
henrik.bergstrom@electrolux.com

Chamber: Florida

ELECTROLUX NORTH AMERICA
20445 Emerald Parkway
PO Box 35920
Cleveland, OH 44135
Ph: 216 898 1800
Fax: 216 898 2366
www.electrolux.com

Richard S. Pietch
richard.s.pietch@electrolux.com

Christian Saine
christian.saine@electrolux.com

Kyle Fleming

Chamber: Ohio

ELEKTA INSTRUMENT AB
4775 Peachtree Ind Blvd
Suite #300 Bldg. 300
Norcross, GA 30092
Ph: 770 300 9725
Fax: 770 300 0371
www.elekta.com

Ray Rau
ray.rau@elekta.com

Anthony DeCarolis
info@elekta.com

Chamber: Atlanta

SACC0077

ELLIS & WINTERS LLP
PO Box 33550
Raleigh, NC 27636
Ph: 919 865 7000
Fax: 919 865 7010
www.elliswinters.com

Kevin B. Sobel-Read
kevin_sobel-read@elliswinters.com

Chamber: Carolinas

ELMO LEATHER, INC
505 Thornall St. #303
Edison, NJ 8837
Ph: 732 549 5151
Fax: 732 549 7990
www.elmoleather.com

Stefan Brunander
stefanb@elmoleather.com

barbara.frankiewicz@elmoleather.com

Chamber: New York

EMANO AB
Vasagatan 1
90329 Umeå
Sweden
Ph: +46 90 70 21 50
Fax: +46 90 70 21 55

Peter Knutsson
peter.knutsson@emano.se

Finn Persson
finn.persson@emano.se

Chamber: SACC-USA

EMBARCADERO DENTAL
129 Sacramento St.
San Francisco, CA 94111
Ph: 415 362 1850
Fax: 415 362 5912
www.embarcaderodental.com

Parisa Mosavian
embarcaderodental@sbcglobal.net

Chamber: San Francisco

ENERGETIX
421 Shirley Place #1
Beverly Hills, CA 90212
Ph: 310 701 0377
www.energetix.tv/bea

Beatrice Cederstrom
beacederstrom@gmail.com

Chamber: Greater LA

ENERVISION INC.
609 Russell Ave. S.
Minneapolis, MN 55405
Ph: 612 377 2437
Fax: 612 381 9107
www.enervision-web.com

Erik Jon Lindberg
eriklindberg@visi.com

Chamber: Minnesota

ENGINE DISTRIBUTION CENTER, INC
7215 Cessna Dr.
Greensboro, NC 27409
Ph: 336 664 0010
Fax: 336 664 0506
www.carolina-edc.com

Anneli Johansson
sales@carolina-edc.com

Chamber: Carolinas

ENSKILDA SECURITIES INC (S-E BANK)
570 Lexington Ave 35th Fl.
New York, NY 10122
Ph: 212 692 4760
Fax: 212 983 6761
www.enskilda.se

Ingvar Ljungqvist

Chamber: New York

ENTERPRISE RENT-A-CAR
6060 I-55 North
Jackson, MS 39211
Ph: 601 720 1965
Fax: 601 206 5895

Mike Backel

Chamber: South Central US

ENTERTAINMENT MEDIA AND PRINT SERVICES
1434 Mossline Drive
Jackson, MS 39211

Elwin Williams
ejw0523@aol.com

Chamber: South Central US

ENTRONET INC.
710 Wilshire Blvd. #220
Santa Monica, CA 90401
Ph: 310 806 9252
Fax: 310 861 0159
www.entronet.com

Rasmus Hansson
rasmus@entronet.com

Chamber: Greater LA

E-PILL, LLC
70 Walnut St.
Wellesley, MA 2481
Ph: 781 239 8255
Fax: 781 235 3252
www.epill.com

Stefan Solvell
solvell@epill.com

Ronnie Lindgren

Chamber: New England

ERICKSON DEMEL & CO., P.C.
7800 N. MoPac Expy #105
Austin, TX 78759
Ph: 512 482 8682
Fax: 512 482 8612
www.ericksoncpa.com

David Jr Erickson
dee@ericksoncpa.com

Susan Erickson
NewSweden@aol.com

Chamber: Texas

ERICSSON INC
6300 Legacy Dr.
Plano, TX 75024
Ph: 972 583 3338
Fax: 972 437 6627
www.ericsson.com

Niklas Andersson
niklas.anderersson@ericsson.com

Chamber: SACC-USA

ERICSSON INC
1114 Avenue of the Americas Rm 3400
New York, NY 10036
Ph: 212 843 8431
Fax: 212 295 8489
www.ericsson.com

Jose M. Cangas

Chamber: New York

ERICSSON INC
Six Concourse Pkwy, #2700
Atlanta, GA 30328
Ph: 678 320 5701
Fax: 678 320 5715
www.ericsson.com

Robert Piles

Chamber: Atlanta

SACC0078

ERICSSON INC
6300 Legacy Dr.
Plano, TX 75024
Ph: 972 583 0073
Fax: 972 437 6627
www.ericsson.com

Angel Ruiz
angel.ruiz@ericsson.com

Mikael Stromquist
Mikael.Stromquist@ericsson.com

Chamber: Texas

ERICSSON INC.
1634 I St. NW #600
Washington, DC 20006
Ph: 202 824 0102

Barbara Baffer
barbara.baffer@ericsson.com

Chamber: Washington DC

ERICSSON WIRELESS COMMUNICATIONS INC
Business Unit Mobile Systems CDMA 5012
Wateridge Vista Dr
San Diego, CA 92121
Ph: 858 332 5000
www.ericsson.com

Åke Persson
ake.persson@ericsson.com

Chamber: SD/Tijuana

ERIKESEN TRANSLATIONS INC
32 Court St, 20th floor
Brooklyn, NY 11201
Ph: 718 802 9010
Fax: 718 802 0041
www.erikseninc.com

Vigdis Eriksen
vigdis@erikseninc.com

Erik Rune
erik@erikseninc.com

Chamber: New York

ERNST & YOUNG
3200 Beechleaf Court #700
Raleigh, NC 27604
Ph: 919 981 2800

David Jessen
david.jessen@ey.com

Chamber: Carolinas

ERNST & YOUNG AB
Jakobsbergsgatan 24
10399 Stockholm
Sweden
Ph: +46 8 52 05 9000
Fax: +46 8 520 588 00
www.ey.com/se

Torsten Lyth
Andreas Thelander

Chamber: SACC-USA

ESI TECHTRANS, INC.
5173 Overland Ave.
Culver City, CA 90230
Ph: 310 841 0481
Fax: 310 841 0672
www.esitechtrans.com

Göran Eriksson
ge@esitechtrans.com

Chamber: Greater LA

ESSENTIAL RESOURCES
1886 Gluek Lane
Roseville, MN 55113
Ph: 651 631 8250
Fax: 651 636 3927

Ewa Rydåker
rydaker@ix.netcom.com

Chamber: Minnesota

ETON FASHION AB
Storavägen 8 50771
Ganghester
Sweden
Ph: +46 33 204 600
www.etonshirts.com

Mikael Davidsson
info@etonshirts.com

Chamber: SACC-USA

EURENCO BOFORS INC.
1801 Belle View Blvd. #B2
Alexandria, VA 22307
Ph: 703 765 0625
Fax: 703 765 1332

Mats G. Natt och Dag
mats.nattochdag@verizon.net

Anna Christina Natt och Dag
ac.nattochdag@verizon.net

Chamber: Washington DC

EUROPEAN - AMERICAN CHANNEL DEVELOPMENT
One International Boulevard #400
Mahwah, NJ 07495
Ph: 201 286 0154
Fax: 201 825 0985

Ralph Cohen

Chamber: New York

EXCELACOM
11710 Plaza America Dr. #1002
Reston, VA 20190
Ph: 310 717 7388

Faye Nuder
faye@excelacom.com

Martin Lundgren
mlundgren@excelacom.com

Chamber: Washington DC

SACC0079

EXEL FREIGHT MANAGEMENT AB
Box 25
19045 Stockholm-Arlanda
Sweden
Ph: +46 8 597 886 20
www.exel.com

Marianne Welander
marianne.welander@exel.com

Kenneth Andersson Lundqvist

Chamber: SACC-USA

EXELL COMPANIES, INC.
PO Box 5393
Jackson, MS 39296
Ph: 601 981 1231
Fax: 601 362 5764
www.exellcompanies.com

Cris Dockery
cdockery@exellcompanies.com

Chamber: South Central US

EXPAND INTERNATIONAL OF AMERICA INC
300 Long Beach Blvd
Stratford, CT 06615
Ph: 203 870 2030
Fax: 203 870 2034
www.expandshowroom.com

Björn G. Sao

Chamber: New York

EXPLICON AB
Electrum 411
Isafjordsgatan
PO Box 7259
16440 Stockholm
Sweden
Ph: +46 8 506 209 50
+46 8 633 19 00
Fax: +46-8 506 209 99
+46 8 633 19 01
www.explicon.se

Conny Lantz
info@explicon.se

Chamber: New York

FARRELL LAW GROUP
4900 Falls of Neuse Rd
Raleigh, NC 27609
Ph: 919 872 0300
Fax: 919 872 0303
www.farrellandlamantia.com

Richard Farrell
rfarrell@farrellandlamantia.com

Chamber: Carolinas

FEATURE SOUNDS
2249 Duane Street #4
Los Angeles, CA 90039
Ph: 323 698 9615
www.featuresounds.com

Irene Tuomainen
info@featuresounds.com

Chamber: Greater LA

FIELDHILL PROPERTIES
PO Box 158
Chaska, MN 55318
Ph: 952 448 5090
Fax: 952 448 6650

Lars Åkerberg
norsementravel@msn.com

Chamber: Minnesota

FIFTH THIRD BANK
1701 Golf Rd. Tower 1 #700
Rolling Meadows, IL 60008
Ph: 847 354 7127
Fax: 847 354 7130
www.53.com

Rita Johnson
rita.johnson@53.com

Ken Long
Ken.long@53.com

Chamber: Chicago

FIFTH THIRD BANK
1000 Town Center MD
JTWN6B #1400
Southfield, MI 48075
Ph: 248 603 0174

Pietro Sarcina
pietro.sarcina@53.com

Gina Monette

Chamber: Detroit/Michigan

FINE ARTS INSTITUTE OF MS
298 Commerce Park Dr.
Suite D
Ridgeland, MS 39157
Ph: 601 387 8510
Fax: 601 983 1377
www.faimiss.com

Teresa Wilson
tiwilson@jam.rr.com

Chamber: South Central

FINNAIR
228 East 45th St
New York, NY 10017
Ph: 212 499 9000
Fax: 212 499 9039
www.finnair.com

Antero Lahtinen

Chamber: New York

FIRST CHOICE MEDICAL SUPPLY
113 Village Blvd.
Madison, MS 39110
Ph: 601 856 7078
Fax: 601 898 2354
www.fcmc.com

Thomas G. Hixon
candle6816@aol

Chamber: South Central US

SACC0080

FIRST FINANCIAL PLANNERS
1200 US Highway #1 #F
N. Palm Beach, FL 33408
Ph: 561 845 7020
Fax: 561 845 1456

Jan Andreasen
joeaccardi@msn.com

Ron Murphy

Chamber: Florida

FIRST TEAM REAL ESTATE
113 Coral Rose
Irvine, CA 92603
Ph: 949 295 9624

Pietro Fallai
PietroFallai@FirstEstates.com

Chamber: Greater LA

FLATOTEL
135 W. 52nd St
New York, NY 10019
Ph: 212 887 9868
Fax: 212 887 9843
www.flatotel.com

Else Nissen

Chamber: New York

FLICKA BOUTIQUE INC.
1932 Fillmore Street
San Francisco, CA 94115
Ph: 415 292 2315
Fax: 415 292 4928
www.flickaboutique.com

Catarina Norman
catarina@flickaboutique.com

Malin Leschly
malin@flickaboutique.com

Chamber: San Francisco

FLIGHTWORKS
500 TownPark Lane #350
Kennesaw, GA 30144
Ph: 770 422 7375
Fax: 770 499 0912
www.flightworks.com

Johan Segring
jsegring@flightworks.com

Chamber: Atlanta

FLOWTECH DIV./ TEKNOFLOW INC
1701 Spinks Dr., SE
Marietta, GA 30067
Ph: 770 218 8900
Fax: 770 218 8442
www.flowtechdiv.com

Harry Söderström
harry@flowtechdiv.com

Chamber: Atlanta

FOOD PERFECTED
1226 Mc Clellan Dr. #13
Los Angeles, CA 90025
Ph: 310 849 1949
Fax: 310 470 0544
www.foodperfected.com

Mikael Dorfman
chefmikael@foodperfected.com

Chamber: Greater LA

FOWLER, WHITE, BURNETT, HURLEY, BANICK & STICKROOT
100 SE 2 St. 18th Fl.
Miami, FL 33131
Ph: 305 789 9200 x9217
Fax: 305 789 9201
www.fowler-white.com

Jan Kuylenstierna
jmk@fowler-white.com

Chamber: Florida

FRANKLIN BANK
24725 W. 12 Mile Rd. #210
Southfield, MI 48034
Ph: 248 358 4710
Fax: 248 358 4239

Kathy Hart
KDH@franklinBank.com

Jeff Fitrzyk

Chamber: Detroit/Michigan

FREDERICKS MICHAEL & CO
430 Park Ave 8 Fl.
New York, NY 10022
Ph: 212 732 1600
Fax: 212 732 1872
www.fm-co.com

Michael Guthammar

Chamber: New York

FRITIDEN.SE
Hagalundsvägen 48
Örebro, 702
Ph: +46 192 44 309
Fax: +46 192 46 808
www.fritiden.se

Erik Olsson
info@fritiden.se

Chamber: Florida

FÖRENINGEN FÖR SVENSKAR I VÄRLDEN
PO Box 5501
11485 Stockholm
Sweden
Ph: +46 8 783 8182
+46 8 783 81 81
Fax: +46 8 660 5264
www.sviv.se

Örjan Berner
general@sviv.se

Ingrid Stake

Chamber: SACC-USA

SACC0081

FÖRETAGSEKONOMIKSA INSTITUTET
Kammakargatan 10
Box 1341
11183 Stockholm
Sweden
Ph: +46 8 54513790
Fax: +46 8 54513797

Magnus Rolf

Chamber: New York

GAMBRO INC
10810 W Collins Ave
Lakewood, CO 80215
Ph: 303 231 4750
Fax: 302 231 4915
www.gambro.com

Kevin Smith
kevin.smith@us.gambro.com

Chamber: Colorado

GENERAL ELECTRIC COMPANY
1299 Pennsylvania Ave. NW #1100
Washington, D.C. 20004
Ph: 202 637 4242
Fax: 202 637 4224

Richard Douglas
richard.douglas@ae.ge.com

Chamber: Washington DC

GENESIS BUSINESS CENTERS LTD.
3989 Central Ave. NE #630
Minneapolis, MN 55421
Ph: 763 782 8576
Fax: 763 782 8578
www.genesiscenters.com

Harlan Jacobs
harlanjacobs@genesiscenters.com

Victor Weiss

Chamber: Minnesota

GENLINE AB
Rökerigatan 5
12162 Johanneshov
Sweden
Ph: +46 8 600 33 10
Fax: +46 8 600 33 20
www.genline.se, www.genline.com

Josefine Sjöcrona
info@genline.se

Ann-Louise Paulsson

Chamber: SACC-USA

GEORGE C.J. MOORE
105 S Narcissus # 812
W. Palm Beach, FL 33401
Ph: 561 833 9000
Fax: 561 833 9990
www.barrister-law.com

George Moore
barrister@barrister-law.com

Chamber: Florida

GETINGE AB
Box 69
31044 Getinge
Sweden
Ph: +46 35 15 55 00
Fax: +46 35 549 52
www.getinge.com

Carl Bennet
info@getinge

Ann-Christine Ronnquist

Chamber: New York

GETINGE INTERNATIONAL, LATIN AMERICAN OPERATION
8200 NW 27th St. #107
Miami, FL 33122
Ph: 305 447 9144
Fax: 305 447 9979
www.getinge.com

Bo Engberg
bo.engberg@getinge.com

Chamber: Florida

GIBBS & SOEL, INC
8521 Six Forks Rd
Raleigh, NC 27615
Ph: 919 870 5718
Fax: 919 870 8911

Bradd Pavur
bpavur@gibbs-soell.com

Bob Bowman

Chamber: Carolinas

GIBNEY, ANTHONY & FLAHERTY LLP
665 Fifth Ave
New York, NY 10022
Ph: 212 688 5151
Fax: 212 935 7892

Richard Fisch

Chamber: New York

GINGER OIL COMPANY
1400 Woodloch Forest Dr. #425
Woodlands, TX 77380
Ph: 281 681 8600
Fax: 281 681 8604
www.gingeroil.com

Hans Blixt
hblixt@gingeroil.com

William Neville
dneville@gingeroil.com

Chamber: Texas

GINGER TURNER, INC. REAL ESTATE
573 Hwy 51 N. #B
Ridgeland, MS 39157
Ph: 601 898 3364
Fax: 601 898 9020
www.gingerturner.com

Ginger Turner
gingerturner@bellsouth.net

Chamber: South Central US

SACC0082

GLOBAL-CONTROLS, INC.
3008 16th Ave. W, #B
Seattle, WA 98119
Ph: 206 282 4666
Fax: 206 282 4888
www.global-controls.net

Bernt Blomgren
bernt@global-controls.net

Chamber: Seattle

GMS LANGUAGE SERVICE
PO Box 715
13517 Tyresö
Sweden
Ph: +46 8 798 20 80
Fax: +46 8 798 20 70
www.gmsgroup.se

Kathy Falk
len.falk@gmsgroup.se

Chamber: SACC-USA

GRANCORP, INC.
600 University St. #1014
Seattle, WA 98121
Ph: 206 625 9019
Fax: 206 625 9120
www.grancorp.com

Michael Heijer
michael@grancorp.com

Chamber: Seattle

GRAND HOTEL
PO Box 16424
10327 Stockholm
Sweden
Ph: +46 8 679 35 00
Fax: +46 8 611 86 86
www.grandhotel.se

Eva-Lotta Ramfors
info@grandhotel.se

Chamber: SACC-USA

GREATER RALEIGH CHAMBER OF COMMERCE
P.O Box 2978
Raleigh, NC 27602
Ph: 919 664 7049
Fax: 919 664 7099
www.tr-chamber.org

Ken Atkins
katkins@tr-chamber.org

Chamber: Carolinas

GREATER SHREVEPORT CHAMBER OF COMMERCE
400 Edwards
Shreveport, LA 71101
Ph: 318 677 2500
Fax: 318 677 2541
www.shreveportchamber.org

Dick Bremer
dickbremer@ shreveportchamber.org

Chamber: South Central US

GREENBERG TRAURIG
800 Connecticut Ave., NW #500
Washington, DC 20006
Ph: 202 530 8517
Fax: 202 261 4745

Ambassador Thomas L. Siebert

Chamber: New York

GREENTECHTEXAS INTERNATIONAL, INC.
3912 Mandell St
Houston, TX 77006
Ph: 713 521 9741
Fax: 713 521 9241
www.greentechtexas.com

Fred Swartling
fswartling@aol.com

David J. Cone
djcone@greentechtexas.com

Chamber: Texas

GRIGGS STEEL CO.
1541 Point Brey Rd.
Floremce, WI 54121
Ph: 800 521 1410

Robert Rahm
bobrahm@xhartermi.net

Chamber: Chicago

GULFSTREAM AEROSPACE CORP.
1000 Wilson Blvd. #2710
Arlington, VA 22209
Ph: 703 276 9500
Fax: 703 276 9504
www.gulfaero.com

Peter Jacobi
peter.jacobi@gulfaero.com

Chamber: Washington DC

GUSTAFSSON WEALTH MANAGEMENT, INC
12345 Clairmonte Avenue
Alpharetta, GA 30004
Ph: 770 753 2700
Fax: 770 753 2701

Marcus Gustafsson
marcus@gustafsson-wealthmgmt.com

Chamber: Atlanta

GUSTAVUS ADOLPHUS COLLEGE
800 West College Ave
St. Peter, MN 56082
Ph: 507 933 7011
Fax: 507 933 6032
www.gustavus.edu

Jim Peterson
bruce@gustavus.edu

Bruce Johnson

Chamber: Minnesota

SACC0083

H&M
47 West 34th St
New York, NY 10001
Ph: 212 564 9922
Fax: 212 564 3737
www.hm.com

Sanna Lindberg

Chamber: New York

HAGGLUNDS DRIVES, INC.
2275 International St.
Columbus, OH 43228
Ph: 614 527 7400
Fax: 614 527 7401
www.hagglunds.com

Ted Mc
john.duncan@
us.hagglunds.com

John Duncan

Chamber: South Central US

HAGLÖF SWEDEN AB
P.O Box 2548
Madison, MS 39110
Ph: 601 856 5119
Fax: 601 856 9075
www.haglofinc.com

Ingvar Haglöf
info@haglof.se

Laurie NcElmurry

Chamber: South Central

HAMILTON TECH CAPITAL PARTNERS INC.
8880 Rio San Diego Dr. #500
San Diego, CA 92108
Ph: 619 291 2757
Fax: 619 295 0189
www.hamiltontechcapital.com

Duwaine Townsen
ftowsen@
hamiltontechcapital.com

Chamber: SD/Tijuana

HAMMAR INC,
780 Third Ave.
King of Prussia, PA 19406
Ph: 215 616 2132
Fax: 610 265 4608
www.hammarinc.com

Ulf Hammarskjöld
ulf@usscgroup.com

Chamber: Philadelphia

HAMMAR MASKIN INC.
Hammar Maskin AB
51795 Olsfors
Sweden
Ph: +46 33 29 00 00
Fax: +46 33 29 00 01
www.hammarmaskin.se

Lars-Olof Frantzich
lof@hammarmaskin.se

Chamber: SACC-USA

HANSEN TELECOM CO.
2206 South 1900 East
Salt Lake City, UT 84106
Ph: 801 467 5381

Willard Hansen

Chamber: Utah

HARVARD GROUP INTERNATIONAL
1640 Powers Ferry Rd. #25
Marietta, GA 30067
Ph: 404 459 9045
Fax: 404 459 9044
www.hgi1.com

Bernard Van Der Lande
banderlande@hgi1.com

Chamber: Atlanta

HASSELBLAD USA
10 Madison Rd
Fairfield, NJ 7004
Ph: 973 227 7320
Fax: 973 227 3249

Allan Zimmerman

Chamber: New York

HEDERMAN BROTHERS
PO Box 6100
Ridgeland, MS 39158
Ph: 601 853 7300
www.hederman.com

Bert Jackson
bjackson@hederman.com

Chamber: South Central US

HEDFONE CONSULTING INC
464 Prospect Street #606
La Jolla, CA 92037
Ph: 858 362 2592
Fax: 858 362 2593
www.hedfone.com

Bo Hedfors
bo@hedfone.com

Chamber: SD/Tijuana

HERITAGE BANKING GROUP
PO Box 2195
Madison, MS 39130
Ph: 601 856 2663
Fax: 601 856 3339
www.heritagebankinggroup.com

Rhonda Newell
rhonda@
heritagebankinggroup.com

Chamber: South Central US

HERMES MEDICAL SOLUTIONS, INC.
200 West Madison
Chicago, IL 60606
Ph: 312 419 7050
www.hermesmedical.com

Jeff Grenier
jeff@hermesmedical.com

Sofia Bertling

Chamber: Chicago

SACC0084

HICKEY LAW FIRM, P.A.
1401 Brickell Ave. #510
Miami, FL 33131
Ph: 305 371 8000
Fax: 305 371 3542
www.hickeylawfirm.com

John Hickey
hickey@hickeylawfirm.com

Chamber: Florida

HILL & CO REAL ESTATE/ FIRST CALIFORNIA MORTGAGE CO.
2841 Sacramento St.
Suite 103
San Fransisco, CA 94115
Ph: 415 321 3117
Fax: 415 931 9148
www.vendle.com

Jacob Vendle
jacob@vendle.com

Ed Diaz
ed@fcmc1.com

Chamber: San Francisco

HILLSWICK ASSET MANAGEMENT, LLC
One Stamford Plaza
263 Tresser Blvd
Stamford, CT 06901
Ph: 203 425 1420
Fax: 203 425 1432

Anders Ekernäs

Chamber: New York

HILTON GARDEN INN MADISON
320 New Mansdale Road
Madison, MS 39110
Ph: 601 420 0442
Fax: 601 936 4227
www.madison.stayhgi.com

Lindsay Schieffer
lschieffer@mmiemail.com

Chamber: South Central US

HILTON JACKSON AND CONFERENCE CENTER
1001 E County Line Rd.
Jackson, MS 39211
Ph: 601 957 2800
Fax: 601 978 2242
www.hiltonjackson.com

Karen Cadle
kcadle@hilton-jackson.com

Chamber: South Central US

HOLBERG INDUSTRIES INC
545 Steamboat Rd
Greenwich, CT 06830
Ph: 203 661 2508
Fax: 203 661 5756
www.holberg.com

Gunnar Klintberg

Chamber: New York

HOLLAND & KNIGHT LLP
One E. Broward Blvd. #1300
Fort Lauderdale, FL 33301
Ph: 954 468 7825
Fax: 954 463 2030
www.hklaw.com

Constance Barnhart
constance.barnhart@hklaw.com

Chamber: Florida

HOLLAND & KNIGHT LLP
195 Broadway 24th Fl.
New York, NY 10007
Ph: 212 513 3316
Fax: 212 385 9010
www.hklaw.com

Lars Forsberg

Chamber: New York

HOLMEN PAPER INC.
7272 Park Circle Dr. #180
Hanover, MD 21076
Ph: 410 712 6900
Fax: 410 712 4846
www.holmenpaper.com

Henry W. Olsson
henry.olsson@ holmenpaper.com

Chamber: Washington DC

HOUSE OF SWEDEN/ STATENS FASTIGHETSVERK
2900 K Street, NW
Washington, DC 20007
Ph: 202 536 1500
www.houseofsweden.com

Gunilla Ekberg
gunilla.ekberg@ houseofsweden.com

Michael Blomqvist
michael.blomqvist@ houseofsweden.com

Chamber: Washington DC

HUGHES & LUCE LLP
111 Congress #900
Austin, TX 78701
Ph: 512 482 6870
Fax: 512 482 6859
www.hughesluce.com

D. Hull Youngblood
hyoungblood@ hughesluce.com

Sabrina Streusand

Chamber: Texas

SACC0085

HUMAN CAPITAL GROUP
319 Clematis Street #408
W. Palm Beach, FL 33401
Ph: 561 542 0387
Fax: 561 833 9417
www.hcgnow.com

Per Lindskog
plindskog@HCGnow.com

Chamber: Florida

HUSQVARNA TURF CARE, DIVISION OF ELECTROLUX
7349 Statesville Rd.
Charlotte, NC 28269
Ph: 704 921 7008
Fax: 704 474 7123
www.electrolux.com

Henrik Andersson
henrikandersson@electrolux.com

Chamber: Carolinas

HÄSTENS
430 North Weels Street
Chicago, IL 60477
Ph: 708 633 9562
Fax: 312 527 6608
www.passionforbeds.com

Mary Pat Wallace
marypat@passionforbeds.com

Joseph Barnes
joseph@passionforbeds.com

Chamber: Chicago

HÄSTENS BEDS
Nya Hamnvägen 7
73123 Köping
Sweden
Ph: +44 207 243 5674
Fax: 212 226 1527
www.hastens.com

Roger Ericson

Chamber: SACC-USA/ New York

ICELAND AIR
5950 Symphony Woods Rd. #410
Columbia, MD 21044
Ph: 410 715 5141
Fax: 410 715 3548

Gunnar Eklund
eklund@icelandair.is

Daniel Serritello
daniels@icelandair.is

Chamber: Washington

IDCON INC
7200 Falls of Neuse #200
Raleigh, NC 27615
Ph: 919 847 8767
Fax: 919 847 8647
www.idcon.com

Christer Idhammar
C_idhammar@idcon.com

Chamber: Carolinas

IKEA
1800 E. McConnor Pkwy
Schaumburg, IL 60173
Ph: 847 969 1400
Fax: 847 969 9244
www.ikea.com

Samantha Gravina
Mary Alice Bier
yasoc@memo.ikea.com

Chamber: Chicago

IKEA
41640 Ford Road
Canton, MI 48187
Ph: 734 981 3026

Lisa Allen-Folkedahl
IIAF@memo.ikea.com

Mark McCaslin

Chamber: Detroit/Michigan

IKEA CALIFORNIA LLC
4400 Shellmound St.
Emeryville, CA 94608
Ph: 510 420 7004 x1333
Fax: 510 652 9625
www.ikea.com

Michael O'Rourke
michael.orourke@memo.ikea.com

Chamber: San Francisco

IKEA CARSON
20700 S. Avalon Blvd #900
Carson, CA 90746
Ph: 310 527 6085
Fax: 310 527 6095
www.ikea.com

Claudia Soto-Neira
claudia.sotoneira@memo.ikea.com

Chamber: Greater LA

IKEA EAST PALO ALTO
1700 East Bayshore Rd.
East Palo Alto, CA 94303
Ph: 650 323 4532
www.ikea.com

Elisabeth Fredricsson
fredricsson@yahoo.com

Viviana Coriat
viviana.coriat@memo.ikea.com

Chamber: San Francisco

IKEA FRISCO
7171 Ikea Drive
Frisco, TX 75034
Ph: 972 712 4532
www.ikea.com

April Berg
april.berh@memo.ikea.com

Lars Svemark
lars.svemark@memo.ikea.com

Chamber: Texas

SACC0086

IKEA HOME FURNISHINGS INC
7810 Katy Freeway
Houston, TX 77024
Ph: 713 688 0977
Fax: 713 688 0249
www.ikea.com

Harald Witt
carolina.witt@memo.ikea.com

Carolina Witt
harald.witt@memo.ikea.com

Chamber: Texas

IKEA NORTH AMERICA
496 W. Germantown Pike
Plymouth Meeting, PA 19462
Ph: 610 834 0180 x6500
Fax: 610 567 2856
www.ikea-usa.com

Joseph Roth
joseph.roth@memo.IKEA.com

Chamber: Florida

IKEA NORTH AMERICA SERVICES, LLC
420 Alan Wood Road
Conshohocken, PA 19428
Ph: 610 834 0180 x5203
Fax: 610 834 1530
www.ikea.com

Pernille Spiers-Lopez

Chamber: New York

IKEA NORTH AMERICA SERVICES, LLC
420 Alan Wood Road
Conshohocken, PA 19428
Ph: 610 834 0180
Fax: 610 834 0872
www.ikea.com

Margaret Jones
margaret.jones@memo.ikea.com

Chamber: Philadelphia

IKEA SEATTLE
600 SW 43rd St.
Renton, WA 98055
Ph: 425 656 2980 x3012
Fax: 425 251 1702

Bjorn Bayley
bayleys@msn.com

Chamber: Seattle

IKEA TEMPE
2110 W. IKEA Way
Tempe, AZ 85284
Ph: 480 785 8209 x1336
Fax: 480 705 0489
www.ikea.com

Lars Meyer
lars.meyer@memo.ikea.com

Chamber: Arizona

IKEA TRADING SERVICES INC.
7810 Katy Fwy
Houston, TX 77024
Ph: 610 834 0180
www.ikea.com

Rutger Ulterman
ruma@memo.ikea.com

Magnus Pålsson

Chamber: Philadelphia

IKEA VIRGINIA, LLC
2901 Potomac Mills Circle
Store 168
Woodbridge, VA 22192
Ph: 703 492 1222

Robby Wierman
robby.wierman@memo.ikea.com

Fredrik Rabe

Chamber: Washington DC

IKEA, SAN DIEGO
2149 Fenton Pkwy
San Diego, CA 92108
Ph: 619 283 6166 x1332
Fax: 619 284 4571
www.ikea.com

Antonia Banuelos
stbn@memo.ikea.com

Chamber: SD/Tijuana

IKR CORPORATION
Södra slottsgränd 1
Visby
Sweden
Ph: +46 498 299 979
Fax: +46 498 299 963
www.ikrcorp.com

Richard Koehler
rakoehler@ikrcorp.com

Inga-Märit Koehler
imkoehler@hotmail.com

Chamber: Texas

ILLINOIS TRADE OFFICE
100 W. Randolph #3-400
Chicago, IL 60601
Ph: 312 814 7176

Iwona Bochenska
iwona_bochenska@commerce.state.il.us

Chamber: Chicago

IMPAKT INC
1875 Old Alabama Rd. #645
Roswell, GA 30076
Ph: 678 461 3632
Fax: 770 992 2698
www.impakt.us

Mee Linden
mee.linden@sacc-atlanta.rog

Chamber: Atlanta

SACC0087

INGRID INTERIORS
177 Tilden Rd.
Scituate, MA 2066
Ph: 781 545 5237
Fax: 781 545 0034
www.ingridinteriors.com

Ingrid Goulston
ingridint@aol.com

Chamber: New England

INNOVISIONS GROUP LLC
233 N. Michigan Ave. #3050
Chicago, IL 60601
Ph: 312 970 5828
Fax: 312 970 5850
www.innovisionsgroup.com

Bengt B:son Sjögren
bengt.sjogren@ iinnovisionsgroup.com

Gerd Sjögren
gerd.sjogren@ innovisionsgroup.com

Chamber: Chicago

INTERALPHA, INC.
11024 North 28th Dr #200
Phoenix, AZ 85029
Ph: 602 375 3415
Fax: 603 297 1662

Gunnar Gillberg

Chamber: New York

INTERIM VENTURES, LLC
857 W. Belden Ave.
Chicago, IL 60614
Ph: 773 528 1247
Fax: 732 352 6637
www.interimventures.com

Agneta Rosenberg
agneta.rosenberg@ interimventures.com

Chamber: Chicago

INTERIORS BY ERIC CO.
177 W Mill Rd #A
Long Valley, NJ 7853

Nils Wallin

Chamber: Utah

INTERMARK LANGUAGE SERVICE CORP
1105 Parkview Place
Smyrna, GA 30080
Ph: 770 444 3055
Fax: 770 444 3002
www.intermark-languages.com

Thomas West
tom@intermark-languages.com

Chamber: Atlanta

INTERNATIONAL BUSINESS TRAVEL
2040 Bedford Road #100
Bedford, TX 76021
Ph: 817 267 9203
Fax: 817 545 6554
www.ibt.bz

Jan Kyling
jan@ibt.bz

Mikael Kyling
mikael@ibt.bz

Chamber: Texas

INTERNATIONAL DOPING TESTS & MANAGEMENT AB
Stockholmsvägen 18
18133 Lindingö
Sweden
Ph: +46 8 555 10900
Fax: +46 8 555 10925

Staffan Sahlström

Chamber: SACC-USA

INTERNATIONAL INDUSTRIAL DESIGN
PO Box 125
St Peters, PA 19470
Ph: 610 469 7539
Fax: 610 469 2112

Bengt Nestell
i2d@aol.com

Chamber: Philadelphia

INTERNATIONAL MANAGEMENT SOLUTIONS, INC.
5458 N. Magnolia Street
Chicago, IL 60640
Ph: 773 506 2306
Fax: 773 506 9734
www.intlms.com

Antoine Guillaud
aguillaud@intlms.com

Alexandra Bourboulou

Chamber: Chicago

INTERNATIONAL TAX & ACCOUNTING
16443 N. 59th Pl.
Scottsdale, AZ 85254
Ph: 602 595 5885
www.itaxcpa.com

Douglas Kingston
doug@iTaxCPA.com

Chamber: Arizona

INTERVERBUM USA
233 N. Michigan Ave. #3050
Chicago, IL 60601
Ph: 312 970 5828
Fax: 312 970 5850

Bengt B:Son Sjogren

Chamber: New York

SACC0088

INVEST IN SWEDEN AGENCY
24 Lothrop Rd.
Acton, MA 1720
Ph: 978 764 5335
www.isa.se

Ronald Sutherland

Chamber: New England

INVESTMENT PROMOTION (ETABLERINGSSERVICE I SKÅNE NORDOST)
Norra Stationsgatan 8B
28148 Hässleholm
Sweden
Ph: +46 451 14315/14316
Fax: +46 451 14317
www.invest.skanenordost.se

Kjell-Åke Johansson
invest@skanenordost.se

Chamber: SACC-USA

INVESTOR AB
Arsenalsgatan 8c
11147 Stockholm
Sweden
Ph: +46 8 614 20 00
Fax: +46 8 614 21 50
www.investorab.com

Marcus Wallenberg
marcus.wallenberg@investorab.com

Jacob Wallenberg
jacob.wallenberg@investorab.com

Chamber: SACC-USA

INVESTOR GROWTH CAPITAL, INC.
630 Fifth Ave., #1965
New York, NY 10111
Ph: 212 515 9020
Fax: 212 515 9029
www.investorab.com

Henry Gooss
henry.e.gooss@investorab.com

Borje Ekholm

Chamber: New York

ISA, INVEST IN SWEDEN AGENCY
885 Second Ave 45th Fl
New York, NY 10017
Ph: 212 702 8780
Fax: 212 702 8783
www.isa.se

Tony Svensson
tony.svensson@usa.isa.se

Chamber: New York

ISA INVEST IN SWEDEN AGENCY
Box 90
Klaarabergsviadukten 70
#B6
10121 Stockholm
Sweden
Ph: 46 8 402 7810
Fax: 46 8 402 7878
www.isa.se

Kai Hammerich
Kai.hammerich@isa.se

Chamber: SACC-USA

ITS INDEPENDENT TRANSPORT & SHIPPING
Lilla Torget 3
41118 Göteborg
Sweden
Ph: +46 31 701 1521
www.indeship.se

Ingela Hagberg
ingela.hagber@indeship.se

Chamber: SACC-USA

ITT FLUID TECHNOLOGY
10 Mountainview Rd
Upper Saddle River, NJ
07458
Ph: 201 760 5760
Fax: 201 760 5763
www.ittfluidtechnology.com

Robert Ayers

Chamber: New York

ITT FLYGT CO
35 Nutmeg Drive
PO Box 1004
Trumbull, CT 6611
Ph: 203 380 4880
Fax: 203 380 4711
www.ittfluidtechnology.com

Tobias Hahn

Chamber: New York

J P MORGAN CHASE
270 Park Ave
New York, NY 10017
Ph: 212 622 4967
Fax: 646 534 3920
www.jpmorgan.com

Leigh Paschall

Chamber: New York

JACKSON WALKER, L.L.P.
1401 Mc Kinney St #1900
Houston, TX 77010
Ph: 713 752 4547
Fax: 713 752 4221
www.jw.com

Desiree Killen
dkillen@jw.com

James Prappas
jprappas@jw.com

Chamber: Texas

SACC0089

JAMES OWEN BARTLETT, D.D.S.
850 Middlefield Road #1
Palo Alto, CA 94301
Ph: 650 326 1400
Fax: 650 326 2909

Kristian Lundgren-Koszeghy
klkdmd@sbcglobal.net

Chamber: San Francisco

JAN B. DRYSELIUS, CPA, P.C.
2909 Hillcroft St #515
Houston, TX 77057
Ph: 713 953 7900
Fax: 713 953 7776

Jan Dryselius
drysse@swbell.net

Chamber: Texas

JANSWEDE CLOGS
5201 Country Pines Ct.
Raleigh, NC 27616
Ph: 919 815 5751
Fax: 919 872 9529

Jan Fagerberg
janswede@mindspring.com

Chamber: Carolinas

JCC SCANDINAVIAN STUDIES PROGRAM
4001 Cowing Road
Lakewood, NY 14750
Ph: 716 763 8904

Clark Stohl
csstohl@alltel.net

Chamber: Ohio

JCC SCANDINAVIAN STUDIES PROGRAM
152 Aldren Ave. #23A
Jamestown, NY 14701
Ph: 716 664 5805

Durand Peterson

Chamber: Ohio

JCC SCANDINAVIAN STUDIES PROGRAM
205 N. Main Street
Jamestown, NY 14701
Ph: 716 487 3315
Fax: 716 664 6965

Curt Westrom
cwestrom@yahoo.com

Chamber: Ohio

JEEVES NORTH AMERICA INC.
PO Box 7045
Fort Myers, FL 33911
Ph: 407 620 1116
Fax: 407 339 5221

Roger Jonsson
roger.jonsson@jeevesusa.com

Chamber: Florida

JENSEN WORLD TRAVEL, LTD.
1137 Central Ave. #6
Wilmette, IL 60091
Ph: 847 256 5550
Fax: 847 256 5563
www.jensenworldtravel.com

Tor Jensen
tor@jensenworldtravel.com

Chamber: Chicago

JEPPESEN
Odinsgatan 9
41103 Göteborg
Sweden
Ph: +46 31 720 8100
Fax: +46 31 720 8120
www.carmen.se

Per Noren
per.noren@carmen.se

Leif Heidenfors
Mikael Brusberg

Chamber: SACC-USA

JOE MEDIA INC.
110244 Vista Sorrento Parkway #303
San Diego, CA 92130
Ph: 858 692 6143
Fax: 858 777 5499
www.joemediainc.com

Christian Braemer
cbraemer@gmail.com
christianb@joemediainc.com

Chamber: SD/Tijuana

JOHN BERRY ASSOCIATES-GEOLOGY & REMOTE SENSING SERVICE
5000 Beverly Hills Dr. #203
Austin, TX 78731
Ph: 512 220 7885
Fax: 512 220 7885

John Berry
jlbassoc@flash.net

Chamber: Texas

JONES, DAY, REAVIS & POGUE
1420 Peachtree St. #800
Atlanta, GA 30309
Ph: 404 581 8909
Fax: 404 581 8330
www.jonesday.com

Mason Cargill
rcargill@jonesday.com

William Rowland

Chamber: Atlanta

JOVIAN HOLDINGS, INC.
551 Madison Ave. 14th Fl.
New York, NY 10022
Ph: 212 688 7070
Fax: 212 688 3009

Joel Citron

Chamber: New York

SACC0090

JP MORGAN CHASE
717 Travis
PO Box 2558
Houston, TX 77252
Ph: 713 216 4248
Fax: 713 216 2818
www.chase.com

John Welch
john.c.welch@chase.com

John Ingram

Chamber: Texas

JR CARLSON LABORATORIES, INC.
15 W. College
Arlington Heights, IL 60004
Ph: 847 255 1600
Fax: 847 255 1605
www.carlsonlabs.com

John Carlson
carlson@carlsonlabs.com

Susan F. Carlson

Chamber: Chicago

KABERG CONSULTING
848 Lincoln Blvd. #1
Santa Monica, CA 90403
Ph: 310 656 0333
Fax: 978 428 6454

Magnus Kåberg
kabergconsulting@yahoo.com

Chamber: Greater LA

KAIROS FUTURE INTERNATIONAL AB
3113 5th Avenue
Los Angeles, CA 90405
www.kairosfuture.com

Anna Kiefer
Sonja Källström
sonja.kallstrom@kairosfuture.com

Chamber: Greater LA

KAIROS FUTURE INTERNATIONAL AB
PO Box 804
10136 Stockholm
Sweden
Ph: +46 8 545 225 00
www.kairosfuture.com

Sonja Källström
sonja.kallstrom@kairosfuture.com

Chamber: SACC-USA

KANENERGI SWEDEN AB
PO Box 41
53221 Skara
Sweden
Fax: +46 511 200 65
www.kanenergi.se

Mats Rydehall
mats.rydehell@kanenergi.se

Chamber: SACC-USA

KARLSHAMNS HAMN AB
Box 8
37435 Karlshamn
Sweden
Ph: +46 454 305 000
Fax: +46 454 305 030
www.karlshamnshamn.se

Björn Nilsson
bjorn.nilsson@karlshamnshamn.se

Ulf Sandevarn

Chamber: SACC-USA

KAUPTHING SECURITIES, INC.
230 Park Ave #1528
New York, NY 10169
Ph: 212 457 8710
Fax: 212 457 8725
www.kaupting.com

Magnus Lejdström
hft@kaupthing.com

Chamber: New York

KAYYE CONSULTING INC
400 Meadowmont
Village Cir #425
Chapel Hill, NC 27517
Ph: 919 868 4151
Fax: 707 202 0927

Jody Thomas
jthomas@tarheel.org

Chamber: Carolinas

KELLER WILLIAMS REALTY
676 North Nicigan Ave.
Chicago, IL 60611
Ph: 312 636 6044

Stephanie Derderian
sderderian@kw.com

Chamber: Chicago

KENNE-SAW & SUPPLY CO
PO Box 1149
Kennesaw, GA 30144
Ph: 770 420 9235
Fax: 770 420 9245

Mark Younker

Chamber: Atlanta

KERSTIN MORGAN & ASSOCIATES
341 North Orange Dr.
Los Angeles, CA 90036
Ph: 323 782 3163
Fax: 323 782 3124

Kerstin Morgan
kemorgan@ft.newyorklife.com

Chamber: Greater LA

KETTERING UNIVERSITY
1700 West Third Ave.
Flint, MI 48504
Ph: 810 762 9828
Fax: 810 762 7913

Robert Nichols
bnichols@kettering.edu

Jim Varty

Chamber: Detroit/Michigan

SACC0091

KEY INSTRUCTIONS, INC.
PO Box 590
Madison, MS 39130
Ph: 601 898 9892
Fax: 601 898 9896

Charles Webster

Chamber: South Central US

KILPATRICK STOCKTON, LLP
3737 Glenwood Ave
Raleigh, NC 27612
Ph: 919 420 1785
919 420 1750
Fax: 919 420 1800
www.kilpatrickstockton.com

Chris Matton
cmatton@kilpatrickstockton.com

Chamber: Carolinas

KLETT ROONEY LIEBER & SCHORLING
Two Logan Sq. 12th Fl.
Philadelphia, PA 19103
Ph: 215 567 7500
www.klettrooney.com

Peggy Dixon
pdixon@klettrooney.com

Michael Stewart

Chamber: Philadelphia

KPMG BOHLINS
PO Box 16106
10323 Stockholm
Sweden
Ph: +46 8 723 91 00
Fax: +46 8 796 31 40
www.kpmg.se

Thomas Thiel
info@kpmg.se

Roland Nilsson

Chamber: SACC-USA

KPMG LLP
3001 Summer St
Stamford, CT 06905
Ph: 203 406 8500
Fax: 203 357 7328
www.kpmg.com

William Morgan
wmorgan@kpmg.com

Chamber: New York

KRAFT FOODS
555 South Broadway TB1-3
Tarrytown, NY 10591
Ph: 914 335 2646
Fax: 914 335 4385

Linda Harelick

Chamber: New York

KREAB AB
Floragatan 13
11475 Stockholm
Sweden
Ph: +46 8 506 452 00
Fax: +46 8 506 452 10
www.kreab.com

Peje Emilsson
info@kreab.com

Chamber: SACC-USA

KRISTIANSTAD UNIVERSITY
University Outreach Unit
29188 Kristianstad
Sweden
Ph: +46 44 208 000
www.hkr.se

Peter Apell
peter.apell@staff.hkr.se

Chamber: SACC-USA

KWK PRODUKTION AB
Box 152
39121 Kalmar
Sweden
Ph: +46 480 875 30
Fax: +46 480 546 01

Kay Wiestål
kay@slh.se

Chamber: SACC-USA

LAPCAD ENGINEERING INC
8305 Vickers St. #202
San Diego, CA 92111
Ph: 858 467 1947
Fax: 858 496 1470
www.lapcad.com

Gert Lundgren
LAPCAD@LAPCAD.com

Chamber: SD/Tijuana

LARKEN LABORATORIES, INC
276 Nissan Parkway #B
Canton, MS 39046
Ph: 601 855 7678
Fax: 601 855 7676
www.larkenlabs.com

Scott Allen
sallen@larkenlabs.com

Chamber: South Central

LAW OFFICE OF JAN G. JOHANSSON
360 East 72nd St. # A 1500
New York, NY 10021
Ph: 212 517 2750
Fax: 212 988 3285
www.immigrationJJlaw.com

Jan Johansson
jjlaw@msn.com

Chamber: Florida

SACC0092

LAW OFFICE OF JOHN A.EDGINTON
124 Washington Ave., #A-1
Point Richmond, CA 94801
Ph: 510 232 7180
Fax: 510 235 4227

John Edginton
jedginton@edg-law.com

Chamber: San Francisco

LAW OFFICES A.E. GUSTAFSSON, P.C.
200 East 5th Ave. #124
Naperville, IL 60563
Ph: 630 357 5700
Fax: 630 548 3505

Annette Gustafsson-Guenther
annette@lawgustafsson.com

Anna Liljas

Chamber: Chicago

LAW OFFICES OF BEATRICE LARSSON SNIDER
9663 Tierra Grande # 301
San Diego, CA 92126
Ph: 858 566 6650
Fax: 858 566 7201
www.blsapc.com

Beatrice Snider
beatrice.snider@blsapc.com

Chamber: SD/Tijuana

LAW OFFICES OF H. MICHAEL SOROY
11766 Wilshire Blvd. #460
Los Angeles, CA 90025
Ph: 310 444 7750
Fax: 310 312 1034
www.soroy.com

Michael Soroy
soroy@aol.com

Fredrik Gran

Chamber: Greater LA

LAVILI VINEYARDS
4161 Lake County Highway
Calistoga, CA 94515
Ph: 707-942-9236

Viveka Ågren Rydell
vrydell@lavili.com

Chamber: San Francisco

LEADERSHIP SOLUTIONS FLORIDA
19522 Black Olive Ln.
Boca Raton, FL 33498
Ph: 561 542 0387
Fax: 561 487 9914

Per Lindskog
per.lindskog@uscredential.com

Chamber: Florida

LEMAN USA, INC.
1860 Renaissance Blvd.
Sturtevant, WI 53177
Ph: 262 884 4700
Fax: 262 884 4690
www.lemanusa.com

Uwe Kuttig
uwe.kuttig@lemanusa.com

Ebbe Rostgaard
ebbe.rostgaard@lemanusa.com

Chamber: Chicago

LEVI, CAHLIN & CO.
20590 West Dixie Hwy
N. Miami Beach, FL 33180
Ph: 305 937 2272
Fax: 305 937 4721
www.levicahlin.com

Richard Cahlin
rcahlin@levicahlin.com

Chamber: Florida

LIDKÖPINGS KOMMUN
Kommunledningskontoret
53131 Lidköping
Sweden
Ph: +46 510 54 71 07
Fax: +46 510 54 71 08
www.lidkoping.se

Leif Eriksson
leif.eriksson@lidkoping.se

Chamber: SACC-USA

LIFESTONE AB
Flatön 864
47491 Ellös
Sweden
Ph: +46 304 55 511
Fax: +46 304 55 414
www.lifestone.com, www.mydogforever.com

Katinka Bille Lindahl
katinka@lifestone.com

Chamber: SACC-USA

LIMAB NORTH AMERICA, INC
9301 B Monroe Rd.
Charlotte, NC 28270
Ph: 704 321 0760
Fax: 704 321 0761
www.limab.com

Jens Svensson
jens.svensson@limab.com

Chamber: Carolinas

LINDEC, INC.
162 W. Goethe St.
Chicago, IL 60610
Ph: 312 943 3826
Fax: 312 943 3785

Tore Lindgren
lindecmanagement@cs.com

Chamber: Chicago

SACC0093

LINDROOS CONSULTING
101 Divot Ln.
Cary, NC 27513
Ph: 919 4698 3688
www.ncrr.com

Christina Lindroos
clindroos@msn.com

Peter Lindroos

Chamber: Carolinas

LINDSBORG CHAMBER OF COMMERCE
104 E. Lincoln
Lindsborg, KS 67456
Ph: 785 227 3706
Fax: 785 227 4128
www.lindsborg.org

Kathy Malm
chamber@lindsborg.org

Chamber: Texas

LINGONBERRY FARM BED AND BREAKFAST
PO Box 201
Pt. Reyes Station, CA 94956
Ph: 415 663 1826
Fax: 415 663 9412
www.lingonberryfarm.com

Susan Nelson
osmos@AOL.com

John Nelson

Chamber: San Francisco

LINKMED AB
Box 7710
10395 Stockholm
Sweden
Ph: +46 8 50 89 39 42
www.linkmed.se
info@linkmed.se

Stan Mikulowski
stan.mikulowski@linkmed.se

Chamber: SACC-USA

LJL ASSOCIATES
825 Vista Arriaga
Camarillo, CA 93012
Ph: 805 482 6327

Lana Lundin
lana@tripnet.se

Chamber: Greater LA

LMC, INC.
630 Enterprise Dr.
Dekalb, IL 60115
Ph: 815 758 3514
Fax: 815 758 3802
www.lmcpress.com

Gordon Goranson
ggoranson@lmcpress.com

Lennart Lindell
llindell@lmcpress.com

Chamber: Chicago

LOCKHEED MARTIN CORP.
1550 Crystal Drive #300
Arlington, VA 22202
Ph: 703 413 5917
Fax: 301 320 6953
www.lockheedmartin.com

Steve Williams
steve.williams@lmco.com

George Perlman
ghperlman@iuno.com

Chamber: Washington DC

LUVATA SALES (USA), INC.
129 Fairfield Way #308
Bloomingdale, IL 60108
Ph: 630 582 5450
Fax: 630 980 8891
www.luvata.com

Ulf Anvin
ulf.anvin@luvata.com

Chamber: Chicago

LÖFGREN'S SCAN DESIGN
3960 Highland Dr.
Salt Lake City, UT 84124

Kenneh Lofgren

Chamber: Utah

M & F BANK
PO Box 1335
Madison, MS 39130
Ph: 601 856 9610
Fax: 601 605 4613
www.mfbank.com

Renee W. Rice
rrice@mfbank.com

Chamber: South Central US

MACQUARIUM INTELLIGENT COMMUNICATIONS
1800 Peachtree St, NW #250
Atlanta, GA 30309
Ph: 404 554 4000
Fax: 404 554 4001
www.maquarium.com

Peter Forsstrom
forsstrom@macquarium.com

Chamber: Atlanta

MADISON CELLARS
PO Box 512
Madison, MS 39130
Ph: 601 856 0931
Fax: 601 853 9463

Peter Clark
wineguy@netdoor.com

Chamber: South Central US

SACC0094

MADISON COUNTY ECONOMIC DEVELOPMENT AUTHORITY
PO Box 201
Canton, MS 39046
Ph: 601 859 1990

Tim Coursey
timc@madison-co.com

Chamber: South Central US

MADISON THE CITY CHAMBER OF COMMERCE
PO Box 544
Madison, MS 39130
Ph: 601 856 7060
Fax: 601 856 4852
www.madisonthecity.com

Rosie Vassallo
rosiev@madisonthechamber.com

Chamber: South Central US

MAID PRO
3050 Windward Plaza #E
Alpharetta, GA 30005
Ph: 678 242 0040
www.maidpro.com

Carl Carlsson
carl@maidpro.com

Chamber: Atlanta

MAIN LINE CHAMBER OF COMMERCE
175 Strafford Ave. #130
Wayne, PA 19087
Ph: 610 687 6233
Fax: 610 687 8085
www.mlcc.org

Stephanie Funk
sfunk@mlcc.org

Chamber: Philadelphia

MAINSTREET FINANCIAL
2195 Innsfail Drive
Snellville, GA 30078
Ph: 770 972 4481
Fax: 770 985 9522

Chuck Davis
dashdavis@bellsouth.net

Chip Davis

Chamber: Atlanta

MAKOVSKY & CO, INC
575 Lexington Ave
New York, NY 10022
Ph: 212 508 9601
Fax: 212 751 9802
www.makovsky.com

Kenneth Makovsky
kmakovsky@makovsky.com

Chamber: SACC-USA/ New York

MALAYSIA AIRLINES
122 East 42nd St. #515
New York, NY 10168
Ph: 212 697 8994
www.malaysiaairlines.com

Malkit Singh

Chamber: New York

MANNHEIMER SWARTLING ADVOKATBYRA LLP
101 Park Ave 25th Fl.
New York, NY 10178
Ph: 212 682 0580
Fax: 212 682 0982

Maria Tufvesson Shuck
mts@msa.com

Chamber: New York

SACC0095

MANSFIELD, TANICK & COHEN, P.A.
1700 U.S. Bank Plaza South, 220 South 6th St.
Minneapolis, MN 55402
Ph: 612 339 4295
Fax: 612 339 3161
www.mansfieldtanick.com

Seymour J. Mansfield
smansfield@mansfieldtanick.com

Jeremy Johnson

Chamber: Minnesota

MARCONIUS&SON
PO Box 7648
10394 Stockholm
Sweden
Ph: +46 8 411 82 62
Fax: +46 8 723 10 64

Michel Fockerman
marconius@mexxo.se

Maria Marconius
mexxo@mexxo.se

Chamber: SACC-USA

MARIS, WEST & BAKER, INC.
18 North Town Dr.
Jackson, MS 39211
Ph: 601 977 9200
Fax: 601 977 9257
www.mwb.com

Keith A. Bates
kbates@mwb.com

Chamber: South Central US

MARKET ST. ENERGY COMPANY LLC
Six West Fifth St., #700
St. Paul, MN 55102
Ph: 651 290 2812
www.msenergy.com

Anders Rydåker
anders.rydaker@msenergy.com

Chamber: Minnesota

MARRATECH AB
St Eriksgatan 115
PO Box 6791
11385 Stockholm
Sweden
Ph: +46 8 555 118 40
Fax: 503 271 1731
www.marratech.com

Lars Persson
lars.persson@marratech.com

Magnus Hedberg

Chamber: SACC-USA

MASSMUTUAL, MOLYNEAUX FINANCIAL GROUP
20 N. Clark St.
Chicago, IL 60602
Ph: 312 984 1000
www.molyneauxfinancialgroup.com

Dwain M Ackerman
dackerman@finsvcs.com

Todd C. Johnson

Chamber: Chicago

MASTROCK, INC
35 West 71st St.
New York, NY 10023
Ph: 212 580 2635

Steve Trygg

Chamber: New York

MAYFLOWER PARTNERS LLC.
2070 Valparaiso Avenue
Menlo Park, CA 94025
Ph: 650 234 1292
Fax: 650 234 1032
www.mayflower-partners.com

Kristina Peterson
peterson@ mayflower-partners.com

Chamber: San Francisco

MCCOLLISTER'S TRANSPORTATION
450 Kehoe Blvd.
Carol Stream, IL 60188
Ph: 630 668 1818
Fax: 630 260 9682

Herman Jensen
sales@mccollisters.com

Chamber: Chicago

MC-COMP ENTERPRISES
PO Box 2373
Jackson, MS 39225
Ph: 877 962 2667
Fax: 601 878 2481
www.mc-comp.com

V. H. Mc Daniel
vhmcdaniel@mc-comp.com

Chamber: South Central US

MCDONALDS CORP.
2915 Jorie Boulevard
Oak Brook, IL 60523
Ph: 630 623 6847
Fax: 630 623 4014
www.mcdonalds.com

Mats Lederhausen

Chamber: Chicago

MCT BRATTBERG INC
4407 Spring Cypress
PO Box 374
Spring, TX 77383
Ph: 281 355 8191
Fax: 281 355 8393
www.mctbrattberg.se

Colin Clarke
cclarke@brattberginc.com

Bo Birgerud
bo.birgerud@mctbrattberg.com

Chamber: Texas

MEGADOOR INC
PO Box 2957
665 Hwy74 S.
Peachtree City, GA 30269
Ph: 770 631 2600
Fax: 770 631 9086
www.megadoor.com

Ulf Petersson
petterson@megadoor.com

Lars Norman Lundin
norman@megadoor.com

Chamber: Atlanta

MELLON 1ST BUSINESS BANK
1800 Ave. of the Stars
Los Angeles, CA 90067
Ph: 310 788 9500
Fax: 310 553 8361
www.mfbb.com

Roger Denser
denser.r@mfbb.com

Chamber: Greater LA

MENTICE, INC.
1603 Orrington Ave.
Evanston, IL 60201
Ph: 847 636 8423
www.mentice.com

Jan Grund-Pedersen
jgp@mentice.com

Chamber: Chicago

MERRILL LYNCH
1940 B. Greenleaf
Chicago, IL 60626
Ph: 312 775 3851
Fax: 312 775 3847
www.ml.com

Annette Seaberg
A_Seaberg@ml.com

Chamber: Chicago

SACC0096

METRO ATLANTA CHAMBER OF COMMERCE
PO Box 1740
235 Andrew Young Intl Blvd.
Atlanta, GA 30303
Ph: 404 586 8460
Fax: 404 586 8464
www.macoc.com / www.metroatlantachamber.com

Samuel Williams
international@macoc.com

John Woodward
jwoodward@macoc.com

Chamber: Atlanta

METRO INTERNATIONAL
280 Park Ave. 23rdFl.
New York, NY 10017
Ph: 212 952 1500
Fax: 212 702 4655
www.metro.us

Steve Nylund

Chamber: New York

METRO JACKSON, MS CHAMBER OF COMMERCE
PO Box 22548
Jackson, MS 39225
Ph: 601 948 7575 x221
Fax: 601 948 1808
www.metrochamber.com

Duane A. O'Neill
doneill@metrochamber.com

Chamber: South Central US

MHG ASSOCIATES
1600 S.E. 17th St.
Fort Lauderdale, FL 33316
Ph: 305 530 0086
Fax: 605 358 3904

Peter Hult
peterh@mhgmarine.com

Chamber: Florida

MIAMI CARRIERS, INC
1932 Twin Dolphin Lane
Ft. Lauderdale, FL 33316
Ph: 954 765 3306
Fax: 954 765 3308

Staffan Kuylenstierna
miamicar@aol.com

Chamber: Florida

MICHAEL SILVER & CO.
5750 Old Orchard Rd. #200
Skokie, IL 60077
Ph: 847 982 0333
Fax: 847 256 0614

Steven Handler
stevenh@msco.net

Larry Isaacsson

Chamber: Chicago

MID-DELTA EMPOWERMENT ZONE ALLIANCE, INC.
PO Box 7275
Itta bena, MS 38941
Ph: 662 254 9957
Fax: 662 254 9941
www.mdeza.org

John Greer, Jr.
jgreerjr@mdeza.org

Chamber: South Central US

MIDNIGHTSUN DESIGNS/SCANDINAVIAN DESIGNS
Eksundsvägen 9
60597 Norrköping
Sweden
Ph: +46 11 18 79 71
Fax: +46 11 36 55 60
www.midnightsun-designs.com

Kristina Gaidry
kristina@midnightsun-designs.com

Björn Ingbrandt
bjorn@midnightsun-designs.com

Chamber: SACC-USA

MILLER & MARTIN PLLC
832 Georgia Ave. #1000
Volunteer Bldg.
Chattanooga, TN 37402
Ph: 423 756 6600
Fax: 423 785 8480
www.millermartin.com

Mattias Jannerbo
mjannerbo@millermartin.com

Chamber: Atlanta

MILLER GROSSBARD & ASSOCIATES
2204 Louisiana 2nd Fl.
Houston, TX 77002
Ph: 713 622 3960
Fax: 713 622 4082
www.millergrossbard.com

Kenneth Ogren
kogren@millergrossbard.com

Chamber: Texas

MILLER, CANFIELD, PADDOCK AND STONE
150 West Jefferson #2500
Detroit, MI 48226
Ph: 313 496 7528
www.millercanfield.com

Tim Andersson
andersson@millercanfield.com

Chamber: Detroit/Michigan

MINELCO INC
1600 Scripps Center
312 Walnut St.
Cincinnati, OH 45202
Ph: 513 762 5556
Fax: 513 762 5548
www.minelco.com

Mats Drugge
mats.drugge@minelco.com

Chamber: Chicago

SACC0097

MINOT STATE UNIVERSITY COLLEGE OF BUSINESS
500 University Ave. West
Minot, ND 58707
Ph: 701 858 3122/3110
Fax: 701 858 3438
www.minotstateu.edu

Loren Anderson
loren.anderson@minotstateu.edu

Roderick Hewlett
rhewlett@minotstateu.edu

Chamber: Minnesota

MISSISSIPPI DEVELOPMENT AUTHORITY
PO Box 849
Jackson, MS 39205
Ph: 601 359 9388
Fax: 601 359 3613
www.mississippi.org

Gray Swoope
gswoope@mississippi.org

Liz Cleveland
lcleveland@mississippi.org

Chamber: South Central US

MITTLER SUPPLY, INC.
3607 South Main St.
South Bend, IN 46634
Ph: 574 291 5100
Fax: 574 299 4192
www.mittler.com

Dennis Hulth
dhulth@mittler.com

Chamber: Chicago

MJ ANDERSEN, INC
3524 Yadkinville Rd. #274
Winson-Salem, NC 27106
Ph: 336 722 2660
Fax: 336 722 6544
www.skojusa.com

Jeanne Andersen
jeanne@mjandersen.com

Magnus Andersen

Chamber: Carolinas

MOC INSURANCE SERVICES
44 Montgomery St. # 1700
San Francisco, CA 94104
Ph: 415 357 9248
Fax: 415 957 0577
www.mocins.com

Pete Johnson
pjohnson@maroevich.com

Chamber: San Francisco

MOORE STEPHENS DOEREN MAYHEW
755 W. Big Beaver #2300
Troy, MI 48084
Ph: 248 244 3060
www.doeren.com

Max A. Koss
koss@moorestephensdm.com

Joseph Amine

Chamber: Detroit/Michigan

MORRISON & FOERSTER LLP
425 Market St.
San Francisco, CA 94105
Ph: 415 268 6646
Fax: 415 268 7522
www.mofo.com

Anders Stenstedt
anders@mofo.com

Chamber: San Francisco

MOTHER
44 Bond Street 5th Fl.
New York, NY 10012
Ph: 212 254 2800
Fax: 212 254 6121
www.mothernewyork.com

Pernilla Ammann
pernilla@mothernewyork.com

Chamber: New York

MOUNTAIN TOP INDUSTRIES
229 Peachtree St., NE #101
Atlanta, GA 30303
Ph: 770 960 8068
Fax: 770 960 1032
www.mounttop.com

Peter Svensson
peter@mounttop.com

Chamber: Atlanta

MPA MÅLERIPRODUKTION AB
119 Rivinia Dr.
Jupiter, FL 33458

Therje Jansson
therje@maleriproduktion.se

Chamber: Florida

MSR CONSULTING & ENGINEERING
21425 Civic Center Dr. #207
Southfield, MI 48076
Ph: 480 239 7914

Mark Rauchfuss
mark.rauchfuss@finnveden.com

Chamber: Detroit/Michigan

SACC0098

MTP INVESTMENT GROUP
20 West 46th St. #600
New York, NY 10036
Ph: 212 575 5335
Fax: 212 768 3913
www.mptinvest.com

Pernilla Andren Avital
info@mtpinvest.com

Chamber: New York

MUNTERS CO
PO Box 640
Amesbury, MA 01913
Ph: 800 843 5360
Fax: 978 241 1219
www.munters.com

Mike McDonald
moreinfo@muntersamerica.com

Jamie Eisenhaure

Chamber: New York

MUNTERS INTERNATIONAL, INC
1064 N. Town & River Dr.
Fort Myers, FL 33919
Ph: 239 540 0006
Fax: 239 481 3566
www.muntersinternational.com

Anders Munters
anders@ muntersinternational.com

Chamber: Florida

NABLA COMMUNICATIONS INC
5800 Faringdon Place #206
Raleigh, NC 27609
Ph: 919 806 4919
Fax: 919 806 4301
www.nablacommunications.com

David Raucher
david.raucher@ nablacommunications.com

Chamber: Carolinas

NAUTICAL DESIGNS, INC.
1006 Perry Highway
Harmony, PA 16037
Ph: 724 368 9400
Fax: 724 368 0060

Gunnar Strömberg
naut_des@msn.com

Chamber: Florida

NELSON'S SCANDINAVIA
333. N. Michigan Ave. #712
Chicago, IL 60601
Ph: 312 236 0577
Fax: 312 236 5135
www.nelsonsscandinavia.com

Donald Ahlm
info@nelsonsscandinavia.com

Chamber: Chicago

NEONET SECURITIES INC
400 Madison Ave 2nd Fl.
New York, NY 10017
Ph: 212 980 4844
Fax: 212 980 3339

Peter Gaffney

Chamber: New York

NETGIRO NORTH AMERICA, INC.
2512 Artesia Blvd. #210
Redondo Beach, CA 90278
Ph: 310 406 8481
Fax: 310 4068581
www.netgiro.com

Klas Bäck
klas.back@us.netgiro.com

Chamber: Greater LA

NETWOOD COMMUNICATION
11718 Barrington CT #301
Los Angeles, CA 90049
Ph: 310 442 1530
Fax: 310 820 3125
www.netwood.net

Jonas Fornander
jonas@netwood.net

Chamber: Greater LA

NEW WAVE GROUP AB
Box 2129
44250 Ytterby
Sweden
Ph: +46 303 246 560

Torsten Jansson
torsten.jansson@nwg.se
Chamber: SACC-USA

NEWMARK & COMPANY
125 Park Ave.
New York, NY 10017
Ph: 212 372 2351
www.newmarkre.com

Noel Flagg

Chamber: New York

NICHOLSON CONSULTING SERVICES, INC.
1328 N. Sandburg Terrace
Chicago, IL 60610
Ph: 312 664 5086
Fax: 312 664 0369
www.nicholsonconsulting.net

Kerstin Nicholson
k.nicholson@ nicholsonconsulting.net

Frank Nicholson
f.nicholson@ nicholsonconsulting.net

Chamber: Chicago

SACC0099

NICK CLARK'S OFFICE PARTNERS
1029 Hw 51 # F-2
Madison, Ms 39110
Ph: 601 607 7722
Fax: 601 607 7721

Nick Clark
opproduction@bellsouth.net

Chamber: South Central

NILCO, INC.
254 Riverside Ave.
Riverside, CT 06878
Ph: 203 637 8550
www.lindabusa.com

Lars E. W. Nilsson

Chamber: New York

NIXON PEABODY LLP
437 Madison Avenue
New York, NY 10022
Ph: 212 940 3000
Fax: 212 940 3111
www.nixonpeabody.com

Staffan Lundbäck
slundback@nixonpeabody.com

Chamber: New York

NORDEA SWEDEN
10382 Stockholm
Sweden
Ph: +46 8 614 7800
Fax: +46 8 614 7810

Björn Hökby

Chamber: SACC-USA

NOMACORC LLC
505 NMC Drive
Zebulon, NC 27597
Ph: 919 269 4728 x505

Lars von Kantzow
lvonkantzow@nomacorc.com

Chamber: Carolinas

NORCO, LTD.
180 E. Pearson St. #3904
Chicago, IL 60611
Ph: 312 337 6776
Fax: 312 337 6886

Kenneth Norgan
otter43@aol.com

Chamber: Chicago

NORD MARK, INC.
12075 48th Ave. N.
Minneapolis, MN 55442
Ph: 763 383 1118
Fax: 763 383 1119
www.nord-mark.com

Trygve Svärd
trygves@aol.com

Chamber: Minnesota

NORDBERG CAPITAL INC
641 Lexington Ave
New York, NY 10022
Ph: 212 753 9111
Fax: 212 486 0797
www.nordbergny.com

Gerald Norgberg

Chamber: New York

NORDEA NEW YORK
437 Madison Ave. 21st Fl
New York, NY 10022
Ph: 212 318 9333
Fax: 212 318 9399
www.nordea.com

Tore Nag

Chamber: New York

NORDIC FINANCIAL SYSTEMS PTE LTD
c/o Lind
Skymningsbacken 15
43334 Partille
Sweden
Ph: +46 704 80 99 00
Fax: +46 317 20 99 00

Magnus Lind

Chamber: New York

NORDIC PARTNERS INC
488 Madison Ave #1706
New York, NY 10022
Ph: 212 829 4281
Fax: 212 829 4201
www.nordic-partners.com

Anders Lindquist
Roger Johansson

Chamber: New York

NORDIC SHOPS, LLC
120 S. Webster Street
Naperville, IL 60540
Ph: 630 357 9653
Fax: 630 357 9653

Richard Harvey
rfharvey@voyager.net

Eileen Harvey

Chamber: Chicago

NORDICA ENGINEERING, INC.
500 NE 191 St.
Miami, FL 33179
Ph: 305 249 8680
Fax: 305 249 8687
www.nordicaeng.com

Roy Pettersson
rpetersson@nordicaeng.com

Chamber: Florida

SACC0100

NORDICA GROUP OF COMPANIES
PO Box N-10222
Nassau
The Bahamas
Ph: 242 323 2600
+46 33 139 550
Fax: 242 323 2300
+46 33 139 557
www.nordicamanagement.com

Pertti Hedkrok
pertti@nordicamanagement.com

Chamber: Florida

NORDSON CORPORATION
28601 Clemens Rd.
Westlake, OH 44145
Ph: 440 414 5374
www.nordson.com

Jerry Torma
jtorma@nordson.com

Chamber: Ohio

NORDVALLS INC - INTERNATIONAL BUSINESS CONSULTING
2408 Clerestory Place
Raleigh, NC 27615
Ph: 919 271 4122
Fax: 919 876 1539
www.anettenordvall.com

Anette Bergqvist Nordwall
anette@anetteNordvall.com

Torbjörn Nordvall

Chamber: Carolinas

NORELLS AUTOMOTIVE, INC.
1390 Gateway Drive #2
Elgin, IL 60124
Ph: 847 931 1304
Fax: 847 931 1305
www.norells.com

Richard Anderson
richardanderson@norells.com

Bo Norell

Chamber: Chicago

NORFOLK SOUTHERN CORPORATION
3 Commercial Place
Norfolk, VA 23510
Ph: 757 629 2748
Fax: 757 629 2849
www.nscorp.com

Robert E. Martinez
remartin@nscorp.com

Steven Evans

Chamber: Washington DC

NORMAN G. OLSON INSURANCE AGENCY
3901 W. 95th St.
Evergreen Park, IL 60805
Ph: 708 636 8484
Fax: 708 636

Norman Olson
bmac@insurer.com

Chamber: Chicago

NORRMEJERIER
Mariehemsv. 10
90652 Umeå
Sweden
Ph: + 46 90 182 800
Fax: + 46 90 182 945
www.normejerier.se

Bo Rasmussen
bo.rasmussen@ normejerier.se

Chamber: SACC-USA

NORTH PARK UNIVERSITY CENTER FOR SCANDINAVIAN STUDIES
3225 W. Foster Ave.
Chicago, IL 60625
Ph: 773 244 5615
Fax: 773 279 7958
www.northpark.edu

Charles Peterson
cpeterson@northpark.edu

Chamber: Chicago

NORTHWESTERN MUTUAL FINANCIAL NETWORK, THE BENDER FINANCIAL GROUP
285 Riverside Ave #200
Westport, CT 06880
Ph: 203 221 5294
Fax: 203 221 5203
www.nmfn.com

Mary Lundstrom

Chamber: New York

NUTRIVISION SWEDEN AB
Uppsala Science Park
75183 Uppsala
Sweden
Ph: +46 18 512 140
Fax: +46 18 512 180

Ulf Sinclair
info@nutrivision.se

Chamber: SACC-USA

OAKLAND COUNTY
1200 N Telegraph Dept. 412
Pontiac, MI 48341
Ph: 248 858 0733

Maureen Krauss
kraussm@oakgov.com

Michele Eaton

Chamber: Detroit/Michigan

SACC0101

OBSERVER AB
Linnégatan 87
11488 Stockholm
Sweden
Ph: +46 8 507 410 10
Fax: +46 8 507 410 25

Robert Lundberg

Chamber: New York

OCIM
10061 Riverside Dr.
Toluca Lake, CA 91602
Ph: 818 295 2455
661 775 5695
Fax: 818 847 3965
www.ocim.com

Ola Östlund
oostlund@ocim.com

Chamber: Greater LA

OFFICE PARTNERS
1029 Highway 51
Madison, MS 39110
Ph: 601 607 7722
Fax: 601 607 7721

Ken McDonald
officepartners@bellsouth.net

Chamber: South Central US

OGLETREE, DEAKINS, NASH, SMOAK & STEWART PC
600 Peachtree St. # 2100
Atlanta, GA 30308
Ph: 404 881 1300
Fax: 404 870 1732
www.ogletreedeakins.com

Robert Johnson
bob.johnson@odnss.com

Chamber: Atlanta

ÖHRLINGS PRICEWATERHOUSE-COOPERS AB
Torsgatan 21
11397 Stockholm
Sweden
Ph: +46 8 555 330 00
Fax: +46 8 555 33 001
www.pwc.se

Carina Nemeth
carina.nemeth@se.pwc.com

Chamber: SACC-USA

OIIDO AB
Kungsportsavenyn 3
41136 Göteborg
Ph: +46 31 13 18 40
www.oiido.com

Jesper Galatius
jesper@oiido.com

Chamber: SD/Tijuana

OLD TIME GAMES, INC.
PO Box 90066
Allentown, PA 18109
Ph: 800 833 1448
Fax: 610 691 4996
www.oldtimegames.com

Paul Thensted
kubb@oldtimegames.com

Chamber: Philadelphia

O'MELVENY & MEYERS LLP
400 South Hope Street
Los Angeles, CA 90071
Ph: 213 430 7237
Fax: 213 430 6407

Erik Nord
enord@omm.com

Chamber: Greater LA

ONE IN VERMILLION
608 Old Thomasville Rd.
#102
High Point, NC 27260
Ph: 336 887 8707
Fax: 336 887 8708
www.oneinvermillion.com

Barry Vermillion
barry@oneinvermillion.com

Brendon Vermillion

Chamber: Carolinas

OPEN COMPANY
5752 Oberlin Drive #106
San Diego, CA 92121
Ph: 858 433 1406

Heli Rytkonen
heli.rytkonen@opencompany.net

Chamber: SD/Tijuana

ORBIT ADVERTISING CO.
1130 N Francisco Ave.
Chicago, IL 60622
Ph: 312 282 0660
Fax: 773 862 0004
www.orbitads.com

Ronny Carlson
ronny@orbitads.com

Kathleen Lyon-Carlson

Chamber: Chicago

ORC SOFTWARE, INC.
420 Lexington Ave. #2007
New York, NJ 10170
Ph: 646 435 2062
Fax: 646 435 2069

Danielle Slaughter

Chamber: New York

SACC0102

ORREFORS KOSTA BODA INC.
140 Bradford Drive
West Berlin, NJ 8091
Ph: 856 768 5400
Fax: 856 768 9726
www.orrefors.com, www.kostaboda.com

Jack Repetto

Chamber: New York

ORYX SIMULATIONS AB
Uminova Science Park
90719 Umeå
Sweden
Ph: +46 90 15 49 41
Fax: +46 90 15 48 05
www.oryx.se

Derny Häggström
derny@oryx.se

Kenneth Johansson
kenneth@oryx.se

Chamber: SACC-USA

P & H CONSULTANTS
PO Box 421970
San Francisco, CA 94142
Ph: 415 621 4664

Raymond Hong
raymond.hong@sacc-sf.org

Chamber: San Francisco

PANTER & HARRIS, PLLC
PO Box 2310
Madison, MS 39110
Ph: 601 607 3156
Fax: 601 607 3157
www.phclaw.com

S. Craig Panter
cpanter@phclaw.com

Chamber: South Central US

PARKER HANNIFIN CO.
595 Schelter Rd.
Lincolnshire, IL 60069
Ph: 847 821 1500
Fax: 847 821 7600
www.parker.com

Kjell Jansson
kjansson@parker.com

Chamber: Chicago

PARKER POE ADAMS & BERNSTEIN LLP
150 Fayetteville St. Mall
#1400
Raleigh, NC 27602
Ph: 919 828 0564
Fax: 919 834 4564
www.ppab.com

Bill Pappas
billpappas@parkerpoe.com

Chamber: Carolinas

PARKWAY DEVELOPMENT, INC
385-B Highland Colony
Pkwy #502
Ridgeland, MS 39157
Ph: 601 956 5656
Fax: 601 956 5690
www.pdrs.ws

Richard Ambrosino
dickambrosino@psecorp.net

Chamber: South Central US

PARTNERTECH
2222 Northmont Pkwy, #200
Duluth, GA 30096
Ph: 770 680 0000
Fax: 770 680 0001
www.partnertech.com

Mikka Olsson
mikka.olsson@partnertech.com

Chamber: Atlanta

PATMAN CATTLE CO.
2702 Moonlight Bend
Austin, TX 78703
Ph: 512 474 2120
Fax: 512 472 7215

Carrin Patman
CarrinMP@aol.com

Chamber: Texas

PAUL, HASTINGS, JANOFSKY & WALKER LLP
600 Peachtree St # 2400
Atlanta, GA 30308
Ph: 404 815 2400
Fax: 404 815 2424
www.paulhastings.com

Darryl Buffenstein
darylbuffenstein@paulhastings.com

Chamber: Atlanta

PERGO INC.
3128 Highwoods Blvd #100
Raleigh, NC 27604
Ph: 919 773 5051
Fax: 919 773 5918
www.pergo.com

Bengt Lundgren
bengt.lundgren@pergo.com

Chamber: Carolinas

PERSTORP, INC.
600 Matzinger Rd.
Toledo, OH 43612
Ph: 419 729 5448
Fax: 419 729 3291
www.perstorp.com

David A. Wolf
david.wolf@perstorp.com

Chamber: New York

SACC0103

PETER NORDBERG
7 Wyeth Road
Hanover, NH 3755
www.partners.org

Peter Nordberg

Chamber: New England

PFIZER INC.
235 East 42nd Street
New York, NY 10017
Ph: 212 733 2323
www.pfizer.com

Henry A. McKinnell

Chamber: New York

PHARMA PAC LLC
104 Caburn Street
Brandon, MS 39047
Ph: 601 672 3975
Fax: 601 992 9595
www.pharmapacllc.com

Joseph Donovan
jdonovan41@aol.com

Chamber: South Central US

PHARMADULE, INC.
1020 Monterey Blvd. #2
Hermosa Beach, CA 90254
Ph: 310 379 6576
Fax: 310 379 6576
www.pharmadule.com

Per Almhem
par.almhem@pharmadule.com

Chamber: Greater LA

PIA SJÖLIN DESIGN LLC
58 Spaulding Road
Canton, CT 06019
Ph: 860 693 4454
Fax: 860 693 2668
www.pia-us.com

Pia Sjölin
pia@pia-us.com

Chamber: SACC-USA

PICTURA INC
4 Andrews Dr
PO Box 2058
W. Paterson, NJ 07424
Ph: 973 890 1070
Fax: 973 890 1292
www.picturausa.com

Urban Olsson
sales@picturausa.com

Chamber: New York

PIEDMONT TRIAD PARTNERSHIP
7025 Albert Pick Road
Suite 303
Greensboro, NC 27409
Ph: 336 668 7297
Fax: 336 668 2164

Margaret Benoit
mbenoit@nccommerce.com

Chamber: Carolinas

PILLSBURY WINTHROP SHAW PITTMAN LLP
50 Fremont St.
San Francisco, CA 94105
Ph: 415 983 1142
Fax: 415 983 1200
www.pillsburylaw.com

Gregor Baer
gbaer@pillsburylaw.com

Michael Ellis
mellis@pillsburylaw.com

Chamber: San Francisco

PILLSBURY WINTHROP SHAW PITTMAN LLP
2300 N St., NW
Washington, DC 20037
Ph: 202 663 9250
Fax: 202 663 8007
www.pillsburylaw.com

Christopher Wall
cwall@pillsburylaw.com

Corey Garver
corey.garver@pillsburylaw.com

Chamber: Washington DC

PILLSBURY WINTHROP SHAW PITTMAN LLP
1540 Broadway
New York, NY 10036
Ph: 212 858 1000
Fax: 212 858 1500
www.pillsburylaw.com

Susan J. Kohlmann

Chamber: New York

PLYMOVEMENT CORP
375 Raritan Center Pkwy
Edison, NJ 8837
Ph: 732 417 0808
Fax: 732 417 1818
www.plymovent.com

Lars Fritz
lars.fritz@plymoventusa.com

Chamber: New York

POD HOLDING INC.
Box 939
Boston, MA 02117
Ph: 617 236 6380
Fax: 617 236 6390
www.podholding.com

Chamber: New England

SACC0104

POLYSOURCE INC
555 East Statler Rd.
PO Box 916
Piqua, OH 45356
Ph: 937 778 9500
Fax: 937 778 9300
www.polysource.com

Erik Wehtje
ewehtje@polysource.com

Chamber: New York

POPEYES CHICKEN & BISCUIT
1061 Highway 51 North
Madison, MS 39110
Ph: 601 856 9434

Sean O. Ware
seanoware@hotmail.com

Chamber: South Central US

PORT OF SEATTLE - SEATTLR TACOMA INT AIRPORT
PO Box 68727
Seattle, WA 98168
Ph: 206 431 4067
Fax: 206 439 7725
www.portseattle.org

Deanna Zachrisson
zachrisson.d@portseattle.org

cheung.r@portseattle.org

Chamber: Seattle

PORT OF WILMINGTON
1 Hausel Rd.
Wilmington, DE 19801
Ph: 302 472 7800
302 472 7820
Fax: 302 472 7840

Gene R. Bailey
gbailey@port.state.de.us

Tom Keefer
tkeefer@port.state.de.us

Chamber: Washington DC

POWER VOLVO CERRITOS
18303 Studebaker Rd.
Cerritos, CA 90703
Ph: 562 207 1260
Fax: 562 207 124

Doug Whittaker
wittakerd@autonation.com

Carol Anderson
andersonc3@autonation.com

Chamber: Greater LA

PR@VATAGE
235 Montgomery St. # 425
San Francisco, CA 94104
Ph: 415 984 1970
Fax: 415 984 1971
www.pr-vantage.com

Ilene Adler
iadler@pr-vantage.com

Chamber: San Francisco

PRE-PRESS TO PRINT INC
3550 Lawrenceville
Suwanee Rd # 106
Suwanee, GA 30024
Ph: 770 945 4275
Fax: 770 932 1805

Edward From
prepress2print@mindspring.com

Chamber: Atlanta

PRICEWATERHOUSE-COOPERS, LLP
125 Hight St.
Boston, MA 02210
Ph: 617 530 4212
www.pwc.com

Niklas Jordow
niklas.jordow@us.pwc.com

Chamber: New England

PRINTABLES AND MORE
670-F Hwy 51
Ridgeland, MS 39157
Ph: 601 898 1790
Fax: 601 898 1519

Michael D. Gallaway
printables@jam.rr.com

Chamber: South Central US

PROTEGRITY INC
495 Orange St.
New Haven, CT 06511
Ph: 203 326 7200
Fax: 203 326 7250

Peter Johansson
www.protegrity.com

Chamber: New York

QLIK TECH, INC.
5400 Trinity Rd. #107
Raleigh, NC 27607
Ph: 919 532 1300
Fax: 919 532 1301
www.qliktechinc.com

Rick Pitts
rick.pitts@qliktechinc.com

Vince Barrett

Chamber: Carolinas

QLIKTECH
428 Lyntree Drive
West Chester, PA 19380
www.qliktech.com

Frank Margay
frank.margay@qliktech.com

Chamber: Philadelphia

SACC0105

Q-MATIC CORP.
95 Underwood Rd
Fletcher, NC 28732
Ph: 828 209 1000
Fax: 828 209 1100
www.q-matic.com

Hans-Olof Söderberg
hans.soderberg@q-matic.com

Chamber: Carolinas

Q-MATIC SWEDEN AB
Neongatan 8
43153 Mönsal
Sweden
Ph: +46 31 756 46 00
Fax: +46 31 756 46 96
www.q-matic.se

Marcus Sahlin
marcus.sahlin@q-matic.com

sverige@q-matic.se

Chamber: SACC-USA

QUALITY RESTAURANT CONCEPTS
124 Grandview Blvd.
Madison, MS 39110
Ph: 601 605 2652
Fax: 601 605 2653

Dallas Vandeuere
QRC111@mindspring.com

Chamber: South Central

QUAN, BURDETTE & PEREZ LAW FIRM
5177 Richmond Ave. #800
Houston, TX 77056
Ph: 713 625 9200
Fax: 713 625 9292
www.quanlaw.com

Judy Lee
jlee@quanlaw.com

Maria Pilar Llusa
mllusa@quanlaw.com

Chamber: Texas

R&R REGISTRATIONS
9915 Caminito Chirimolla
San Diego, CA 92131
Ph: 858 586 0751
Fax: 858 586 1108

Ronald G. and
Ruth Leonardi
leonardi@r-registrations.com

Chamber: SD/Tijuana

R. J. BANKS & CO., INC.
6715 Whittier Ave. 3rd Fl.
McLean, VA 22101
Ph: 703 748 9600
Fax: 703 748 9696

John Banks
rjbanksco@aol.com

Robert Banks

Chamber: Washington DC

RADISSON SAS STRAND HOTEL
Nybrokajen 9
10327 Stockholm
Sweden
Ph: +46 8 50 66 4454
Fax: +46 8 50 66 4090

Massimo Supino

Chamber: New York

RAMPART PROPERTIES
10555 Ashton Ave #402
Los Angeles, CA 90024
Ph: 310 234 2777

Brian Taper
btaper@hotmail.com

Chamber: Greater LA

RANT TRUST
9337 B Katy Freeway
Houston, TX 77024
Ph: 713 975 6946
Fax: 713 975 7512

Lars Runback

Chamber: New York

RASPLER MANAGEMENT
946 North Croft Ave
Los Angeles, CA 90069
Ph: 323 654 4094

Peter & Adam Raspler
praspler@aol.com
adrasp@earthlink.net

Chamber: Greater LA

RATIONAL COOKING SYSTEM INC
455 E. State Pkwy
Schamburg, IL 60173
Ph: 847 273 5002
www.rationalusa.com,
www.rationalu.com

Fredric Lundh
fredric@rationalusa.com

Chamber: Chicago

RAYTHEON COMPANY
1100 Wilson Blvd. #2000
Arlington, VA 22209
Ph: 703 284 4369
www.raytheon.com

Mark Clark
mnclark@raytheon.com

Chamber: Washington DC

REGAL LAGER INC / BABY BJÖRN
1100 Cobb Place Blvd
Kennesaw, GA 30144
Ph: 770 955 5060
Fax: 770 955 1997
www.regallager.com

Bengt Lager
bengt@regallager.com

Elisabeth Bergöö
info@regallager.com

Chamber: Atlanta

SACC0106

REGION SKÅNE
Stortorget 9
21122 Malmö
Sweden
www.skane.se

Hans Henecke
hans.henecke@skane.se

Chamber: SACC-USA

REHLING LAW GROUP
468 N. Camden Drive #225
Beverly Hills, CA 90010
Ph: 323 874 6475
Fax: 323 417 4943
www.rehlinglaw.com

Ron Rehling
rrehling@rehlinglaw.com

Chamber: Greater LA

RESPIRTEK INC
14373 Jim Byrd Rd
Biloxi, MS 39532
Ph: 228 392 7977
Fax: 228 392 7838
www.respirtek.com

B J Hook
bjhook@respirtek.com

Chamber: South Central

REVENT, INC.
100 Ethel Rd. West
Piscataway, NJ 08854
Ph: 732 777 9433 x101
Fax: 732 777 1187
www.revent.com

Johan Beyer
jb@revent.com

Chamber: New York

RHR INTERNATIONAL
2 Grand Central Tower
140 E 45th St., 20th Fl.
New York, NY 10017
Ph: 212 681 2880 x2957
Fax: 212 681 2720
www.rhrinternational.com

Dr. Thor Mann
tmann@rhrinternational.com

Chamber: New York

RI SOFTWARE SYSTEM INC.
1707 Timber Ridge Dr.
Austin, TX 78741
Ph: 512 484 2756
www.ri-software.net

Anders Nilsson
anders@ri-software.net

Chamber: Texas

RITZ-CARLTON
600 Stockton Street
San Francisco, CA 94108
Ph: 415 773 6185
Fax: 415 291 0286
www.ritzcarlton.com

Klaus T. Atzmueller
klaus.atzmueller@ ritzcarlton.com

Chamber: San Francisco

ROCKFORD AREA CONVENTION AND VISITORS BUREAU
102 N. Main St
Rockford, IL 61101
Ph: 815 963 8111

John Groh
jgroh@gorockford.com

Lindsay Whale

Chamber: Chicago/ SACC-USA

ROCKFORD AREA ECONOMIC DEVELOPMENT COUNCIL
100 Park Avenue. #100
Rockford, IL 61101
Ph: 815 987 8118
www.rockfordil.com

Janyce Fadden
jfadden@rockfordil.com

Mark Podemski
mpodemski@rockfordil.com

Chamber: Chicago

ROGER SMITH HOTEL
501 Lexington Ave
New York, NY 10017
Ph: 800 445 0277
Fax: 212 586 4061

Galo Romero

Chamber: New York

RONI, LLC
8026 Tower Point Drive
Charlotte, NC 30080
Ph: 704 847 2464
Fax: 704 847 6739
www.roni.com

Gunnar Lofgren
gunnar@roni.com

Lena Melton

Chamber: Atlanta

ROOP & CO
925 Euclid Ave.
Cleveland, OH 44115
www.roopco.com

James Kenny
jkenny@roopco.com

Chamber: Ohio

SACC0107

RSC EQUIPMENT RENTAL
6929 E. Greenway Pkwy #200
Scottsdale, AZ 85254
Ph: 480 905 3300
Fax: 480 905 3402
www.RSCrental.com

Jesper Arnrup
Jesper.Arnrup@RSCrental.com

Chamber: Arizona

RSM EQUICO
575 Anton Blvd. 11th Fl.
Costa Mesa, CA 92626
Ph: 714 850 8354
Fax: 714 327 8791
www.rsmequico.com

Jennifer Scalzo
jscalzo@rsmequico.com

Chamber: New York

RTRP, RESEARCH TRIANGEL REGIONAL PARTNERSHIP
PO Box 80756 RDU Airport
Raleigh, NC 27623
Ph: 919 840 7372
Fax: 919 840 0142
www.researchtriangle.org

Charles Hayes
chayes@researchtriangle.org

Debbie Lilly
tabernathy@researchtriangel.org

Chamber: Carolinas

S.G ERICSSON & CO. INC
275 Joliet Street
Dyer, IN 46311
Ph: 219 864 7900
Fax: 219 864 8907

Sven G. Ericsson
sericsson@ericssonmetals.com

Chamber: Chicago

SAAB AEROSPACE & DEFENSE
Box 70363
10724 Stockholm
Sweden

Jan Nygren

Chamber: SACC-USA

SAAB AUTOMOBILE USA
100 Renaissance Ctr. MC: 482-A22-D82
Detroit, MI 48265
Ph: 313 667 6596
Fax: 313 665 0349
www.saab.com

Johan Grundin
patrik.riese@gm.com

Leslie Bublin

Chamber: Detroit/Michigan

SAAB AVIATION SERVICES
21300 Ridgetop Circle
Sterling, VA 20166
Ph: 703 406 7220
Fax: 703 406 7224
www.saab.se

Marty Schultz
marty.schultz@saabus.com

Chamber: Washington DC

SAAB BARRACUDA, LLC
608 E. McNiel St.
Lillington, NC 27546
Ph: 910 893 2094
Fax: 910 893 8807
www.barracudaus.com

Magnus Natt och Dag
magnus.nattochdag@barracudaus.com

Chamber: Carolinas

SAAB MICROWAVE SYSTEMS
One Crystal Park, 2011 Crystal Dr. #903
Arlington, VA 22202
Ph: 703 302 5600
Fax: 703 302 5600
www.saabgroup.com

Ted Ackerstierna
ted.ackerstierna@saabinternational.com

Joseph Evans

Chamber: Washington DC

SAAB OF TROY
1819 Maplelawn
Troy, MI 48084
Ph: 248 205 1333

Tony Malouf
tmalouf@saaboftroy.com

Irma Elder

Chamber: Detroit/Michigan

SAAB TECHNOLOGIES, INC. / SAAB AEROTECH OF AMERICA
21300 Ridgetop Circle #903
Sterling, VA 20166
Ph: 703 406 7243
703 406 7277
Fax: 703 406 7308
www.saab.se

Sven-Olof Hökborg
sven-olof.hokborg@saabtechnologiesinc.com

Stephen Herbert

Chamber: Washington DC

SACC0108

SANDAB GROUP
2254 Cole St.
Birmingham, MI 48009
Ph: 248 644 0011
Fax: 248 644 6965
www.sandab.com

Sven Andén
sven.anden@sandab.com

Margareta Anden
margareta.anden@sandab.com

Chamber: Detroit/Michigan

SANDER & CO., INC.
1620 Central Ave NE #100
Minneapolis, MN 55413
Ph: 612 781 6565
Fax: 612 781 3460
www.sanderco.com

Jon Sander
jon_sander@sanderco.com

Chamber: Minnesota

SANDERS INFRASTRUCTURE, INC.
565 Springhill Circle
Naperville, IL 60563
Ph: 312 286 5513
www.sandev.com

Anders Bovin
anders@sandev.com

Sandy Bovin

Chamber: Chicago

SANDSKOGEN CONSTRUCTION LLC
931 Bayland Ave
Houston, TX 77009
Ph: 713 392 9735
Fax: 713 532 9664

Eric Condon
econdon@houston.rr.com

Chamber: Texas

SANDVIK INC
1702 Nevins Rd
Fairlawn, NJ 7410
Ph: 201 794 5223
Fax: 201 794 5165
www.sandvik.com

Håkan Hellstrand
hakan.hellstrand@sandvik.com

Chamber: New York

SAPHENEIA, LLC
932 N. State Street
Jackson, MS 39202
Ph: 601 292 1055
Fax: 601 352 4437
www.destroycancer.org

Jim Albritton
jalbritton@sapheneia.org

Chamber: South Central

SAS, SCANDINAVIAN AIRLINES
1301 5th Ave.
Seattle, WA 98198
Ph: 206 682 5250 x225
Fax: 206 625 9057
www.sasair.com

Palle Christensen
pchristensen@sasair.com

annikasas@email.msn.com

Chamber: Seattle

SAS, SCANDINAVIAN AIRLINES
150 N Michigan Ave. #2110
Chicago, IL 60601
Ph: 312 855 3900

Kari Donahue
kdonahue@sasair.com

Chamber: Arizona

SAS, SCANDINAVIAN AIRLINES
Frösundaviks allé 1
19587 Stockholm
Sweden
Ph: +46 8 797 1123
Fax: +46 8 85 94 79
www.sasgroup.net

Gunnar Reitan
jorgen.lindegaard@sas.se

Chamber: SACC-USA

SAS, SCANDINAVIAN AIRLINES
18565 Soledad Canyon Rd
#314
Santa Clarita, CA 91351
Ph: 661 299 5196
Fax: 661 299 5197
www.scandinavian.net

Jeanette Vincent
jvincent@sasair.com

Chamber: Greater LA

SAS- SCANDINAVIAN AIRLINES
150 N. Michigan Ave. #2110
Chicago, IL 60601
Ph: 312 855 3900
Fax: 312 855 3925
www.flysas.com

Palle Christiensen
pchristiansen@sasair.com

Harlan Adkinson

Chamber: Chicago/ Detroit

SAS, SCANDINAVIAN AIRLINES
9 Polito Ave
Lyndhurst, NJ 7071
Ph: 201 896 3681
Fax: 201 896 3725
www.scandinavian.net

Jörgen Hoe-Knudsen

Chamber: New York

SACC0109

SAS, SCANDINAVIAN AIRLINES
7620 Buckland Place
Lorton, VA 22079
Ph: 703 339 8866
Fax: 703 339 8683

Scott Parker
sparker@sasair.com

Chamber: Carolinas

SAS, SCANDINAVIAN AIRLINES
1949 Rocky Crest Ter.
Lansdowne, VA 20176
Ph: 571 223 1081
Fax: 571 223 1082
www.flysas.com

Carolyn Hobson
chobson@sasair.com

Chamber: Washington DC/ Carolinas

SAS, SCANDINAVIAN AIRLINES
2046 Alcovy Trace Way
Lawrenceville, GA 30045
Ph: 770 995 9922
www.sasair.com

Joy Norwood
aivory@sasair.com

Chamber: Atlanta

SAS-SCANDINAVIAN AIRLINES
7460 SW 162 St.
Miami, FL 33157
Ph: 305 234 6465
Fax: 305 234 6467
www.scandinavian.net

Inger Del Vecchio
idelvecchio@sasair.com

Chamber: Florida

SAS-SCANDINAVIAN AIRLINES
15 Jensen Rd.
West Hartford, CT 06117
Ph: 800 437 4870
Fax: 860 233 8469
www.scandinavian.net

Mia Mclelland
Eric Carlson
ecarlson@sasair.com

Chamber: New England

SAS, SCANDINAVIAN AIRLINES
150 N. Michigan Ave. #2110
Chicago, IL 60601
Ph: 312 855 3900

Wayne Anderson
wanderson@sasair.com

Chamber: Detroit/Michigan

SAS, SCANDINAVIAN AIRLINES
9 Polito Ave.
Lyndhurst, NJ 7071
Ph: 201 896 3748
Fax: 201 896 3736
www.flysas.com

Patricia Viola
pviola@sasair.com

Mary Beth Valenzona
mvalenzona@sasair.com

Chamber: Philadelphia/ New York

SC COMMUNICATION
3900 Rock Creek Blvd.
Joliet, IL 60431
Ph: 815 741 2678

Magnus Bisenius
Mats Andersson
mats.andersson@ sc-communication.com

Chamber: Chicago

SCA NORTH AMERICA
500 Baldwin Tower
Eddystone, PA 19022
Ph: 610 499 3435
Fax: 610 499 3402
www.scanorthamerica.com

Kevin Gorman
jan.waldauer@sca.com

Chamber: Philadelphia

SCANAM TRANSPORT (USA) INC.
768 S. Central Ave. #200
Atlanta, GA 30354
Ph: 404 768 1710
Fax: 404 768 1712
www.scanam.com

Tomas Jorgensen
thomas.jorgensen@scanam.com

Chamber: Atlanta

SCANDIA FOOD & GIFTS, INC.
30 High St.
Norwalk, CT 06851
Ph: 203 838 2087
Fax: 203 838 1831
www.scandiafood.com

Cecilia Lihv
cecilia@scandiafood.com

Chamber: New York

SCANDIA WORLD TRAVEL, INC.
12444 Ventura Blvd
Studio city, CA 91604
Ph: 818 766 4241
Fax: 818 766 3495
www.scandiaworldtravel.com

Berit Stenhöj
berit@scandiaworldtravel.com

stig@scandiaworldtravel.com

Chamber: Greater LA

SACC0110

SCANDIACOM, INC.
1742 Park Point Rd.
Waconia, MN 55387
Ph: 952 442 9021
Fax: 952 442 5117
www.scandiacom.com

Per Cedersund
cedersund@scandiacom.com

Chamber: Minnesota

SCANDINAVIA SERVICE SYSTEM, INC
PO Box 50158
Phoenix, AZ 85076
Ph: 480 759 512

Anders Berg
swedeclean@aol.com

Chamber: Arizona

SCANDINAVIA STORE
200 S.E. 6th St. Suite 303
Fort Lauderdale, FL 33301
Ph: 954 288 9788

Bradford A. Peterson
bradfordpeterson@yahoo.com

Chamber: SACC-USA

SCANDINAVIAN BUILT, INC.
15920 SW. 77 Ave.
Miami, FL 33152
Ph: 305 888 0660
www.scandinavianbuilt.com

Anna Billskoog
ScandinavianBuilt@hot-mail.com

Torgny Billskoog

Chamber: Florida

SCANDINAVIAN CHILD, INC
PO Box 31243
Raleigh, NC 27622
Ph: 919 781 0944
Fax: 919 882 9119
www.scandinavianchild.com

Brenda Berg
brenda.berg@ scandinavianchild.com

Chamber: Carolinas

SCANDINAVIAN DETAILS
364 Hayes Street
San Francisco, CA 94102
Ph: 415 335 1750
Fax: 415 520 5152
www.scandinaviandetails.com

Kristina Runske
kristina@ scandinaviandetails.com

Chamber: San Francisco

SCANDINAVIAN TOUCH
5743 Route 202
PO Box 64
Lahaska, PA 18931
Ph: 215 794 8138
Fax: 215 794 0741
www.scandinavian-touch.com

William Dostmann
Maria Dostmann

Chamber: Philadelphia

SCANTOURS
3439 Wade ST.
Los Angeles, CA 90066
Ph: 310 636 4656
Fax: 310 390 0493
www.scantours.com

Agneta Ekebrandt
agneta@scantours.com

Chamber: Greater LA

SCHENKER, INC.
6909 Engle Road #32
Middleburg Heights, OH 44130
Ph: 440 243 4084 x3004
Fax: 440 243 6537

Lars Traner
lars.traner@schenker.com

Chamber: Ohio

SCORE INTERNATIONAL INC
4468 W. Lake Cir. South
Littleton, CO 80123
Ph: 720 981 4754
Fax: 720 981 9409
www.skaga.us

Eric Lundgren
eric@scorebiz.com

Chamber: Colorado

SCOTT, SULLIVAN, STREETMAN & FOX
PO Box 13847
Jackson, MS 39236
Ph: 601 607 4800
Fax: 601 607 4801

C. Paige Herring

Chamber: South Central US

SEAFLEX AB
Kustvägen 77
90580 Umeå
Sweden
Ph: +46 90 16 06 50
Fax: +46 9016 06 51
www.seaflex.net

Lars Brandt
lars.brandt@seaflex.net

Anders Berntorp
anders.berntorp@seaflex.net

Jonas Björnman

Chamber: SACC-USA

SACC0111

SEB, SKANDINAVISKA ENSKILDA BANK
245 Park Ave 42nd Fl.
New York, NY 10167
Ph: 212 907 4804
Fax: 212 907 4730
www.seb.se

Christian Dahlberg
Einar.Thodal-Ness@seb.se

Chamber: New York

SEB, SKANDINAVISKA ENSKILDA BANKEN
PO Box 16067
10640 Stockolm
Sweden
Ph: +46 8 763 8080
Fax: +46 8 611 4932

Erik Belfrage

Chamber: New York/ SACC-USA

SECCREDO USA
11602 Stonewall Jackson Dr.
Spotsylvania, VA 22553
Ph: 540 972 7658
Fax: 540 972 7658
www.seccredo.se

Philip Hayden
phil.hayden@seccredo-usa.com

Kimberly Ostrander

Chamber: Washington DC

SECTRA NORTH AMERICA, INC.
2 Enterprise Dr. #507
Shelton, CT 06484
Ph: 203 925 0899
Fax: 203 925 0906

John C. Goble

Chamber: New York

SECURITAS SECURITY SERVICE
25 Washington St. #301
Brooklyn, NY 11201
Ph: 718 855 8880
Fax: 718 802 0965
www.securitasinc.com

Mathias Olsson

Chamber: New York

SECURITAS SECURITY SERVICES USA
3 Parklane Blvd. #1130
Dearborn, MI 48126
Ph: 313 982 9243

Anthony Murray
Mike Zambo
mike.zambo@securitasinc.com

Chamber: Detroit/Michigan

SECURITAS SECURITY SERVICES, INC.
5291 Corporate Drive #202
Frederick, MD 21703
Ph: 301 644 3150
Fax: 301 620 9455

Dwayne Gulsby
dwayne.gulsby@ securitasinc.com

Lisa Wrona
lisa.wrona@securitasinc.com

Chamber: Washington DC

SEO PRECISION, INC.
PO Box F
Crosby, ND 58730
Ph: 888 706 6836
Fax: 720 221 4644
www.seoprecision.com

Esther Oehlke
esther@seoprecision.com

Shawn Oehlke

Chamber: Minnesota

SESSAN PROPERTIES INC
12121 Wickchester #200
Houston, TX 77079
Ph: 281 870 8655
Fax: 281 870 9247

Rick Widmark

Chamber: New York

SHIP OR LAND OPERATIONS AGENCY, INC.
2900 SW 2nd Avenue
Fort Lauderdale, FL 33315
Ph: 305 655 0515
Fax: 305 655 0644
www.intecservice.com

Kenneth Larsson
kenneth@intecservice.com

Chamber: Florida

SILJESTROM & ASSOCIATES, LTD.
5068 Country Club Beach Rd.
Port Washington, WI 53074
Ph: 262 285 4363
Fax: 262 285 4314
www.siljestrom.com

Erik Siljestrom
erik@siljestrom.com

Chamber: Chicago

SILVERKNAPPEN
Mellbygatan 1
53131 Lidköping
Sweden
Ph: +46 510 283 00
Fax: +46 510 283 50

Tabita Hvorslev
info@silverknappen.se

Chamber: SACC-USA

SACC0112

SIMPSON THACHER & BARTLETT
425 Lexington Ave
New York, NY 10017
Ph: 212 455 2000
Fax: 212 455 2502

Richard Miller

Chamber: New York

SJOEBLOM WINERY
PO Box 3496
Napa, CA 94558
Ph: 707 968 9395
www.sjoeblom.com

Michael Sjöblom
mike@sjoeblom.com

Chamber: San Francisco

SKADDEN, ARPS, SLATE, MEAGHER & FLOM LLP
4 Times square
New York, NY 10036
Ph: 212 735 3000
Fax: 212 735 2000
www.skadden.com

Bertil Lundqvist

Chamber: New York

SKALTEK INC.
5824-A Peachtree Corners East
Norcross, GA 30092
Ph: 770 582 8648
Fax: 770 449 6464
www.skaltekamerica.com

Ralph Skallberg
ralph.skalleberg@skaltek.com

Susanne Buckner

Chamber: Atlanta

SKANSKA AB
PO Box 1195
16983 Solna
Sweden
Ph: +46 8 753 8850
Fax: +46 8 755 9688
www.skanska.com

Stuart Graham
info@skanskausa.com

Chamber: New York

SKANSKA INFRASTRUCTURE DEVELOPMENT
99 Canal Center Plaza #125
Alexandria, VA 22314
Ph: 703 340 1200
Fax: 703 340 1201
www.skanska.se

Peter TrujilloLundström
peter.lunstrom@skanska.se

Thomas Green
thomas.green@skanska.se

Chamber: Washington DC

SKANSKA USA BLDG., INC
5010 Hopson Rd # 150
Durham, NC 27703
Ph: 919 941 7900
Fax: 919 941 0120
www.skanskausa.com

Bob Myer
bob.myer@skanskausa.com

Chamber: Carolinas

SKANSKA USA BUILDING
26100 American Drive #200
Southfield, MI 48034
Ph: 248 351 8300

George Fadool
george.fadool@skanskausa.com

Kirk Frownfelter

Chamber: Detroit/Michigan

SKANSKA USA BUILDING
1815 Griffin Road #204
Fort Lauderdale, FL 33004
Ph: 954 920 5167
Fax: 954 927 4671
www.skanskausa.com

MacAdam Glinn
macadam.glinn@skanskausa.com

Chamber: Florida

SKF USA
46815 Port Street
Plymouth, MI 48170
Ph: 734 414 6826

Jim Seta
jim.seta@skf.com

George Dettloff

Chamber: Detroit/Michigan

SKF USA INC
1111 Adams Ave
Norristown, PA 19403
Ph: 610 630 2720
Fax: 610 630 2727
www.skf.com

Bo G Bergstrom
bo.g.bergqvist@skf.com

Chamber: Philadelphia

SKF, AB
Hornsgatan 1
41550 Göteborg
Sweden
Ph: 46 31 337 10 00
Fax: 46 31 337 28 32
www.skf.com

Tom Johnstone
tom.johnstone@skf.com

Lars G Malmer
lars.g.malmer@skf.com

Chamber: SACC-USA

SACC0113

SKONA ADVERTISING
2339 Third Street Space 48
San Francisco, CA 94107
Ph: 415 625 5019
Fax: 415 625 5022
www.skona-advertising.com

Jenny Sagström-Warnes
jhs@skona-advertising.com

Scott Springer

Chamber: San Francisco

SKYTOURS INC.
1204 5th Ave.
San Rafael, CA 94901
Ph: 415 454 4932
Fax: 415 454 4783
www.skytours.com

Håkan Hervall
hherwall@skytours.com

Chamber: San Francisco

SKYVIEW AVIATION
21901 Skywest Drive
Hayward, CA 94541
Ph: 510 785 7666
Fax: 510 785 7667
www.skyaviation.com

Richard Ortenheim
Silentia@pacbell.net

Conchita Christensen

Chamber: San Francisco

SMART SOURCE LLC
132 W. 31th St #16D
New York, NY 10001
Ph: 212 764 7200 x104
Fax: 212 764 7222

Deborah A. Neilson

Chamber: New York

SMEDBO, INC.
1001 Sherwood Dr.
Lake Bluff, IL 60044
Ph: 847 615 0000
Fax: 847 615 1001
www.smedbo.com

Borje Jemsten
customerservice@smedbo.com

Chamber: Chicago

SMÖRGÅS CHEF
52 Stone St.
New York, NY 10004
Ph: 212 514 8411
Fax: 212 514 6482

Morten Sohlberg

Chamber: New York

SOCOUSA CORPORATION
201 Shannon Oaks Circle
#200
Cary, NC 27511
Ph: 919 654 7386
Fax: 610 549 5037
www.socousacorp.com

Lennart Winqvist
lwinqvist@socousacorp.com

Chamber: Carolinas

SOEDERBERG INTERNATIONAL
Nya Hamngatan 17
85229 Sundsvall
Sweden
Ph: +46 60 55 22 00
Fax: +46 60 55 22 03
www.designbypercom

Per Söderberg
per@soederbergint.com

Chamber: SACC-USA

SONNENBERG & ANDERSON
300 South Wacker Drive
Chicago, IL 60606
Ph: 312 377 5050
www.sonnander.com

Paul S. Anderson
psa@sonnander.com

Chamber: Chicago

SONNENSCHEIN
685 Market St., 6th Fl.
San Francisco, CA 94105
Ph: 415 882 5015
www.coudert.com

Lars Johansson
ljohansson@sonnenschein.com

Chamber: San Francisco

SONNENSCHEIN
233 S. Wacker Dr.
Chicago, IL 60606
Ph: 312 876 8246
www.sonnenschein.com

Beata Krakus
bkrakus@sonnenschein.com

Chamber: Chicago/ SACC-USA

SONY ERICSSON
601 Brickell Key Dr. 3rd Fl.
Miami, FL 33131
Ph: 305 755 6600
Fax: 305 755 6699
www.sonyericsson.com

Bengt Otren
bengt.otren@sonyericsson.com

Chamber: Florida

SACC0114

SONY ERICSSON MOBILE COMMUNICATIONS (USA) INC.
8001 Development Dr.
Durham, NC 27709
Ph: 919 472 6025
Fax: 919 472 6115

Urban Gillström

Chamber: New York

SOTHEBY'S INTERNATIONAL REALTY
11911 San Vicente Blvd
#200
Brentwood, CA 90049
Ph: 310 481 6262 x379
Fax: 310 472 7380
www.magnuslahomes.com

Magnus Hellberg
magnus.hellberg@sothebysrealty.com

Chamber: Greater LA

SOUL FLEUR COMMUNICATIONS, LLC
Court Square Towers, 200
6th Street N. #303
Columbus, MS 39701
Ph: 662 328 0488
Fax: 662 329 3393
www.soulfleur.com

Niani Colom
ncolom@soulfleur.com

Chamber: South Central US

SOUTHTRUST / WACHOVIA BANK
188 East Capitol St. #100
Jackson, MS 39201
Ph: 601 503 1027
Fax: 601 503 1039

George Gammon
george.gammon@southtrust.com

Chamber: South Central US

SPECTRA 3D CONSTRUCTION
3566 Investment Blvd.
Hayward, CA 94545
Ph: 510 670 2800
Fax: 510 670 2858

Frank Larsson
flarsson@spectra3donline.com

Johan Larsson
jlarsson@spectra3donline.com

Chamber: San Francisco

SPECTRA-PHYSICS INC
1335 Terra Bella Av.
Mountain View, CA 94043
Ph: 650 961 2550
Fax: 650 968 5215
www.spectra-physics.com

Leif Alexandersson
lalexandersson@compuserve.com

Chamber: San Francisco

SPEEDSHAPE, INC.
100 W. Big Beaver #300
Troy, MI 48009
Ph: 248 786 0500
www.speedshape.com

Stephen Leslie
stephen.leslie@speedshape.com

Oivind Magnussen
oivind.magnussen@speedshape.com

Chamber: Detroit/Michigan

SQUIRE SANDERS & DEMPSEY
200 South Biscayne Blvd
#4000
Miami, FL 33131
Ph: 305 577 7000
Fax: 305 577 7001
www.steelhector.com

James McDonald
jmcdonald@steelhector.com

Chamber: Florida

SSAB HARDOX CORPORATION
418 Nottingham Oaks Trail
Houston, TX 77079
Ph: 281 920 0071
Fax: 281 920 0243
www.ssabox.com

Per Blanck Myhre
pblanck@ssabusa.com

Dorte Myhre

Chamber: Texas

ST. BARTHS INC
1600 Montana
Santa Monica, CA 90403
Ph: 949 228 6683
www.stbarthshome.com

Torbjörn Milläng
bjorn@stbarthshome.com

Chamber: Greater LA

ST. DOMINIC HEALTH SERVICES
969 Lakeland Dr.
Jackson, MS 39216
Ph: 601 200 6910
Fax: 601 200 0911
www.stdom.com

Barry Plunkett
bplunkett@stdom.com

Chamber: South Central US

STANDARD FEDERAL BANK, N.A.
2600 W. Big Beaver
MC # M0900-290
Troy, MI 48084
Ph: 248 822-5986
www.abnamro.com

Karl Kadar
karl.kadar@abnamro.com

Blair Miller
blaire.miller@abnamro.com

Chamber: Detroit/Michigan

SACC0115

STANDICH CORPORATION INC
5 Wild Flower Ln.
Weston, MA 02493
Ph: 781 736 9002
Fax: 781 736 9644
www.standishcorp.com

Lars Borgwing
lborg@standishcorp.com

Chamber: New England

STARK & ASSOCIATES INC
1171 Market St #113
Fort Mill, SC 29708
Ph: 704 332 5004
Fax: 704 332 3771

Richard Stark
ds@starkpr.com

Chamber: Carolinas

STARTUP FACTORY
Box 7014
10386 Stockholm
Sweden
Ph: +46 8 5455 3215
Fax: +46 8 5455 3211
www.startupfactory.com

Sven-Christer Nilsson
sven-christer.nilsson@startupfactory.com

Chamber: New York

STATE OF TENNESSEE, DEPARTMENT OF ECONOMIC AND COMMUNITY DEVELOPMENT
312 8th Ave North 11th Fl.
Nashville, TN 37243
Ph: 615 741 1888
Fax: 615 741 5829
www.tnecd.gov

John C. Word
john.word@state.tn.us

Chamber: South Central US

STATOGEN CONSULTING, LLC
1209 Winkworth Way
Wake Forest, NC 27587
Ph: 919 761 8840

Stephan Ogenstad
sogenstad@statogen-consulting.com

Chamber: Carolinas

STEINER PROPERTY MANAGEMENT
1417 Bridgeway, Ste 4
Sausalito, CA 94965
Ph: 415 332 8811
Fax: 415 332 8822

Roger Steiner
rogsteiner@aol.com

Chamber: San Francisco

STELLAR HOLDINGS
520 Pike St. # 2200
Seattle, WA 98101
Ph: 206 467 8200
Fax: 206 467 9760
www.stellar-inc.com

Lars Jonsson
larsjonsson@stellar-intl.com

Chamber: Seattle

STENA BULK LLC
2727 Allen Pkwy # 760
Houston, TX 77019
Ph: 713 874 5961
Fax: 713 874 5994
www.stenabulk.com

Klas Eskilsson
klas.eskilsson@stenabulk.com

Erik Hånell
kim.ullman@stenabulk.com

Chamber: Texas

STENKULLA BRUNN AB
Forssa Företagscenter
51791 Bollebygd
Sweden
Ph: +46 33 28 97 95
Fax: +46 33 28 97 96
www.stenkulla.com

Peter Edin
info@stenkulla.com

Chamber: SACC-USA

STEVE COLSTON COMMERCIAL PHOTOGRAPHY
1032 Spengler St.
Jackson, MS 39202
Ph: 601 355 1364
Fax: 601 355 1911

Steve Colston
stevecolstonphotography@bellsouth.com

Chamber: South Central US

STIGA CARY TABLE TENNIS ASSC
PO Box 3401
Cary, NC 27519
Ph: 919 462 3931

Dr. Michael L. Babuin
mike@canytta.org

Chamber: Carolinas

STOCKHOLM DESIGN
26272 Coolglen Way
Malibou, CA 90265
Ph: 310 777 0024
www.stockholmdesign.com

Louise Hammarberg
Louise@stockholmdesign.com

Chamber: Greater LA

SACC0116

STOCKHOLM OBJECTS
26 W Chicago Avenue
Hinsdale, IL 60521
Ph: 630 655 0966

Jessica Lederhausen
information@stockholmobjects.com

Åsa Anden

Chamber: Chicago

STOCKHOLM SCHOOL OF ECONOMICS
Box 6501
11383 Stockholm
Sweden
Ph: +46 8 736 9000
Fax: +46 8 318 186
www.sse.edu

Orjan Solvell
Orjan.Solvell@hhs.se

Chamber: Florida/ SACC-USA

STONEWALL PARTNERS, LLC
2658 Del Mar Heights Rd. #415
Del Mar, CA 92014
Ph: 760 930 0221
Fax: 760 603 0581
www.calistoltd.com

Jeffrey Parker
jgparker@telis.org

Chamber: SD/Tijuana

STORA ENSO NORTH AMERICA CO
2 Landmark Sq. 3rd. Floor
Stamford, CT 06901
Ph: 203 356 2300
Fax: 203 356 2340
www.storaenso.com

Peter Mersmann
peter.mersmann@storaenso.com

Chamber: New York

STRATEGIES FOR WEALTH CREATION & PROTECTION
1025 Westchester Ave.
2nd Fl.
White Plains, NY 10604
Ph: 914 288 8958
Fax: 914 288 8803

Adrian Block

Chamber: New York

STRATEGY XXI GROUP
515 Madison Ave 34th Fl.
New York, NY 10022
Ph: 212 935 4539
Fax: 212 935 6577
www.strategy-xxi.com

Andrew Frank

Chamber: New York

SULLIVAN & CROMWELL
125 Broad St
New York, NY 10004
Ph: 212 558 4000
Fax: 212 558 3359

Michael Wiseman

Chamber: New York

SUNNEX, INC.
3 Huron Dr.
Natick, MA 01760
Ph: 508 651 0009
Fax: 508 651 0099
www.sunnex.com

Lars-Arne Lundholm
lars-a@sunnex.com

Anders Utter
autter@sunnex.com

Chamber: New England

SUNRISE RESORT MOTELS
229 Coronado Dr.
Clearwater Beach, FL 33767
Ph: 727 446 9911
Fax: 727 446 1891
www.sunriseresortfla.com

Gunnar Hedqwist
g.hedqwist@att.net

Chamber: Atlanta

SURGICAL TEAM, INC.
260 Crandon Blvd #32
PMB 178
Key Biscayne, FL 33149
Ph: 305 767 1662
Fax: 305 675 0244

Jonas Haeger
jonas@surgicalteam.com

Chamber: Florida

SUSSMAN SOLLIS EBIN TWEDDY & WOOD LLP
52 Ordway Road
East Corinth, VT 5040
Ph: 212 688 7373
Fax: 212 688 8386
www.ssetw.com

Howard Sussman
howard.sussman@ssetw.com

Chamber: New York

SWEA ARIZONA CHAPTER
1028 E Silverwood Dr
Phoenix, AZ 85048
Ph: 602 615 9634
Fax: 602 615 9634
www.swea.org

Asa Dooley
odooley@westua.com

Chamber: Arizona

SACC0117

SWEA NORTH CAROLINA
2519 Pineway Dr
Burlington, NC 27215
Ph: 919 481 1010
www.swea.org

Christina Schönberg Messick
exsearch@netpath.net

Chamber: Carolinas

SWEDBANK
Brunkebergstorg 8
10534 Stockholm
Sweden
Ph: +46 8 5859 0000
Fax: +46 8 796 8092
www.swedbank.se

Kennet Carlsson

Chamber: SACC-USA

SWEDBANK USA
One Pen Plaza 15th Fl.
New York, NY 10119
Ph: 212 317 3117
Fax: 212 486 3220
www.swedbank.com

John Matthews
john.matthews@swedbank.com

Chamber: New York

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Wheeling, IL 60090
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Thomas Martin
LaLa49@aol.com

Chamber: Chicago

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Fax: 480 326 4121

Kimi Eklund
graystonemortgage@cox.net

Staffan Eklund

Chamber: Arizona

SWEDISH COVENANT HOSPITAL
5145 N. California Ave.
Chicago, IL 60625
Ph: 773 907 1000
Fax: 773 878 6152
www.schosp.org

Nikki Bonamarte
Mark Newton
nbonamarte@schosp.org

Chamber: Chicago

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Los Angeles, CA 90025
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Leana Greene
leana@leana.com

Chamber: Greater LA

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Miramar, FL 33025
Ph: 305 598 9706
Fax: 305 598 9706

Pelle Wedenmark
pellewedenmark@msn.com

Chamber: Florida

SWEDISH MATCH
Strandvagen 63
11523 Stockholm
Sweden
Ph: +46 8 679 93 22
Fax: +46 8 679 93 24

Chamber: SACC-USA

SWEDISH MEDICAL CENTER
501 E.Hapden Ave.
Englewood, CO 80110
Ph: 303 788 6227
Fax: 303 788 6269

Mary White
mary.white3@ healtonecaves.co

Chamber: Colorado

SWEDISH OFFICE OF SCIENCE & TECHNOLOGY
8328 Ducor Ave # 700
West Hills, CA 91304
Ph: 310 479 7438

Helena Jonsson Franchi
helena.jonsson.franchi@ la.swetech.org

Chamber: Greater LA

SWE-DISH SATELLITE SYSTEMS INC.
12343 Sunrise Valley Dr. #D
Reston, VA 20191
Ph: 703 476 1826
Fax: 202 393 4963
www.swe-dish.com

Lars Bjerde
lbj@swe-dish.com

Marcus Larsson
mla@swe-dish.com

Chamber: Washington DC

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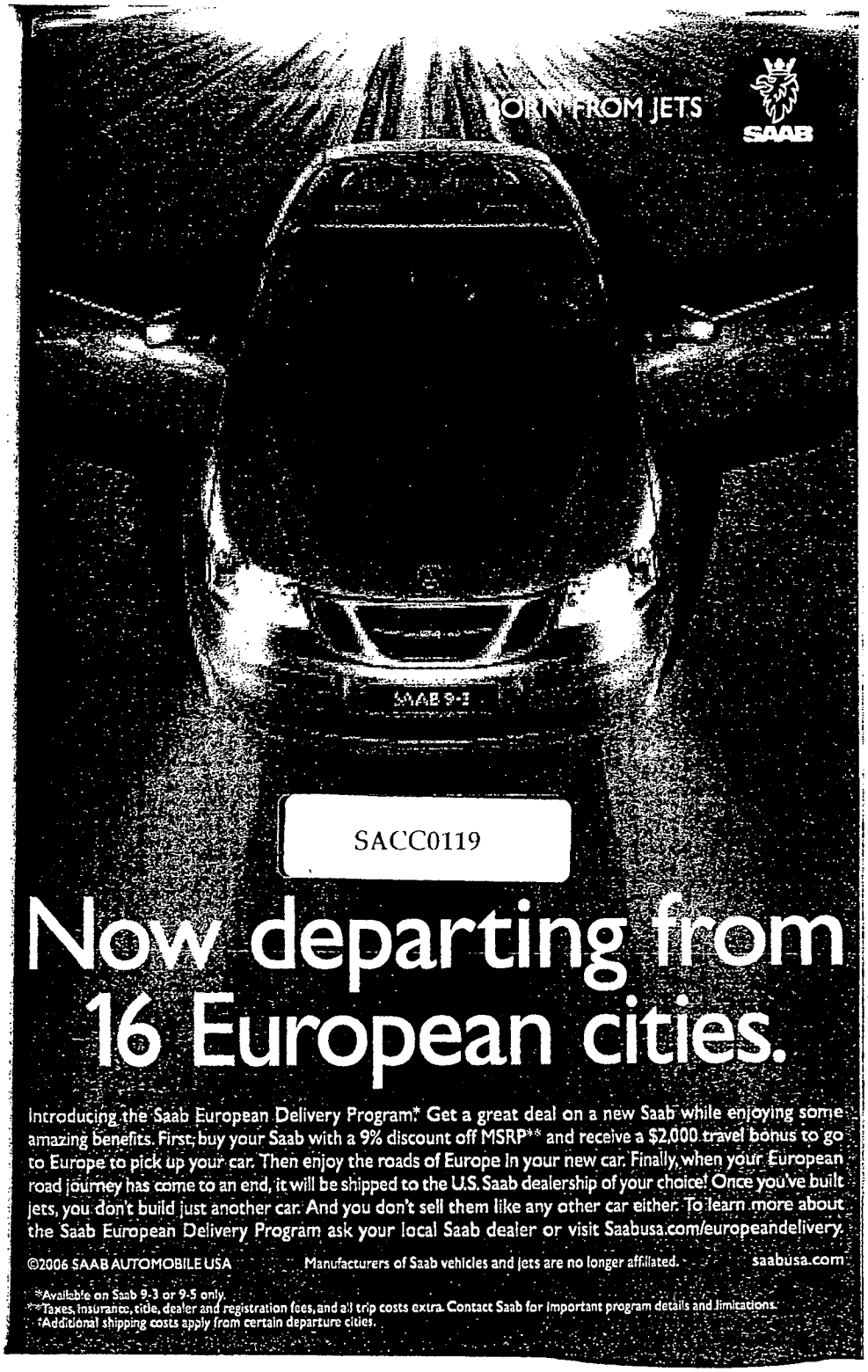

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10940 Wilshire Blvd. #700
Los Angeles, CA 90024
Ph: 310 473 3543
Fax: 310 473 3073
www.swedishtrade.com/usa

Per Anell
per.anell@swedishtrade.se

Nicolas Audibert

Chamber: Greater LA

SWEDISH TRAVEL & TOURISM COUNCIL
655 Third Ave
New York, NY 10017
Ph: 212 885 9700
Fax: 212 885 9764
www.visit-sweden.com

Annika Benjes
info@gosweden.org

Chamber: New York

SVENSKA HANDELSBANKEN NEW YORK BRANCH
875 3rd Ave 4th Fl.
New York, NY 10022
Ph: 212 326 2729
Fax: 212 326 2705
www.handelsbanken.com

Mark Emmett
maemo@handelsbanken.se

Michael Green
migr02@handelsbanken.se

Tomas Lerner

Chamber: Chicago

SVENSKA HANDELSKAMMARFÖRBUNDET
Box 16050
10321 Stockholm
Sweden
Ph: +46 8 555 100 00
Fax: +46 8 566 316 40
www.chamber.se

Peter Egardt
peter.egardt@chamber.se

Therese Hultström

Chamber: SACC-USA

SVENSKT TENN
Strandvägen 5
11484 Stockholm
Sweden
Ph: +46 8 670 16 00
+46 8 670 1601
Fax: +46 8 670 1616
www.svenskttenn.se

Yvonne Sörensen

Chamber: New York

SWEDCAL INVEST
2888 Bayshore Dr. A-16
Newport Beach, CA 92663
Ph: 949 722 0975
Fax: 949 2500 0200
www.swedlink.com

Kent Berg
Kentberg@earthlink.net

Chamber: GLA/ SACC-USA

SYLVIA R. PETTERSON, MD, PA
350 NE 24 Ct.
Boca Raton, FL 33431
Ph: 561 394 5432
Fax: 561 394 5432

Sylvia Petterson

Chamber: Florida

SÖRMAN INFORMATION
Ljungadalsgatan 2
35180 Växjö
Sweden
Ph: + 46 470 727 000
Fax: +46 470 466 22
www.sorman.se

Sven-Erik Nilsson
sve@sorman.se

Mats Hultemark

Chamber: SACC-USA

TAPET TERMINALEN I BORÅS AB
PO Box 1201
50112 Borås
Sweden
Ph: +46 33 417 300
Fax: +46 33 415 332
www.tapetterminalen.se

Bernt Ove Gimmersta
bog@pft.se

Chamber: SACC-USA

TAWI AB
Energigatan 4, Box 10205
43423 Kungsbacka
Sweden
Ph: +46 300 185 00
Fax: +46 300 189 90
www.tawi.com

L. Emblad
sales@tawiusa.com

M. LEE

Chamber: SACC-USA

TAYLOR/RODGERS & ASSOCIATES
One Stamford Landing #208
Stamford, CT 06902
Ph: 203 323 6080

Richard W. Taylor

Chamber: New York

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Shona Seifert

Chamber: New York

TELEFON AB LM ERICSSON
16483 Stockholm
Ph: +46 8 719 31 62
Fax: +46 8 719 89 30
www.ericsson.com

Ulf Pehrsson
ulf.pehrsson@ericsson.com,

Chamber: SACC-USA

TELIASONERA INTERNATIONAL CARRIER, INC.
2201 Cooperative Way
Suite 302
Herndon, VA 20171
Ph: 703 546 4050
703 546 4005
Fax: 703 546 4130
www.teliasonera.com

Brian McHugh
brian.mchugh@ teliasonera.com

Jeff Reynolds
jeff.reynolds@teliasonera.com

Chamber: Washington DC

TETRA PAK INC.
3300 Airport Rd. #900 B
Denton, TX 76207
Ph: 940 384 2025
Fax: 940 384 2040
www.tetrapak.com

Janet Beavers
janet.beavers@tetrapak.com

Monica Arellano

Chamber: Texas

TEXAS SUN & SHADE INC
11813 Bee Caves Rd.
Austin, TX 78738
Ph: 512 402 0990
Fax: 512 402 0991
www.txsunandshade.com

Bengt Sköldeberg
ben@txsunandshade.com

Gudrun Sköldeberg

Chamber: Texas

THE AMERICA-SWEDISH HISTORICAL MUSEUM
1900 Pattison Ave.
Philadelphia, PA 19145
Ph: 215 389 1776
Fax: 215 389 7701
www.americanswedish.org

Tracey Beck
ashm@libertynet.org

Chamber: Philadelphia

THE BANK OF NEW YORK
One Wall St.
New York, NY 10286
Ph: 212 635 6621
Fax: 212 635 6350

Carina Sinclair

Chamber: New York

THE CARL ANDERSON AGENCY
5 Christopher Lee Dr
New Oxford, PA 17350
Ph: 610 868 7525
Fax: 610 758 9033
www.carlandersonagency.com

Carl Anderson
info@carlandersonagency.com

Chamber: Philadelphia

THE CITY OF NATCHEZ
PO Box 1185
Natchez, MS 39121
Ph: 601 445 3094
Fax: 601 442 2536

Brett Brinegar

Chamber: South Central US

THE CONRAD LAWFIRM, LLP
55 Meridian Pkwy. Suite 103
Martinsburg, WV 25402
Ph: 304 262 0000
Fax: 304 262 0001

Randall Conrad II
conrad@theconradlawfirm.com

Chamber: Washington DC

THE CONTAINER STORE
500 Freeport Parkway
Coppell, TX 75019
Ph: 972 538 6000
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www.containerstore.com

Garret Boone
garrettb@containerstore.com

Stefan Ferm
StefanF@containerstore.com

Chamber: Texas

SACC0121

THE EVERYWARE GROUP INC
124 Mt Auburn St. #201
Cambridge, MA 2138
Ph: 617 621 1520
Fax: 617 491 1959
www.everyw.com

Peter Backstrom
peter@everyw.com

Chamber: New England

THE GREENWAY GROUP INC.
30 Technology Pkwy,
South #200
Norcross, GA 30092
Ph: 770 209 3770
Fax: 770 209 3778
www.greenwayconsulting.com

James P. Cramer
jcramer@ greenwayconsulting.com

Chamber: Atlanta

THE MADISON COUNTY HERALD
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Leilani Pope
Annie Oeth
aoeth@mcherald.com

Chamber: South Central US

THE NEW SWEDEN CENTER
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Wilmington, DE 19801
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Marianne MacKenzie
ridder1640@aol.com

Chamber: Philadelphia

THE ROGOVIN GROUP
1330 Centre St.
Newton Centre, MA 02459
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www.rogovingroup.com

David Rogovin
drogovin@rogovingroup.com

Chamber: New England

THE SWEDISH COLONIAL SOCIETY
916 S. Swan St.
Philadelphia, PA 19147
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Eric Long

Chamber: New York

THE VLAHADAMIS LAW FIRM P.C
510 Bering Dr. # 230
Houston, TX 77057
Ph: 713 268 0651
Fax: 713 268 0636

Gus Vlahadamis
gvlahadamis@ vlahadamislaw.com

Chamber: Texas

THOMAS CONCRETE IINDUSTRIES INC
2500 Cumberland Pkwy
210
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Ph: 770 431 3300
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www.thomasconcrete.com

Bo Nilsson
bo.nilsson@ thomasconcrete.com

Chamber: Atlanta

THORELLI & ASSOCIATES
Three First National Plaza,
70 W. Madison St. # 5750
Chicago, IL 60602
Ph: 312 357 0300
Fax: 312 357 0328
www.thorelli.com

Thomas Thorelli
thorelli@thorelli.com

Chamber: Chicago

THULE INC
42 Silvermine Rd
Seymour, CT 06483
Ph: 203 881 9600
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Fred Clark

Chamber: New York

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2900 K Street, NW
South Bldg. #507
Washington, DC 20007
Ph: 202 250 4578
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Yvonne Thunell
yvonne.thunell@dinmentor.se

Chamber: Washington DC

TIAX, LLC
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Fax: 617 498 7263
www.tiax.biz

Christina Lampe-Onnerud

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1212 North 34th Ave
Hatticsburg, MS 39401
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Jo McDivitt
jomcdivitt@comcast.net

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1025 North Granite St
Gilbert, AZ 85234
Ph: 480 632 5050
www.topspinpr.com

Joe Waldygo
joe@topspinpr.com

Chamber: Arizona

TOWERLEAF, LLC
1680 Wright Blvd.
Schaumburg, IL 60193
Ph: 847 985 1937
Fax: 847 985 9165
www.towerleaf.com

Per Thornblad
lmkaz@sbcglobal.net

Chamber: Chicago

TRAKTOR
522 S. Venice Blvd.
Venice, CA 90291
Ph: 310 260 0016
Fax: 310 260 8589
www.traktor.com

Richard Ulfvengren
richard@traktor.com

mothership@traktor.com

Chamber: Greater LA

TRASAN INC./ ONECLOTH INC.
1024 Timothy Lane
Lafayette, CA 94549
Ph: 925 939 8727
Fax: 925 937 9952
www.trasaninc.com

Ragnhild Paine
trasaninc@aol.com

Chamber: San Francisco

TRAVEL BY SCOTT
22048 Sherman Way #110
Canoga Park, CA 91303
Ph: 818 884 4047
Fax: 818 884 4049

Joann Adso Scott
tbs@cyberhq.com

Chamber: Greater LA

TRECORE
5181 NW 105 CT
Miami, FL 33178
Ph: 305 392 5736
Fax: 305 392 5736
www.trecore.com

Eva Decastelli
eva.decastelli@trecore.com

Chamber: Florida

TRELLEBORG
445 Enterprise Court
Bloomfield Hills, MI 48302
Ph: 248 631 0102

Adam Bloomenstein
adam.bloomenstein@ trelleborg.com

Erik Gustavsson

Chamber: Detroit/Michigan

TRELLEBORG BUILDING SYSTEMS/EPG
500 Lena Drive
Aurora, OH 44202
Ph: 330 995 9725
www.trelleborg.com

Gabe Orazen
gabe.orazan@trelleborg.com

Mike Orazen

Chamber: Ohio

TRELLEBORG SEALING SOLUTIONS, TIJUANA
2498 Roll Dr. No. 906
San Diego, CA 92154
Ph: 619 946 1220 x215
+52 664 645 0353 x215
Fax: 619 946 1223
+52 664 645 0362

Graham Church

Chamber: SD/Tijuana

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TRELLEBORG SIGMA
Stålgatan 2
70363 Örebro
Sweden
Ph: +46 19 164 700
Fax: +46 19 164 741
www.trelleborg.com

Peter Persson
peter.persson@trelleborg.com

Chamber: Florida

TRENCO-IRIS USA INC
2007 San Fernando Dr.
High Point, NC 27265
Ph: 336 885 8481
Fax: 336 885 8483
www.trenco-iris.com

Ulla Karlsson
ullak@trenco-iris.com

Leif Karlsson
leifk@trenco-iris.com

Chamber: Carolinas

TRIFOX, INC.
3131 S. Bascom Ave, #150
Campbell, CA 95008
Ph: 408 369 2300
Fax: 408 369 2333
www.trifox.com

Niklas Back
niba@trifox.com

Chamber: San Francisco

TRILOGY COMMUNICATIONS
2910 Highway 80 East
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Sidney Shinn Lee
glee@trilogycoax.com

Grace P. Lee

Chamber: South Central US

TRIPLEINK
60 South Sixth St., #2600
Minneapolis, MN 55402
Ph: 612 342 4313
Fax: 612 596 3790
www.creointernational.com

Emmie Johnson
ejohnson@tripleink.com

Christa Tiefenbacher-Hudson
cthudson@tripleink.com

Chamber: Minnesota

TRUSTMARK NATIONAL BANK
PO Box 291
Jackson, MS 39205
Ph: 601 605 2330
Fax: 601 605 2459
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Barney Daly
bdaly@trustmark.com

Chamber: South Central

U.S. NORDIC IMP. & EXP. CO., INC.
3027 Beckleysville Rd.
Parkton, MD 21120
Ph: 410 357 5599
Fax: 410 357 5081
www.usnordic.com

Robert Andersson
robert@usnordic.com

Anita Andersson
anita@usnordic.com

Chamber: Washington DC

UBQ AB
Kvarnbyv. 18
21236 Malmö
Ph: +46 40 18 52 01
Fax: +46 40 18 52 70
www.UBQ.se

Sven-Erik Andersson
do@ubq.se

Johan Envall

Chamber: SACC-USA

ULTIMA SALON
142 Barrington Ave.
Los Angeles, CA 90049
Ph: 310 476 3008

Britta Rife
brittarife@yahoo.com

Chamber: Greater LA

UNION PLANTERS BANK
998 Highway 51
Madison, MS 39110
Ph: 601 960 2507
Fax: 601 960 2511
www.regions.com

Barbara Bowman
barbara.bowman@regions.com

Chamber: South Central US

UNIVERSITY OF KALMAR
Nygatan 18 B
39182 Kalmar
Sweden
Ph: +46 480 44 69 03
Fax: +46 480 44 69 10
www.hik.se

Karin Lundhgren
karin.lundhgren@hik.se

Chamber: SACC-USA

SACC0124

UNIVERSUM COMMUNICATIONS
PO Box 5005 #94
Rancho Santa Fe, CA 92067
Ph: 858 793 0881
www.universumusa.com

Jonas Barck
barck@hotmail.com

Chamber: SD/Tijuana

US BANK
130 West Superior St.
Duluth, MN 55802
Ph: 218 723 28 71
Fax: 218 720 1097
www.usbank.com

Peter Hedström
peter.hedstrom@usbank.com

Chamber: Minnesota

US DEFENSE SEREVICES
35418 Mound Rd.
SterlingHeights, MI 48310
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Fax: 586 268 9320
www.usbs.bz

Urban Lundberg
urban@usds.bz

Conrad Lundberg

Chamber: Detroit/Michigan

USC FILMSCHOOL
739 19th Street
Santa Monica, CA 90402
Ph: 310 435 2542

William Olsson
wolsson@usc.edu

Chamber: Greater LA

USSC GROUP INC.
780 Third Ave.
King of Prussia, PA 19406
Ph: 610 834 7282
Fax: 610 834 0523
www.usscgroup.com

Christian Hammarskjold
chris@usscgroup.com

Chamber: Philadelphia

UTC OVERSEAS, INC.
114 Seaview Dr.
Seraucus, NJ 7094
Ph: 516 239 7901
Fax: 201 558 1180

Lennart Stridh

Chamber: New York

UVA MACHINE
PO Box 701520
Plymouth, MI 48170
Ph: 734 454 0244
www.uvamachine.com

Carl-Fredrik von Axelson
carl.axelson@uva.com

Conny Nyberg
conny@uvamachine.com

Chamber: Detroit/Michigan

WACHOVIA BANK, N.A.
PO Box 3008
Raleigh, NC 27602
Ph: 919 881 7002
Fax: 919 881 6162
www.wachovia.com

John Ward
john.w.ward@wachovia.com

Jane Watson
jane.watson@wachovia.com

Chamber: Carolinas

VALHALLA CONSULTING CORP.
184 Grove Rd.
Rye, NH 03870
Ph: 603 964 3713
Fax: 603 964 4680

Bjorn Oste
bjorn.oste@attglobal.net

Chamber: New England

WALKER & WURST CPA.PA.
1850 E Third St # 230
Charlotte, NC 28204
Ph: 704 372 8689
Fax: 704 372 0089
www.walkerwurst.com

David Worst
dwurst@walkerwurst.com

Chamber: Carolinas

WALLENIUS LINES
Swedenborgsgatan 19
Box 17086
10462 Sweden
Ph: +46 8 772 0500
Fax: +46 8 640 6854
www.walleniuslines.com

Christer Olsson
christer.olsson@walleniuslines.com

Chamber: New York / SACC-USA

VAN DER ZON
239 S Robertson Blvd 10
Beverly Hills, CA 90211
Ph: 310 360 1238

Kim Lukasik
vanderzondecor@aol.com

Chamber: Greater LA

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WARREN COUNTY PORT COMMISSION/WARREN COUNTY BOARD SUPERVISORS
PO Box 709
Vicksburg, MS 39181
Ph: 601 636 1012
Fax: 601 636 4422
www.vicksburgport.com

James Pilgrim
jimpilri11@aol.com

Linda Watts
lwatts6471@aol.com

Chamber: South Central US

WASA NORTH AMERICA
PO Box 893
Mahwah, NJ 07430
Ph: 847 444 4650
Fax: 847 444 4651
www.wasa-usa.com

Bill Skura
bill.skura@wasa-barilla.com

Chamber: New York

WASHINGTON MUTUAL
1220 Coast Village Rd. #105
Santa Barbara, CA 93105
Ph: 310 963 7294

Anna Johansson
kdteam@aol.com

Chamber: Greater LA

WATSON INSURANCE
Box 5243
Lake Wylie, SC 29710
Ph: 803 831 2058
Fax: 803 831 2952

Daniel Lindberg
dlindberg@ watsoninsurance.com

Chamber: Carolinas

VATTENFALL
Jämtlandsgatan 99
16216 Stockholm
Sweden
Ph: +46 8 739 50 00
Fax: +46 8 37 01 70

Lars G. Josefsson
Arthur Alarik

Chamber: New York

VAZA ELEKTRONIK AB
Box 136
95222 Kalix
Sweden
Ph: +46 923169 03
www.vaza.se

Vahid Zarie
vahid@vaza.se

Chamber: SACC-USA

WEATHER VISION
916 Foley St
Jackson, MS 39202
Ph: 601 948 7018

Edward St Pe'
edward@weathervision.com

Chamber: South Central US

WEBVU
200 Woodgreen Dr. #28
Madison, MS 39110
Ph: 601 212 4872
www.webvu.net

Patrick Daniel
pdaniel@moionline.com

Chamber: South Central US

WEDSAFE INSURANCE SERVICES
315 S. Beverly Dr. # 201
Beverly Hills, CA 90212

Andreas Diwing
andy@diwing.com

Chamber: Greater LA

VENTURE TECHNOLOGIES
860 Centre St.
Ridgeland, MS 39127
Ph: 601 956 5440
Fax: 601 956 3750
www.ventech.com

Janet Wagner
jswagner@ventech.com

Chamber: South Central US

VENTUREBRIDGE, INC.
4008 Edward Pride Wynd
Raleigh, NC 27612
www.venturebridge.com

Christer Berg
cberg@venturebridge.com

Chamber: Carolinas

WES HINKLE'S SAN DIEGO VOLVO
5350 Kearny Mesa Rd
San Diego, CA 92111
Ph: 858 279 9700 x125
Fax: 858 569 1379
www.sandiegovolvo.com

Barbara Malone
bluckard@hotmail.com, sandiegovolvo@mac.com

Chamber: SD/Tijuana

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WES-LINK
108 Ethans Glen Court
Cary, NC 27513
Ph: 919 389 3886
www.weslink.org

Goran Wibran
goran.wibran@weslink.org

Chamber: Carolinas

WHITE & CASE ADVOKAT AB
PO Box 5573
11485 Stockholm
Sweden
Ph: +46 8 506 32 300
Fax: +46 8 611 21 22
www.whitecase.com

Claes Zettermarck
stockholm@whitecase.com

Clas Romander

Chamber: SACC-USA

VICTORIA MOTORS, INC.
13308 Washington Blvd.
Los Angeles, CA 90066
Ph: 310 821 0988
www.vicmotor@cwnet.com

Annelie Andersson
anneliinca44@hotmail.com

Chamber: Greater LA

WIDCO ASSET MANAGEMENT CORPORATION INC
12121 Wickchester Ln. #100
Houston, TX 77079
Ph: 713 467 5550
Fax: 713 467 4343

Rick Widmark
ricksmark@aol.com

Chamber: Texas

VIDEUM SCIENCE PARK
35196 Växjö
Sweden
Ph: +46 470 72 33 00
Fax: +46 470 72 33 11
www.videum.se

Göran Fremrot
goran.fremrot@videum.se

Emma Hermansson

Chamber: SACC-USA

WIGGIN & DANALLP
400 Atlantic St 7th Fl.
Stamford, CT 06901
Ph: 203 363 7600
Fax: 203 363 7676

James Farrington

Chamber: New York

VIGNETTE CORPORATION
8105 Ravello Ridge Cove
Austin, TX 78735
Ph: 512 327 1437
Fax: 512 327 7431

Jan Lindelow
jlindelow@austin.rr.com

Chamber: Texas

WIKSTRÖM'S GOURMET FOOD, INC.
5247 N. Clark St.
Chicago, IL 60640
Ph: 773 275 6100
Fax: 773 275 7324
www.wikstromsgourmet.com

Ingvar Wikström
ingvar@wikstromsgourmet.com

Marie Wikström

Chamber: Chicago

WILKERSON, GUTHMANN & JOHNSON, LTD
6120 Earle Brown Dr. #450
Brooklyn Center, MN 55430
Ph: 763 560 1649
Fax: 612 560 3844
www.wgjcpa.com

Richard Runbeck
rrunbeck@wgjcpa.com

Chamber: Minnesota

VILLAGE TENNIS COMPANY
P O Box 84441
San Diego, CA 92138
Ph: 619 572 2030

Kirk T Edwards
kirktedwards@hotmail.com

Chamber: SD/Tijuana

WILSON, MARSHALL & TAYLOR
2465 E. Bayshore Rd. #402
Palo Alto, CA 94303
Ph: 650 424 9700
Fax: 650 424 9769

Philip Wilson
pwilson@wmtlaw.com

Chamber: San Francisco

VIN & SPRIT AB
Årstaängsvägen 19 A
11797 Stockholm
Sweden
Ph: +46 8 744 70 00
Fax: +46 8 744 70 39
www.vinsprit.se

Chamber: SACC-USA

SACC0127

VINGE LAW FIRM / VINGE ADVOKATBYRÅ
PO Box 4255
20313 Malmö
Sweden
Ph: +46 40 664 55 01
www.vinge.se

Anders Forkman
anders.forkman@vinge.se

Jesper Ottergren

Chamber: SACC-USA

VINLAND CORP.
11600 NW 20 St
Fort Lauderdale, FL 33323
Ph: 954 475 9093
Fax: 954 475 4084
www.vinland.com

Bertho Boman
boman@vinland.com

Chamber: Florida

WINNEBAGO COUNTY
404 Elm St
Rockford, IL 61101
Ph: 815 987 2506

Sue Mroz
smroz@co.winnebago.il.us

Chamber: Chicago

VIP JACKSON MAGAZINE
1625 East Countylive Road
200-138
Jackson, MS 39211
Ph: 601 366 2155
Fax: 601 366 2166
www.vipjacksonmag.com

Leigh Reeves
vipjackson@hotmail.com

Chamber: South Central US

WOLIN KELTER & ROSEN, LTD
55 West Monroe St. #3600
Chicago, IL 60603
Ph: 312 424 0600
Fax: 312 424 0669

Gerhard Kelter Jr.
lawgekcgo@aol.com

Patrick J. Kronenwette

Chamber: Chicago

VOLVO AB
40508 Göteborg
Sweden
Ph: +46 31 66 00 90
Fax: +46 31 54 33 72
www.volvo.com

Leif Johansson
leif.johanson@volvo.com

tomas.ericson@volvo.com

Chamber: SACC-USA

VOLVO AB, PEOPLE PERFORMANCE & WORKPLACE ENVIRONMENT
7025 Albert Pick Rd. #301
Greensboro, NC 27409
Ph: 336 393 2156

Stephanie Dawkins
stephanie.dawkins@volvo.com

Chamber: Carolinas

VOLVO AERO SERVICES
645 Park of Commerce Way
Boca Raton, FL 33487
Ph: 561 998 9330
Fax: 561 998 9719
www.volvoaeroservice.com

Claes Malmros
claes.malmros@volvo.com

Chamber: Florida

VOLVO ARIZONA PROVING GROUND
20715 W Happy Valley Rd.
Wittmann, AZ 85361
Ph: 623 975 6400
Fax: 623 584 9378
www.volvocars.com

Christian Thalen
cthalen@volvocars.com

Chamber: Arizona

VOLVO AT NORTH AMERICA
One Premier Place
Irvine, CA 92618
Ph: 949 496 9700

Soren Johansson
sjohan33@volvocars.com

Lasse Magnusson
lmagnus7@volvocars.com

Chamber: Greater LA

VOLVO CARS MONITORING & CONCEPTS CENTER
700 Vlia Alondra
Camarillo, CA 93012
Ph: 805 388 0399
Fax: 805 388 1403
www.volvocars.com

Lars Erik Lundin
llundin@volvocars.com

Chamber: Greater LA

VOLVO CARS OF NORTH AMERICA
3726 Kamp Drive
Pleasanton, CA 94588
Ph: 415 203 0800
Fax: 925 462 9711
www.volvocars.com

Dag Bengtsson
dbengts3@volvocars.com

Christian Roettgers
croettge@volvocars.com

Chamber: San Francisco

SACC0128

VOLVO CARS OF NORTH AMERICA
1125 A Northbrook Pkwy
Suwanee, GA 30024
Ph: 770 995 1675
Fax: 770 995 5355
www.volvocars.com

Sandy Emmet
semmett@volvocars.com

Chamber: Atlanta

VOLVO CARS OF NORTH AMERICA LLC
One Premier Place
Irvine, CA 92618
Ph: 949 341 6615
Fax: 949 341 6613
www.volvocars.com

Victor Doolan
Hans Krondahl

Chamber: Greater LA

VOLVO CONSTRUCTION EQUIPMENT
1 Volvo Dr
Asheville, NC 28806
Ph: 828 650 2306

Lars-Göran Andersson
lars-goran.l.andersson@volvo.com

Chamber: Carolinas

VOLVO GROUP NORTH AMERICA
570 Lexington Ave. 20th Fl.
New York, NY 10022
Ph: 212 418 7430
Fax: 212 418 7436
www.volvo.com

Tomas Ericson
tomas.ericson@volvo.com

Chamber: New York

VOLVO GROUP NORTH AMERICA
7900 National Service Road POBox 26115
Greensboro, NC 27402

Peter Karlsten

Chamber: Carolinas

VOLVO GROUP NORTH AMERICA, INC.
2900 K Street, NW South Building, Suite 401
Washington, DC 20007
Ph: 202 536 1550
www.volvo.com

Geoff Merrill
geoff.merrill@volvo.com

Leeann Peterson
leeann.peterson@volvo.com

Chamber: Washington DC

VOLVO INFORMATION TECHNOLOGY
7825 National Service Rd.
Greensboro, NC 27409
Ph: 336 393 2686
Fax: 336 393 2300
www.volvo.com

Brym Culbeth
Marc Kalbermatten
marc.kalbermatten@volvo.com

Chamber: Carolinas

VOLVO OF LISLE
PO Box 550
Lisle, IL 60532
Ph: 630 852 6000
Fax: 630 852 6000
www.volvo.com

Mark Demma
mdemma@auto-plaza.com

Chamber: Chicago

VOLVO OF SANTA MONICA
1719 Santa Monica Blvd
Santa Monica, CA 90404
Ph: 800 203 6581

Joseph Scheible
joseph.scheible@volvoofsantamonica.net

Chamber: Greater LA

VOLVO PARTS, NORTH AMERICA
7900 National Service Rd
Greensboro, NC 27409
Ph: 336 393 2736
www.volvo.com

Jan Lundegard
jan.jlu.lundegard@volvo.com

Chamber: Carolinas

VOLVO TREASURY, N.A, LLC
7825 National Service Rd.
PO Box 7825
Greensboro, NC 27409
Ph: 336 393 4431
Fax: 336 393 4440
www.volvo.com

Anders Ljunqvist
anders.ljunqvist@volvo.com

Jonas Eliasson

Chamber: Carolinas

WOMBLE CARLYLE SANDRIGE & RISE PPLC
1201 W. Peachtree St. #3500
Atlanta, GA 30309
Ph: 404 879 2473
Fax: 404 879 2419

Theo Ciupitu
tciupitu@wcsr.com

Chamber: Atlanta

SACC0129

WOODEYE N.A. INC (INNOVATIV VISION AB)
2855 Highway 317 #760
Suwanee, GA 30024
Ph: 770 995 6765
Fax: 309 402 5338
www.ivab.se

Anders Nilsson
anders.nilsson@ivab.se

Chamber: Atlanta

WORLD TRADE CENTER CLEVELAND
737 Bolivar Rd. #1000
Cleveland, OH 44115
Ph: 216 363 5454
Fax: 216 363 5449
www.wtccleveland.org

David Yen
dyen@wtccleveland.org

Chamber: Ohio

WORLD TRADE CENTER IN PHILADELPHIA
2 Riverside Dr.
PO Box 1949
Camden, NJ 8101
Ph: 856 968 2045
Fax: 856 968 2056
www.wtcphila.org

Pansius Bruce
bpansius@wtcphila.org

Chamber: Philadelphia

VSM SEWING INC
Avon, OH 44011
Ph: 440 937 1027
www.husqvarnaviking.com

Bengt Gerborg
bengt.gerborg@vsmgroup.com

Chamber: New York

WÅLLGREN INFORMATION & PR
Karl X Gustavs gata 8
25438 Helsingborg
Sweden
Ph: +46 42 18 13 34
Fax: +46 42 18 13 34
www.wallgren.se

Carl-Johan Wållgren
info@wallgren.se

Chamber: SACC-USA

VÄXJÖ UNIVERSITET
35195 Växjö
Sweden
Ph: +46 470 70 80 00
Fax: +46 470 832 17

Lars-Olof Rask
lars-olof.rask@ips.vxu.se

Håkan Jalling
hakan.jalling@inf.vxu.se

Chamber: SACC-USA

XFONE
2506 Lakeland Drive #100
Jackson, MS 39232
Ph: 601 420 6523
Fax: 601 420 6505
www.expetel.com

Valerie Parsons
vparsons@expetel.com

Chamber: South Central US

YATES CONSTRUCTION
781 Larson St.
Jackson, MS 39202
Ph: 601 352 7396
Fax: 601 961 9324
www.wgyates.com

Dusty Rhoads
drhoads@wgyates.com

Chamber: South Central US

ZIP RECORDS
116 New Montgomery St, # 200
San Francisco, CA 94105
Ph: 415 348 8426
Fax: 415 348 8627
www.ziprecords.com

Arthur Herman
ziprecords@earthlink.net

Hanna Scramaglia

Chamber: San Francisco

SACC0130

INDIVIDUAL MEMBERSHIP LIST

SACC0131

INDIVIDUAL MEMBERSHIP LIST

AAGARD, HANS
5454 La Jolla Hermosa
La Jolla, CA 92037
hans.agardh@yahoo.com
Chamber: SD/Tijuana

ÅBERG, ERIK
101 W. Broadway #200
San Diego, CA 92101
erik.aberg@morganstanley.com
Chamber: SD/Tijuana

ABRAHAMSSON, ANNA-FRIDA
6204 N Detroit Ave
Portland, OR 97217
Ph: 503 289 8078
annafrida@habey.lab.com
Chamber: Seattle

ADAMS, MICHAEL
70 Quail Hollow Drive
Chagrin Falls, OH 44022
aadams70@adelphia.net
Chamber: Ohio

ADAMS GAVEL, LOTTA
Scand Dept. Box 353420
Seattle, WA 98195
Ph: 206 543 6099
Fax: 206 685 9173
lotta@u.washington.edu
Chamber: Seattle

ADEN, ANN
6102 Inglewood St.
Mesa, AZ 85205
Ph: 480 503 0700
ann.aden@cox.net
Chamber: Arizona

ADOLFSSON, ROLAND
5 Union Park
Boston, MA 02118
Ph: 617 357 1991
Chamber: New England

AGEBRAND, MARTIN
3957 Garnet Way
Highlands Ranch, CO 80126
Ph: 303 471 2616
Fax: 303 850 0418
magebrand@worldnet.att.net
Chamber: Colorado

AHLSTROM, BJORN & DIANE
475 E. Valmonte Sur
Palm Springs, CA 92262
Fax: 760 320 8565
ravba2@aol.com
Chamber: Greater LA

ÅKERBLOM, OVE
14027 Memorial Dr. #445
Houston, TX 77079
Ph: 281 250 5566
owakerblom@yahoo.com
Chamber: Texas

ÅKERBLOM, ROBERT
125 South Market St, #800
San Jose, CA 95113
Ph: 408 278 0220
Fax: 408 278 0230
rakerblom@bdo.com
Chamber: San Francisco

ALEXANDER, JUDE
10555 Tuckerman Heights
Rockville, MD 20852
Ph: 301 785 0025
judealexander@yahoo.com
Chamber: Washington DC

ALFORD, BRITT
3445 Xenophon street
San Diego, CA 92106
Ph: 619 225 1965
Fax: 619 225 1965
brittalford01@yahoo.com
Chamber: SD/Tijuana

ALFREDSSON NEWMAN, RIGMOR
C/O Leeman Travel
Service, Inc.
Altour International
1270 Avenue of the
Americas, 15th Floor
New York, NY 10020
Ph: 212 582 5800
Fax: 212 497 7631
Chamber: New York

ALLEMAN, MARIANNE
525 Via Del Monte
Palos Verdes Est., CA 90274
Chamber: Greater LA

ALM, KERSTIN
2145 Toscanini Drive
Rancho Palos Verdes,
CA 90275
kerstin_alm@msn.com
Chamber: Greater LA

ALMEN, PERNILLA
7031 G Haycock Rd
Falls Church, VA 22043
Ph: 202 467 2600
Chamber: Washington DC

ALMQVIST, HANS
36A Bucks Hill Rd.
Southbury, CT 6488
Ph: 203 481 7114
Fax: 203 483 9266
Chamber: New York

SACC0132

ALMSTRÖM, OLOF
PO Box 2782
Madison, MS 39130
Ph: 601 291 2380
Fax: 267 295 9970
olof@jointech-systems.com
Chamber: South Central US

ALSEN, CHARLOTTA
3534 Fernwood Ave. # 205
Los Angeles, CA 90039
Ph: 415 615 0191
lotta@creativefutures.com
Chamber: San Francisco

ALTHIN, ANDERS
680 Harbor Dr.
Key Biscayne, FL 33149
Ph: 305 461 6030
Fax: 305 365 5583
aalthin@hotmail.com
Chamber: Florida

ALTHIN, PIA
680 Harbor Dr.
Key Biscayne, FL 33149
Ph: 305 461 6030
Fax: 305 365 5583
piaalthin@hotmail.com
Chamber: Florida

AMELL, LOUISE
175 Brookside Rd
Darien, CT 6820
Ph: 203 656 3608
Fax: 203 656 3612
Chamber: New York

AMOR, TONY
PO Box 546
Diablo, CA 94528
Ph: 925 831 0110
Fax: 925 831 9046
diablogent@aol.com
Chamber: San Francisco

ANDELL ELIAS, YLVA
1817 Carmelina Dr.
San Diego, CA 92116
ylva-elias@hotmail.com
Chamber: SD/Tijuana

ANDERSON, ERIC
125 High Street 24th Floor
Boston, MA 02110
Ph: 617 478 6465
Fax: 617 478 6575
eric.anderson@ morganstanley.com
Chamber: New England

ANDERSON, IRENE
1750 SW 24th Terrace
Miami, FL 33145
Ph: 305 446 1105
Fax: 305 442 1463
Chamber: Florida

ANDERSON, MATTHEW
188 East Main St.
Anoka, MN 55303
Ph: 763 488 3797
Fax: 763 421 3618
maanderson@bnmlk.com
Chamber: Minnesota

ANDERSON, ROBERT
18675 Parkland Drive
Shaker Heights, OH 44122
Ph: 216 752 6030
Fax: 216 283 4140
rhacreative@mycidco.com
Chamber: Ohio

ANDERSON, WAYNE
150 N. Michigan Ave. #2110
Chicago, IL 60601
Ph: 312 855 3900
Fax: 312 855 3925
wanderson@sasair.com
Chamber: South Central US

ANDERSSON, ANDERS L.
8916 Lanna Bluff Loop
Austin, TX 78749
Ph: 512 282 3928
Fax: 512 282 5753
aandersson@austin.rr.com
Chamber: Texas

ANDERSSON, BENGT-GÖRAN
7104 Morning Light Trail
Colombia, MD 21044
Ph: 410 516 8378
Fax: 410 516 5494
bg@surfer.pha.jhu.edu
Chamber: Washington DC

ANDERSSON, FREDRIK
9403 Azalea Ridge Way
Gotha, FL 34734
Ph: 407 299 5676
Fax: 407 299 5674
fredrik@anderssonwines.com
Chamber: Florida

ANDERSSON, GUNNAR
100 E. Bellevue Place #3D
Chicago, IL 60611
Ph: 312 440 0872
Fax: 312 942 2101
gunnar_andersson@rush.net
Chamber: Chicago

ANDERSSON, HANS
5901 Still Forest Dr.
Dallas, TX 75252
Ph: 972 248 6868
Fax: 972 248 4349
hansatrade@aol.com
Chamber: Texas

ANDERSSON, HON. WENDELL
730 2nd Ave. South
Minneapolis, MN 55402
Ph: 612 332 6897
Fax: 612 332 6897
wendell_anderson@yahoo.com
Chamber: Minnesota

SACC0133

ANDERSSON, JENNY
One Citizens Plaza #900
Providence, RI 02903
Ph: 401 455 6738
jenny.andersson@ubs.com
Chamber: New England

ANDERSSON, MAGNUS
2229 112th Ave NE Ste. 200
Bellevue, WA 98004
Ph: 425 454 3374
Fax: 425 454 0087
mandersson@ hansonbaker.com
Chamber: Seattle

ANDERSSON, MATS
360 East 65th St #18A
New York, NY 10021
Ph: 212 628 7853
Fax: 212 317 9193
Chamber: New York

ANDERSSON, NILS
399 Seville Avenue
Newport Beach, CA 92661
Ph: 714 755 1600
Fax: 714 662 4426
Chamber: Greater LA

ANDERSSON, PER-MAGNUS
6553 Vanderbilt Ave
Dallas, TX 75214
Ph: 214 754 8438
Fax: 214 754 8404
pandersson@ hudson-advisors.com
Chamber: Texas

ANDRESEN, CHRISTER M.
3025 Chemical Road
Plymouth Meeting, PA 19462
Ph: 610 941 8409
Fax: 610 941 4136
christer.m.andresen@ citizenbank.com
Chamber: Philadelphia

ANDRESEN, HANS-PETTER
1700 Market St. # 2000
Philadelphia, PA 19103
Ph: 215 255 6120
Fax: 215 255 6524
hans.andresen@aig.com
Chamber: Philadelphia

ANDREW, GLORIA
16 Pine St.
Wellesley Hills, MA 02481
glandrewus@yahoo.com
Chamber: New England

ANGER, CARIN
4718 Cole Ave. #1224
Dallas, TX 75205
Ph: 972 582 1530
Fax: 972 582 1505
canger@sbcglobal.net
Chamber: Texas

AREGOOD, MICHAEL C.
165 Ridgeland Plaza
Ridgeland, MS 39157
Ph: 601 856 1947
Fax: 601 856 3843
michael@ aregoodtechnologies.com
Chamber: South Central US

ARFWIDSON, MARTINA
324 Joslen Blvd
Hudson, NY 12534
Ph: 518 828 6600
Fax: 518 828 6633
Chamber: New York

ARMSTRONG, BRITTA
2621 Banbury Ct.
Carlsbad, CA 92008
Ph: 760 720 0828
Fax: 760 720 0889
norrbotten@aol.com
Chamber: SD/Tijuana

ARMSTRONG, VALERIE
9912 Majorca Drive
Austin, TX 78717
Ph: 512 458 1112 x13
armstark@austin.rr.com
Chamber: Texas

ARONSON, GÖRAN
4943 N. Talman Ave. #2
Chicago, IL 60625
Ph: 847 343 4234
Fax: 847 593 6155
goranaronsson@hotmail.com
Chamber: Chicago

ARONSSON, ROBERT
4100 N. Powerlane Rd. #D-3
Pompano Beach, FL 33073
Ph: 954 969 7788
raronsson@electricauto.com
Chamber: Washington DC

ARUMUGASWAMY, VIJAY
21500 Park Row # 2606
Katy, TX 77449
arvijay@gmail.com
Chamber: Texas

ARVIDSSON, PÄR
581 Patrol Rd.
Woodside, CA 94062
Ph: 650 867 5468
Fax: 650 529 1257
par@snowshoecapital.com
Chamber: San Francisco

ASKER, THOMAS
4408 H St
Sacramento, CA 95819
Ph: 916 874 5668
Fax: 916 874 8365
askert@saccounty.net
Chamber: San Francisco

ASTERIUS, GUY
305 Mary Beth Dr.
Greenville, NC 27858
Ph: 252 439 2749
Fax: 252 439 2749
viviguy@netzero.net
Chamber: Carolinas

SACC0134

ÅSTRÖM, CATARINA
10 East 16th St. # 10
New York, NY 10003
Ph: 212 243 5340
917 414 8713
Fax: 212 243 5340
Chamber: New York

AULIN AHLBERG, ÅSA
349 Commonwealth Ave.
Boston, MA 02115
Ph: 617 953 5482
Fax: 617 262 2300
asa@alum.mit.edu
Chamber: New England

AVERSKOG, MARK
3410 Hillview Ave. #201
Palo Alto, CA 94304
Ph: 650 849 4000
Fax: 650 849 4200
mark.averskog@sap.com
Chamber: San Francisco

AXBERG, LINNEA
13603 Marina Pointe Dr.
#A403
Marina Del Rey, CA 90292
popnea@yahoo.se
Chamber: Greater LA

AXELSON, ROY
900 Forest Edge Dr.
Vernon Hills, IL 60061
Ph: 847 634 0900
Fax: 847 634 1351
roy@theseafoodmerchants.com
Chamber: Chicago

BAAGE, JOAKIM
8721 W. Sunset Blvd #P10
West Hollywood, CA 90069
jay@digitalmedlawire.com
Chamber: Greater LA

BACKHAMRE, INGVAR
8451 Egret Lake Lane
W. Palm Beach, FL 33412
Ph: 561 624 9031
backhamre@adelphia.net
Chamber: Florida

BACKLUND, KRISTINA
258 W 17th St #5B
New York, NY 10011
Ph: 212 210 6081
212 255 6392
Fax: 212 210 7388
Chamber: New York

BACKMAN, MIKAEL
1050 Caribean Way
Miami, FL 33132
Ph: 305 539 6525
mbackman@rccl.com
Chamber: Florida

BAKKE, PHYLLIS
2937 40th Ave. S.
Minneapolis, MN 55406
Chamber: Minnesota

BANER, GUNILLA
Floragatan 13
Stockholm 11473
Sweden
Ph: +46 8 5064 5407
info@kreab.com
Chamber: SACC-USA

BARCLAY, PETER
126 Kentucky Ave SE
Washington, DC 20003
Ph: 202 547 1908
barclaypj@gmail.com
Chamber: Washington DC

BARENTHEIN, INGA-MAI
23033 NE 127th Way
Redmond, WA 98053
Ph: 425 868 5272
ingamai_barenthein@yahoo.com
Chamber: Seattle

BARKMAN, JAN
32780 El Diente Ct.
Evergreen, CO 80439
Ph: 303 670 8618
Fax: 303 670 8628
janbarkman@aol.com
Chamber: Colorado

BARNETT, METTE
3811 John St.
San Diego, CA 92106
Ph: 619 261 3313
Fax: 619 225 0929
mette.barnett@cox.net
Chamber: SD/Tijuana

BARROWS, JUDY
101 Capra Way, Apt. 101
San Francisco, CA 94123
Ph: 415 561 0311
Fax: 415 561 0307
judybar@sonic.net
Chamber: San Francisco

BARTOLOTTI, TONY
75 N. Beacon St.
Brighton, MA 02134
Ph: 617 560 1700
Fax: 617 560 1749
AJB3964@aol.com
Chamber: New England

BELL, FRANK
4809 Sleepy Hollow Dr
Raleigh, NC 8
Ph: 919 787 7063
fbell@nc.rr.com
Chamber: Carolinas

BENGTSSON, ULRIKA
501 Lexington Ave.
New York, NY 10017
Ph: 212 755 1400 x312
ubengtsson@rogersmith.com
Chamber: New York

SACC0135

BEN-HORIN, JONATHAN
2832 Angelo Dr.
Los Angeles, CA 90077
jbenhorin@gmail.com
Chamber: Greater LA

BENSON, DAVID
1422 Euclid Ave. #1672
Cleveland, OH 44115
dmbenson25@hotmail.com
Chamber: Ohio

BERG, CURT
10525 Madrone Ct
Cupertino, CA 95014
Ph: 650 996 2722
CurtGBerg@aol.com
Chamber: San Francisco

BERG, DOUGLAS
5775 E Los Angeles Ave. #125
Simi Valley, CA 93063
Ph: 805 527 0645
Fax: 805 527 0961
darb.insurance@sbcglobal.net
Chamber: Greater LA

BERG, ERIC
2957 Deer Pointe Drive
Seabrook Island, SC 29455
Ph: 843 768 6830
eric@smtresource.com
Chamber: Carolinas

BERG, OSCAR
850 N State St. #27F
Chicago, IL 60610
Fax: 847 867 9914
oskar@componenta.com
Chamber: Chicago

BERGMAN, MARIA
Po Box 1024
Evanston, IL 60204
Ph: 708 870 6475
maria.bergman@ey.com
Chamber: Chicago

BERGMAN, ROLF
3236 Berkeley Avenue
Cleveland Heights, OH 44118
rolf.bergman@sbcglobal.net
Chamber: Ohio

BERGSTRAND, TOMAS
86 Fernwood Road
Chestnut Hill, MA 02467
tbergstrand@comcast.net
Chamber: New England

BERGSTROM, MAGNUS
7891 SW 62nd Ave.
Miami, FL 33143
Fax: 305 662 1365
magtrade@bellsouth.net
Chamber: Florida

BERGSTROM-MAJOR, PETRA
5060 George Rd
Lakeport, CA 95453
Ph: 707 263 0805
Fax: 707 263 1826
majorlaw@jps.net
Chamber: San Francisco

BERGSTRÖM, JOHN
380 St. Peter St. #750
Saint Paul, MN 55102
Ph: 651 227 9758
jb@riverpt.com
Chamber: Minnesota

BERNADOTTE, CHRISTIAN
2711 Cranlyn Road #100
Shaker Heights, OH 44122
cbernadotte@yahoo.com
Chamber: Ohio

BERNUTH, GRETA
1754 Preston Dr
Longmont, CO 80501
Ph: 303 772 6700
grlkbarber@aol.com
Chamber: Colorado

BEVELIN, PETER
PO Box 8529
Rancho Santa Fe, CA 92067
Ph: 619 759 9179
Fax: 619 759 9179
bevelin@pacbell.net
Chamber: SD/Tijuana

BIDERMAN, LEIF
501 S. Hancock St.
Philadelphia, PA 19147
Ph: 267 257 8496
Fax: 773 913 0964
leif@biderman.net
Chamber: Philadelphia

BIENECK, BJÖRN
701 Kenmore Ave. #220
Fredericksburg, VA 22401
Ph: 540 372 9800
Fax: 540 372 1414
bbieneck@exhibitpro.com
Chamber: Washington DC

BILLE, HÅKAN
80 Alcatraz Ave.
Belvedere, CA 94920
Ph: 415 435 3059
Fax: 415 435 3741
hakan@billes.net
Chamber: San Francisco

BILLING, ANNIKA
118 Wooster St.
New York, NY 10012
Ph: 212 996 9927
Chamber: New York

BINAZIR, ALI
2647 6th Street #20
Santa Monica, CA 90405
ali@post.harvard.edu
Chamber: Greater LA

SACC0136

BISSET, ALFRED
Five Mile Landing
71 Rowayton Avenue
Rowayton, CT 6853
Ph: 203 866 3540
Fax: 203 866 0439
Chamber: New York

BJELLERSTEDT, GERALDINE
5131 26th Street North
Arlington, VA 22207
bjallerstedt@mail.com
Chamber: Washington DC

BJERDE, SARA
1680 Wisconsin Ave. NW
Washington, DC 20007
Ph: 202 944 8400
Fax: 202 944 8424
sarabjerde@yahoo.com
Chamber: Washington DC

BJORK, CLAES
570 Lexington Ave. 20th Fl.
New York, NY 10022
Ph: 203 869 0201
Fax: 212 937 4604
Chamber: New York

BJÖRKLUND, PAULA
2608 Trickle Ct
Raleigh, NC 27615
Ph: 919 975 5322
paulabjorklund@gmail.com
Chamber: Carolinas

BJÖRKLUND, TOBIAS
2608 Trickle Ct
Raleigh, NC 27615
Ph: 919 975 5322
tobb@novozymes.com
Chamber: Carolinas

BJÖRKMAN, CAMILLA
5760 Birdie Lane
Mentor, OH 44060
millanmagnusson@spray.se
Chamber: Ohio

BJÖRKMAN, MATS
29801 Euclid Av
Wickliffe, OH 44092
Ph: 440 585 8176
mats.bjoerkman@us.abb.com
Chamber: Ohio

BLANCHET, WILLIAM J.
2207 Chestnut Street
Philadelphia, PA 19103
Ph: 215 557 0109
Fax: 215 557 0299
wblanchet@comcast.net
Chamber: Philadelphia

BLEAKLEY, CHARLENE
13700 Marina Pointe Dr
Unit 1126
Marina Del Rey, CA 90292
charlenesmile@gmail.com
Chamber: Greater LA

BLITZ, THOMAS
40492 Hurley Ln.
Paeonian Spring, VA 20129
Ph: 540 882 3938
Fax: 540 882 3861
tblitz@erols.com
Chamber: Washington DC

BOAKES, ALEX
7350 S. Miami Trail #96
Sarasota, FL 34231
aboaksy@hotmail.com
Chamber: Florida

BOAKES, ANITA
423 Saint Armandas Circle
Sarasota, FL 34236
Ph: 800 237 8400 x1003
Fax: 941 388 3231
kab4homes@aol.com
Chamber: Florida

BODORFF, BRITE-MARIE
1516 A Park St.
Houston, TX 77019
Ph: 713 529 0143
britemarie@aol.com
Chamber: Texas

BOGUE, MARIA
1576 Milton Rd.
Napa, CA 94559
Ph: 707 224 1576
Fax: 707 224 6504
mbogue@mindspring.com
Chamber: San Francisco

BOLLING, MARIE
136 N Merrill St
Park Ridge, IL 60068
Ph: 773 528 7929
mbolling11@hotmail.com
Chamber: Chicago

BONDE, PEDER
3201 36th Street, NW
Washington, DC 20016
Ph: 202 363 4422
Fax: 202 362 1475
countpb@aol.com
Chamber: Washington

BONNIER, MATIAS
4119 Sudbrook Square
New Albany, OH 43054
Ph: 614 855 4114
bonnier@spynet.com
Chamber: Ohio

BORIS, ROBERT
1355 Hacienda Dr.
El Cajon, CA 92020
robertpb4@yahoo.com
Chamber: SD/Tijuana

BOSTROM, BO
4801 West Lovers Ln.
Dallas, TX 75240
Ph: 214 762 0997
Fax: 972 392 3389
bbostrom@ablo.com
Chamber: Texas

SACC0137

BOWMAN, GREG W.
151 E. Griffith St.
Jackson, MS 39201
Ph: 601 925 7162
Fax: 601 925 7113
Bowman@mc.edu
Chamber: New England

BRAME, WILLIAM H.
131 Spring Oak Dr.
Madison, MS 39110
Ph: 601 368 2200
bramew@bellsouth.net
Chamber: South Central US

BRANDES, ROLF
rbrandes@alumni.ucsd.edu
Chamber: SD/Tijuana

BRATA, JOE
14 Twelve Oaks
Madison, MS 39110
Ph: 601 991 3098
djbrata@hotmail.com
Chamber: South Central

BROTE, WILHELM
One Lincoln Street
Boston, MA 02111
Ph: 617 664 5392
wbrote@statestreet.com
Chamber: New England

BUFFETT, SARAH
100 North Tryon St. Fl. 47
Charlotte, NC 28202
Ph: 704 331 3565
Fax: 704 339 5865
buffetts@mvalaw.com
Chamber: Carolinas

BURMAN, ANDERS
4340 Woodland Dr.
La Mesa, CA 91941
Ph: 619 463 7077
Fax: 619 463 7077
abviking1@cox.net
Chamber: SD/Tijuana

BURNS, J.C
529 S. Pearl Orchard Rd #A
Ridgeland, MS 39157
Ph: 601 898 8500
Fax: 601 898 8504
jc@burnsdevelopment.com
Chamber: South Central US

BURTON, BRIT
10819 Vicenza way
Los Angeles, CA 90077
Chamber: Greater LA

BUTLER, JIM
1517 Alameda
Austin, TX 78704
jbutlertx@juno.com
Chamber: Texas

BUTLER, MICHAEL
10043 Briar Forest Drive
Houston, TX 77042
Chamber: Texas

BYLIN, ANNA
1670 Kettner Blvd #501
San Diego, CA 92101
Ph: 619 208 3517
ab_internationalmail@yahoo.se
Chamber: SD/Tijuana

BÜNGER, KRISTINA
1743 17th Avenue
San Francisco, CA 94122
Ph: 415 566 8054
kbunger@ scandinavianschool.org
Chamber: San Francisco

BÜNGER, MARK
535 Pacific Avenue, 2nd Fl.
San Francisco, CA 94133
Ph: 888 589 7373
Fax: 877 574 8616
mark.bunger@ luxresearchinc.com
Chamber: San Francisco

BYSTRÖM, LOTTA
138 16th Ave.
San Francisco, CA 94118
Ph: 415 260 4248
Fax: 415 221 3408
lbystrom@mindspring.com
Chamber: San Francisco

CABANILLAS, EDGARD
1085 Tantra Park Circle
Boulder, CO 80305
Ph: 720 308 4570
Fax: 303 247 0909
edgard@mbcommodities.com
Chamber: Colorado

CAMPBELL-WESTLIND, JAN
28 W. Montgomery Ave.
Ardmore, PA 19003
Ph: 610 724 3256
Fax: 610 649 2745
jan@campbell-westlind.com
Chamber: Philadelphia

CARLBERG, RONALD
2121 Eisenhower Ave. #600
Alexandria, VA 22314
Ph: 703 299 6649
Fax: 703 299 9123
carlbergr@gmdsinc.com
Chamber: Washington DC

CARLEGREN, ANDERS
8519 Society Place
Raleigh, NC 27615
Ph: 704 331 3565
Fax: 704 339 5865
carlegren@aol.com
Chamber: Carolinas

CARLSON, DALE
9235 - 41 Ave.N.E.
Seattle, WA 98115
Fax: 206-525-6703
dcarlson@ engr.washington.edu
Chamber: Seattle

SACC0138

CARLSON, DENNIS
PO Box 1917
Decatur, GA 30031
dennis.carlson@emory.edu
Chamber: Atlanta

CARLSON, DONALD
1541 Brickell Ave. # 3704
Miami, FL 33129
Ph: 305 856 1065
Fax: 305 857 0007
edoncar@bellsouth.net
Chamber: Florida

CARLSON, DOUGLAS
4640 Frontier Dr.
Littleton, CO 80213
Ph: 303 795 2004
Fax: 303 795 2000
dhc@carlson2.com
Chamber: Colorado

CARLSON, ERICK
9560 Curberry Dr.
Mentor, OH 44060
Ph: 440 684 0601
ekc@swedes-r-us.com
Chamber: Ohio

CARLSON, JACK
3300 Edinborough Way, #600
Edina, MN 55435
Ph: 952 835 7000
Fax: 952 835 9450
jcarlson@tn-law.com
Chamber: Minnesota

CARLSSON, JESPER
Axvallavägen 51
12151 Johanneshov
Sweden
Chamber: PRESS

CARLSSON, BO
2708 Rochester Rd.
Shaker Heights, OH 44122
Ph: 216 368 4112
bo.carlsson@case.edu
Chamber: Ohio

CARLSSON, ERIK
120 Round Hill Rd.
Tiburon, CA 94920
Ph: 415 435 6419
kirre1@aol.com
Chamber: San Francisco

CARLSSON, PETER
8105 Bainbrook Drive
Chagrin Falls, OH 44023
Ph: 440 543 7600
carlsson@alltel.net
Chamber: Ohio

CENTERWALL, HELENA
8159 Willoughby Ave.
Los Angeles, CA 90046
Ph: 323 654 5673
helcenter@earthlink.net
Chamber: Greater LA

CERVONE, BODIL
4400 NE 17th Ave.
Oakland Park, FL 33334
Ph: 954 478 3251
Fax: 954 370 6878
bcervone@aol.com
Chamber: Florida

CHALUPNIK, KAY
3858 Mersey Way
Eagan, MN 55123
Ph: 651 235 9687
kchalupnik@comcast.net
Chamber: Minnesota

CHRISTENSSON, EDDY
4208 Alden Dr.
Edina, MN 55416
Ph: 952 926 0100
Fax: 952 926 0111
medlink@scc.net
Chamber: Minnesota

COOK, SOPHIE
2417 Park Hill Dr. #C
Fort Worth, TX 76110
Ph: 817 923 7999
Fax: 817 763 8502
sagaintl@ix.netcom.com
Chamber: Texas

COWELL, NELDA
4410 W Las Palmairitas
Glendale, AZ 85302
Ph: 602 978 7114
crowelln@t-bird.edu
Chamber: Arizona

CUBBAGE, AARON
874 Chestnut Trea Dr.
Annapolis, MD 21401
Ph: 410 260 5381
aaron.cubbage@ngc.com
Chamber: Washington DC

DAHLBECK, PETER
201 Calle Pintoresco
San Clemente, CA 92672
Ph: 949 248 3055
Fax: 949 366 9301
pdahlbeck@cox.net
Chamber: Greater LA

DAHLBOM-CLEARY, LOUISE
4-74 48th Ave 336
Long island, NY 11109
Ph: 718 340 2014
Chamber: New York

DAHLEEN, CURT
166 South 1250 East
Fruit Heights, UT 84037
Chamber: Utah

SACC0139

DAHLÉN, OVE
Regementsgatan 20
22142 Malmö
Sweden
Ph: +46 40 126 685
703 749 9299
Fax: +46 40 126 685
703 749 9299
modahl@ix.netcom.com
Chamber: Washington DC

DAHLSTRÖM, ANDERS
590 Laurel St.
Menlo Park, CA 94025
Ph: 408 358 3573
Fax: 408 356 2888
dahlstrom3@comcast.net
Chamber: San Francisco

DALENSTAM, JAN ANDERS
5012 Wateridge Vista Dr.
San Diego, CA 92121
Ph: 858 332 6200
jan-anders.dalenstam@ericsson.com
Chamber: SD/Tijuana

DAMM, BENGT
515 Grand Ave.
Englewood, NJ 07631
Ph: 201 569 0087
Chamber: New York

DAVIDSSON, HANS
202 Pond Bluff Way
Cary, NC 27513
Ph: 919 272 7375
Fax: 919 481 1010
hdavidsson@lighthouseventurepartners.com
Chamber: Carolinas

DAVIS, BIRGITTA
c/o Am-Swedish Hist. Museum
1900 Pattison Avenue
Philadelphia, PA 19145
Ph: 215 389 1776
Fax: 215 389 7701
Chamber: New York

DAVIS, BRIAN
9147 Jasmine Way
Fox River Grove, IL 60021
Ph: 847 516 4405
brian.davis@mgstech.com
Chamber: Chicago

DAVIS, MICHAEL
PO Box 9194
St Paul, MN 55109
Ph: 651 253 3697
tmd@scandiagermania.com
Chamber: Minnesota

DAVY, PAMELA
PO Box 1347
Minot, ND 58702
Ph: 701 852 2368
Fax: 701 838 7873
pamdavy@hostfest.com
Chamber: Minnesota

DE JOUNGE, ANDERS
601 California St. #1150
San Francisco, CA 94108
Ph: 415 274 3213
Fax: 415 274 3238
adejounge@shemano.com
Chamber: San Francisco

DE JOUNGE, JAHN
785 Clydesdale Dr.
Hillsborough, CA 94010
Ph: 650 349 0618
Fax: 650 349 7759
jahn@dejounge.com
Chamber: San Francisco

DE LUCA, GIUSEPPE
2112 Tasker St.
Philadelphia, PA 19145
Chamber: Philadelphia

DEE ANG, VERONICA
1901 JFK Blvd. #2010
Philadelphia, PA 19103
Ph: 215 567 2206
aliasvda@yahoo.com
Chamber: Philadelphia

DEINOFF, PELLE
4355 Westover Place, NW
Washington, DC 20016
Ph: 202 237 1129
Fax: 202 537 0955
deinoff@earthlink.net
Chamber: Washington DC

DIETRICH, WILLIAM
110 Pacific Avenue #354
San Fransisco, CA 94111
Ph: 415 297 2356
Fax: 415 520 9505
dietrichlaw@earthlink.net
Chamber: San Francisco

DOLLINGER, INGA
610 Magnolia Ln.
Chagrin Falls, OH 44023
Ph: 440 708 9890
inga1stmetro@hotmail.com
Chamber: Ohio

DOMACK, NICLAS
530 Wilshire Blvd #280
Santa Monica, CA 90401
Ph: 310 458 4444
niclasd@image.net
Chamber: Greater LA

DONOHUE, ANNA
1876 Chartley Road
Gates Mills, OH 44040
aadono31@aol.com
Chamber: Ohio

DOOLEY, ASA
1028 E Silverwood Dr
Phoenix, AZ 85048
Ph: 480 893 0600
odooley@westua.com
Chamber: Arizona

DORF, SUSANNE
1 Parkland Court
Houston, TX 77055
Chamber: Texas

SACC0140

DUIVENS, PATRIK
5645 N. Lincoln
Chicago, IL 60659
Ph: 773 275 1500 x217
Chamber: Chicago

DUNAWAY, JR., CARLYLE
326 Mill Hill Road
Millneck, NY 11765
Ph: 212 687 3285
Fax: 212 687 3285
Chamber: New York

DUNBERGER, ULF
PO Box 454
Portsmouth, NH 03802
Ph: 603 427 6900
Fax: 603 427 1414
dunberger@comcast.net
Chamber: New England

DUNCAN, JULIA
3839 Mt. Everest Blvd
San Diego, CA 92111
julia.a.duncan@ smithbarney.com
Chamber: SD/Tijuana

DUPONT, LARS
225 Twr. Drive
Middletown, NY 10941
Ph: 845 692 1100
Fax: 845 692 1101
Chamber: New York

DYER, ROBERT
710 21st St. #301
Washington, DC 20052
Ph: 202 994 4856
Fax: 703 726 8292
bdyer@gwu.edu
Chamber: Washington DC

EATON, MICHELE
1200 N. Telegraph Dept. 412
Pontiac, MI 48341
Fax: 248 858 0978
eatonm@co.oakland.mi.us
Chamber: Detroit/Michigan

ECKERBERG, LENNART
4101 Cathedral Ave NW
#1005
Washington, DC 20016
Ph: 202 966 0594
Fax: 202 362 7569
cleckerberg@aol.com
Chamber: Washington DC

EDSTRÖM, RIKARD
1631 South Street
Philadelphia, PA 19146
redstrom@usa.net
Chamber: Philadelphia

EDVARDSSON LAM, ULLABRITT
10 Ledge Rd.
Gloucester, MA 01930
Ph: 978 283 5161
ulla@theredapple.com
Chamber: New England

EHIMEN, SAMUEL
1473 Albemarle St.
Saint Paul, MN 55117
Ph: 651 488 6981
blessedservices@yahoo.com
Chamber: Minnesota

EHNBOM, BARBRO
220 East 72nd St., PH C
New York, NY 10021
Ph: 212 288 3210
Fax: 212 439 0127
Chamber: New York

EINSTEIN, CHRISTINA
3401 Chris Ln.
San Mateo, CA 94403
Ph: 650 723 3082
Fax: 650 725 7692
einstein_christina@ gsb.stanford.edu
Chamber: San Francisco

EKBERG, BORJE
PO Box 967
Cardiff, CA 92007
Ph: 760 942 0083
ekberg@tns.net
Chamber: SD/Tijuana

EKBERG, DAVID
PO Box 44, 5 High St.
Southborough, MA 01772
Ph: 508 485 1842
Fax: 617 556 9112
david_c_ekberg@ yahoo.com
Chamber: New England

EKDAHL, LARS
1 Fisher Island Dr.
Miami, FL 33109
Ph: 305 535 6071
Fax: 305 535 6008
lekdahl@fisherisland.com
Chamber: Florida

ELDH, PER
15 Lincoln Rd.
Wellesley, MA 02481
Ph: 617 320 3534
Fax: 781 235 5006
eldh@attbi.com
Chamber: New England

ELFSTRÖM, TONY
One Precision Plaza
Chrystal Lake, IL 60014
Ph: 815 479 7114
Fax: 815 459 3995
elfstromfam@sbcglobal.com
Chamber: Chicago

ELFVIN, BRUCE
2924 E Overlook Rd
Cleveland, OH 44118
Ph: 216 798 3806
Fax: 216 381 0250
elf4law@aol.com
Chamber: Ohio

SACC0141

ELIASON, MARCUS
24 Aurora Dr.
Rolling Hills Est., CA 90274
Ph: 310715 2696
Fax: 310 715 2698
marcus@ivanventures.com
Chamber: Greater LA

ELIASSON, MIKAEL
15 Hearthstone Rd.
Hopkinton, MA 01748
Chamber: New England

ELMENGARD, LARS
PO Box 301
Los Altos, CA 94023
Ph: 650 948 3613
Fax: 650 948 0605
lars@elmengard.com
Chamber: San Francisco

ELTERMAN, WARREN
80 Cutter Mill Rd., Ste. 404
Great Neck, NY 11021
Ph: 516 498 1700
Fax: 516 829 8801
Chamber: New York

EMILSSON, SVEN
517 Commonwealth Ave.
Newton, MA 02459
Ph: 888 245 1367
Fax: 617 964 3221
scandex@comcast.com
Chamber: New England

EMSFORS, JENNIFER
2775 Mesa Verde Drive
East #J 215
Costa Mesa, CA 92626
j_emsfors@hotmail.com
Chamber: Greater LA

ENBORG, KENNETH
300 Renaissance Ctr.
MC: 482-C23-B21
Detroit, MI 48265
Ph: 313 665 4703
Fax: 313 665 4992
kenneth.d.enborg@gm.com
Chamber: Detroit/Michigan

ENGWALL, CRAIG LAGER
500 Lafayette Rd.
St Paul, MN 55155
Ph: 651 297 2587
Fax: 651 296 4799
engwall@spacestar.net
Chamber: Minnesota

ENSTRÖM, TED
700 Adcock Dr.
Ridgeland, MS 39157
Ph: 601 856 8121
Fax: 601 360 1968
ted@clementscadillac.com
Chamber: South Central US

ENVALL, JOHAN
228 Siena Drive
Long Beach, CA 90803
Ph: 562 433 5434
Fax: 562 305 6435
jel@ubq.se
Chamber: Greater LA

ERICKSON, PHILLIP A.
11725 27th Ave. North
Plymouth, MN 55441
Ph: 612 817 8187
Fax: 763 551 0748
philliplawoffice@msn.com
Chamber: Minnesota

ERICKSON, RICHARD
23863 Wimbledon Road
Shaker Heights, OH 44122
Ph: 216 357 2003
rlerickson@stratos.com
Chamber: Ohio

ERICKSON, ROBERT
2248 W. Hidden
Treasure Way
Anthem, AZ 85086
Ph: 623 551 0425
zoer@cox.net
Chamber: Arizona

ERICSON, SUNE
W333 S271 Glen Oaks Dr.
Delafield, WI 53018
Ph: 262 785 3224
Fax: 262 646 4228
sericson@wi.rr.com
Chamber: Chicago

ERICSSON, BARABARA & MARTIN
3420 Dawson Rd
Sedalia, CO 80135
Chamber: Colorado

ERICSSON, DEAN
4582 S Ulster St. #1450
Denver, CO 80237
Ph: 303 893 9902
Fax: 303 893 9913
ericson@bortz.com
Chamber: Colorado

ERICSSON, STAFFAN
1700 West Park Dr. 2nd Fl
Westboro, MA 01581
Ph: 617 306 7204
Fax: 617 731 4301
staffan@spvc.com
Chamber: New England

ERICSSON, SVEN GORAN
6310 Tremont Rd.
Willowbrook, IL 60527
Ph: 630 887 9733
Fax: 630 887 9776
sericsson@usa.com
Chamber: Chicago

SACC0142

ERIKSSON, BO
504 Cricketfield Lane
Cary, NC 27511
Ph: 919 859 6029
Bo.eriksson@bigfoot.com
Chamber: Carolinas

ERIKSSON, FREDRIK
2 Washington Square
Village #160
New York, NY 10012
Ph: 917 520 2111
Fax: 212 253 7850
Chamber: New York

ERIKSSON, LARS
19975 Emerald Vw
Cleveland, OH 44126
Ph: 440 356 0688
leriksson.swede@gmail.com
Chamber: Ohio

ERIKSSON, LEIF
9213 Frenchmans Way
Dallas, TX 75220
Ph: 972 450 4269
leriksson@valhi.net
Chamber: Texas

ERLINGSSON, ULF
601 Plover Ave.
Miami Springs, FL 33166
Ph: 305 884 1890
Fax: 305 884 2262
ulf@erlingsson.com
Chamber: Florida

ERVELL, FREDRIK
1700 Montgomery St. #420
San Francisco, CA 94111
Ph: 415 434 7200
Fax: 415 434 7204
fredrik.ervell@seateq.com
Chamber: San Francisco

ESBORN, JOHN
218 Buena Vista Drive
Wickliffe, OH 44091
k8ock@msn.com
Chamber: Ohio

ESSUNGER, JAN
435 N. Ithan Dr
Rosemont, PA 19010
Ph: 610 525 3644
Fax: 610 525 0806
Chamber: New York

ESTES, BRYAN W.
PO Box 70
Flora, MS 39071
Ph: 601 879 3714
Fax: 601 879 3923
chip.estes@calpine.com
Chamber: South Central US

EVANS, VAN A.
2300 McFarland Rd.
Raymond, MS 39154
Ph: 601 372 2037
v_evans@bellsouth.net
Chamber: South Central US

EVERSON, DAVID
7359 Baldwin Ave.
Inver Grove Heights,
MN 55077
Ph: 651-457-3629
tsevrsn@aol.com
Chamber: Minnesota

EVERSON, RONALD
80 South 8th St. Suite 3400
Minneapolis, MN 55402
Ph: 612-342-0585
Fax: 612-332-4071
reverso@wachoviasec.com
Chamber: Minnesota

FAGERSTEN, MARCUS
One California St., 20th Fl.
San Francisco, CA 94111
Ph: 415 954 5985
Fax: 415 954 5910
marcusfagersten@
comcast.net
Chamber: San Francisco

FAGERSTRÖM, ANDERS
2900 K St., NW #900
Washington, DC 20007
Ph: 202 467 2688
Fax: 202 467 2680
anders.fagerstroem@
swedishtrade.se
Chamber: Washington DC

FAIR, FRANK
104 Coachmans Pl.
Madison, MS 39110
Ph: 601 212 7414
Fax: 601 898 1029
frankfair@oneship.com
Chamber: South Central US

FARQUHARSON, INGRID
31500 W 13 Mile #114
Farmington Hills, MI 48334
Ph: 248 539 9999
imfarquharson@yahoo.com
Chamber: Detroit/Michigan

FASTH, BENGT
311 East 72nd St
New York, NY 10021
Ph: 212 288 6904
Fax: 212 288 6904
Chamber: New York

FEDER, HELENE T.
10490 Wilshire Blvd. #505
Los Angeles, CA 90024
htfeder@aol.com
Chamber: Greater LA

SACC0143

FERM, JESSIKA
13 W. Third Avenue
Columbus, OH 43201
Ph: 614 441 8972
Fax: 614 441 8977
jessika@coeur-coaching.com
Chamber: Ohio

FERREY, GILBERT
1082 Grizzly Peak Blvd.
Berkeley, CA 94708
Ph: 510 734 2431
Fax: 510 525 7463
gibbyfer@aol.com
Chamber: San Francisco

FERRIN, MARSHALL
4031 University Dr. #200
Fairfax, VA 22030
Ph: 703 351 5006
703 227 7700
Fax: 703 351 9292
703 277 7722
mferrin@gmu.edu
Chamber: Washington DC

FETZER, ULLA
1152 Stonewood Court
San Pedro, CA 90732
ullaf@prodigy.net
Chamber: Greater LA

FIELDING, SVANTE
741 Mockingbird Lane
Plantation, FL 33324
svante.fielding@rolls-royce.com
Chamber: Florida

FILIP, KEITH
1820 Edgewater Drive #112
Lakewood, OH 44107
Chamber: Ohio

FITZGERALD, ED
The Navy Yard
5101 S. Broad Street
Philadelphia, PA 19112
Fax: 610 461 3300
e.fitzgerald@barthco.com
Chamber: Philadelphia

FLOOD, JORGEN
19 Anthony Ln.
Malvern, PA 19355
Fax: 610 640 1811
jorgen00@aol.com
Chamber: Philadelphia

FLORIAN, KERSTIN
15375 Barranca Parkway
#A-104
Irvine, CA 92618
Ph: 949 753 0225
Fax: 949 753 9318
kerstin@kerstinflorianinc.com
Chamber: Greater LA

FLYNN, EUGENE
1511 Villars St.
Dallas, TX 75204
Fax: 214 821 1668
ejflynn@earthlink.net
Chamber: Texas

FORMSGARD, SIRI
5998 Alcala Park #4060
San Diego, CA 92110
Ph: 619 260 2909
siriformsgaard@hotmail.com
Chamber: SD/Tijuana

FORSBOM-SPRECKELSEN, HELENE
6313 Oakmont Dr.
McKinney, TX 75070
Ph: 214 504 9891
helenefs@sbcglobal.net
Chamber: Texas

FORSMAN, KARL
6 Lea Place
Rye, NY 10580
Ph: 203 221 5214
Fax: 203 221 5203
Chamber: New York

SACC0144

FORSSBLAD, MARIANNE
3014 NW 67th St
Seattle, WA 98117
Ph: 206 789 5707
Fax: 206 789 3271
mariannef@nordicmuseum.com
Chamber: Seattle

FORSSTRÖM, JAN
1008 Cherbury Ln.
Alpharetta, GA 30202
Ph: 770 772 6690
Fax: 770 772 6455
Chamber: Atlanta

FORTE, EARL
1 Logan Sq.
18th & Cherry St.
Philadelphia, PA 19103
forte@blankrome.com
Chamber: Philadelphia

FOWLER, ROBERT
2 Azalea Ct
Princeton, NJ 8540
Ph: 713 651 1617
Fax: 713 651 9231
Chamber: Texas

FOX, DETLEF
250 West 34th St. #3600
New York, NY 10119
Ph: 212 896 3881
Fax: 212 629 3988
Chamber: New York

FOX, HELENA
12 Queen Street
Charlestown, SC 29401
Ph: 843 723 0073
fraserfoxfineart@bellsouth.net
Chamber: Carolinas

FRANDELL, CECILIA
5704 304 Camino Del Cielo
Bonsall, CA 92003
Ph: 760 945 9018
Fax: 760 723 5927
ceciliafrandell@hotmail.com
Chamber: SD/Tijuana

FRANKL, PETER
10323 Dunkirk Ave
Los Angeles, CA 90025
Ph: 310 277 0604
peter@jpfab.net
Chamber: Greater LA

FRANSSON, ANNELI
annelifransson@ hotmail.com
Chamber: SD/Tijuana

FRANSSON, SANDRA
3050 Rue D'Orleans #313
San Diego, CA 92110
Ph: 619 301 8406
sandrafransson@hotmail.com
Chamber: SD/Tijuana

FRANZEN, ANDERS
430 Davis Drive # 300
Durham, NC 27709
Ph: 919 237 4001
Anders.Franzen@ wavecom.com
Chamber: Carolinas

FRASER, ROBERT
21A High St.
Milton, MA 02186
Ph: 617 968 5800
Fax: 617 698 0699
scanhouse@verizon.net
Chamber: New England

FREDERICK, SUZANNE
22 Valley Rd.
Wellesley Hills, MA 02481
arfsmf@comcast.net
Chamber: New England

FREDRIKSSON, NILS
59 Ogden St #10
Littleton, CO 80120
Ph: 720 338 2381
Fax: 720 889 2606
SACCCO@msn.com, nils@extremeusa.com
Chamber: Colorado

FREDRIKSSON, ÅKE
Norra Strandvägen 36
Mölle 26042
Sweden
Ph: +46 70 575 8115
Fax: +46 42 347 021
ake.fredrik@telia.com
Chamber: SACC-USA

FREDSTRÖM, BERTIL
12316 Indian Mound Dr.
Austin, TX 78758
Ph: 512 423 9810
bertilfredstrom@hotmail.com
Chamber: Texas

FRIBERG, MAGNUS
10017 Scenic View Terrace
Vienna, VA 22182
Ph: 703 584 3327
Fax: 703 848 0280
fribergfamily@cox.net
Chamber: Washington DC

FRICK, ANDERS
168 Brentwood Rd.
North Toronto, ONTARIO
Ph: 416 252 9378
Chamber: New York

FRIEDLUND, PHILIP
118 Virginia St.
St Paul, MN 55102
Ph: 651 227 2514
isenb006@tc.umn.edu
Chamber: Minnesota

FRIIS, JACOB
60 State Street #1100
Boston, MA 02109
Ph: 617 542 1415
Fax: 617 482 6201
jacob.friis@alum.mit.edu
Chamber: New England

FUTRELL, ELAINE
3788 Manchester Road
Akron, OH 44319
Ph: 330 882 7700
elaine@gauntlettech.coom
Chamber: Ohio

GAINES, TRACY
2 Quincy Park
Beverly, MA 01915
tracy.gaines@fmr.com
Chamber: New England

GAYLORD, THOMAS A.
PO Box 190
21 W Hwy 61
Grand Marais, MN 55604
Ph: 218 317 1133
Fax: 218 387 1846
gaylord@boreal.org
Chamber: Minnesota

GAYMOND, NIGEL
40 Nahanton Avenue
Milton, MA 02186
Ph: 617 696 3077
nigel.gaymond@usa.isa.se
Chamber: New England

GERBORG, BENGT
33533 Reserve Way @
St. Andrews
Avon, OH 44011
Ph: 440 937 1027
furb1071@msn.com
Chamber: Ohio

GLEYSTEEN, NICHOLAS
75 State St.
Boston, MA 02109
Ph: 617 261 9800
Fax: 617 261 9801
gleyst@hellmanjordan.com
Chamber: New England

SACC0145

GLOCK, HOWARD
4012 North Garland St.
Alexandria, VA 22304
Ph: 703 751 1725
Fax: 703 751 4690
hg2con@aol.com
Chamber: Washington DC

GOEL, SANJAY
412 Library Dr. 110 School of Business & Economics
Duluth, MN 55812
Ph: 218 726 6574
Fax: 218 726 7578
sgoel@d.umn.edu
Chamber: Minnesota

GOLDE, CHRISTINA
548 17th Ave
San Francisco, CA 94121
Ph: 415 831 4443
togolde@pacbell.net
Chamber: San Francisco

GOLDMAN, ERIC WARREN
787 Seventh Ave. 9th Fl.
New York, NY 10019
Ph: 212 786 6076
Fax: 212 786 6104
Chamber: New York

GRABEN, PHIL
5 Olympic Way
Madison, MS 39110
Ph: 601 898 8700
Fax: 601 898 8724
pgraben@sourcelink.com
Chamber: South Central US

GRANBERG, KURT
300 State House
Springfield, IL 62706
Ph: 217 782 0066
Fax: 217 557 7598
618 533 2153
sstaley@hds.ilga.gov
Chamber: Chicago

GRANBERG, LENA
44-46 Temple Pl. 5th Fl.
Boston, MA 02111
Ph: 617 482 4587
Fax: 617 482 0937
info@unagb.org
Chamber: New England

GRAVANIS, LENA
1002 Oxford Rd. NE
Atlanta, GA 30306
Ph: 404 378 2617
Chamber: Atlanta

GREEN, THOMAS
1694 32nd Street NW
Washington, DC 0
thomas.green@skanska.se
Chamber: Washington DC

GREENLEE, VICKI
4800 I-55 North, #100
Jackson, MS 39211
Ph: 601 981 4111
Fax: 601 981 4114
vickie@ftotravel.com
Chamber: South Central US

GREGERMAN, ALAN S.
1210 Woodside Pkwy
Silver Springs, MD 20910
Ph: 301 585 1600
Fax: 301 585 2072
innovate@venture-works.com
Chamber: Washington DC

GREW, FRANK
700 E Ocean Blvd. #1601
Long Beach, CA 90807
Ph: 562 432 8421
Fax: 562 432 3822
Chamber: Greater LA

GRONLUND, HEIKKI
1257 Bangor St.
San Diego, CA 92106
Ph: 619 922 2005
hgronlund@cox.net
Chamber: SD/Tijuana

GRZESIAK, THAD
PO Box 27540
Golden Valley, MN 55427
Ph: 763 546 3121
Fax: 612 546 3141
tgrzesiak@sasair.com
Chamber: Minnesota

GRÖNVALL, JESPER
1250 Riverside Ave.
Baltimore, MD 21230
Ph: 410 358 7291
jgronvall@gmail.com
Chamber: Washington DC

GULICK, RAE
11008 Mason Ridge Dr.
Raleigh, NC 27614
Ph: 919 676 8607
rgulick@nc.rr.com
Chamber: Carolinas

GULLBRANDSSON, MATS
Park Avenue Plaza
55 E. 52nd St.
New York, NY 10055
Ph: 212 409 1741
Fax: 212 409 7331
mats.gullbrandsson@abnamro.com
Chamber: New York

GUNDERSON, LEAH
1005 Kankakee
Lowell, IN 46356
Ph: 219 696 0157
Fax: 219 696 0157
leahgunderson@hotmail.com
Chamber: Chicago

GUNNARSSON, MATTIAS
350 S. Grand Ave. #4800
Los Angeles, CA 90071
Ph: 213 356 6978
Fax: 813 639 3717
mattias.x.gunnarsson@us.pwc.com
Chamber: Greater LA

SACC0146

GURE, ROBERT
robert@thomasusa.com
Chamber: Florida

GUSTAFSON, ARNE
50 Broadway
New York, NY 10004
Ph: 781 237 6903
Fax: 781 237 9705
arne@filochemical.com
Chamber: New England

GUSTAFSON, KAREN
1240 Huron Road
Cleveland, OH 44115
Ph: 216 357 2003
Fax: 216 621 4674
kgustafson@apgof.com
Chamber: Ohio

GUSTAFSON, STEVEN
940 East 11 Mile Rd.
Royal Oak, MI 48067
Ph: 248 541 8770
Fax: 248 546 7794
smilesonline@urbanideas.com
Chamber: Detroit/Michigan

GUSTAFSON HOFFMANN, KRISTINA
826 Woodlane Rd.
Mount Holly, NJ 8060
Ph: 609 267 3127
Fax: 609 702 1479
kristina.hofmann@dot.state.nj.us
Chamber: Philadelphia

GUSTAFSSON, BO
2920 Wintergreen Dr.
Carlsbad, CA 92008
ranchbo@aol.com
Chamber: Greater LA

GUSTAFSSON, MARIA
Sveavägen 72
Djursholm 18262
Sweden
Ph: +46 8 696 4618
Fax: +46 8 696 3974
maria.gustafsson@mbox307.swipnet.se
Chamber: Greater LA

GUSTAFSSON, PER-OLOF
9595 E Thunderbird Rd. #1134
Scottsdale, AZ 85260
Ph: 480 650 2865
tgvetts@netscape.net
Chamber: Arizona

GUSTAFSSON, MATS
4345 San Carlos Dr.
Dallas, TX 75205
Ph: 214 244 2681
Fax: 214 559 3126
matsogustafsson@aol.com
Chamber: Texas

GUSTAVSSON, ERIK
445 Enterprise Ct
Bloomfield Hills, MI 48302
Ph: 248 631 0114
Fax: 248 631 0198
erik.gustavsson@trelleborg.com
Chamber: Detroit/Michigan

GÖRANSSON, JAN
603 E. Mountcastle Dr #13
Johnson city, TN 37601
Fax: 404 377 3876
jgoransson@aol.com
Chamber: Atlanta

HAEGER, LITA
260 Crandon Blvd #32
PMB 136
Key Biscayne, FL 33149
Ph: 305 365 7247
lita@abicc.org
Chamber: Florida

HAGANS, WILLOW
1300 Lafayette East #1002
Detroit, MI 48207
Ph: 313 567 1756
billows1@aol.com
Chamber: Detroit/Michigan

HAGEGÅRD, LENNART
102 Burnside Road
Villanova, PA 19085
Ph: 610 296 8846
Fax: 610 296 8876
lhagegard@comcast.net
Chamber: Philadelphia

HAHR, SVEN
3810 Windemere Dr.
Ann Arbor, MI 48105
Ph: 734 623 1281
svenhahr@aol.com
Chamber: Detroit/Michigan

HALEY, VANJA
4709 Hampden Road
Corona Del Mar, CA 92625
Ph: 949 739 9196
msschard@adelphia.net
Chamber: Greater LA

HALL, KRISTINA
542 Meadow Rd.
Winnetka, IL 60093
Ph: 847 784 9668
Fax: 847 251 9656
tinahall@msn.com
Chamber: Chicago

HALL, MARTIN
PO Box 660
Madison, MS 39130
Ph: 601 856 1889
Fax: 601 856 9535
info@logosolusa.com
Chamber: South Central US

SACC0147

HALLADAY, RICHARD
360 Franklin Lake Circle
Oxford, MI 48371
Ph: 248 770 6023
Fax: 248 646 1981
richhalladay@yahoo.com
Chamber: Detroit/Michigan

HALLAS, BO
39340 Drake Way
Freemont, CA 94538
Ph: 415 353 5532
Fax: 415 353 5555
bo.hallas@jlahome.com
Chamber: San Francisco

HALLENBORG, ROBERT
11733 SW 107th Terrace
Miami, FL 33186
Ph: 305 271 9137
roberthallenborg@hotmail.com
Chamber: Florida

HALLIN, MICHAEL
9245 Wilshire Blvd 2nd Fl.
Beverly Hills, CA 90210
Ph: 323 397 2374
mhallin_ws@hotmail.com
Chamber: Greater LA

HALLQVIST, PER-ANDERS
10326 Eclipse Lane
Great Falls, VA 22066
Ph: 410 628 3637
procel@msn.com
Chamber: Washington DC

HAMBLEY, SOFIE
1329 Elm Avenue
Glendale, CA 91201
Ph: 818 209 4912
hejsofie@aol.com
Chamber: Greater LA

HAMMAR, CLAES
2900 K St., NW Suite 900
Washington, D.C. 20007
Ph: 202 467 2620
Fax: 202 467 2699
claes.hammar@foreign.ministry.se
Chamber: Washington DC

HAMMAR, KARIN
2224 49 St. NW
Washington, DC 20007
Ph: 202 338 0345
Chamber: New York

HAMMARSKJOLD, ULF
850 West Copeland
Marco Island, FL 34145
ulf@usscseating.com
Chamber: Florida

HAMMARSTRÖM, TOMAS
Two N. Central Ave. #2300
Phoenix, AZ 85004
Ph: 602 322 3907
tomas.hammarstrom@ey.com
Chamber: Arizona

HANNIGAN, KEVIN
18920 27th Ave North
Plymouth, MN 55447
Ph: 763 258 1360
Chamber: Minnesota

HANSFORD, JENNIFER
PO Box 1873
Madison, MS 39130
Ph: 601 856 1564
Fax: 601 856 4533
jenniferhansford@jam.rr.com
Chamber: South Central US

HANSSON, BERNDT
2031 Shoreline Dr., #304
Alameda, CA 94501
Ph: 510 865 9171
Fax: 510 865 9171
hb22@pacbell.net
Chamber: San Francisco

HANSSON, BIRGITTA
1910 Washington St
Hollywood, FL 33020
Ph: 305 443 3399
Fax: 305 569 0911
miloudoj@yahoo.com
Chamber: Florida

HANSSON, DAN
3163 Sun Ridge CT
La Fayette, CA 94549
Ph: 510 813 9558
Fax: 925 225 0603
dan.hansson@siemens.com
Chamber: San Francisco

HARALDSSON, JAN & COLLEEN
131 Morelia Court
Solana Beach, CA 92075
Ph: 858 794 0503
teamfreedom@sbcglobal.net
Chamber: SD/Tijuana

HARMENING, JOSHUA
5305 Pepper Brush Cove
Apopka, FL 32703
josh@harmeningcpa.com
Chamber: Florida

HARRIS, STEPHEN
1 Logan Sq.
18th & Cherry St.
Philadelphia, PA 19103
Fax: 215 988 2757
stephen.harris@dbr.com
Chamber: Philadelphia

HARTMAN, PETER
26 San Roque Rd
Santa Barbara, CA 93105
Ph: 805 275 4026
Fax: 805 275 4181
hartman@frontiercg.com
Chamber: Greater LA

SACC0148

HARTMANN, E JAN
4951 Gulf Shore Blvd North
LeParc Apt PH402
Naples, FL 34103
Ph: 239 434 9245
ejh29@earthlink.net
Chamber: Detroit/Michigan

HARTMANN, PAT
4951 Gulf Shore Blvd North
LeParc Apt PH402
Naples, FL 34103
Ph: 239 434 0878
patvikingtwo@aol.com
Chamber: Detroit/Michigan

HARTZELL, BJÖRN
6427 S. Hill St
Littleton, CO 80120
Ph: 303 902 8308
Fax: 303 798 4852
bjornhartzell@hotmail.com
Chamber: Colorado

HASSELBERG, JOHN
1309 West 24th St
Minneapolis, MN 55405
Ph: 612 377 2937
Fax: 320 363 3298
jhasselberg@csbsju.edu
Chamber: Minnesota

HAVDEN, SUZANNA
680 8th St. #151
San Francisco, CA 94103
Ph: 415 255 0154
Fax: 415 255 0158
design@swedishroom.com
Chamber: San Francisco

HAWKINS, LEE
PO Box 58
Madison, MS 39130
Ph: 601 856 3898
Fax: 601 856 3948
leehawk3@aol.com
Chamber: South Central US

HAWKINSON, PAUL
31110 North Reigate Lane
Green Oaks, IL 60048
Ph: 847 816 3731
paul.a.hawkinson@bofasecurities.com
Chamber: Chicago

HEADBLOOM JR., GUST
1470 N. Livernois
Rochester Hills, MI 48306
Ph: 248 651 5663
Chamber: Detroit/Michigan

HEBELER, MARCUS
30 Woodlawn Dr.
Trumbull, CT 6611
Ph: 203 326 7117
Fax: 203 324 7091
Chamber: New York

HECHT-CRONSTEDT, LISA
80 SW 8th St. #2700
Miami, FL 33130
Ph: 305 377 3770
Fax: 305 377 0080
lhecht@mgtrial.net
Chamber: Florida

HEDBERG, MARIA L.
530 Riverside Dr #6B
New York, NY 10027
Ph: 212 665 2656
Chamber: New York

HEDEEN, NILS
2741 N. Campbell Ave.
Chicago, IL 60647
Ph: 773 278 0932
Fax: 773 278 0932
Chamber: Chicago

HEDLUND, ANITA
11304 Summertime Lane
Culver City, CA 90230
Chamber: Greater LA

HEDLY, PER
2133 S. Bellaire St. #7
Denver, CO 80222
Ph: 303 756 9693
Fax: 303 756 9698
perhe@aol.com
Chamber: Colorado

HEILMAN, EVA
501 Butler Dr.
Lake Forest, IL 60045
Ph: 847 234 3489
Fax: 847 816 5919
sheilman@sierracorp.com
Chamber: Chicago

HEISKANEN, SARI
233 Church St NE
Vienna, VA 22180
Ph: 703 356 7703
Fax: 703 356 7735
info@scandiatravel.com
Chamber: Washington DC

HELGERSON, AJ
225 South 6th St. #4400
Minneapolis, MN 55405
Ph: 612 349 7870
Fax: 612 349 7905
aj_helgerson@ml.com
Chamber: Minnesota

HELLBERG, HUGO
930 Thomas Ave # 33
San Diego, CA 92109
Ph: 805 915 9983
hugo_hellberg@yahoo.com
Chamber: SD/Tijuana

HELLMAN, PETER
3045 S. Parker Rd #201
Aurora, CO 80014
Ph: 303 751 7200
Fax: 303 751 7526
hellman@spiritoftravel.com
Chamber: Colorado

SACC0149

HELLSTRÖM, MIKAEL
1328 Hampshire Place Dr.
Altamontesprings, FL 32714
Ph: 407 740 8058
mikaelhellstrom@hotmail.com
Chamber: Florida

HEMBERG, OSCAR
6512 La Jolla Blvd #1023
La Jolla, CA 92037
Ph: 858 675 0478
oscar@hemberg.org
Chamber: SD/Tijuana

HENRIKSSON, LENNART
45 Beech Rd.
New Canaan, CT 6840
Ph: 203 972 1297
Fax: 203 972 7323
Chamber: New York

HERMANSSON, PETER
8115 Long Nook Ln
Charlotte, NC 28277
Ph: 704 847 2897
hermansontp@earthlink.net
Chamber: Carolinas

HERRSTRÖMMER, MATS
8012 Tower Point Dr.
Charlotte, NC 28277
Ph: 704 845 1110
Fax: 704 845 1111
mats@agvp.com
Chamber: Carolinas

HERZFELD, GEORGE
11108 Ophir Dr.
Los Angeles, CA 90024
Ph: 310 476 0167
Fax: 310 476 0267
georgeherzfeld@adelphia.net
Chamber: Greater LA

HETZLER, BENJAMIN C.
1910 Fulton Street Apt 8
San Francisco, CA 94117
Ph: 415 412 1562
b.hetzler@si.com
Chamber: San Francisco

HILDINGSSON, ULRICA
35 Winterberry Way
Bedford, MA 01734
ulrika.hildingsson@comcast.net
Chamber: New England

HILL, IAN
6228 Savannah Breeze Court #306
Tampa, FL 33625
ian@ianjhill.com
Chamber: Florida

HILL, LARS
1216 1st Ave W. #104
Seattle, WA 98119
Ph: 206 283 2074
lars_hill@yahoo.com
Chamber: Seattle

HJERPPE, PER
120 Foster St.
Littleton, MA 01460
Chamber: New England

HOCKUM, PIA
10940 Wilshire Blvd, #700
Los Angeles, CA 90024
pia.hockum@foreign.ministry.se
Chamber: Greater LA

HODGE, HI-JIN
228 Kelley Av.
Half Moon Bay, CA 94019
Ph: 650 726 4200
Fax: 650 726 4229
hijin@hodgepictures.com
Chamber: San Francisco

HOFFMAN, BENJAMIN
46029 Five Mile #A
Plymouth, MI 48170
Ph: 734 272 4590
benjamin.hoffman@movimento-inc.com
Chamber: Detroit/Michigan

SACC0150

HOGANSON, DON
905 Lexington St.
Wheaton, IL 60187
Ph: 630 665 0755
Chamber: Chicago

HOGE, PAUL
One Towne Square #1200
Southfield, MI 48076
Ph: 248 948 9000
paulhoge@signatureassociates.com
Chamber: Detroit/Michigan

HOLMANDER, DANIEL
101 Dyer Street 5th Floor
Providence, RI 02903
Ph: 401 273 4446
Fax: 401 273 4447
djh@barjos.com
Chamber: New York

HOLMBERG, JIM
1820 Ardmore Ave #10
Hermosa Beach, CA 90254
jim.holmberg@accenture.com
Chamber: Greater LA

HOLMBERG, STEVAN
6 Colebrook Court
Potomac, MD 20854
Ph: 202 885 1921
sholmbe@american.edu
Chamber: Washington DC

HOLMBERG, ULF
PO Box 1758
Bodega Bay, CA 94923
Ph: 707 875 2234
Fax: 707 875 2243
ulfalex@ap.net
Chamber: San Francisco

HOLMQUIST, C. JOHN
200 Talon Centre Dr. #200
Detroit, MI 48207
Ph: 313 567 5921
Fax: 313 567 5928
Chamber: Detroit/Michigan

HOLTON, WAYNE
1170 Donamy Glen
Scotch Plains, NJ 7076
Ph: 212 697 1000
Fax: 212 697 1870
Chamber: New York

HONEYBONE, HELENE
5315 McCommas Blvd.
Dallas, TX 75206
Ph: 214 293 8370
Fax: 214 370 5790
hembone5790@sbcglobal.net
Chamber: Texas

HORTON, WILLIAM
10th Fl., Columbia Center
101 W Big Beaver
Troy, MI 48084
Ph: 248 457 7060
bhorton@chglaw.com
Chamber: Detroit/Michigan

HOWELL WIKLANDER, LYNNE
1320 N. Astor St. #3
Chicago, IL 60610
Ph: 312 213 6222
lynne@wiklander.info
Chamber: Chicago

HUYNH, SUSAN
1000 S. 8th Street
Philadelphia, PA 19147
Chamber: Philadelphia

HYBINETTE, GUNNAR
1648 Shadow Ct.
Atlanta, GA 30338
Ph: 770 396 6211
Chamber: Atlanta

HYLTEGÅRD, RASMUS
3617 Bryant Ave S. Apt 102
Minneapolis, MN 55409
Ph: 612 822 4339
rasmushyltegard@hotmail.com
Chamber: Minnesota

HÄLLEBO, ULF
16843 SW 79th Pl.
Miami, FL 33157
Ph: 305 667 3250
Fax: 305 667 3240
hallebo@bellsouth.net
Chamber: Florida

HÖÖK, MAGNUS
4235 Oberlin
Houston, TX 77005
Ph: 713 677 7551
Fax: 713 677 7576
mhook@ibt.tamushsc.edu
Chamber: Texas

IDHAMMAR, TINA
514 Nantucket Dr
Cary, NC 27513
Ph: 919 633 0596
idhammar@nc.rr.com
Chamber: Carolinas

INGEBRITSON SVANBERG, IA
PO Box 66590
Houston, TX 77266
Ph: 713 622 4780
Fax: 713 521 2216
Chamber: Texas

INGMAN, ROBERT
1121 37th Ave.
Seattle, WA 98122
Fax: 206 323 0060
robertingman@hotmail.com
Chamber: Seattle

INGMARSSON, ANDERS
134 East Avenue
Norwalk, CT 06852
Ph: +46 709 625 162
ingmarsson@aol.com
Chamber: Washington DC

ISAKSEN, JOHN
10058 Flanders Ct. N.E.
Blaine, MN 55449
Ph: 763 717 1411
jisaksen@swedishcomfort.com
Chamber: Minnesota

ISKASSON, KIM
739 19th Street
Santa Monica, CA 90402
Ph: 310 435 2542
kim@astrakanrealty.com
Chamber: Greater LA

JACOBSSON, SOLVEIG
16661 Charmel Lane
Pacific Palisades, CA 90272
Fax: 310 454 2978
solveigjac@aol.com
Chamber: Greater LA

JAHN, ANDERS
45 Hill St.
Newburyport, MA 02210
Ph: 617 354 3420
Fax: 617 426 6541
johnanders@hotmail.com
Chamber: New England

JAHN, CARL
406 Bunker Hill St. #3
Charlestown, MA 02129
Fax: 617 242 7485
carljahn@hotmail.com
Chamber: New England

JAHN, TOM
33 Boardman St.
Newburyport, NH 01950
Ph: 978 499 8288
tfjahn@aol.com
Chamber: New England

JANSON, SCOTT
42619 Walker
Clinton Twp, MI 48038
Ph: 248 229 4138
sjanson13@comcast.net
Chamber: Detroit/Michigan

SACC0151

JANSSON, TOMAS
600 California St., 8th Fl.
San Francisco, CA 94108
Ph: 415 955 3780
Fax: 415 955 3777
tomas_jansson@ml.com
Chamber: San Francisco

JARVENPAA, SIRKKA
2603 Thomas Drive
Austin, TX 78703
Sirkka.Jarvenpaa@mccombs.utexas.edu
Chamber: Texas

JENKINS, ULLA M.
165 Manorhaven Blvd.
Port Washington, NY 11050
Ph: 516 883 5808
Chamber: New York

JENNEMYR, MAGNUS
321 Los Pinos Pl.
Coral Gables, FL 33143
Ph: 305 668 8550
Fax: 305 668 8551
mjennemyr@proficio.com
Chamber: Florida

JENSEN, MATT B.
PO Box 1274
Madison, MS 39110
Ph: 601 856 2523
Fax: 601 853 2766
mattbj8@aol.com
Chamber: South Central US

JEPPSSON, HELLE
3209 M Street, NW
Washington DC 20007
hjeppsson@helaspa.com
Chamber: New York

JERNBERG-PERROTTA, LENE
2129 St Paul St. Apt #2
Baltimore, MD 21218
Ph: 443 992 7386
lenebailey@comcast.com
Chamber: Washington DC

JOHANDY, MIKAEL
1040 Seminole Dr. #1152
Fort Lauderdale, FL 33315
mikael.johandy@kone.com
Chamber: Florida

JOHANNESSON, BJÖRN
140 Howard Terrace
Leonia, NJ 07605
Fax: 201 947 6750
bjohann100@aol.com
Chamber: New York

JOHANSSON, CARL-GUSTAV
649 Bourgainvillea Rd.
Naples, FL 34102
Ph: 610 225 0638
Fax: 610 225 0639
Chamber: New York

JOHANSSON, FRANS
403 Douglas St. #2
Brooklyn, NY 11217
Ph: 917 803 9073
Chamber: New York

JOHANSSON, HENRIK
2730 Trail of Madrones
Austin, TX 78746
Ph: 512 328 5680
henrikj@sbcglobal.net
Chamber: Texas

JOHANSSON, JAN GUNNAR
360 East 72nd St. #1500
New York, NY 10021
Ph: 212 517 2750
Fax: 212 988 3285
Chamber: New York

JOHANSSON, JENNIE
2418 S. Holland Ct.
Lakewood, CO 80227
Ph: 303 989 0729
Fax: 303 989 0729
jenniemjohansson@netscape.net
Chamber: Colorado

JOHANSSON, NILS
2900 K St., NW
Washington, DC 20007
Ph: 202 467 2682
Fax: 202 467 2688
nils.johansson@swedishtrade.se
Chamber: Washington DC

JOHANSSON, ULRIKA
4127 18th Ave. S.
Minneapolis, MN 55407
Ph: 612 721 7877
ullis.j@home.se
Chamber: Minnesota

JOHANSSON, ÖSTEN
20 West 84th St. # 5B
New York, NY 10024
Ph: 917 842 3220
Chamber: New York

JOHNSON, GARRY
6600 LBJ, #183
Dallas, TX 75240
Ph: 972 991 2300
Fax: 972 991 6471
garryj@aol.com
Chamber: Texas

JOHNSON, GUNNAR
149 Ridge Rd
Madison, CT 06443
Ph: 203 245 7662
Fax: 203 245 2042
Chamber: New York

JOHNSON, KENNETH
5209 Ashwood Dr.
Lyndhurst, OH 44124
Ph: 440 461 0054
KenJohnson@krjassoc.com
Chamber: Ohio

JOHNSON, PAUL
10654 Montrose Ave. #202
Bethesda, MD 20814
Ph: 301 897 9889
Fax: 301 496 0588
Paul_L_Johnson@msn.com
Chamber: Washington DC

SACC0152

JOHNSON, SANDRA
17719 Scottsdale
Shaker Heights, OH 44118
Ph: 216 204 4926
Sandra.Johnson@dfas.mil
Chamber: Ohio

JOHNSON, SIGURD
26 East Bluebell Ln.
Mount Laurel, NJ 08054
Ph: 856 778 9614
Fax: 856 778 6081
sslj362@comcast.net
Chamber: Philadelphia

JOHNSON, SUSAN
PO Box 30
Kenilworth, IL 60043
Ph: 847 853 8900
Fax: 847 853 8902
susan_jane_johnson@yahoo.com
Chamber: Chicago

JOHNSON, THEODORE
6306 Whispering Oaks Dr.
Eden Prarie, MN 55346
Ph: 612 578 1940
tjohnson10@mn.rr.com
Chamber: Minnesota

JOHNSSON, HANS
8724 Pebble Creek Lane
Sarasota, FL 34238
Ph: 941 918 1111
Chamber: New York

JONSSON, BO BORJE
3225 Grace St. NW #109
Washington, DC 20007
Ph: 202 338 9246
frstbnkr@aol.com
Chamber: Washington DC

JONSSON, LAGE
4772 Dorshwood Rd.
S. Euclid, OH 44121
Ph: 216 382 9276
lage98@att.net
Chamber: Ohio

JOSEFSSON, CARL
100 Wilshire Blvd #1200
Santa Monica, CA 90401
chjosefsson@cappellocomp.com
Chamber: Greater LA

JULIUSDOTTIR, HEIDRUN
2101 16th Street #301
Washington, DC 20009
Ph: 202 361 8539
heidrunym@gmail.com
Chamber: Washington DC

JURMALA, PETER
1701 N. Kent Street, #203
Arlington, VA 22209
Ph: 202 251 3448
peter@jurmaladesign.com
Chamber: Washington DC

JÖNSSON, GÖRAN
Hasslebrov 10
24036 Stehag
Sweden
gj@gj.tek-en.se
Chamber: SACC-USA

KAHM, ANNIKA
355 Old Long Ridge Rd.
Stamford, CT 6903
Ph: 203 968 0860
Fax: 203 968 0412
Chamber: New York

KAISER, CHRISTIAN
christiankaijser@yahoo.com
Chamber: Arizona

KALISH, MARK
130 West 42nd St. #1801
New York, NY 10036
Ph: 212 869 6565
Fax: 212 869 6953
Chamber: New York

KAPPELIN, ERIK
2703 Day Ave Unit 1 #304
Coconut Grove, FL 33133
Ph: 305 665 6939
Fax: 305 529 8874
erik.kappelin@scua-americas.com
Chamber: Florida

KARLSSON, KARIN
3910 Ingraham St. #14301
San Diego, CA 92109
Ph: 408 398 4846
karin.kar1@gmail.com
Chamber: SD/Tijuana

KARLSSON, RUNE
2063 150 th Lane NW
Andover, MN 55304
Ph: 734 767 6199
Fax: 763 772 0105
rkarlsson@mmm.com
Chamber: Minnesota

KARLSSON, MARIA
1421 South Ocean Blv 511
Pompano Beach, FL 33062
Ph: 754 234 4325
carlss9@aol.com
Chamber: Florida

KARSNER, ALEXANDER
705 Kahn Place
Alexandria, VA 22314
Ph: 703 975 0357
Fax: 202 478 1687
karsner@enercorp.us
Chamber: Washington DC

KARSTADT, BRUCE
2600 Park Ave.
Minneapolis, MN 55407
Ph: 612 871 4907
Fax: 612 871 8682
bruce.karstadt@americanswedishinst.org
Chamber: Minnesota

SACC0153

KATSLER-WAAS, LOUISE
690 Hayne Rd
Hillsborough, CA 94010
Ph: 650 283 2003
louisekatsler@hotmail.com
Chamber: San Francisco

KAYFETZ, VICTOR
19 Brentwood Pl.
Oakland, CA 94602
Ph: 510 336 1722
Fax: 510 336 1799
Chamber: San Francisco

KEITH, ANTHONY
akeith@lookaheadservices.com
Chamber: SD/Tijuana

KELLAR, BRAD
101 First St. #231
Los Altos, CA 94022
Ph: 408 725 2590
Fax: 408 725 7939
bkellar@kellarbass.com
Chamber: San Francisco

KELLY, DORI
49 Grove St. #5
Auburndale, MA 02466
Ph: 508 341 1048
dkbelle@hotmail.com
Chamber: New England

KIHLBERG, ELISABETH
5305 Tortuga Trail
Austin, TX 78731
kihlberg@mail.utexas.edu
Chamber: Texas

KILROY, JANE
One Prescott Place
Warrensville Center Road
Shaker Heights, OH 44122
Ph: 216 991 0343
Chamber: Ohio

KIMBREL, SIGUN
2411 E. Oakton #B
Elk Grove Township,
IL 60005
Ph: 847 295 6812
Fax: 847 295 6813
smkimb@aol.com
Chamber: Chicago

KING, WILLIAM J.
145 Shore Rd.
Old Greenwich, CT 06870
Ph: 203 637 1788
Fax: 203 637 1007
Chamber: New York

KINGSHAVEN, TROY
The Emerald Plaza 402
West Broadway 27th Fl.
San Diego, CA 92101
Ph: 619 595 0559
Fax: 619 702 6836
Troy@kingshavenlaw.com
Chamber: SD/Tijuana

KINGSON, CARINA
969 Flifth Ave
New York, NY 10021
Ph: 212 535 0992
Chamber: New York

KIRK, JAMIKA
505 North 20th St #200
Birmingham, AL 35203
Ph: 205 241 8125
Fax: 205 241 8165
jkirk@birminghamchamber.com
Chamber: South Central

KIRSCHNER, RALPH
301 S. Elm St. #408
Greensboro, NC 27408
Ph: 336 274 2871
Fax: 336 274 2872
rk@us1adv.com
Chamber: Carolinas

KJELLGREN, CECILIA
1591 Explosition Blvd.
New Orleans, LA 70118
Ph: 504 891 5218
ceciliakjellgren@cox.net
Chamber: South Central US

KJELLGREN, PER ARNE
312 Compo Rd South
Westport, CT 06880
Ph: 203 227 9773
Fax: 203 341 8605
Chamber: New York

KJELLMAN, FRIDA
3910 Ingraham St. #14301
San Diego, CA 92109
Ph: 619 565 7693
fridakjellman@hotmail.com
Chamber: SD/Tijuana

KJERSEM, FRODE
2813 Parrish Street
Philadelphia, PA 19130
Ph: 215 787 0337
fkjersem@yahoo.com
Chamber: Philadelphia

KLINTEBÄCK, MATTHIAS
2400 Clarendon Blvd. #PH6
Arlington, VA 22201
Ph: 202 297 4029
matthias.klinteback@skanska.se
Chamber: Washington DC

KLINTMALM, MARCUS
6541 Shadybrook Ln. #4204
Dallas, TX 75206
Ph: 214 673 8003
mklintmalm@gmail.com
Chamber: Texas

KLINTMALM, TINA
3808 Miramar Avenue
Dallas, TX 75205
Ph: 214 526 6468
Fax: 214 522 0148
tinakli@charter.net
Chamber: Texas

SACC0154

KLINTMALM, M.D., GÖRAN
3808 Miramar Avenue
Dallas, TX 75246
Ph: 214 526 6468
gb.klintmalm@baylorhealth.edu
Chamber: Texas

KNAPP, MARY
5964 Bridgetown Ct.
Burke, VA 22015
Ph: 703 323 5429
msmknapp@aol.com
Chamber: Washington DC

KNAUF, KATHY
2128 Glen Ivy Dr
Glendale, CA 91206
Ph: 818 244 4876
knauf_fam@hotmail.com
Chamber: Greater LA

KOMMERDAL, BJÖRN
125 Avondale Ave
PO Box 802
Haddonfield, NJ 08033
Ph: 856 528 3816
bkommedal@accuphrase.com
Chamber: Philadelphia

KOT, JOANNA
930 Thomas Ave # 9
San Diego, CA 92109
Ph: 619 339 4075
joanna_kot@hotmail.com
Chamber: SD/Tijuana

KRAMER, GUNNEL
3969 E Arapahoe Rd
Centennial, CO 80122
Ph: 720 200 5678
gkramer@mridenversouth.com
Chamber: Colorado

SACC0155

KRAUSS, MAUREEN
1200 N. Telegraph #412
Pontiac, MI 48341
Ph: 248 858 0733
Fax: 248 975 9555
kraussm@co.oakland.mi.us
Chamber: Detroit/Michigan

KRISTENSSON, PETER
1313 Province Ln.
Southlake, TX 76092
Ph: 817 488 0887
Fax: 817 488 0883
peterkristensson@iib.ws
Chamber: Texas

KRVARIC, SILVIO
1201 Pennsylvania Ave., NW
Washington, DC 20004
Ph: 202 662 5231
silvio@krvaric.com
Chamber: Washington DC

KULLBERG, DUANE
179 E. Erie St. #1703
Chicago, IL 60611
Ph: 312 664 7311
Fax: 312 664 7312
drkchicago@mac.com
Chamber: Chicago

KULLMAN, CECILIA
2250 Ontario RD, NW
Washington, DC 20009
Ph: 703 836 6560
ck@sacc-usa.org
Chamber: Washington DC

KVIEN, PER
1455 Research Forest Dr.
Woodlands, TX 77380
pkvien@txstbk.com
Chamber: Texas

KÅBERG, MAGNUS
914 Lincoln Blvd #201
Santa Monica, CA 90403
kabergconsulting@yahoo.com
Chamber: Greater LA

KÄLLÉN, LEIF
PO Box 811286
Boca Raton, FL 33481
Ph: 561 347 8704
Fax: 561 347 8204
leif_kallen@msn.com
Chamber: Florida

KÄLLMAN, JÖRGEN
5455 So. Donkirk Way
Centennial, CO 80015
Ph: 303 400 9184
Fax: 303 733 1825
jkkallman@yahoo.com
Chamber: Colorado

LAGERBERG, ANNA
971 Diestel Road
Salt Lake City, UT 84105
Chamber: Utah

LAGERBLAD, ROBERT
PO Box 1220
Denton, TX 76202
Ph: 940 407 0051
robert@merlinautomation.com
Chamber: Texas

LAGERMANN, CECILIA
1520 York Ave. #22C
New York, NY 10028
Ph: 212 528 0715
Fax: 212 520 0874
Chamber: New York

LAGERSTRÖM, KJELL
250 East 63rd St.
New York, NY 10021
Ph: 212 980 9655
Fax: 212 980 9655
Chamber: New York

LAKOCINSKI, MARTIN
10147 Knoboak Dr.
Houston, TX 77080
Ph: 713 722 7671
Fax: 713 722 7899
martin-q@sbcglobal.net
Chamber: Texas

LANDES, DAVID
2651 16th St. NW Apt. 710
Washington, DC 20009
Ph: 202 232 8660
dlandes@meridian.org
Chamber: Washington DC

LANDRUM, DAVID
601 Crescent Blvd. #100
Ridgeland, MS 39157
Ph: 601 898 4710
Fax: 601 898 9998
dlandrum@dlandrum.com
Chamber: South Central

LANDRUM, MICHAEL
7400 Blvd.
Edina, MN 55439
Ph: 952 893 2300
Fax: 953 893 2303
mlandrum@burklandrum.com
Chamber: Minnesota

LANE, JOSEPH
1212 N Wells St. #1802
Chicago, IL 60610
Ph: 773 728 8111
Fax: 773 728 8870
joseph_Ln.@msn.com
Chamber: Chicago

LANGEBRO, HÅKAN
420 S Catalina Ave. #123
Redondo Beach, CA 90277
hlangebro@hotmail.com
Chamber: Greater LA

LANTZ, CHARLOTTE
11741 Pickford Road
San Diego, CA 92131
Ph: 858 722 7066
swedishcomapany@ earthlink.net
Chamber: SD/Tijuana

LARSON, DOUGALS
9419 Woodbrdige Rd.
Bloomington, MN 55438
Ph: 952 946 9914
Fax: 612 946 9719
delarson@tcinternet.net
Chamber: Minnesota

LARSON, LOU C.
494 Boynton Ave.
Berkeley, CA 94707
Ph: 510 208 3808
Fax: 510 465 8542
foomanlu@excite.com
Chamber: San Francisco

LARSON, KEN
7150 Carlson Circle #18
Canoga Park, CA 91303
Ph: 818 348 8727
Fax: 818 348 8724
Chamber: Greater LA

LARSSON, HANA & NILS
15370 Cinnabar Ct
Chino Hills, CA 91709
Chamber: Greater LA

LARSSON, KARL
1955 12th Ave. W
Seattle, WA 98119
klarsson@earthlink.net
Chamber: Seattle

LARSSON, KRISTINA
1355 Saddle Dr.
York, SC 29745
Ph: 803 684 5938
Fax: 704 442 2568
kristina@ thehayesgroupintl.com
Chamber: Carolinas

LARSSON, NICKLAS
4340 W Point Loma Blvd #N
San Diego, CA 92107
Ph: 858 699 0530
nikklas_larson@hotmail.com
Chamber: SD/Tijuana

LASEEN, MARGARETHA
6040 Avion Dr. #338
Los Angeles, CA 90045
margaretha_laseen@ cathaypacific.com
Chamber: Greater LA

LAURELL, FREDRIK M.
4512 North Wolcott
Chicago, IL 60640
Chamber: Chicago

LAWS, JOHN
PO Box 14027
Jackson, MS 39236
Ph: 601 933 1990
Fax: 601 933 1960
johnlaws@ lawsconstruction.com
Chamber: South Central US

LEHMAN, MARTIN
128 Old Lancaster Rd.
Sudbury, MA 01776
Ph: 978 443 2554
Mslarch@aol.com
Chamber: New England

LESKINEN, CAMILLA
253 Central Ave.
San Francisco, CA 94117
Ph: 415 706 4156
camilla.leskinen@luukku.com
Chamber: San Francisco

LEWENHAUPT, JAN
114 W. Poplar Ave.
San Mateo, CA 94402
Ph: 650 343 2918
Fax: 650 343 0614
Chamber: San Francisco

LIDGREN, ROGER
50390 Utica Drive
Shelby Twp, MI 48315
Ph: 586 532 4054
rlidgren@horizonsteel.com
Chamber: Detroit/Michigan

SACC0156

LIDSKOG, FREDRIK
2250 N Beachwood Dr #205
Los Angeles, CA 90068
Fred.Lidskog@disney.com
Chamber: Greater LA

LILJENDAHL, EVA
5400 S. Hyde Park Blvd A6
Chicago, IL 60615
Ph: 773 363 5107
Fax: 775 540 8985
info@ inspirationforexcellence.com
Chamber: Chicago

LILJESTRAND, TRYGVE
2175 E. Francisco Blvd #B
San Rafael, CA 94901
Ph: 415 455 8000 x104
Fax: 415 455 8034
trig@gotoeurostyle.com
Chamber: San Francisco

LILLIEHOOK, DANIEL
648 Coral Dr.
Cape Coral, FL 33904
Ph: 239 542 6062
Fax: 239 542 6787
lilliehook@aol.com
Chamber: Florida

LIND, DAN
44 Binney St.
Boston, MA 02115
Ph: 617 632 2394
Fax: 617 632 5805
dan_lind@dfci.harvard.edu
Chamber: New England

LINDAHL, MATTIAS
5980 Horton St. #600
Emeryville, CA 94608
Ph: 510 428 5328
MattiasL@aol.com
Chamber: San Francisco

LINDBERG, TORBJÖRN
1361 Woodside Dr.
McLean, VA 22102
Ph: 703 336 5310
Fax: 703 336 5311
torbjorn.lindberg@ prudential.com
Chamber: Washington DC

LINDBLOM, JOAKIM
197 Ravensword Ave
Atherton, CA 94027
Ph: 650 714 6209
joakim.lindblom@ manyone.net
Chamber: San Francisco

LINDBÄCK, VIVI-ANNE
6127 92nd
Mercer Island, WA 98040
Fax: 206-236-1244
vlindback@ips.net
Chamber: Seattle

LINDE, O. GREG
24400 Geyserville Ave.
Cloverdale, CA 95425
Ph: 707 857 3612
Fax: 707 857 1824
lindevineyards@earthlink.net
Chamber: San Francisco

LINDELL, PER
6906 Maple Ave.
Chevy Chase, MD 20815
Ph: 301 664 6434
per@lindell.org
Chamber: Washington DC

LINDELÖW, JAN
8105 Ravello Ridge Cove
Austin, TX 78735
Ph: 512 327 1437
Fax: 512 327 7431
Chamber: New York

LINDESTAF, HÅKAN
10288 Wateridge Cir #249
San Diego, CA 92121
Ph: 858 205 4700
hlindestaf@opencourse.com
Chamber: SD/Tijuana

LINDGREN, RICHARD
PO Box 122
Bloomfield Hills, MI 48303
Ph: 248 642 7550
Fax: 248 540 1308
richardlindgren@email.msn.com
Chamber: Detroit/Michigan

LINDGREN, ROBIN
7616 Wheatcroft Ct.
Bethesda, MD 20817
robin_lindgren@hotmail.com
Chamber: Washington DC

LINDHOLM, KERSTIN
Seven Ford Lane
Old Greenwich, CT 6870
Ph: 203 698 0132
Fax: 203 698 0138
Chamber: New York

LINDHOLM, MAGNUS
270 Greenwich Ave
Greenwich, CT 6830
Ph: 203 629 6060
Fax: 203 661 1580
Chamber: New York

LINDHOLM, MARTIN
3110 Oliver St. NW
Washington, DC 20015
Ph: 202 362 6645
martin.lindholm@yahoo.com
Chamber: Washington DC

LINDQUIST, ERIK
11037 Crossland Dr.
Austin, TX 78726
Ph: 512 331 2978
eriklindquist@netzero.com
Chamber: Texas

SACC0157

LINDQVIST, GUNNAR
6800 Sandnettles Dr.
Savannah, GA 31410
Ph: 912 897 3016
Fax: 912 897 3016
Chamber: Atlanta

LINDQVIST, TOMAS
3832 Kimbrough Lane
Plano, TX 75025
Ph: 469 644 2309
tlindqvist@comcast.net
Chamber: Texas

LINDSTROM, SOREN
2001 Ross Ave.
Dallas, TX 75201
Ph: 214 953 6506
Fax: 214 661 4506
soren.lindstrom@bakerbotts.com
Chamber: Texas

LINNÉ, THOMAS
2 Randolph Court
West Windsor, NJ 08550
Ph: 609 779 4559
Fax: 609 252 7147
Chamber: New York

LIPPNER, PAUL
22 S. Howard St #204
Baltimore, MD 21201
Ph: 703 528 4999
paul.lippner@bigfoot.com
Chamber: Washington DC

LOBERG, LOTTA
Skolgatan 26
19534 Märsta
Sweden
Ph: +46 8 594 40244
Fax: +46 8 594 40245
Chamber: New York

LODIN, ANDERS
2235 Old Barn Lane
Chula Vista, CA 91915
anders_lodin@hotmail.com
Chamber: SD/Tijuana

LOGDBERG, PONTUS
9745 Bay Harbor Ter. #26
Bay Harbor Isl., FL 33154
pontus@logdberg.us
Chamber: Florida

LOMAN, HELENA
10 Wyncote Road
Hohukus, NJ 07423
Ph: 201 788 9668
Fax: 212 759 1728
helenajl@aol.com
Chamber: New York

LOPER, JUDY
628 N State St.
Jackson, MS 39202
Ph: 601 352 0221
Fax: 601 709 3315
mbuiehouse@aol.com
Chamber: South Central US

LOUDENSTEIN, GRACE
800 Superior Ave. Ste. 1200
Cleveland, OH 44114
Ph: 216 621 4995
gloudenstein@calfee.com
Chamber: Ohio

LOWINGER, BRUNO
4750 S. State #310
Ann Arbor, MI 48108
Ph: 734 429 2451
info@covamed.com
Chamber: Detroit/Michigan

LUDWIG, W.P
7303 Mesa Dr.
Austin, TX 78731
Ph: 512 345 1468
Fax: 512 345 0555
Chamber: Texas

LUND, BOB
24630 Narbonne Ave.
Lomita, CA 90717
Ph: 310 326 9005
Fax: 310 326 8262
bob.lund@usa.com
Chamber: Greater LA

LUND, EIVOR
7458 Washington Ave S
Eden Prairie, MN 55344
Ph: 952 941 8777
Fax: 952 941 8873
lunddist@aol.com
Chamber: Minnesota

LUNDBERG, KERSTIN
6426 Eagle Ridge Dr.
Vallejo, CA 94591
Ph: 707 648 0263
Fax: 707 648 0263
Chamber: San Francisco

LUNDBERG, RIKARD
410 17th St, 22nd Floor
Denver, CO 80202
Ph: 303 223 1232
Fax: 303 223 1111
rlundber@bhf-law.com
Chamber: Colorado

LUNDBERG, LEIF
2312 Kenmore Ave
Charlotte, NC 28204
Ph: 704 333 6093
Fax: 704 372 3044
klundbergnr1@carolina.rr.com
Chamber: Carolinas

LUNDGARD, ANDERS
8054 Leesburg Pike #600
Vienna, VA 22182
Ph: 703 902 8923
Fax: 703 848 4601
anders.o.lundegard@ampf.com
Chamber: Washington DC

LUNDIN, PATRIK
3350 S Eudora St
Denver, CO 80222
Ph: 303 960 5203
plundin@farmersagent.com
Chamber: Colorado

SACC0158

LUNDQUIST, MARK
900 Wilshire Drive #202
Troy, MI 48084
Ph: 248 519 2490
mlundquist@fulcrumedge.com
Chamber: Detroit/Michigan

LUNDQUIST, RONALD
60 S. 6th St. #3300
Minneapolis, MN 55402
Ph: 612 337 2506
Fax: 612 288 9696
lundquist@fr.com
Chamber: Minnesota

LUTTEMO, HELEN
326 Forbes Ave
San Rafael, CA 94901
Ph: 415 464-3700
helen_luttemo@hotmail.com
Chamber: San Francisco

LUUKKONEN, DR. MATTIAS
101 W. Broadway, #1200
San Diego, CA 92101
Ph: 619 235 7779
Fax: 619 236 0429
mattias.luukkonen@bakernet.com
Chamber: SD/Tijuana

LYCKE, BO W
4730 Melissa Ln
Dallas, TX 75229
Ph: 214 363 1422
blycke@comcast.net
Chamber: Texas

LÖFGREN, GLENN
10630 Morade Circle #9
Austin, TX 78759
glofgren@yahoo.com
Chamber: Texas

LÖFSTRAND, TOBIAS
14175 Ventoso Ct
Flaggstaf, AZ 86004
Ph: 928 526 4848
tlof@cox.com
Chamber: Arizona

MACGREGOR, MARIKA
233 Manor Brook Drive
Chagrin Falls, OH 44022
marikamac@adelphia.net
Chamber: Ohio

MACIOROWSKI, ED
33 Bloomfield Hills Pkwy #250
Bloomfield Hills, MI 48304
Ph: 248 646 6771
emaciorowski@emcustoms.com
Chamber: Detroit/Michigan

MACLEOD-HUNTER, NEILL
929 Massachusetts Ave.
Level 01
Cambridge, MA 02139
Ph: 617 868 5550
Fax: 617 507 8315
nmhunter@abanet.org
Chamber: New England

MAGNUSON, JOHN
4620 West 56th St.
Minneapolis, MN 55424
Ph: 952 929 9035
Fax: 703 780 1175
Jmagsmn@aol.com
Chamber: Washington DC

MALM, ERICK
1253 E. Loma Alta Drive
Altadena, CA 91001
Ph: 626 390 8108
Fax: 626 794 9798
ewmfcc@msn.com
Chamber: Greater LA

MANNERSTRÅLE, ANNIKA
5114 Hartridge Way
Greensboro, NC 27407
Ph: 336 852 7634
annikam@triad.rr.com
Chamber: Carolinas

MANSSON, HANS
177 Meadows End Road
Monroe, CT 06468
Ph: 203 268 0486
Chamber: New York

MARTENSSON, OLOF
7785 Rt. 175
Jessup, MD 20794
Ph: 410 799 1145
Fax: 410 799 5584
sunairawnings@erols.com
Chamber: Washington DC

MASON, ELISABETH
23375 Duffield Road
Shaker Heights, OH 44122
masonatty@mac.com
Chamber: Ohio

MATHEWS, LO
1531 Cherry Lake Way
Heathrow, FL 32746
Ph: 321 948 0353
lomathews@heathrowcable.net
Chamber: Florida

MATTSSON, JAN-OVE
10850 NW 12th Place
Plantation, FL 33322
jove_m@hotmail.com
Chamber: Florida

MCDOWELL, BOB
4803 Craig Drive
Austin, TX 78727
brmcdowell@gmail.com
Chamber: Texas

MCENROE, ED
PO Box 2467
Madison, MS 39130
Ph: 601 898 4653
Fax: 601 856 5580
ed@sfbclassic.com
Chamber: South Central US

SACC0159

MCINTYRE, JIM
4153 Northview Dr.
Jackson, MS 39203
Ph: 601 362 9333
Fax: 601 362 9383
Acflags@bellsouth.net
Chamber: South Central

MCKAY, DAVID
140 Valley Hill Dr.
Moraga, CA 94556
Ph: 925 283 9555
Fax: 925 283 9562
dave@murphymckay.com
Chamber: San Francisco

MCLEAN, MARLENE
777 N. Eldridge Pkwy, #400
Houston, TX 77079
Ph: 281 589 4517
marlene.mclane@ubs.com
Chamber: Texas

MCMURPHY, SUZANNE
101 Nippon Street
Philadelphia, PA 19119
Ph: 215 837 3751
Chamber: Philadelphia

MEAD, FRANKLIN
68 Beacon St.
Boston, MA 02108
Ph: 607 742 0993
Fbmead111@aol.com
Chamber: New England

MELAND, CREIGHTON
One Prudential Plaza
Chicago, IL 60601
Ph: 312 861 2990
creighton.r.meland.jr@bakernet.com
Chamber: Chicago

MELLSKOG, DONALD
24 Cambridge Ln.
Lincolnshire, IL 60069
Fax: 847 945 9111
jmellskog@earthlink.net
Chamber: Chicago

MERTZ, BRITT-MARIE
1799 Northwood Ct.
Oakland, CA 94611
Ph: 800 325 6644
Fax: 510 339 6254
obsca@aol.com
Chamber: San Francisco

METTINGER, KARL
1367 La Loma Avenue
Berkeley, CA 94708
Ph: 925 560 0100 x410
Fax: 925 551 6470
klm8266@aol.com
Chamber: San Francisco

MILLER, DAVID
1815 South Taylor Road
Cleveland Heights, OH 44118
heightsswedish@brightdsl.net
Chamber: Ohio

MILLER, LYNN
15550 Suffolk Lane
Chagrin Falls, OH 44023
Ph: 440 247 0781
lynnmikemil@adelphia.net
Chamber: Ohio

MILLER, RICHARD
4129 Mountain Cove Dr.
Charlotte, NC 28216
Ph: 704 862 5156
Fax: 704 862 5001
rich.miller@dsm.com
Chamber: Carolinas

MONSON, DAVID
12 Lake Court
North Oaks, MN 55127
Ph: 651 777 7469
Fax: 651 765 6064
Chamber: Minnesota

MORRIS, KARREN
150 N Michigan Ave #2110
Chicago, IL 60601
Ph: 312 855 3900
Fax: 312 855 3925
kmorris@sasair.com
Chamber: Colorado

MOSBAEK, KIM
555 NE 34 Street #2003
Miami, FL 33137
kim.mosbaek@propellerbranding.com
Chamber: Florida

MOTHANDER, PETER
750 B St. #1020
San Diego, CA 92101
Ph: 619 462 1897
Fax: 619 462 1818
peter@condoconversions.com
Chamber: SD/Tijuana

MOYLAN, CHRISTOPHER
9940 Franklin Sq. Dr. #D
White Marsh, MD 21236
Ph: 410 933 7010
Fax: 410 933 7192
cmoylan@assetacceptance.com
Chamber: Washington DC

MYHR, NIKLAS
3 Zuma
Irvine, CA 92602
myhr@chapman.edu
Chamber: Greater LA

MÅRTENSSON, ULF
PO Box 4587
New York, NY 10163
Fax: 212 490 5979
ulf@nordicreach.com
Chamber: New York

SACC0160

MÖLNE, ANDERS
105 Eagle Meadow Ct
Cary, NC 27519
Ph: 919 319 3720
Fax: 919 319 3667
amolne@nc.rr.com
Chamber: Carolinas

NABSETH, LARS
Skinnarviksringen 5
11727 Stockholm
Sweden
Ph: +46 8 80 17 78
Chamber: New York

NAGLER, MARGARETA
6905 Cypresswood Dr.
Spring, TX 77379
Ph: 281 440 4500
Fax: 281 440 8407
mormor11@hotmail.com
Chamber: Texas

NANNI, DANILO
6770 Indian Creek Dr. 4H
Miami Beach, FL 33141
Fax: 305 866 4846
danilonanni@aol.com
Chamber: Florida

NELSON, DAVID
916 Elmwood Ave.
Wilmette, IL 60091
Ph: 847 491 2087
d-nelson@northwestern.edu
Chamber: Chicago

NELSON, NELS
2112 Spruce Dr
Glenview, IL 60025
Ph: 847 729 8868
nrn2112@interaccess.com
Chamber: Chicago

NEUMUELLER, ANDERS
1294 West 7th Ave.
Vancouver, BC
Canada
Ph: 604 731 6381
Fax: 604 731 2292
anders@nordicway.com
Chamber: Seattle

NILSON, TORSTEN
1219 Township Rd 1433
Ashland, OH 44805
Ph: 630 235 5024
Fax: 630 773 8807
tnilson@msn.com
Chamber: Chicago

NILSSON, BENGT
5975 Shilo Road # 109
Alpharetta, GA 30005
Ph: 678 994 0024
Fax: 678 994 0025
nilsson@bruks-klockner.net
Chamber: Atlanta

NILSSON, JOHANNA
800 Gateway Blvd
S. San Fransisco, CA 94080
Ph: 650 794 4206
Fax: 650 794 5780
johanna.nilsson@elan.com
Chamber: SD/Tijuana

NILSSON, KJELL
4750 S. State #14
Ann Arbor, MI 48103
Ph: 734 662 5990
Fax: 734 662 5041
kjell.nilsson@globalscitech.com
Chamber: Detroit/Michigan

NILSSON, LARS
26 West 10th St. #3A
New York, NY 10011
Ph: 212 505 2506
212 204 7412
Chamber: New York

NILSSON, LARS-OVE
5900 Baldwin Ave.
Riverside, CA 92509
Ph: 909 781 2020
Fax: 951 681 1656
larsnilsson48@hotmail.com
Chamber: Greater LA

NILSSON, MICHAEL
1140 Quilliams Road
Cleveland Heights, OH
44121
Ph: 216 299 3820
nilsson@innovativedelta.com
Chamber: Ohio

NILSSON, ROLAND
13558 W. Alaska Dr.
Lakewood, CO 80228
Fax: 303 985 5438
rnils34108@aol.com
Chamber: Colorado

NILSSON, HELENE
792 Lusterleaf Dr.
Sunnyvale, CA 94086
Ph: 408 739 9864
Fax: 408 716 2750
hnilsson99@yahoo.com
Chamber: San Francisco

NILSSON, MATTIAS
17171 Bolsa Chica #26
Huntington Beach, CA
92649
mattiasnilsson@verizon.net
Chamber: Greater LA

NILSSON-PRICE, GUNNI
201 Wild Oak Dr.
Brandon, FL 33511
Fax: 813 685 2998
gunnibobpr@earthlink.com
Chamber: Florida

SACC0161

NISSER, CARL
C/O Advokatfirman Nisser
27 Beresford Road
London N5 2HS
Great Britain
Ph: +32 25 01 53 53
Fax: +32 25 01 53 50
Chamber: New York

NOLSKOG, ASA
425 Hampton Lane
Key Biscayne, FL 33149
nolskoga@bellsouth.net
Chamber: Florida

NORDENSVED, NICLAS
14 Horton Street
Salem, MA 01970
Chamber: New England

NORDGREN, ROLLIN
2222 Detroit Avenue #1003
Cleveland, OH 44113
csunordgren@yahoo.com
Chamber: Ohio

NORDIN, MAJ-BRITT
c/o Verna Shaheen
1600 Vallejo Street Apt. #1
San Francisco, CA 94123
Ph: 415 771 3544
Chamber: San Francisco

NORDLANDER, PETER
3824 Northwestern St.
Houston, TX 77005
Ph: 713 348 5171
Fax: 713 527 9033
nordland@rice.edu
Chamber: Texas

NOREN, TAVI
Chula Vista, CA 90911
Ph: 619 309 8706
tavinoren@hotmail.com
Chamber: SD/Tijuana

NORRMAN, BRITT
6221 Old Court Rd. # 207
Boca Raton, FL 33433
Ph: 561 395 0959
Fax: 561 395 0959
brittn@earthlink.net
Chamber: Florida

NORTH, GUNILLA
2550 Eisenhower Blvd #310
Fort Lauderdale, FL 33316
Ph: 954 467 3507
Fax: 954 467 1731
swedenconsfl@ mindspring.com
Chamber: Florida

NOWACKI, ERIK A.
3969 4th Ave. # 209
San Diego, CA 92103
Ph: 619 296 9425
Fax: 858 452 5410
enowacki@yahoo.com
Chamber: SD/Tijuana

NYBORG, MARIE LOUISE
28430 Edgedale Road
Pepper Pike, OH 44124
Chamber: Ohio

NÄSLUND, LEILA
19301 Bear Creek Rd.
Los Gatos, CA 95033
Ph: 408 354 6718
Chamber: San Francisco

OATES, HARLAND
2 Arbor Ln. #211
Evanston, IL 60201
Ph: 312 440 1950
Fax: 847 864 0231
hwoates@aol.com
Chamber: Chicago

ODDNER, BJORN
140 Slade St.
Belmont, MA 02478
Chamber: New England

ODELFELT, CHRISTINA
200 E 72nd St #27E
New York, NY 10021
Ph: 212 706 2502
Chamber: New York

OESTREICHER BERNHEIM, RACHEL
The Raoul Wallenberg Comm.
230 Park Ave 7th Fl.
New York, NY 10169
Ph: 212 499 2695
Fax: 212 499 2670
Chamber: New York

OGLETREE, BRAD
PO Box 437
Carthage, MS 39051
Ph: 601 267 7311
Fax: 601 267 8157
brado@ heritagebankinggroup.com
Chamber: South Central US

OHLIN BURNESS, MONICA
846 Foothill Blvd
La Canada, CA 91011
Ph: 818 779 0118
Fax: 818 952 2528
mohlinburness@ jimdickson.com
Chamber: Greater LA

OHLSON, EDVARD
10 Nawthorne Rd
Old Greenwich, CT 06870
Ph: 203 637 4490
Fax: 203 637 4407
Chamber: New York

OHLSON, ERNESTO HILDING
1060 Fifth Ave. #3C
New York, NY 10128
Ph: 212 369 1124
Fax: 212 369 1125
Chamber: New York

SACC0162

OHLSSON, LINDA
10 Nawthorne Rd
Old Greenwich, CT 6870
Ph: 212 756 4106
ohlssonlm@bernstein.com
Chamber: San Francisco

ÖHMAN, AJA
7 Ronald Lane
Cos Cob, CT 6807
Ph: 203 661 9610
Fax: 203 661 9003
Chamber: New York

OHRSTROM-SANDGREN, THORSTEN
10533 Garfield St
Thornton, CO 80233
Ph: 303 960 5203
plundin@farmersagent.com
Chamber: Colorado

O'KEEFE, KEITH
PO Box 22625
Jackson, MS 39225
Ph: 601 948 3071
Fax: 601 948 3178
kokeefi@neel-schaffer.com
Chamber: South Central US

OLDBERG, CARL
1627 Portsmouth Ln.
Schaumburg, IL 60194
Ph: 847 490 8418
Fax: 847 884 9423
cmo@oldberggroup.com
Chamber: Chicago

OLOFSSON, MICHAEL
2643-A NW 57th St.
Seattle, WA 98107
Ph: 206 292 3733
Fax: 206 292 3160
olofsson@wellsfargo.com
Chamber: Seattle

OLSON, DAVID
400 Robert St. # 1500
St Paul, MN 55101
Ph: 651 292 4650
Fax: 651 292 4698
dolson@mnchamber.com
Chamber: Minnesota

OLSON, DON
10700 Lindale Ave S. #150
Bloomington, MN 55420
Ph: 952 925 2727
Fax: 952 925 4307
mike@donolsonsales.com
Chamber: Minnesota

OLSON, SVEN & ULLA
18 Harvard St
Creskill, NJ 7626
Ph: 201 567 7404
Fax: 201 934 8266
Chamber: New York

OLSSON, BERTIL
803 Heathcliff Ct.
Houston, TX 77024
Fax: 713 961 0441
bcolsson@sbcglobal.net
Chamber: Texas

OLSSON, CLAES
13049 Holmes Pt. Dr. NE
Kirkland, WA 98034
Ph: 425 821 5486
Fax: 425 821 9586
claesh@earthlink.net
Chamber: Seattle

OLSSON, CLAS
4300 Trailview Mesa Dr.
Austin, TX 78746
Ph: 512 424 3572
Fax: 713 214 7313
clas.olsson@aiminvestments.com
Chamber: Texas

OLSSON, INGVAR
35 S. White Horse Pike #207
Audubon, NJ 8106
ingvarolsson@snip.net
Chamber: Philadelphia

OLSSON, JOHN
809 East St.
Austin, TX 78705
john_olsson@dell.com
Chamber: Texas

OLSSON, LARS
1915 Hill Chase
Alpharetta, GA 30022
Ph: 678 935 0273
lars.olsson@comcast.net
Chamber: Atlanta

OLSSON, LARS
827 Berjkshire Ave.
La Canada, CA 91001
Ph: 626 688 5777
lars.ca.olsson@home.se
Chamber: Greater LA

OLSSON, LARS-GORAN
1915 Hill Chase
Alpharetta, GA 30022
Ph: 678 935 0273
Chamber: Atlanta

OLSSON, MATS
129 East Enid Dr.
Key Biscayne, FL 33149
Ph: 305 428 8513
helene.mats@adelphia.net
Chamber: Florida

OLSSON, NILS
6175 Lusk Blvd
San Diego, CA 92121
Ph: 858 455 0966 x132
Fax: 858 455 6963
uo@ix.netcom.com
Chamber: SD/Tijuana

SACC0163

OLSSON, TED
30 Sharon Street
San Francisco, CA 94114
Ph: 415 407 0094
Fax: 415 864 7871
olssonted@yahoo.com
Chamber: San Francisco

OLSSON, GORAN
1010 Dover Court
Libertyville, IL 60048
kefling@covad.net
Chamber: Chicago

OLUND, SVEN
760 Penny Royal Ln.
San Rafael, CA 94903
Ph: 415 472 6509
solund@linex.com
Chamber: San Francisco

OLVING, ANNE
PO Box 1585
Lexington, SC 29017
Ph: 803 359 1306
ekenslov@webtv.net
Chamber: Atlanta

ÖRN, MIKAEL
4001 N 54th Pl.
Phoenix, AZ 85018
Ph: 602 222 9519
mikael_orn@us.ibm.com
Chamber: Arizona

OSBERG, BENGT
3453 South 3125 East
Salt Lake City, UT 84109
Chamber: Utah

OSTERMAN, WILHELM
3145 Coldwater Canyon
Los Angeles, CA 91604
Ph: 888 78ABSOLUT
Fax: 818 508 7884
wilhelm@osterman.com
Chamber: Greater LA

OTTOSSON, LARS
1441 Ocean Drive
Vero Beach, FL 32963
Ph: 772 231 3200
Fax: 772 231 3201
editor01@bellsouth.net
Chamber: Florida

PALM, TOMAS
434 Hollow Dr.
Houston, TX 77024
Ph: 713 977 7252 x104
Fax: 713 977 5031
tomas@amveco.com
Chamber: Texas

PALMMAN, KENNETH
2374 Edison Boulevard
Twinsburg, OH 44087
Ph: 330 342 1450
kenneth.palmman@hydropulsar.com
Chamber: Ohio

PANTZAR, ORVAR
4201 N Ocean Blvd. #C1709
Boca Raton, FL 33431
Ph: 561 338 6915
orvarpantzar@hotmail.com
Chamber: Florida

PEARSON, NELS
3100 NE 49 St. #506
Fort Lauderdale, FL 33308
Ph: 954 564 5258
Fax: 954 564 5299
esqnels@aol.com
Chamber: Florida

PEHRSSON, HÅKAN
11035 Carmel Crossing Rd
Charlotte, NC 28226
Ph: 704 383 5142
hakan.pehrsson@wachovia.com
Chamber: Carolinas

PERSSON, ANDERS
715 7th Street
Hudon, WI 54016
Ph: 715 381 0450
Fax: 612 874 8682
anderscami@mac.com
Chamber: Minnesota

PERSSON, JAMES
PO Box 26551
Fraser, MI 48026
Ph: 586 293 0200
Fax: 810 296 1900
ljamespersson@aol.com
Chamber: Detroit/Michigan

PETERSEN, ROY
235 Peachtree Street #400
Atlanta, GA 30303
Ph: 404 880 3385
doctorpetersen@alum.lsmury.edu
Chamber: Atlanta

PETERSON, DAVID
PO Box 202378
Austin, TX 78720
Ph: 512 809 1232
dmpeterson7@yahoo.com
Chamber: Texas

PETERSON, WESLEY
7613 Golden Triangle Dr.
Eden Prairie, MN 55344
Ph: 952 947 9542
Fax: 952 944 6022
wgpeterson@vasamed.com
Chamber: Minnesota

PETTERSON, KENNETH
1978 S. Garrison St. #113
Lakewood, CO 80228
Ph: 303 984 0522
Fax: 303 763 5190
scandic@qwest
Chamber: Colorado

SACC0164

PETTERSSON, GÖSTA
18208 Shelburne Road
Shaker Heights, OH 44118
GostaP@adelphia.net
Chamber: Ohio

PETTERSSON, JOSEFIN
1900 Euclid Avenue #603
Cleveland, OH 44115
pettersson.josefin@gmail.com
Chamber: Ohio

PETTERSSON, THOMAS
30 Temescal Teracce
San Francisco, CA 94118
Ph: 650 614 5864
Fax: 415 276 4880
thomaspettersson@yahoo.com
Chamber: San Francisco

PIERCE, CHARLOTTE
5532 West 142nd St.
Hawthorne, CA 90250
charlotte@pulpstudio.com
Chamber: Greater LA

PIHL, BENGT
Undinestrasse 36
12203 Berlin, Germany
Chamber: New York

POLLARD, KEVIN H.
PO Box 9249
Metairie, LA 70055
Ph: 303 594 4300
Fax: 512 597 8561
khpollard@globalsolve.com
Chamber: South Central US

POPESCU, ADRIAN
4288 Powers Ferry
Atlanta, GA 30342
Ph: 404 932 4774
popescu@mindspring.com
Chamber: Atlanta

POPHAM, EVA
7101 SW 67 Avenue
South Miami, FL 33143
Ph: 305 669 6117
eva.popham@earthlink.net
Chamber: Florida

POPMA, SCOTT
901 New York Ave, NW
Washington, DC 20001
Ph: 202 408 4297
Fax: 202 408 4400
scott.popma@finnegan.com
Chamber: Washington DC

PRECHT, MAGNUS
3035 Bellair Dr. #1422
Fort Worth, TX 76109
mprecht@telia.com
Chamber: Texas

PRESTON, DORCAS
1 Whitecap Dr.
Corona Del Mar, CA 92625
dorimusic@cox.net
Chamber: Greater LA

QVICKLUND, LARS
13 Laurel Lane
Bellingham, MA 02019
Ph: 508 883 1623
qvicken@comcast.net
Chamber: New England

RABE, JAN-OLOF
2913 Seashore Point
Virginia Beach, VA 23454
Ph: 757 486 3801
Fax: 757 486 4531
orm63@cox.net
Chamber: Washington DC

RACZ, ROBERT
13917 Laurel Trace
Charlotte Technical Center
Charlotte, NC 28273
Ph: 704 587 8140
Fax: 704 587 8232
racz@earthlink.net
Chamber: Carolinas

RAHM, MIKAEL
3 Embarcadero Center
San Francisco, CA 94111
Ph: 415 498 5707
Fax: 813 342 0921
mikael.rahm@us.pwc.com
Chamber: San Francisco

RAIMONDI, RICKI
6256 Greenwich Drive #505
San Diego, CA 92122
Ph: 858 625 0300
rick@netsofts.com
Chamber: SD/Tijuana

RAINER, STEFAN
1121 Arlington Blvd. #133
Arlington, VA 22209
Ph: 202 641 65
stefan.rainer@crossconnect.se
Chamber: Washington DC

RAMLIDEN, KENT
4018 Heathcote Road
Deephaven, MN 55391
Chamber: Minnesota

RAMPE, PÄR
2115 Summit Ave.
Saint Paul, MN 55105
Ph: 651 962 5000
par.rampe@mn.rr.com
Chamber: Minnesota

RAMPLIN, PAUL
5350 Kearny Mesa Rd.
San Diego, CA 92111
sandiegovolvo@mac.com
Chamber: SD/Tijuana

RAMSTROM, GAYE
11 Haskell Drive
Bratenal, OH 44108
Ph: 216 541 8449
Fax: 216 541 8449
gayeramstrom@sbcglobal.net
Chamber: Ohio

SACC0165

OLSSON, TED
30 Sharon Street
San Francisco, CA 94114
Ph: 415 407 0094
Fax: 415 864 7871
olssonted@yahoo.com
Chamber: San Francisco

OLSSON, GORAN
1010 Dover Court
Libertyville, IL 60048
kefling@covad.net
Chamber: Chicago

OLUND, SVEN
760 Penny Royal Ln.
San Rafael, CA 94903
Ph: 415 472 6509
solund@linex.com
Chamber: San Francisco

OLVING, ANNE
PO Box 1585
Lexington, SC 29017
Ph: 803 359 1306
ekenslov@webtv.net
Chamber: Atlanta

ÖRN, MIKAEL
4001 N 54th Pl.
Phoenix, AZ 85018
Ph: 602 222 9519
mikael_orn@us.ibm.com
Chamber: Arizona

OSBERG, BENGT
3453 South 3125 East
Salt Lake City, UT 84109
Chamber: Utah

OSTERMAN, WILHELM
3145 Coldwater Canyon
Los Angeles, CA 91604
Ph: 888 78ABSOLUT
Fax: 818 508 7884
wilhelm@osterman.com
Chamber: Greater LA

OTTOSSON, LARS
1441 Ocean Drive
Vero Beach, FL 32963
Ph: 772 231 3200
Fax: 772 231 3201
editor01@bellsouth.net
Chamber: Florida

PALM, TOMAS
434 Hollow Dr.
Houston, TX 77024
Ph: 713 977 7252 x104
Fax: 713 977 5031
tomas@amveco.com
Chamber: Texas

PALMMAN, KENNETH
2374 Edison Boulevard
Twinsburg, OH 44087
Ph: 330 342 1450
kenneth.palmman@ hydropulsar.com
Chamber: Ohio

PANTZAR, ORVAR
4201 N Ocean Blvd. #C1709
Boca Raton, FL 33431
Ph: 561 338 6915
orvarpantzar@hotmail.com
Chamber: Florida

PEARSON, NELS
3100 NE 49 St. #506
Fort Lauderdale, FL 33308
Ph: 954 564 5258
Fax: 954 564 5299
esqnels@aol.com
Chamber: Florida

PEHRSSON, HÅKAN
11035 Carmel Crossing Rd
Charlotte, NC 28226
Ph: 704 383 5142
hakan.pehrsson@ wachovia.com
Chamber: Carolinas

PERSSON, ANDERS
715 7th Street
Hudon, WI 54016
Ph: 715 381 0450
Fax: 612 874 8682
anderscami@mac.com
Chamber: Minnesota

PERSSON, JAMES
PO Box 26551
Fraser, MI 48026
Ph: 586 293 0200
Fax: 810 296 1900
ljamespersson@aol.com
Chamber: Detroit/Michigan

PETERSEN, ROY
235 Peachtree Street #400
Atlanta, GA 30303
Ph: 404 880 3385
doctorpetersen@ alum.lsmury.edu
Chamber: Atlanta

PETERSON, DAVID
PO Box 202378
Austin, TX 78720
Ph: 512 809 1232
dmpeterson7@yahoo.com
Chamber: Texas

PETERSON, WESLEY
7613 Golden Triangle Dr.
Eden Prairie, MN 55344
Ph: 952 947 9542
Fax: 952 944 6022
wgpeterson@vasamed.com
Chamber: Minnesota

PETTERSON, KENNETH
1978 S. Garrison St. #113
Lakewood, CO 80228
Ph: 303 984 0522
Fax: 303 763 5190
scandic@qwest
Chamber: Colorado

SACC0164

PETTERSSON, GÖSTA
18208 Shelburne Road
Shaker Heights, OH 44118
GostaP@adelphia.net
Chamber: Ohio

PETTERSSON, JOSEFIN
1900 Euclid Avenue #603
Cleveland, OH 44115
pettersson.josefin@gmail.com
Chamber: Ohio

PETTERSSON, THOMAS
30 Temescal Teracce
San Francisco, CA 94118
Ph: 650 614 5864
Fax: 415 276 4880
thomaspettersson@yahoo.com
Chamber: San Francisco

PIERCE, CHARLOTTE
5532 West 142nd St.
Hawthorne, CA 90250
charlotte@pulpstudio.com
Chamber: Greater LA

PIHL, BENGT
Undinestrasse 36
12203 Berlin, Germany
Chamber: New York

POLLARD, KEVIN H.
PO Box 9249
Metairie, LA 70055
Ph: 303 594 4300
Fax: 512 597 8561
khpollard@globalsolve.com
Chamber: South Central US

POPESCU, ADRIAN
4288 Powers Ferry
Atlanta, GA 30342
Ph: 404 932 4774
popescu@mindspring.com
Chamber: Atlanta

POPHAM, EVA
7101 SW 67 Avenue
South Miami, FL 33143
Ph: 305 669 6117
eva.popham@earthlink.net
Chamber: Florida

POPMA, SCOTT
901 New York Ave, NW
Washington, DC 20001
Ph: 202 408 4297
Fax: 202 408 4400
scott.popma@finnegan.com
Chamber: Washington DC

PRECHT, MAGNUS
3035 Bellair Dr. #1422
Fort Worth, TX 76109
mprecht@telia.com
Chamber: Texas

PRESTON, DORCAS
1 Whitecap Dr.
Corona Del Mar, CA 92625
dorimusic@cox.net
Chamber: Greater LA

QVICKLUND, LARS
13 Laurel Lane
Bellingham, MA 02019
Ph: 508 883 1623
qvicken@comcast.net
Chamber: New England

RABE, JAN-OLOF
2913 Seashore Point
Virginia Beach, VA 23454
Ph: 757 486 3801
Fax: 757 486 4531
orm63@cox.net
Chamber: Washington DC

RACZ, ROBERT
13917 Laurel Trace
Charlotte Technical Center
Charlotte, NC 28273
Ph: 704 587 8140
Fax: 704 587 8232
racz@earthlink.net
Chamber: Carolinas

RAHM, MIKAEL
3 Embarcadero Center
San Francisco, CA 94111
Ph: 415 498 5707
Fax: 813 342 0921
mikael.rahm@us.pwc.com
Chamber: San Francisco

RAIMONDI, RICKI
6256 Greenwich Drive #505
San Diego, CA 92122
Ph: 858 625 0300
rick@netsofts.com
Chamber: SD/Tijuana

RAINER, STEFAN
1121 Arlington Blvd. #133
Arlington, VA 22209
Ph: 202 641 65
stefan.rainer@crossconnect.se
Chamber: Washington DC

RAMLIDEN, KENT
4018 Heathcote Road
Deephaven, MN 55391
Chamber: Minnesota

RAMPE, PÄR
2115 Summit Ave.
Saint Paul, MN 55105
Ph: 651 962 5000
par.rampe@mn.rr.com
Chamber: Minnesota

RAMPLIN, PAUL
5350 Kearny Mesa Rd.
San Diego, CA 92111
sandiegovolvo@mac.com
Chamber: SD/Tijuana

RAMSTROM, GAYE
11 Haskell Drive
Bratenal, OH 44108
Ph: 216 541 8449
Fax: 216 541 8449
gayeramstrom@sbcglobal.net
Chamber: Ohio

SACC0165

RASPLER, MONA
10318 Sugar Hill
Houston, TX 77042
Ph: 713 972 1515
monaraspler@aol.com
Chamber: Texas

REED JR., ALEXANDER
2200 Lakeshore Dr. # 100
Homewood, AL 35209
Ph: 205 871 7684
Fax: 205 870 9341
reedjr@bellsouth.net
Chamber: South Central US

REINISH, LAWRENCE
1001-5055 Riverside Dr East
Windsor, Ontario
Canada
Ph: 519 974 5120
reinish@sympatico.ca
Chamber: Detroit/Michigan

REISBERG, BERNARD
3921 Crystal Lake Blvd
Robbinsdale, MN 55422
Ph: 763 535 3016
Fax: 612 287 1188
bedure@comcast.net
Chamber: Minnesota

RENMAN, KATHI
3539 Casitas Ave.
Los Angeles, CA 90039
Ph: 323 666 2300
Fax: 323 666 2302
renmangroup@earthlink.net
Chamber: Greater LA

RHODIN, ERIC
760 Main St.
Waltham, MA 02451
Ph: 781 647 9800
Fax: 781 788 8500
erhodin@
linecompanyarchitects.com
Chamber: New England

RICHTER, MADELEINE
3731 Winfield Lane NW
Washington, DC 20007
Chamber: Washington DC

RIORDAN, VIVI-ANNE
16363 Bernardo Center Dr.
San Diego, CA 92128
Ph: 858 487 3333
Fax: 858 4871990
var7@mindspring.com
Chamber: SD/Tijuana

ROBERTSON, SOLVEIG
12908 S. Elm Street
Blue island, IL 60406
Chamber: Chicago

ROBERTSON, SOLVIG
10721 S. Western Ave
Chicago, IL 60643
Ph: 773 779 2400
Fax: 773 779 0231
solvigr@sbcglobal.net
Chamber: Chicago

ROBINOWITZ, CHRISTINA
7709 Meadow Parks Dr. #102
Dallas, TX 75230
Ph: 214 363 2853
Fax: 214 853 5914
crobinowitz@culturalcoach.com
Chamber: Texas

ROBINSON, CHRISTINE
5354 Manteo Inlet
Norcross, GA 30092
Ph: 770 446 5660
chris-robinson@
mindspring.com
Chamber: Atlanta

ROLLICK, NICK
1420 S. Livernois Rd.
Rochester Hills, MI 48307
Ph: 248 656 5620
Fax: 248 656 0549
nick.rollick@mtech.se
Chamber: Detroit/Michigan

ROLSTON, RODNEY
PO Box 691421
San Antonio, TX 78269
Ph: 210 558 6504
Fax: 210 561 2771
rodneyrolston@mac.com
Chamber: Texas

ROOTH, GUSTAF
3811 Ray St.
San Diego, CA 92104
Ph: 619 297 9663
planetrooth@earthlink.net
Chamber: SD/Tijuana

ROSEN, ÅSA
11938 Mayfield Ave. #4
Los Angeles, CA 90049
asarosen@hotmail.com
Chamber: Greater LA

ROSENBERG, SEYMOR
420 Lexington Ave #420
New York, NY 10170
Ph: 212 370 9886
Fax: 212 370 0617
Chamber: New York

ROSENGREN, CAROLINE
Köpenhamnsvägen 103 A
21775 Malmö
Sweden
Ph: +46 709 47 56 96
Chamber: New York

ROSENGREN, HARALD
157 Harrison Avenue
Newport, RI 02840
Ph: 401 849 9925
Chamber: New York

SACC0166

ROSTAD, OLE
3 Wright Farm
Concord, MA 01742
Ph: 978 369 6090
Fax: 978 371 0904
mrostad@comcast.net
Chamber: New England

RUBIN, CHARLOTTE
773 Saxony Rd
Encinitas, CA 92024
Ph: 858 775 7621
Fax: 760 634 7656
charlotte.rubin@ cruxcomms.com
Chamber: SD/Tijuana

RUNNFELDT, JAMES
222 Bay Dr.
PO Box 353
Itasca, IL 60143
Ph: 630 285 9550
Fax: 630 467 9300
jswede@aol.com
Chamber: Chicago

RUSSO-LARSSON, THEO
20101 S.W. Birch St. #272
Newport Beach, CA 92660
theoruslar@aol.com
Chamber: Greater LA

RUTHERFORD, MARIELLE
10 Lavenham Rd.
Novato, CA 94949
Ph: 415 382 0878
Fax: 415 382 0877
marielle.r@comcast.net
Chamber: San Francisco

RYDEVIK, BERTIL
6 Lighthouse Lane
Old Greenwich, CT 6870
Ph: 203 637 7537
Fax: 203 637 1163
Chamber: New York

RYDHOLM, RALPH
1932 N. Mohawk St.
Chicago, IL 60614
Ph: 312 951 5438
Fax: 312 951 8308
rydholm@aol.com
Chamber: Chicago

RÖDEGÅRD, SVANTE
PO Box 8067
Emeryville, CA 94662
Fax: 510 652 4761
svante@rodegard.com
Chamber: San Francisco

S SMITH, DONALD
5765 Derk Dr.
La Mesa, CA 91942
Ph: 858 212 2003
bigdog@bluebrew.us
Chamber: SD/Tijuana

SACHS-OSHER, BARBRO
120 Montgomery St 2175
San Francisco, CA 94104
Ph: 415 788 2631
Fax: 415 788 6841
barbro.osher@ consulateofsweden.org
Chamber: San Francisco

SAETRE-GRANT, LENA
70 Central St.
Acton, MA 01720
Ph: 978 263 3640
Lena@theredapple.com
Chamber: New England

SAHLBERG, GABRIELLA
522 San Vincente Blvd #H
Los Angeles, CA 90402
Ph: 310 473 1323
Fax: 310 473 1323
gabriellasahlberg@ yahoo.com
Chamber: Greater LA

SALLGREN, EVA
11505 Riverside Dr #401
Studio City, CA 90405
Ph: 213 989 2155
eva@ creativeharmonyingolf.com
Chamber: Greater LA

SALMBERG, MARKUS
517 Seward Square SE
Washington, DC 20003
Ph: 202 276 2783
msalmberg@hallassoc.net
Chamber: Washington DC

SAMADI, MONA
3910 Ingraham St. #14301
San Diego, CA 92109
Ph: 805 284 3240
mona_samady@hotmail.com
Chamber: SD/Tijuana

SAMPLE, MARIANNE
9501 West Olympic Blvd.
Beverly Hills, CA 90212
Ph: 310 553 5268
Fax: 310 553 1422
msdesign@ mariannesample.com
Chamber: Greater LA

SAMUELSON, BERT
516 Gilmer Rd.
Coatsville, PA 19320
Ph: 610 384 2820
bertsam@comcast.net
Chamber: Philadelphia

SANDBERG, MARTINA
8011 Fairview Ave.
La Mesa, CA 91941
martina@martinadesign.us
Chamber: SD/Tijuana

SANDBERG, MIKAEL
4605 Twin Avenue Road
Minnetonka, MN 55343
Chamber: Minnesota

SACC0167

SANDBERG, STEFAN
421 Norka Dr.
Akron, IA 51001
Ph: 712 568 2482
Fax: 712 568 2980
sandberg@acsnet.com
Chamber: Chicago

SAPERSTON, MARGARETA & HOWARD
3515 Grandview Blvd.
Los Angeles, CA 90066
msaperston@ coldwellbanker.com
Chamber: Greater LA

SCHAAR, AIMEE
5870 Trinity Parkway #100
Centreville, VA 20120
Ph: 703 653 8912
Fax: 703 631 6024
Aimee.n.schaar@aexp.com
Chamber: Washington DC

SCHECHTER, MARK
1299 Pennsylvania Ave. N.W. 7th fl.
Washington, DC 20004
Ph: 202 383 6890
Fax: 202 383 6610
schechterm@howrey.com
Chamber: Washington DC

SCHER, RENEE
10 Corte Vizcaya
San Clemente, CA 92673
uscmamma@cox.net
Chamber: Greater LA

SCHMIDT, RICKARD
4632 Dalrock Drive
Plano, TX 75024
rickard.schmidt@gmail.com
Chamber: Texas

SCHNEIDER, JAKE
5800 Airline Dr.
Metairic, LA 70003
Ph: 504 729 5519
Fax: 504 731 1834
schneiderj@saints.nfl.com
Chamber: South Central US

SCHULZ, JASON
11113 Camarillo St #103
Toluca Lake, CA 91602
Ph: 818 262 7484
jason.schulz@warnerbros.com
Chamber: Greater LA

SCHULZ, UDO
12265 48th Av. N
Plymouth, MN 55442
Ph: 952 918 1848
uschulz@sabis.net
Chamber: Minnesota

SCHÖNBERG MESSICK, CHRISTINA
2519 Pineway Dr.
Burlington, NC 27215
Ph: 336 524 0240
Fax: 336 524 0240
exsearch@netpath.net
Chamber: Carolinas

SEIDEL, KERSTIN U.
PO Box 514
Tomball, TX 77377
Chamber: Texas

SELANDER, P-O
10830 - 101st Ave NE
Kirkland, WA 98033
Ph: 425 827 2363
p-o.selander@comcast.se
Chamber: Seattle

SELTZER, MARYLOU
PO Box 3117
Lilburn, GA 30048
Ph: 770 365 4747
Chamber: Atlanta

SERGO, MONIKA
7004 Rainswood Ct
Bethesda, MD 20817
mnksergo@hotmail.com
Chamber: Washington DC

SEWERIN-OLSSON, GINGA
286 Congress St.
Boston, MA 02210
Ph: 617 451 3456
Fax: 617 423 2057
boston@consulateofsweden.org
Chamber: New England

SHANE, JEFFERY
12100 Wilshire Blvd. #925
Los Angeles, CA 90025
Ph: 310 820 3644
Fax: 310 820 3647
jpshane@sbcglobal.net
Chamber: Greater LA

SHERONAS, KATARINA
922 Montgomery Ave.
Bryn Mawr, PA 19010
Ph: 610 642 6245
ksheronas@cs.com
Chamber: Philadelphia

SIBRAVA, RICHARD
222 West Lyon Farm
Greenwich, CT 06831
Ph: 203 531 8101
Chamber: New York

SINGER, RONALD
504 Arnon Lake Dr.
Great Falls, VA 22066
Ph: 703 759 4606
ron.singer@earthlink.net
Chamber: Washington DC

SINGER, JEFFREY
The Nasdaq Stock Market
One Liberty Plaza
New York, NY 10004
Ph: 212 401 8980
Fax: 212 401 1013
Chamber: New York

SACC0168

SJOSTROM, FREDRIK
Utah Grizzlies Professional Hockey Club
3200 S Decker Lake Dr.
West Valley City, UT 84119
Chamber: Arizona

SJUNNEMARK, INGEMAR
874 Port Rd.
Mamaroneck, NY 10543
Ph: 914 698 4243
Fax: 914 698 5976
Chamber: New York

SJÖBLOM, THOMAS
1200 New Hampshire Ave, NW
Washington, DC 20036
Ph: 202 974 5636
Fax: 202 974 5602
Tsjoblom@chadbourne.com
Chamber: Washington DC

SJÖGREN, GUNNAR
4979 1/2 Cape May Ave.
San Diego, CA 92107
Ph: 619 224 0431
Fax: 619 224 0431
gunnarmoose@earthlink.net
Chamber: SD/Tijuana

SKAARDAL, JOY
1301 5th Ave, Suite 3101
Seattle, WA 98101
Ph: 206 682 5250
Fax: 206 625 9057
jskaardal@sasair.com
Chamber: Seattle

SKLAR, WARREN
1621 Euclid Avenue 19th Fl
Cleveland, OH 44115
Ph: 216 621 1113 x115
wsklar@rennerotto.com
Chamber: Ohio

SKOGLUND, RAYMOND
399 Boylston St. 7th Fl.
Boston, MA 02116
Ph: 617 638 2604
Fax: 617 638 2699
Chamber: New England

SKÖLD, MAGNUS
8164 Telegraph Rd.
Bloomington, MN 55438
Ph: 952 903 5090
Fax: 952 942 7045
magnusskold@mn.rr.com
Chamber: Minnesota

SKÖLDEBERG, JOSEF
1915 Kalorama Rd., NW #207
Washington, DC 20009
skoldeberg@gmail.com
Chamber: Washington DC

SLAWSBY, JONATHAN
2 Louisburg Square #1
Boston, MA 02108
jslawsby@hotmail.com
Chamber: New England

SMITH, LORETTA
35 S. White Horse Pike #207
Audubon, NJ 08106
Ph: 215 988 2887
Fax: 215 988 2757
smithl@dbr.com
Chamber: Philadelphia

SÖDERBERG, JAN
PO Box 8029
Aspen, CO 81612
Chamber: SACC-Colorado

SODERBERG, MARGARET
1739 Washington Blvd.
Pasadena, CA 91104
Ph: 626 797 0175
mlsoderberg@aol.com
Chamber: Greater LA

SOERLIE, TOR CHRISTIAN
2460 Peachtree Rd #1409
Atlanta, GA 30305
Chamber: Atlanta

SOHLÉN, BENGT
3525 W 24th St.
Minneapolis, MN 55416
Ph: 612 922 9120
Fax: 612 922 0682
bengt1053@aol.com
Chamber: Minnesota

SOHLÉN, HANS
5 Red Cedar Ln.
Minneapolis, MN 55410
Ph: 612 929 1075
Fax: 612 920 3460
minnswede@yahoo.com
Chamber: Minnesota

SOUTHGARD, SUZANNE
6239 Prestonshire Ln.
Dallas, TX 75225
Ph: 214 696 2776
Fax: 214 696 2776
sula12@msn.com
Chamber: Texas

SPARGER, HELENA
985 Frog Leap Trail
Kennsaw, GA 30152
Ph: 770 428 7446
hmsparger@msn.com
Chamber: Atlanta

SPEETJENS, CYNTHIA H.
PO Box 2629
Madison, MS 39130
Ph: 601 856 0515
Fax: 601 856 0514
cspeetjens@ms-lawyer.net
Chamber: South Central

SACC0169

SPIEGEL, JAMES
16 Tanglewood Court
LaGrange, IL 60525
Ph: 708 387 6842
Fax: 708 387 6659
james.r.spiegel@gm.com
Chamber: Chicago

SPINKS, FRANCIS FOX
17 B Bigelow St.
Cambridge, MA 02139
Ph: 617 547 8755
Fax: 617 491 2730
ffsa@comcast.net
Chamber: New England

STADLER, GUSTAV
23647 Hudson St.
Dearborn, MI 48124
Ph: 313 563 8773
Fax: 313 563 4994
gustavstadler@prodigy.net
Chamber: Detroit/Michigan

STATHOS, MANDY
PO Box 601144
Sacramento, CA 95860
Ph: 916 286 6594
Fax: 916 483 4203
stathom@sutterhealth.org
Chamber: San Francisco

STAUDT, CHRISTINA
37 Studio Lane
Bronxville, NY 10708
Ph: 914 337 3968
Fax: 914 337 8935
Chamber: New York

STEELE, RODMAN
Esperante Bldg. 222
Lakeview Ave, 4th Fl.
W. Palm Beach, FL 33401
Ph: 561 653 5201
Fax: 561 653 5333
rsteele@akerman.com
Chamber: Florida

STEPANEK, PETER
4617 1/2 MacArthur Blvd.
Washington, DC 20007
Chamber: Washington DC

STERN, JOHAN
355 Old Long Ridge Rd.
Greenwich, CT 06903
Ph: 203 661 3376
46 709 629 844
Fax: 203 661 3153
Chamber: New York

STIER, HARALD
3540 Chesapeake St., NW
Washington, DC 20008
Ph: 202 244 7799
Fax: 202 244 2639
hsflyer@aol.com
Chamber: Washington DC

STIER, ROBERT JR.
One Monument Square
Portland, ME 04101
Ph: 207 791 1163
Fax: 207 791 1350
rstier@pierceatwood.com
Chamber: New England

STJERNFELDT, CARL
20 William St.
Wellesley, MA 02446
Ph: 781 577 1000
carl@battery.com
Chamber: New England

STROKIRK, JOHN
1949 N. Larrabee St.
Chicago, IL 60614
Ph: 312 944 4428
Fax: 312 944 4429
john@mariannestrokirk.com
Chamber: Chicago

STROMBERG, GUNNAR
10064 NW 4th Street
Plantation, FL 33324
Fax: 954 472 9812
stromberg_a@bellsouth.net
Chamber: Florida

STRÅHLE ENGQUIST, CECILIA
3601 Allen Parkway #505
Houston, TX 77019
Ph: 832 860 4263
cecilia@coachingexcellence.org
Chamber: Texas

STYPA, MICHAEL
107-111 Fleet Street
London, EC4A 2
Great Britain
Ph: +44 20 7936 9002
Fax: +44 20 7990 9909
Chamber: New York

SUCHINSKY, ALLAN
14217 Catamount Court
Silver Spring, MD 20906
Ph: 301 871 4855
itdassociates@verizon.net
Chamber: Washington DC

SUNDBERG, ULF
1887 Caminito Velasco
San Diego, CA 92137
Ph: 858 332 5007
ulf.sundberg@gmail.com
Chamber: SD/Tijuana

SUNDELL, ROBERT
35564 Mound Road
Sterling Heights, MI 48310
Ph: 586 264 1807
robert@westmatic.se
Chamber: Detroit/Michigan

SVALA, INGEMAR
5324 Park Drive
Vermilion, OH 44089
Ph: 630 829 5600 x381
isvala@volvocars.com
Chamber: Ohio

SWANSON, ERIK
eswanson@jaffeberlin.com
Chamber: Chicago

SACC0170

SWANSON, THOMAS
PO Box 18291
Raleigh, NC 27619
Ph: 919 782 0791
Fax: 919 782 0791
thoswan@bellsouth.net
Chamber: Carolinas

SWANSON VON BERNUTH, COLLEN
13125 E. Country Line Rd
Longmont, CO 80504
Ph: 303 772 2076
rjvonb@aol.com
Chamber: Colorado

SWARTLING, JACQUELINE
Augustendalsvägen 64
Box 1193
13152 Nacka Strand
Sweden
Ph: +46 8 466 46 02
Fax: +46 8 716 99 90
jas@hanssonswartling.se
Chamber: SACC-USA

SWARTZ, KIM
11377 W. Olympic Blvd.
Los Angeles, CA 90064
Ph: 310 312 3131
Fax: 310 231 8331
khs@msk.com
Chamber: Greater LA

SVED, ARJA
21 Chelsea St. #1
East Boston, MA 02128
arjasved@hotmail.com
Chamber: New England

SVENSSON, PETER
1660 Peachtree St. NW
#5401
Atlanta, GA 30309
Ph: 912 484 8586
jpsven@bellsouth.net
Chamber: Atlanta

SVENSSON, RON
4362 Oakdale Vinnigs
Circle SE
Smyrna, GA 30080
Ph: 770 435 5263
Fax: 770 955 5955
svensson@opella.com
Chamber: Atlanta

SVENSSON, URBAN
164 Golfview Dr.
Ivyland, PA 18974
Ph: 215 396 8722
urban54@home.com
Chamber: Philadelphia

SVENSSON, LARS OLOF HUGO
4115 Dallas Ln. N.
Plymouth, MN 55446
Ph: 612 501 2959
lohsvensson@yahoo.com
Chamber: Minnesota

SWIFT, EVA
7820 SW 71 Ave
Miami, FL 33143
Ph: 305 666 5088
Fax: 305 668 5398
eneuniversal@bellsouth.net
Chamber: Florida

SWISHER, KENNETH
PO Box 152
Lindsboarg, KS 67456
Ph: 785 227 2053
swedes@hemslojd.com
Chamber: Colorado

SÖDERLUND, MARTIN
333 Northcreek Dr
Durham, NC 27707
Ph: 919 923 0018
martin_soderlund@uncbusiness.net
Chamber: Carolinas

TALLMADGE, KATHERINE
1929 19th St., NW
Washington, DC 20009
Ph: 202 833 0353
Katherine@katherinetallmadge.com
Chamber: Washington DC

TAPER, BARBRO
81205 Kingston Heath
La Quinta, CA 92253
barbrotaper@msn.com
Chamber: Greater LA

TAYLOR, CHESTER
12 W. Braddock Road
Alexandria, VA 22301
Ph: 703 602 3742
Fax: 703 602 3748
gotlander6@earthlink.com
Chamber: Washington DC

TEGNÉR, G. ERIK
1350 Beverly Rd. #115-154
McLean, VA 22101
Ph: 703 352 9385
Fax: 703 352 3125
tegner@caribsurf.com
Chamber: Washington DC

TESTOR, KRISTINA
1050 Connecticut Ave. NW
#800
Washington, DC 20036
Ph: 202 861 5162
Fax: 202 861 5001
kristina.e.testor@smithbarney.com
Chamber: Washington DC

THOMAS, BIRGITTA
605 Stinshurst Dr
Durham, NC 27713
Ph: 919 544 9199
Fax: 919 484 2990
gthomas151@aol.com
Chamber: Carolinas

SACC0171

THOMSEN, HENRIK
14340 Memorial
Houston, TX 77079
Ph: 281 582 3974
Fax: 281 493 0003
hthomsen@heritagetexas.com
Chamber: Texas

THOREN, STAN
723 Sheridan Rd.
Wilmette, IL 60091
Ph: 847 256 6454
Fax: 847 256 3986
sthoren@yahoo.com
Chamber: Chicago

THORIN, LARS
725 Crossbrook Dr
Moraga, CA 94556
Ph: 925 376 2558
Fax: 925 376 2468
Chamber: San Francisco

THORSLUND, SVEN
2451 Brickell Avenue #18 S
Miami, FL 33129
Ph: 305 854 1116
sven_thorslund@yahoo.com
Chamber: Florida

THYR, HÅKAN
4700 N. Capital of Texas
#823
Austin, TX 78746
h.thyr@hotmail.com
Chamber: Texas

TORP, ERIK
1760 Market St. #1111
Philadelphia, PA 19103
Ph: 215 665 8166
Fax: 215 665 1929
norconsul@verizon.net
Chamber: Philadelphia

TORSNER, ELISABETH
10656 Courageous Drive
Indianapolis, IN 46236
Ph: 765 529 0120
elisabeth.torsner@
outokompu.com
Chamber: Chicago

TRUBY MONTANA, ANN-SOFI
7050 Sunset Dr.
Miami, FL 33143
Ph: 305 661 6305
dmontana@bellsouth.net
Chamber: Florida

TRÄFF, MARCUS
10 East Ontario St. #2411
Chicago, IL 60611
Ph: 312 339 8333
Chamber: Chicago

UGLOW, CINY
45175 W 10 Mile Road
Novi, MI 48375
Ph: 248 347 0437
cuglow@cityofnovi.org
Chamber: Detroit/Michigan

ULFSON ANDERSEN, ESQ., HANS
1002 Turkey Run Rd.
McLean, VA 22101
Ph: 703 827 2675
Fax: 703 506 6848
ahans1@aol.com
Chamber: Washington DC

ULLMARK, MARIE-LOUISE
33 Peninsula Rd.
Belvedere, CA 94920
Ph: 415 435 2430
Fax: 415 435 2379
mlullmark@hotmail.com
Chamber: San Francisco

UMEHAG, JENS
2042 N. Clark St.
Chicago, IL 60614
umehag@yahoo.co.uk
Chamber: Chicago

UTTERSTROM, ANDERS
Mid-West Technical Center
915 Busse Rd.
Elk Grove Village, IL 60007
Ph: 847 439 4888
Fax: 847 439 5099
anders.utterstrom@
system3rusa.com
Chamber: Chicago

WACHTMEISTER, WILHELM
Karlavägen 59 A
11449 Stockholm
Sweden
Ph: +46 8 660 38 23
Chamber: Washington DC

WAGNER, HENRIK
5207 N 24th st #106
Phoenix, AZ 85016
Ph: 480 905 5837
wagnerhenrik@hotmail.com
Chamber: Arizona

VAHABI, SARA
10940 Wilshire Blvd. #700
Los Angeles, CA 90024
Ph: 310 473 1495
sara.vahabi@
consulateofsweden.org
Chamber: Greater LA

WAHLSTROM, CATHINKA
127 West 77th St. #3
New York, NY 10024
Ph: 212 712 0190
917 452 5897
Chamber: New York

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WAHLSTRÖM, BÖRJE
12406 Shannondell
Audubon, PA 19403
Ph: 610 728 5442
Fax: 610 527 7429
pborjew@aol.com
Chamber: Philadelphia

WALL, CHARLOTTE
601 Montgomery St., #777
San Francisco, CA 94111
Ph: 415 217 6903
Fax: 415 217 6908
Charlotte.Wall@
spottluceywall-cpas.com
Chamber: San Francisco

WALL JR., PATRICK
49 East 96th St.. #4D
New York, NY 10128
Ph: 212 762 6155
Fax: 212 762 8551
Chamber: New York

WALLER, ANDREAS
9569 Manitou Crescent
Windsor, Ontario
Canada
Ph: 519 737 1919
Fax: 519 739 6039
andreas.waller@3web.net
Chamber: Detroit/Michigan, Chicago

WALLGREN MERRILL, GUDRUN
2234 Inwood Dr.
Houston, TX 77019
Ph: 713 522 7154
Fax: 713 522 7154
gwmerrill@houston.rr.com
Chamber: Texas

WALLMO, JOHANNA
Västmannagatan 42 1.5 tr
11325 Stockholm
Sweden
Fax: +46 8 506 724 01
johanna.wallmo@deloitte.se
Chamber: Chicago

VAN DER WEYDEN, LINA
10940 Wilshire Blvd #700
Los Angeles, CA 90024
Ph: 310 231 0249
weyden@consulateofsweden.se
Chamber: Greater LA

WARD, DOUGLAS M.
40 Ledgebrook Dr.
Norwalk, CT 6854
Ph: 203 899 0489
Chamber: New York

WATKINS, GINGER
PO Box 12691
Jackson, MS 39236
Ph: 601 214 9441
Fax: 601 853 8530
ginwatkins@aol.com
Chamber: South Central US

WATSON, JANE
PO Box 3008
Raleigh, NC 27602
Ph: 919 881 7317
jane.watson@wachovia.com
Chamber: Carolinas

WAYMAN, ROGER
6819 N. Loleta Ave.
Chicago, IL 60646
Ph: 773 763 1722
Fax: 773 763 3377
W9GG@aol.com
Chamber: Chicago

WEFEL, JOEL
1740 Rice Street #200
St Paul, MN 55113
Ph: 651 558 2556
Fax: 651 489 4119
jwefel@wiagency.com
Chamber: Minnesota

WEIBULL, NILS
1689 West Huron River Dr.
Ann Arbor, MI 48103
Ph: 734 741 0204
Fax: 734 741 0550
nweibull@comcast.net
Chamber: Detroit/Michigan

WEIBULL, PONTUS
1689 West Huron River Dr.
Ann Arbor, MI 48103
Ph: 703 864 6988
Fax: 734 741 0550
p.weibull@att.net
Chamber: Detroit/Michigan

WEINER, GUNNEL
10486 Holman Avenue
Los Angeles, CA 90024
Ph: 310 451 5805
Fax: 310 474 3690
gunnelweiner@att.net
Chamber: Greater LA

WELANDER, SVEN
1507 Edgewood Ln.
Winnetka, IL 60093
Ph: 847 498 7199
Fax: 847 272 8925
sven.welander@
axa-advisors.com
Chamber: Chicago

WELLHAUSEN, CHRIS
3050 Rue D'Orleans #313
San Diego, CA 92110
Ph: 619 208 9653
jahleepix2000@hotmail.com
Chamber: SD/Tijuana

VERMILLION, ROBYN
110 Danile Paul Dr.
Archdale, NC 27263
Ph: 336 434 6647
robynvermillion@hotmail.com
Chamber: Carolinas

SACC0173

VERWERS, TODD
2325 3rd St, #204
San Francisco, CA 94107
Ph: 415 550 9669
Fax: 415 550 9662
todd@petersenverwers.com
Chamber: San Francisco

WESSLEN, JOHAN
582 Overbrook
Bloomfield Hills, MI 48302
Ph: 313 899 6273
Fax: 313 899 6266
wesslen@
tks-na.thyssenkruppp.com
Chamber: Detroit/Michigan

WESTERBERG, HANS
245 East 93rd St #20
New York, NY 10128
Ph: 212 644 2561
Fax: 212 755 7953
hansw@webquill.com
Chamber: New York

WESTERGREN, PER
7320 S. Dudley Ct.
Littleton, CO 80128
Ph: 303 972 3271
Fax: 303 972 3271
piham@prodigy.net
Chamber: Colorado

WESTERLUND, ANN-CHRISTINE
235 West 48th St.. #38B
New York, NY 10036
Ph: 212 582 3647
Fax: 212 586 4753
Chamber: New York

WESTERLUND, CLAES
Stallgården
430 63 Hindås
Sweden
Ph: +46 70 777 03 01
Fax: +46 301 22 449
claes.westerlund@
wecrogroup.com
Chamber: SACC-USA

WESTERSTÅHL, OLOF
405 E Colorado Ave
Urbana, IL 61801
olof.westerstahl@gmail.com
Chamber: San Francisco

WESTIN, MONICA
247 West 87th St.
New York, NY 10024
Ph: 212 580 2510
Chamber: New York

WESTRUM, TOM
Ph: 312 933 6834
tom@twinteractive.com
Chamber: Chicago

WETTERBRO, ANNA
515 Farm Cove Court
Roswell, GA 30075
Chamber: Atlanta

WHEELER, HELENA
130 16th Ave.
San Francisco, CA 94118
Ph: 415 225 3661
helena_wheeler@yahoo.com
Chamber: San Francisco

WHITE, NIKOLAS & SHELLY
7212 Montana Norte
Austin, TX 78731
nik@triand.com
Chamber: Texas

WIBERG, ANDERS
PO Box CB 11.000
Nassau, FL 32011
Ph: 242 372 7444
Fax: 242 327 7782
wibergs@coralwave.com
Chamber: Florida

WIBORG, LISA
2347 North Point
San Francisco, CA 94123
Ph: 415 922 3236
Fax: 415 567 7278
Chamber: San Francisco

WIBRING, ANNA
930 Thomas Ave #9
San Diego, CA 92109
Ph: 619 261 6693
anna@wibring.com
Chamber: SD/Tijuana

WIDEGREN, KARIN
House of Sweden
2900 K Street NW
Washington, DC 20007
Ph: 202 467 2679
karin.widegren@itps.se
Chamber: Washington DC

WIDEHAG CAMBELL, ANNA-CLARA
817 Stradford Circle
Buffalo Grove, IL 60089
Ph: 847 229 7032
Fax: 847 229 7032
annaclara@aol.com
Chamber: Chicago

VIERGEVER, BRAD
One Towne Square #1200
Southfield, MI 48076
Ph: 248 948 9000
bviergever@
signatureassociates.com
Chamber: Detroit/Michigan

WIJKSTROM, ANN
1504 Bay Road #1902
Miami Beach, FL 33139
ann.stokes@faro-sthlm.se
Chamber: Florida

WIKSTRÖM, ARNE
3301 Fairmont Ave.
La Crescenta, CA 91214
Ph: 818 548 5959
Chamber: Greater LA

SACC0174

WILLIAMS, KERSTIN
3755 Mykonos Court
Boca Raton, FL 33487
Ph: 561 241 6323
Fax: 561 241 6358
kerstin@home4u.ws
Chamber: Florida

WILLIAMS, ÅSA
560 Davis St, #100
San Francisco, CA 94111
Ph: 415 296 2127
Fax: 415 296 1035
awilliams@mcguire.com
Chamber: San Francisco

WILLIS, KENNETH
2839 W 110th Pl
Westminster, CO 80234
Ph: 303 601 0683
Fax: 303 466 6195
bmwklw@comcast.com
Chamber: Colorado

WOLFHAGEN, BJÖRN
39819 Birchwood Dr.
Plymouth, MI 48170
Ph: 734 207 9583
bjorn_wolfhagen@ nedermanusa.com
Chamber: Detroit/Michigan

VON PROSCHWITZ, CHARLOTTE
235 W 48th St #38B
New York, NY 10036
renardmail@aol.com
Chamber: New York

VON SCHEELE, PER
315 East 58th St.
New York, NY 10022
Ph: 212 752 7896
Fax: 212 288 2346
Chamber: New York

WOODMAN, JAMES
1312 Cleveland Ave S.
St. Paul, MN 55116
Ph: 651 226 7690
Fax: 612 625 3956
jimcwoodman@msn.com
Chamber: Minnesota

WREYFORD, LARRY D.
PO Box 73054
Houston, TX 77273
Ph: 281 350 6005
Fax: 281 350 6861
larrywre@ccsiservices.com
Chamber: Texas

YARBOROUGH, JR., W.
Box 115
Thomson, GA 30824
Ph: 706 595 1935
Fax: 706 595 1935
wgyarc@aol.com
Chamber: Washington DC

YARBRAY, ROBERT
4301 University Dr. #200
Fairfax, VA 22030
Ph: 703 830 5401
Fax: 703 830 5402
robert@whymarketing.com
Chamber: Washington DC

ZACHARIAS, MAUDE
11232 Park Central Pl.
Dallas, TX 75230
Ph: 214 363 5123
Chamber: Texas

ZACKRISSON, MARCUS
10940 Wilshire Blvd. #700
Los Angeles, CA 90024
Ph: 310 566 2331
Fax: 310 473 8883
marcus.zackrisson@ la.swetech.org
Chamber: Greater LA

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SWEDISH CHAMBERS OF COMMERCE IN SWEDEN AND ABROAD

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SWEDISH CHAMBERS OF COMMERCE IN SWEDEN

MID SWEDEN CHAMBER OF COMMERCE
Main Office in Sundsvall
Kyrkogatan 26
SE-852 32 SUNDSVALL
Ph: +46 60 17 18 80
Fax: +46 60 61 86 40
info@midchamber.se
www.midchamber.se

Ådalen Regional Office
Hovsjorden AB
SE-871 60 HÄRNÖSAND
Ph: +46 611 173 01
Fax: +46 611 173 01
info@midchamber.se
www.midchamber.se

Örnsköldsvik Regional Office
Box 810
SE-891 18 ÖRNSKLÖLDSVIK
Ph: +46 660 786 55
Fax: +46 660 787 72
info@midchamber.se
www.midchamber.se

Östersund Regional Office
Pedagogens Väg 2
SE-831 40 ÖSTERSUND
Ph: +46 63 10 50 00
Fax: +46 63 18 33 52
info@midchamber.se
www.midchamber.se

THE ASSOCIATION OF SWEDISH CHAMBER OF COMMERCE AND INDUSTRY
PO Box 16050
SE-103 21 STOCKHOLM
Ph: +46 8 555 10 000
Fax: +46 8 566 316 35
carl-johan.jargenius@chamber.se
www.cci.se

THE CHAMBER OF COMMERCE AND INDUSTRY OF SOUTHERN SWEDEN
Main Office and Southern Skåne Regional Office
Skeppsbron 2
SE-211 20 MALMÖ
Ph: +46 40 690 24 00
Fax: +46 40 690 24 90
info@handelskammaren.com
www.handelskammaren.com

Blekinge Regional Office
Tyska Bryggaregården 6
SE-371 70 KARLSKRONA
Ph: +46 455 820 05
Fax: +46 455 820 65
peter.westher@handelskammaren.com
www.handelskammaren.com

Kalmar Län Regional Office
Gröndalsvägen 19 B
SE-392 36 KALMAR
Ph: +46 480 44 41 60
Fax: +46 480 44 41 60
peter.westher@handelskammaren.com

Kronobergs Län Regional Office
PG Vejdes Väg 15
SE-351 96 VÄXJÖ
Ph: +46 470 79 48 80
Fax: +46 470 79 48 85
david.svensson@handelskammaren.com
www.handelskammaren.com

Northeastern Skåne Regional Office
Tyggårdsgatan 1
SE-291 32 KRISTIANSTAD
Ph: +46 44 10 39 20
Fax: +46 44 12 68 60
tommy.lindqvist@handelskammaren.com
www.handelskammaren.com

SACC0177

Northwestern Skåne Regional Office
Kullagatan 8
SE-252 20 HELSINGBORG
Ph: +46 42 37 07 60
Fax: +46 42 24 28 10
tommy.lindqvist@handelskammaren.com
www.handelskammaren.com

Southern Halland Regional Office
Box 804
SE-301 18 HALMSTAD
Ph: +46 35 15 90 30
Fax: +46 35 18 66 70
david.svensson@handelskammaren.com
www.handelskammaren.com

THE CHAMBER OF COMMERCE MÄLARDALEN
Main Office
Box 8044
SE-700 08 ÖREBRO
Ph: +46 19 16 61 60
Fax: +46 19 611 77 50
info@malardalen.se
www.malardalen.cci.se

Västerås Regional Office
Stora Gatan 16
SE-721 08 VÄSTERÅS
Ph: +46 21 10 78 90
Fax: +46 21 10 78 99
susanne.wossmar@malardalen.se
www.malardalen.cci.se

THE CHAMBER OF COMMERCE OF CENTRAL SWEDEN
Main Office
Box 296
SE-801 04 GÄVLE
Ph: +46 26 66 20 80
Fax: +46 26 66 20 99
chamber@mhk.cci.se
www.mhk.cci.se

Dalarna Regional Office
Box 1958
SE-791 19 FALUN
Ph: +46 23 195 80
Fax: +46 23 581 58
chamber@mhk.cci.se
www.mhk.cci.se

THE CHAMBER OF COMMERCE OF EAST SWEDEN
Main Office
Nya Rådstugugatan 3
SE-602 24 NORRKÖPING
Ph: +46 11 28 50 30
Fax: +46 11 13 77 19
info@east.cci.se
www.east.cci.se

Linköping Regional Office
Stora Torget 2
SE-582 19 LINKÖPING
Ph: +46 13 13 84 70
Fax: +46 13 13 84 74
linkoping@east.cci.se
www.east.cci.se

Eskilstuna Regional Office
Fristadstorget
SE-632 20 ESKILSTUNA
Ph: +46 16 51 31 05
Fax: +46 16 51 58 63
eskilstuna@east.cci.se
www.east.cci.se

Nyköping Regional Office
Västra Kvarngatan 64
SE-611 32 NYKÖPING
Ph: +46 155 333 93
Fax: +46 155 333 63
nykoping@east.cci.se
www.east.cci.se

Visby Regional Office
Hamngatan 1
SE-621 22 VISBY
Ph/Fax: +46 498 24 81 20
visby@east.cci.se
www.east.cci.se

THE JÖNKÖPING CHAMBER OF COMMERCE
Elmiavägen 11
SE-554 54 JÖNKÖPING
Ph: +46 36 30 14 30
Fax: +46 36 12 95 79
info@jonkoping.cci.se
www.jonkoping.cci.se

SACC0178

THE NORRBOTTEN CHAMBER OF COMMERCE
Kyrkogatan 11
SE-972 32 LULEÅ
Ph: +46 920 43 56 60
Fax: +46 920 43 56 66
info@north.cci.se
www.north.cci.se

THE STOCKHOLM CHAMBER OF COMMERCE
Box 16050
SE-103 21 STOCKHOLM
Ph: +46 8 555 100 00
Fax: +46 8 566 316 35
tradeofficer@chamber.se
www.chamber.se

Södertälje Regional Office
Järnagatan 16
SE-151 73 SÖDERTÄLJE
Ph: +46 8 550 851 50
Fax: +46 8 550 176 60
anna.nienhuysen@chamber.se
www.chamber.se

Uppsala Regional Office/Uppsala Chamber of Commerce
Uppsala Science Park
SE-751 83 UPPSALA
Ph: +46 18 50 29 50
Fax: +46 18 55 44 58
uppsala@chamber.se
www.uppsala.chamber.se

THE VÄSTERBOTTEN CHAMBER OF COMMERCE
Expolaris Center
SE-391 78 SKELLEFTEÅ
Ph: +46 910 77 08 90
Fax: +46 910 77 08 99
handelskammaren@ac.cci.se
www.ac.cci.se

Lycksele Regional Office
Storgatan 28, 1 tr
SE-921 31 LYCKSELE
Ph: +46 950 147 00
Fax: +46 950 147 01
gun-karin.karlsson@ac.cci.se
www.ac.cci.se

Umeå Regional Office
Rådhusesplanaden 11
SE-903 28 UMEÅ
Ph: +46 90 71 53 50
Fax: +46 90 71 53 59
jan.bergmark@ac.cci.se
www.ac.cci.se

THE WERMLAND CHAMBER OF COMMERCE
S. Kyrkogatan 1
SE-652 24 KARLSTAD
Ph: +46 54 22 14 80
Fax: +46 54 22 14 90
info@wermland.cci.se
www.wermland.cci.se

SACC0179

THE WESTERN SWEDEN CHAMBER OF COMMERCE AND INDUSTRY
Main Office Gothenburg
Box 5253
SE-402 25 GÖTEBORG
Ph: +46 31 83 59 00
Fax: +46 31 83 59 36
info@handelskammaren.net
www.handelskammaren.net

Greater Gothenburg Region, Varberg Office
Box 216
SE-432 25 VARBERG
Ph: +46 340 123 90
Fax: +46 340 159 02
kent.jellmund@handelskammaren.net

Greater Gothenburg Region, Alingsås Office
Box 24
SE-441 81 ALINGSÅS
Ph: +46 322 633 910
Fax: +46 322 638 019
kent.jellmund@handelskammaren.net

Sjuhärad Regional Office
Kungsgatan 29
SE-503 33 BORÅS
Ph: +46 33 41 05 55
Fax: +46 33 12 27 10
christian.sildenstedt@handelskammaren.net

Skaraborg Region, Skövde Reginal Office
Box 331
SE-541 27 SKÖVDE
Ph: +46 500 48 58 10
Fax: +46 500 41 54 65
sammy.almedal@west.cci.se

Skaraborg Region, Lidköping Office/CIEL
Mellbygatan 21
SE-531 51 LIDKÖPING
Ph: +46 510 77 14 46
Fax: +46 510 77 14 44
sammy.almedal@west.cci.se

Northern Älvsborg Regional Office
Box 901
SE-461 29 TROLLHÄTTAN
Ph: +46 520 48 84 12
Fax: +46 520 48 84 52
anna.ellmarker@handelskammaren.net

Stockholm Representative Office
Box 7724
SE-103 95 STOCKHOLM
Ph: +46 8 524 630 41

Bohuslän Regional Office
Museigatan 2
SE-451 50 UDDEVALLA
Ph: +46 522 149 20
Fax: +46 522 149 30
anna.ellmarker@handelskammaren.net

SACC0180

SWEDISH CHAMBERS OF COMMERCE ABROAD

AFRICA

NIGERIA
Nigerian-Nordic Chamber of Commerce, Industry & Agriculture
61 Marina, McIver House
PO Box 4253
LAGOS
Ph: +234 1 264 00 24
Fax: +234 1 262 15 42
nnccia@marina.npost.com.ng

ASIA

CHINA
Swedish Chambers of Commerce in China
Beijing Office
Room 313, Radisson SAS Hotel 6A
East Beisanhuan Road
Chaoyang District, BEIJING 100028
Ph: +86 10 6466 3388 ext. 313
Fax: +86 10 6462 7454
admin@swedishchamber.com.cn
www.swedishchamber.com.cn

Shanghai Office
Ph: +86 21 6487 1460
Fax: +86 21 5425 0180
shanghai@swedishchamber.com.cn

Hong Kong Office
44/F, Room 4401, China Resources Building
26 Harbour Road
Wanchai HONG KONG
Ph: +852 2525 0349
Fax: +852 2537 1843
info@swedcham.com.hk
www.swedcham.com.hk

ISRAEL
Israel Sweden Chamber of Commerce
84 A Hahashmonaim St
TEL-AVIV 67132
Ph: +972 3562 3382
Fax: +972 3562 33 86

JAPAN
The Swedish Chamber of Commerce and Industry in Japan
c/o Nihon Tetra Pak K.K.
Kioicho Fukudaya Bldg.
6-12 Kioicho, Chiyoda-Ku
TOKYO 102-0094
Ph: +81 3 5211 2101
Fax: +81 3 5211 2102
sccj@twics.com
www.sccj.org

MALAYSIA
Malaysian-Swedish Business Association
c/o Embassy of Sweden
6th Fl, Wisma Angkasan Raya
123 Jalan Ampang
50450 KUALA LUMPUR
Ph: +60 3 2143 4101
Fax: +60 3 2143 4889
swebiz@tm.net.my
www.masba.org

THAILAND
Thai-Swedish Chamber of Commerce
5th floor, Phayathai Building B
34 Phayathai Rd, Ratchathewi
BANGKOK 10 400
Ph: +66 2 354 5529 ext 5231
Fax: +66 2 354 5234
contact@swecham.com
www.swecham.com

UNITED ARAB EMIRATES
Swedish Business Council Dubai
P.O. Box 25906
DUBAI
Ph: +971 4 337 1410
Fax: +971 4 337 6343
swecounc@emirates.net.ae
www.swedchamb.com

SACC0181

EUROPE

AUSTRIA
Swedische Handelskammer in Wien
Universitätsstrasse 5
A-1010 WIEN
Ph: +43 1 402 35 15
Fax: +43 1 402 35 15 24
charlotte.pribil@swedishtrade.se
www.schwedischehandelskammer.at

CZECH REPUBLIC
Nordic Chamber of Commerce
in the Czech Rebublic
Zlatnicka 10
11 21 PRAHA 1
Ph: +420 222 314 944
Fax: +420 251 019 361
info@nordicchamber.cz
www.nordicchamber.cz

ESTONIA
Swedish Chamber of Commerce in Estonia
Rüütli 9
10130 TALLIN
Ph: +372 5019 813
Fax: +372 6001 615
kristiina@swedishchamber.ee
www.swedishchamber.ee

FINLAND
Assocoation of Swedish Subsidaries
in Finland, DIFA RF
C/o Ulrika Wrede
Irisvisstranden 19 F
FIN-02230 ESBO
Ph/Fax: +358 40 500 39 75
ulrika.wrede@kolumbus.fi

FRANCE
Chambre de Commerce Suédoise
en France
6 rued' Uzès
F-75002 PARIS
Ph: +33 1 53 40 89 90
Fax: +33 1 53 40 82 52
info@ccsf.fr
www.ccsf.fr

GERMANY
Swedische Handelskammer in der
Bundesrepublik Deutschland
Berliner Allee 32
D-40212 DÜSSELDORF
Ph: +49 211 86 20 200
Fax: +49 211 32 44 88
info@schwedenkammer.de
www.schwedenkammer.de

GREECE
Hellenic-Swedish Chamber of Commerce
419 Messogion Ave Aithrion
GR-15342 Aghia Paraskevi ATHENS
Ph: +30 210 60 84 399
Fax: +30 210 60 84 395
hscc@otenet.gr
www.hellenic-swedishcc.gr

HUNGARY
Swedish Chamber of Commerce
in Hungary
Petöfi Sándor u. 21
HU-2049 DIOSD
Ph/Fax: +36 23 382 851
swechamb@hu.inter.net
www.swedishchamber.hu/

ICELAND
Icelandic-Swedish Chamber of Commerce
House of Commerce 7th Fl.
Kringlan 7
IS-103 REYKJAVIK
Ph: +35 4 510 71 00
Fax: +35 4 568 65 64
sigga@chamber.is
www.chamber.is

IRELAND
The Swedish Chamber of Ireland
Secretariat
13-17 Dawson Street, DUBLIN 2
Ph/Fax: +35 31 474 4422
info@sccireland.org
www.sccireland.org

SACC0182

ITALY
Cámara de Commercio Italo-Svedese
Via Alberico Albricci 7
20122 MILANO
Ph: +39 02 877 524
Fax: +39 02 720 040 82
info@assosvezia.it
www.assosvezia.it

LATVIA
Swedish Chamber of Commerce in Latvia
4a Strelnieku Str., 2nd fl
RIGA, LV-1010
Ph: +37 1 728 56 67
Fax: +37 1 783 02 49
scc@scc.lv
www.scc.lv

LITHUANIA
Swedish Chamber of Commerce
in Lithuania
Konstitucijos ave. 7
LT-09308 VILNIUS
Ph: +370 52 487 902
Fax: +370 52 487 900
info@swedish.lt
www.swedish.lt

NETHERLANDS
Swedish Chambers of Commerce
De Ruyterkade 5
NL-1013 AA AMSTERDAM
Ph: +31 20 320 3226
Fax: +31 20 624 0777
info@swedishchamber.nl
www.swedishchamber.nl

NORWAY
The Norwegian-Swedish Chamber
of Commerce
Ullveien 4
0791 OSLO
Ph: +47 22 81 1502
Fax: +47 22 81 1540
post@nshk.no
www.nshk.no

POLAND
The Polish-Swedish Chamber
of Commerce
ul Chmielna 101/102
80-748 GDANSK
Ph: +48 58 763 1469
Fax: +48 58 763 1480
psig@psig.com.pl
www.psig.com.pl

PORTUGAL
Cámara de Comércio Luso-Sueca
Edificio Suécia 1, Av. do Forte 3
C.P. 2002, P-2795-504 CARNAXIDE
Ph: +351 1 417 1300
Fax: +351 1 417 1304
c.luso.sueca@mail.telepac.pt

SLOVAK REPUBLIC
Swedish Chamber of Commerce
in the Slovak Republic
Lermontovova ulica 15
SK-811 05 BRATISLAVA 1
Ph: +421 2 5720 2713
Fax: +421 2 5441 5462
johan.soderqvist@swedishtrade.se

SPAIN
Madrid Office
Cámara de Commercio Hispano-Sueca
Plaza de España, 18, 3°, oficina 16
E-28008 MADRID
Ph: +34 914 442 628
Fax: +34 915 933 445
s.nilsson@cchs.es
www.cchs.es

Barcelona Office
Cámara de Commercio Hispano-Sueca
Mallorca 279, 4° 3a
ES-08037 BARCELONA
Ph: +34 934 880 503
Fax: +34 934 882 746
info@camaradecomerciohispano-sueca.es
www.camaradecomerciohispano-sueca.es

UNITED KINGDOM
Swedish Chambers of Commerce
for the United Kingdom
Sweden House
5 Upper Montagu Street
LONDON W1H 2AG
Ph: +44 207 224 8001 SACC0183
Fax: +44 207 224 8884
link@swedish-chamber.org.uk
www.swedish-chamber.org.uk

OCEANIA

AUSTRALIA
Swedish-Australian Chambers
of Commerce
25th Fl., 44 Market Street
SYDNEY NSW 2000
Ph: +61 2 9262 10 77
Fax: +61 2 9290 39 07
info@swedelink.com.au
www.swedelink.com.au

NORTH AMERICA

CANADA
The Swedish-Canadian Chamber
of Commerce
2 Bloor Street West, Suite 2120
TORONTO, ONTARIO M4W 3E2
Ph: +1 416 925 86 61
Fax: +1 416 929 86 39
mglindmark@sccc.ca
www.sccc.ca

MEXICO
Cámara de Comércio Sueca-Mexicana
A.C.
Apdo. Postal 5-609
Col. Cuauhtémoc
06500 MEXICO, D.F.
Ph: +52 55 5520 8603
Fax: +52 55 5284 3312
swedcham@prodigy.net.mx

UNITED STATES see page xx-xx

SOUTH AMERICA

ARGENTINA
Cámara de Comércio Suèco Argentina
Tacuari 147, Piso 4
1071 BUENOS AIRES
Ph/Fax: +54 11 4342 8867
maria.elena@ccsa.com.ar
www.ccsa.com.ar

BRAZIL
Cámara de Comércio Sueco Brasileira
Rua Oscar Freire
370 - 12o andar Cj. 121
CEP 01426-001 SAO PAOLO
Ph: +55 11 3066 2550
Fax: +55 11 3064 3042
brazil@swedcham.com.br
www.swedcham.com.br

CHILE
Cámara Chileno-Sueco de Comércio A.G
Hernando de Aguirre 162, Of. 1301, piso
13
Providencia, SANTIAGO
Ph: +56 2 233 4615
Fax: +56 2 233 4615
info@camarasueca.cl
www.camarasueca.cl

COLOMBIA
La Cámara de Comércio Colombo Nórdica
Calle 72 No. 5-83 OF. 901
BOGOTÁ
Ph: +57 1 3452 721
Fax: +57 1 3452 721
cccn@cable.net.co
www.camaracolombonordica.com

DOMINICAN REPUBLIC
Scandinavian-Baltic Chamber
of Commerce
c/o Maersk-Sealand
Calle José Amado Soler #49, Edificio
Gampsa, Piso1+2
Ensanche Piantini, SANTO DOMINGO
Ph: +1 809 732 1234 ext 2402
Fax: +1 809 541 2743
admin@camaraescandinavabaltica.com
www.camaraescandinavabaltica.com

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EMBASSY OF SWEDEN AND SWEDISH CONSULATES

SACC0185

EMBASSY OF SWEDEN AND SWEDISH CONSULATES

THE SWEDISH EMBASSY IN THE UNITED STATES
Embassy of Sweden
House of Sweden
2900 K St. NW
Washington, DC 20007
Ph: 202 467 2600
Fax: 202 467 2699
ambassaden.washington@foreign.ministry.se
www.swedenabroad.com/washington

SWEDISH GENERAL CONSULATES

CHICAGO
Consulate General
of Sweden
150 North Michigan Ave.
#1940
Chicago, IL 60601
Ph: 312 781 6262
Fax: 312 781 1816
chicago@consulateofsweden.org

DETROIT
Consulate General
of Sweden
7352 Parker Road
Saline, MI 48176
Ph: 734 944 8111
Fax: 734 944 2836
Detroit@consulateofsweden.org

LOS ANGELES
Consulate General
of Sweden
10940 Wilshire Blvd. #700
Los Angeles, CA 90024
Ph: 310 473 3350
Fax: 310 473 2229
consularinfola@foreign.ministry.se
www.swedenabroad.com/losangeles

MINNEAPOLIS
Consulate General
of Sweden
720 Baker Bldg
706 Second Ave. South
Minneaplois, MN 55402
Ph: 612 332 6897
Fax: 612 332 6340
minneapolis@consualteofsweden.org

NEW YORK
Consulate General
of Sweden
One Dag Hammarskjöld
Plaza
885second Ave. 45th Fl.
New York, NY 10017
Ph: 212 583 2550
Fax: 212 755 2732
generalkonsulat.new-york@foreign.ministry.se
www.swedenabroad.com/newyork

SAN FRANCISCO
Consulate General
of Sweden
120 Montgomery St. #2175
San Francisco, CA 94104
Ph: 415 788 2631
Fax: 415 788 6841
sf@consulateofsweden.org
www.swedenabroad.com/san-francisco

TAMPA
Honorary Consulate
of Sweden
c/o Smith & Associates
3801 Bay to Bay Blvd.
Tampa, FL 33629
Ph: 813 839 3800
Fax: 813 837 3999
tampa@consulateofsweden.org

SWEDISH CONSULATES

ANCHORAGE
Consulate of Sweden
MAC K3212-051
P.O. Box 196127
Anchorage, AK 99519
Ph: 907 265 2926
Fax: 907 265 2068
anchorage@consulateofsweden.org, hostetps@wellsfargo.com

ATLANTA
Consulate of Sweden
600 Peachtree St. NE #
2400
Atlanta, GA 30308
Ph: 404 815 2292
Fax: 404 815 2424
atlanta@consulateofsweden.org

BOSTON
Consulate of Sweden
253 Summer St. #203
Boston, MA 02210
Ph: 617 451 3456
Fax: 617 423 2057
boston@consulateofsweden.org

CHARLOTTE AMALIE, ST. THOMAS
Consulate of Sweden
Hodge & Francois
1340 Taameberg
Charlotte Amalie,
St. Thomas
US Virgin Islands 00802
Ph: 340 774 6845
Fax: 340 776 8900
charlotteamalie@consulateofsweden.org

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CLEVELAND
Consulate of Sweden
1200 McDonald Investment Center
800 Superior Ave. # 1200
Cleveland, OH 44114
Ph: 216 621 4995
Fax: 216 241 0816
cleveland@consulateofsweden.org

DALLAS
Consulate of Sweden
3808 Miramar Ave.
Dallas, TX 75205
Ph: 972 991 8013
Fax: 972 991 6471
passombud.dallas@gmail.com

DENVER
Consulate of Sweden
1720 S. Bellaire St. #310
Denver, CO 80222
Ph: 303 758 0999
Fax: 303 758 1091
denver@consulateofsweden.org

FORT LAUDERDALE
Consulate of Sweden
P.O. Box 13094
Fort Lauderdale, FL 33316
Ph: 954 467 3507
Fax: 954 467 1731
swedenconsfl@mindspring.com

HAMILTON, BERMUDA
Consulate of Sweden
P.O. Box HS88 Hamilton Parish
Hamilton, HS BX, Bermuda
Ph: 441 293 7242
Fax: 441 293 7242
hamilton@consulateofsweden.com

HONOLULU
Consulate of Sweden
c/o Case Myrdal Bigelow & Lombardi
Mauka tower # 2600 737 Bishop St.
Honolulu, HI 96813
Ph: 808 528 4777
Fax: 808 523 1888
honolulu@consualteofsweden.org

HOUSTON
Consulate of Sweden
2909 Hillcroft St. #515
Houston, TX 77057
Ph: 713 953 1417
Fax: 713 953 7776
houston@consulateofsweden.org

JAMESTOWN
Consulate of Sweden
P.O. Box 50
Jamestown, NY 14702
Ph: 716 484 7195
Fax: 716 484 2133
jamestown@ consulateofsweden.org

KANSAS CITY
Consulate of Sweden
6740 Antioch
Merriam, KS 66204
Ph: 913 677 4500
Fax: 913 677 4499
kansascity@ consulateofsweden.org

LAS VEGAS
Consulate of Sweden
3097 E. Warm Springs Rd. # 100
Las Vegas, NV 89120
Ph: 702 777 0628
Fax: 702 940 2207
lasvegas@consulateofsweden.org, diwalther@aol.com

MILWAUKEE
Consulate of Sweden
250 E. Wisconsin Ave. # 800
Milwaukee, WI 53202
Ph: 414 291 7835
Fax: 414 278 1294
milwaukee@ consulateofsweden.org

NEW ORLEANS
Consulate of Sweden
P.O Box 51750
New Orleans, LA 70151
Ph: 504 586 0084
Fax: 504 586 0088
neworleans@ consulateofsweden.org

NORFOLK
Consulate of Sweden
P.O. Box 3430
Norfolk, VA 23514
Ph: 757 457 8347
Fax: 757 625 7854
norfolk@consulateofsweden.org

OMAHA
Consulate of Sweden
700 Service Life Building 1
904 Farnam St.
Omaha, NE 68102
Ph: 402 341 3333
Fax: 402 341 3434
swedconomaha@qwest.net

PHILADELPHIA
Consulate of Sweden
8 Penn Center # 2001
1628 J.F. Kennedy Blvd
Philadelphia, PA 19103
Ph: 215 496 7200
Fax: 215 569 9535
philadelphia@ consualteofsweden.org

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PHOENIX
Consulate of Sweden
Two North Central Ave.
#2200
Phoenix, AZ 85004
Ph: 602 364 7450
Fax: 602 364 7070
phoenix@consulateofsweden.org

PORTLAND
Consulate of Sweden
111 SW Fifth Ave. # 3700
Portland, OR 97204
Ph: 503 227 0634
Fax: 503 227 7956
portland@consulateofsweden.org

RALEIGH
Consulate of Sweden
4900 Falls of Neuse Rd.
#212
Raleigh, NC 27609
Ph: 919 872 0344
Fax: 919 872 0303
raleigh@consulateofsweden.org

SALT LAKE CITY
Consulate of Sweden
28 South 400 East
Salt Lake City, UT 84111
Ph: 801 532 8664
Fax: 801 531 9966
saltlakecity@consualteofsweden.org

SAN DIEGO
Consulate of Sweden
Symphony Towers #1020
750 B St.
San Diego, CA 92101
Ph: 619 233 1106
Fax: 619 233 9890
sandiego@consulateofsweden.org
www.tboirc.com/consulate

SAN JUAN
Consulate of Sweden
Union Plaza #1111 416
Ponce de Leon
San Juan, Puerto Rico
00918
Ph: 787 294 0018
Fax: 787 756 4078
sanjuan@consualteofsweden.org

SEATTLE
Consulate of Sweden
520 Pike St. # 2200
Seattle, WA 98101
Ph: 206 622 5640
Fax: 206 622 1756
seattle@consualteofsweden.org

ST. LOUIS
Consulate of Sweden
7701 Forsyth Blvd # 600
Clayton, MO 63105
Ph: 314 889 0899
Fax: 314 727 0941
stlouis@consulateofsweden.org

SACC0188

TRADE RELATED ORGANIZATIONS IN SWEDEN AND IN THE U.S.

SACC0189

TRADE RELATED ORGANIZATIONS IN SWEDEN

AMERICAN CHAMBER OF COMMERCE IN SWEDEN
P.O. Box 16050
SE-103 21 STOCKHOLM
Ph: +46 8 506 126 10
Fax: +46 8 506 126 13
amcham@chamber.se
www.amchamswe.se

CONFEDERATION OF SWEDISH ENTERPRISE
Storgatan 19
SE-114 82 STOCKHOLM
Ph: +46 8 553 430 00
Fax: +46 8 553 430 99

ISA-INVEST IN SWEDEN AGENCY
Klarabergsviadukten 70, P.O Box 90
SE-101 21 STOCKHOLM
Ph: +46 8 402 7800
Fax: +46 8 402 7878
isa@isa.se
www.isa.se

ITPS-SWEDISH OFFICE OF SCIENCE AND TECHNOLOGY
Studentplan 3
SE-831 40 ÖSTERSUND
Ph: +46 63 16 66 00
Fax: +46 63 16 66 01

MINISTRY OF FOREIGN AFFAIRS
Americas Department
Gustav Adolfs torg 1
SE-103 39 STOCKHOLM
Ph: +46 8 405 1000
Fax: +46 8 723 1176
hakan.malmqvist@foreign.ministry.se
www.ud.se

SWEDISH TRADE COUNCIL
Exportrådet
Box 240
SE-101 24 STOCKHOLM
Ph: +46 8 588 660 00
Fax: +46 8 588 661 90
kerstin.nordin@swedishtrade.se
www.swedishtrade.se

US DEPARTMENT OF COMMERCE
The Foreign Commercial Service
Dag Hammarskjölds Väg 31
SE-115 89 STOCKHOLM
Ph: +46 8 783 5346
Fax: +46 8 660 9181
stockholm.office.box@mail.doc.gov
www.buyusa.gov/sweden

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TRADE RELATED ORGANIZATIONS IN THE U.S.

AMERICAN SCANDINAVIAN FOUNDATION
Scandinavian House
58 Park Avenue
New York, NY 10016
Ph: 212 879 9779
Fax: 212 686 2115
Info@amscan.org

AMERICAN SWEDISH INSTITUTE
2600 Park Ave. S
Minneapolis, MN 55407
Ph: 612 871 4907
Fax: 612 871 8682
information@americanswedishinst.org
www.americanswedishinst.org

EUROPEAN-AMERICAN CHAMBER OF COMMERCE IN THE US
520 Madison Avenue
New York, NY 10022
Ph: 212 421 0165

EUROPEAN -AMERICAN BUSINESS COUNCIL
1325 G St. NW #500
Washington, DC 20005
Ph: 202 449 7705
Fax: 202 449 7704
eabc@eabc.org
www.eabc.org

INVEST IN SWEDEN AGENCY
One Dag Hammarskjöld Plaza
855 Second Ave. 45th Fl.
New York, NY 10017
Ph: 212 702 8780
Fax: 212 702 8783
usa@isa.se
www.isa.se

ITPS-SWEDISH OFFICE OF SCIENCE AND TECHNOLOGY/ SWEDISH INSTITUTE FOR GROWTH POLICY STUDIES
2900 K St. NW
Washington, DC 20007
Ph: 202 467 2600
Fax: 202 467 2678
info@itps.se
www.itps.se

ITPS-SWEDISH OFFICE OF SCIENCE AND TECHNOLOGY
10940 Wilshire Blvd #700
Los Angeles, CA 90024
Ph: 310 566 2323
Fax: 310 473 8883
info@itps.se
www.itps.se

SWEDISH COUNCIL OF AMERICA
2600 Park Ave
Minneapolis, MN 55407
Ph: 612 871 0593
Fax: 612 871 0687
swedcoun@swedishcouncil.org
www.swedishcouncil.org

SWEDISH INFORMATION SERVICE
One Dag Hammarskjold Plaza
885 Second Avenue, 45 Fl
New York, NY 10017
Ph: 212 583 2550
Fax: 212 755 2732
Generalkonsulat.new-york@foreign.ministry.se
request@swedeninfo.com

SACC0191

SWEDISH PERMANENT MISSION TO THE U.N
One Dag Hammarskjold Plaza
885 Second Avenue, 45 Fl
New York, NY 10017
Ph: 212 583 2550
Fax: 212 755 2732
sweden@un.int
www.swedenabroad.com

SWEDISH TRADE COUNCIL
150 North Michigan Ave. #1950
Chicago, IL 60601
Ph: 312 781 6222
Fax: 312 276 0683
usa@swedishtrade.se
www.swedishtrade.se/usa

SWEDISH TRADE COUNCIL
10940 Wilshire Blvd #700
Los Angeles, CA 90024
Ph: 310 473 8121
Fax: 310 473 3073
Clare.hobby@swedishtrade.se
www.swedishtrade.se/usa

SWEDISH TRADE COUNCIL
One Dag Hammarskjold Plaza
885 Second Avenue, 45th floor
New York, NY 10017
Ph: 212 507 9001
Fax: 212 644 0939

599 Lexington Avenue
New York, NY 10022
Ph: 212 486 8699

OFFICE OF DEFENSE INDUSTRY COOPERATION
Embassy of Sweden\
2900 K Street, NW
Washington, DC 2007
Ph: 202 467 2600
Fax: 202 467 2688
Anders.fagerstrom@swedishtrade.se
Nils.johansson@swedishtrade.se

THE FEDERATION OF INTERNATIONAL TRADE ASSOCIATION - F.I.T.A
1900 Campus Commons Drive # 340
Reston, VA 20191
Ph: 703 620 1588
Fax: 703 620 4922
info@fita.org
www.fita.org

SACC0192

SWEDISH AND AMERICAN OFFICIAL HOLIDAYS

2007

Swedish Holidays			American Holidays	
Date	English name	Swedish name	Date	English name
May 27th	Whit Sunday	Pingstdagen	May 28th	Memorial Day
June 6th	National Day	National dagen	July 4th	Independence Day
June 23rd	Midsummer Day	Midsommardagen	September 3rd	Labor Day
November 3rd	All saint's day	Alla helgons dag	October 8th	Columbus Day
December 24th	Christmas Eve	Julafton	November 11th	Veteran's Day
December 25th	Christmas Day	Juldagen	November 22nd	Thanksgiving day
December 26th	Boxing day	Annandag jul	December 25th	Christmas Day
December 31st	New Year's Eve	Nyårsafton		

2008

Swedish Holidays			American Holidays	
Date	English name	Swedish name	Date	English name
January 1st	New Year's Day	Nyårsdagen	January 1st	New Year's Day
January 6th	Epiphany	Trettondagen	January 21st	Martin Luther King Day
April 5th	Maundy Thursday	Skärtorsdagen	February 18th	President's Day
April 6th	Good Friday	Långfredagen	May 26th	Memorial Day
April 7th	Easter Saturday	Påskafton		
April 8th	Easter Day	Påskdagen		
April 9th	Easter Monday	Annandag påsk		
April 30th	Walpurgis Night	Valborgsmässoafton		
May 1st	May 1st	Första Maj		
May 17th	Ascension Day	Kristi himmelsfärdsdag		

SACC0193

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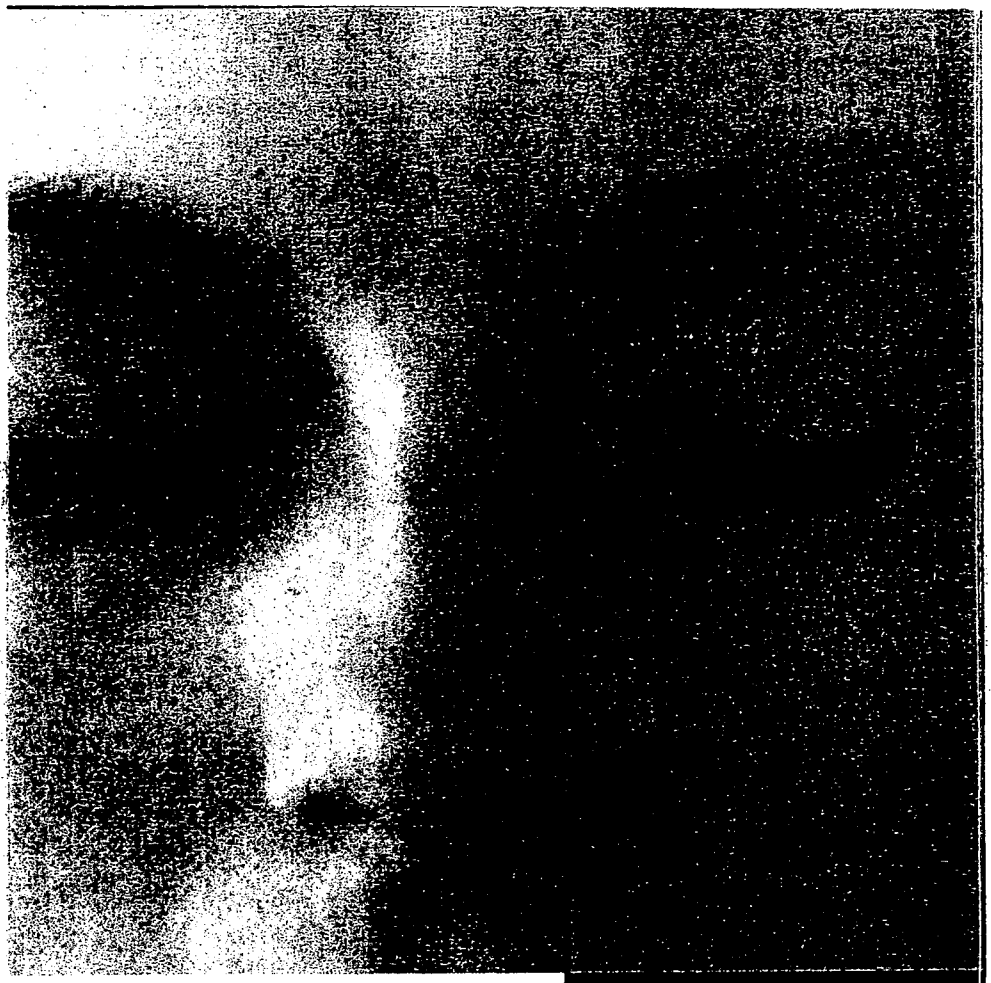
VOLVO



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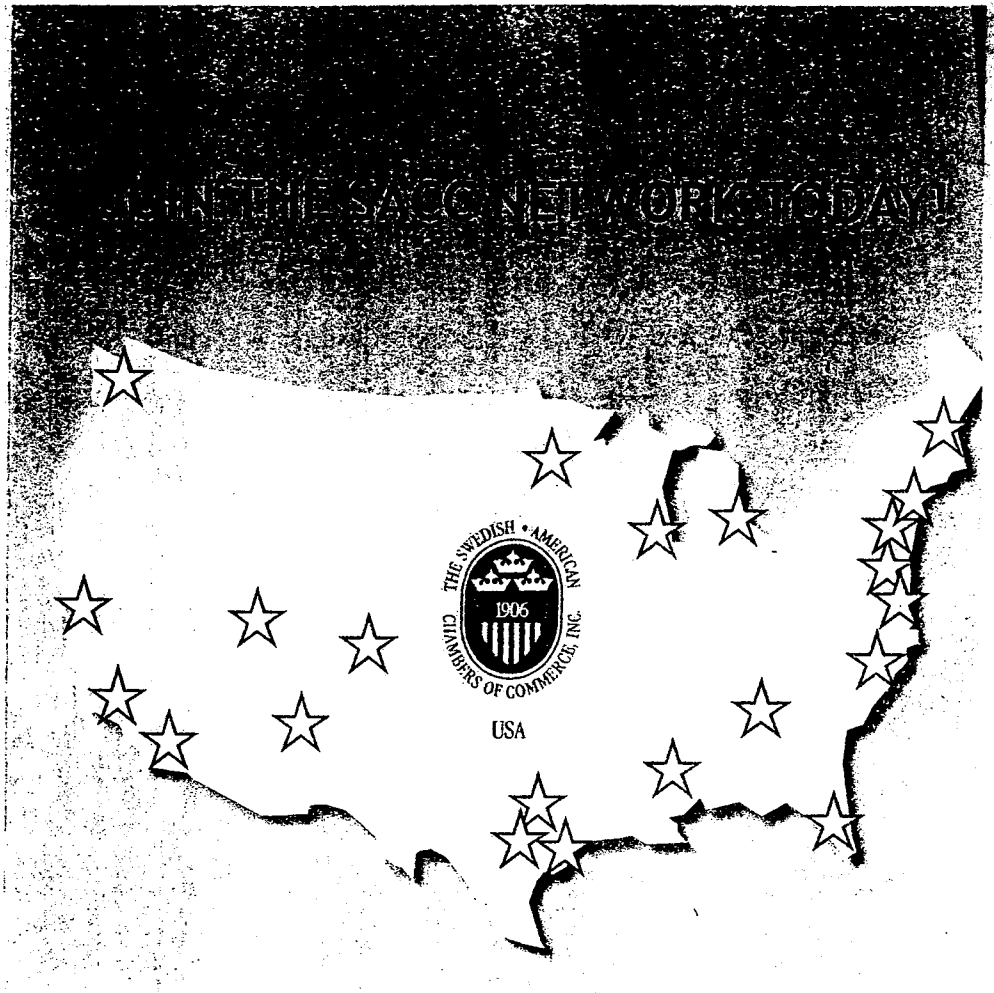
A STAR ALLIANCE MEMBER



Arizona
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Colorado
Chicago
Detroit
Florida
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New England
New York
Ohio
Philadephia
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San Francisco/
Seattle
South Central
Texas
Utah
Washington DC

Exhibit SACC 6 2/25/08

Opp. No. 91-156321

U.S. Chamber of Commerce vs.
United States Hispanic
Chamber of Commerce Foundation

Introduced by Applicant United
States Hispanic Chamber of
Commerce Foundation

SWEDISH-AMERICAN CHAMBERS OF COMMERCE
OF THE UNITED STATES OF AMERICA, INC.

www.sacc-usa.org

Thinking about launching in the U.S. or in Sweden? Then you should be a member of the Swedish-American Chambers of Commerce of the United States (SACC-USA).

We help Swedish and American companies find the right partners in the U.S. and vice versa. The use of our wide network ensure that your products, services or information will be presented in the right way to the right people.

SACC-USA is the umbrella organization for 20 Regional Chambers of Commerce in the U.S.

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Alexandria, VA 22314
USA

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Fax: +1 703-836-6561
Email: info@sacc-usa.org
Web: www.sacc-usa.org

www.sacc-usa.org/arizona
www.sacc-atlanta.org
www.saccofnc.org
www.sacc-usa.org/colorado
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www.sacc-usa.org/seattle
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www.sacctx.com
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www.sacc-dc.org

SACC PROGRAMS & SERVICES

BUSINESS MATCHMAKING SERVICE
Through your membership your company has access to a network of 20 regional Chambers in the U.S. serving more than 2,500 members. We are able to practically assist companies in finding distributors, agents, consultants and other types of partners in the U.S. and in Sweden.

CORPORATE BRANDING, MARKETING AND SALES PROGRAMS
SACC-USA's corporate programs are custom-tailored branding, sales and/or marketing programs for corporations that are looking to expand on the U.S. market, make their brand(s) known, reach new customers and increase sales.

CUSTOM TAILORED TRADE MISSIONS
SACC-USA Trade Missions are designed for companies and business regions that want to explore the U.S. and the Swedish market and gather information about a certain business sector.

SWEDISH AMERICAN ENTREPRENEURIAL DAYS
The Swedish-American Entrepreneurial Days has become the most important trade and networking event providing an effective platform for trade and commerce between the U.S. and Sweden. For the past ten year the Entrepreneurial Days have enabled small-, medium and large companies to connect and develop new business relations.

CURRENTS
The membership comes with a subscription to Currents, SACC-USA's magazine (four issues/year)-a high quality journal with news and information relating to our Swedish-American business network as well as regional Chamber events.

J1 VISA SERVICE
We offer a J1-Trainee Visa service that provides young professionals with work experience abroad. Member companies get access to SACC-USA's database with highly qualified trainee candidates. A host company may also utilize the SACC-USA J1 visa service for internal rotation or training programs.

MEMBERSHIP DIRECTORY
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SACC-ALLIANCE
Member discounts on brand name products and services and special rates on hotels throughout the US and in Sweden.

JOIN THE SACC NETWORK TODAY!

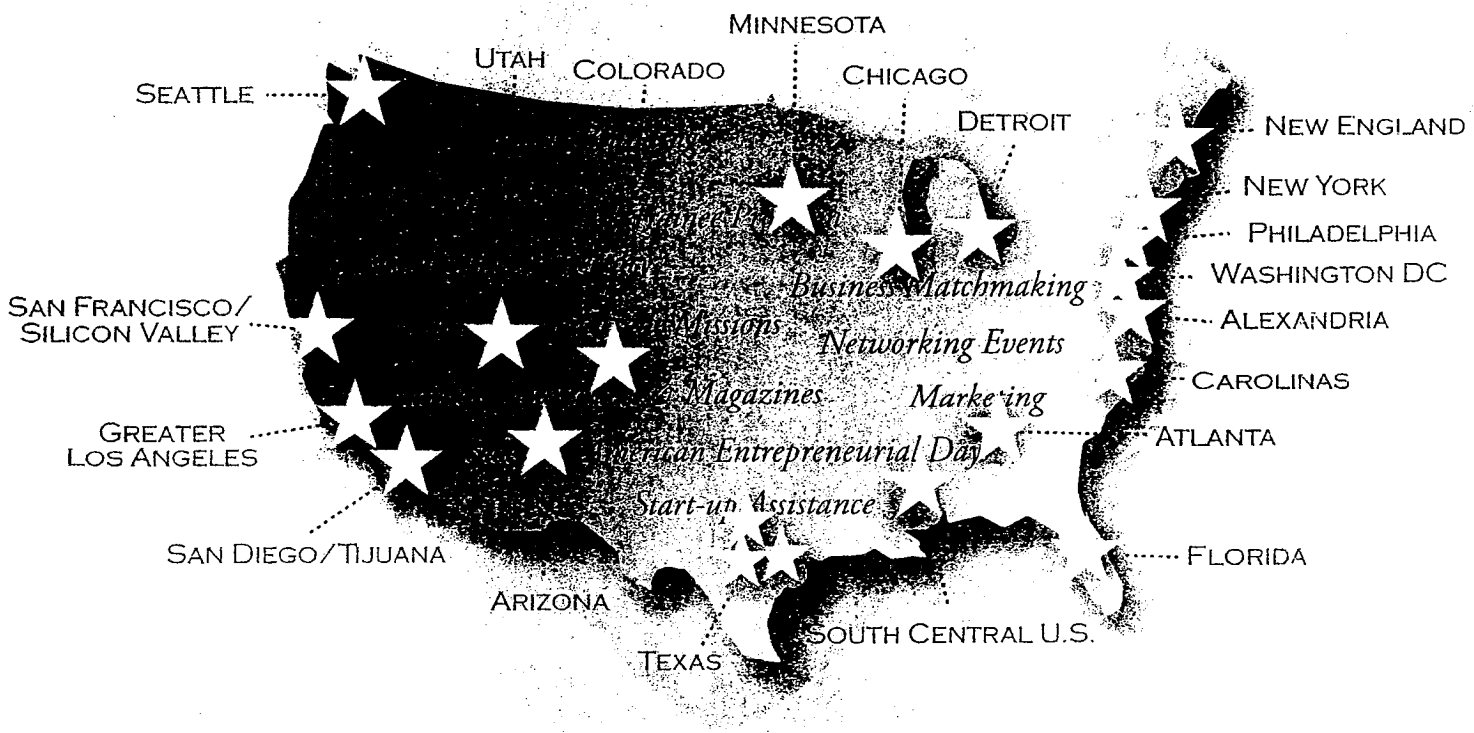

Exhibit SACC 7 2/25/08

Opp. No. 91-156321

U.S. Chamber of Commerce vs.
United States Hispanic
Chamber of Commerce Foundation

Introduced by Applicant United
States Hispanic Chamber of
Commerce Foundation

SWEDISH-AMERICAN CHAMBERS OF COMMERCE
OF THE UNITED STATES OF AMERICA, INC.

WWW.SACC-USA.ORG

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WHY BELONG TO SACC?

Thinking about launching in the U.S.? Looking for a partner, agent or distributor? The Swedish-American Chambers of Commerce offer the most efficient and cost-effective way for your company to penetrate the American market.

Swedish business and individuals who become members of SACC can access an invaluable network of 19 regional chambers and a branch office in South Sweden—all located in the strongest business clusters. SACC-USA and its regional chambers can guide you and be your gateway to one of the world's largest markets.

SACC provides a broad range of services including: market research, partner and distribution searches, seminars, and much more. Our members have extensive knowledge of the current business climate and can provide expert advice on how to do business successfully in both the U.S. and Sweden. We also offer trade missions, business matchmaking, corporate programs, as well as custom tailored marketing and PR programs.

Do what over 2,500 members already have—join the SACC network today!

"In striving to be second to none, the SACC-USA network and the Entrepreneurial Days have become determining factors for us to reach our goals."

CITY OF LIDKÖPING

"This is the best networking I've ever encountered. I find the business matchmaking extremely useful."

GREGOR BAER
PILLSBURY WINTHROP SHAW PITTMAN LLP

"From the very first day I was introduced to SACC-USA and SACC-MN, I have only experienced good things through the organization. I was not only put in touch with my current project (at Gel-Del Technology Inc.), but also many other and professional and personal contacts. I look forward to the mingling at SACC events, and am happy to have developed close friendships with a number of members."

TORUN SCHMITZ
PROJECT COORDINATOR
GEL-DEL TECHNOLOGIES, INC

"Where else can you find a network of individuals representing a wide variety of business sectors and regions, ready to guide and assist?"

ASTRID MARKLUND
PRESIDENT
ASM DEVELPMENT LLC

"This is a good way of reaching the U.S. market. Everything is concentrated in one place."

PER-ERIK PERSSON
EXECUTIVE DIRECTOR
SWEDISH ASSOCIATION OF INNOVATORS

"Genline has experienced a good communication with SACC that promotes awareness to the public. We feel that SACC strengthens us and creates stability which is of utmost importance for a small, growing enterprise like Genline. Genline is very happy with its membership with SACC."

PETER WALLENSKOG
CEO
GENLINE AB

"We made solid business contacts and our follow-ups have been excellent."

KATHLEEN BEGGEROW
PRESIDENT
AXIS BENEFITS CONSULTANTS, INC

"Our expectations of the Entrepreneurial Days were surpassed. In particular, it became obvious that certain technology areas have developed more rapidly in Scandinavia than in the U.S. over the past years. Due to the contacts we made in Växjö, we expect to explore a number of business areas that should lead all concerned in a positive direction of growth."

LEIF BOHMAN
PRESIDENT & CEO
APRIL SYSTEMS

"Had it not been for the facilitation by SACC-USA at the Entrepreneurial Days, our meeting with the Lidköping people would not have happened."

GERT LUNDGREN
PRESIDENT & CEO
LAPCAD ENGINEERING

"The network really works."

MICHAEL LEEDS
MANAGING PARTNER
BLANK ROME LLP

SACC PROGRAMS

Business Matchmaking Service

Through our network of 19 regional chambers we are able to practically assist companies in finding distributors, agents, consultants and other types of partners in the U.S. This is one of our key activities and one of the most popular services that we offer our members. Let us find the right partners for your business too!

Corporate Branding, Marketing, and Sales Programs

SACC-USA's corporate programs are custom-tailored branding, sales, and/or marketing programs for corporations that are looking to expand on the U.S. market, make their brand(s) known, reach new customers and increase sales. By utilizing the comprehensive and extended SACC-USA network of 19 regional chambers—strategically located in the strongest U.S. business cluster—we are able to attract a much sought-after group of business leaders and decision makers. The programs are executed in close cooperation with each corporation's own marketing department, regional chambers, and carefully coordinated by the SACC-USA national office. The programs evolve around each chambers profile and strength and also include a series of national marketing and PR activities.

Custom Tailored Trade Missions

SACC-USA Visitation Programs are designed for Swedish companies and business regions that want to explore the U.S. market and gather information about a certain business cluster. A visitation program should be considered as a first step for companies to evaluate their potential to establish/expand in the U.S. and for business regions to form strategic alliances that are mutually beneficial for their region and their potential U.S. partner(s) and attracting companies to their region.

The programs are custom-tailored to each company and organization's specific needs and interests and/or to a certain business cluster. Together with regional chambers, SACC-USA coordinates an effective meeting schedule, assists with developing professional presentation materials, and provides publicity for the visiting company or business region through SACC-USA's various communication channels and help follow up with potential leads.

The Swedish-American Entrepreneurial Days

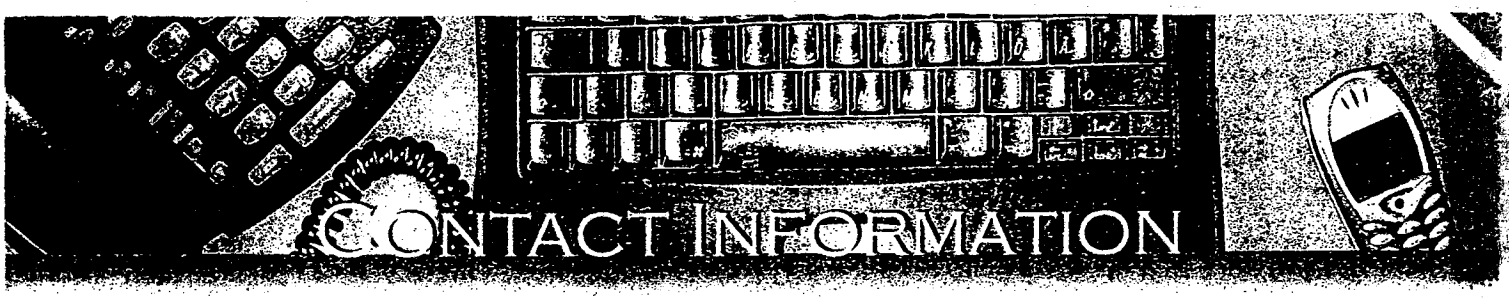
The Entrepreneurial Days is a fine example of how in only a few years a non-profit organization has made this Swedish/US trade event a success. The event, which is focusing on business matchmaking, provides an effective platform for trade and commerce between the U.S. and Sweden/EU. It has not only grown larger, it's become global in scope with American business leaders networking with their Swedish colleagues. The key to such success is simple. Utilizing the unique features of each business environment, the event format truly facilitates effective networking. What makes this business-to-business event so worthwhile and successful is that it brings together entrepreneurs and experts from a variety of fields—all sharing their expertise and knowledge of the American and EU markets.

Previous Entrepreneurial Days have taken place in Stockholm 1997 and 2000; in Göteborg 1998 and 2002; in Austin, TX in 2002, in Uppsala 2003, in Malmö 1999, and in Växjö 2001, and Växjö 2004. For 2005 Washington, D.C. and Umeå are host cities. In 2006 the city of Lidköping will be the location for the event.

Other Services & Programs

Through our extensive network SACC-USA can also assist companies, from both Sweden and the U.S., with market research and business start-up advice. Our members also receive an extensive Membership Directory, Business Newsletters and Magazines, and invitations to several trade and networking events.

Last but not least, the SACC-USA Trainee Program offers students and recent graduates from Sweden excellent opportunities to gain experiences at a SACC Member company in the United States. Our member companies thus have the great benefit of accessing qualified Swedish trainees, with qualifications in various fields, for a period of up to 18 months. This is a win-win opportunity for both our member companies and trainees!



THE SWEDISH • AMERICAN CHAMBERS OF COMMERCE, INC. 1906

USA

SWEDISH-AMERICAN CHAMBERS OF COMMERCE, USA INC. (SACC-USA)

1403 KING STREET
ALEXANDRIA, VA 22314
USA

PH: +1 703-836-6560
FAX: +1 703-836-6561
EMAIL: INFO@SACC-USA.ORG
WEB: WWW.SACC-USA.ORG

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SACC MINNESOTA
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SACC SAN FRANCISCO/SILICON VALLEY
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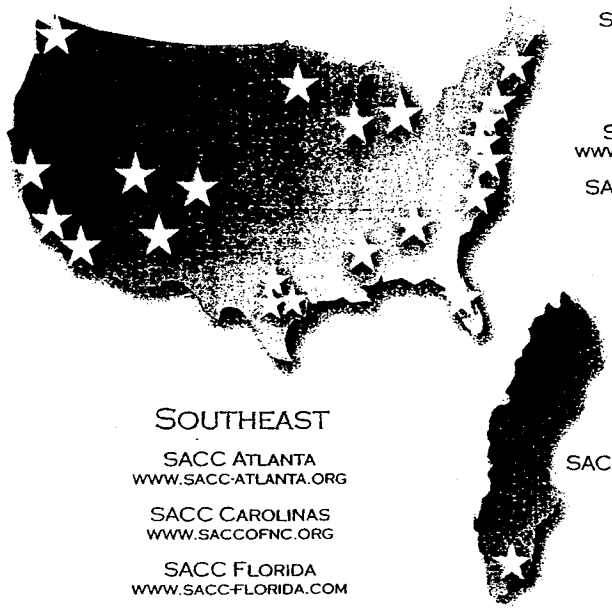

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SACC FLORIDA
WWW.SACC-FLORIDA.COM

SACC SOUTH CENTRAL U.S.
WEB SITE: TBA

SACC TEXAS
WWW.SACCTX.COM

SWEDEN

SACC-USA SOUTH SWEDEN
WWW.SACC-USA.ORG

JOIN THE SACC NETWORK TODAY!

Exhibit SACC 8 2/25/08

Opp. No. 91-156321

U.S. Chamber of Commerce vs.
United States Hispanic
Chamber of Commerce Foundation

Introduced by Applicant United
States Hispanic Chamber of
Commerce Foundation

SWEDISH-AMERICAN CHAMBERS OF COMMERCE
OF THE UNITED STATES OF AMERICA, INC.

WWW.SACC-USA.ORG

SACC 8

WHY BELONG TO SACC?

Thinking about launching in the U.S.? Looking for a partner, agent or distributor? The Swedish-American Chambers of Commerce offer the most efficient and cost-effective way for your company to enter and expand on the American market.

As a member of SACC-USA your company has access to an invaluable network of 20 chambers- located in the strongest U.S business clusters. SACC-USA and it's regional chambers will be your gateway to one of the world's largest markets- the U.S.

SACC-USA provides a broad range of services including: business matchmaking, market research, partner and distribution searches, seminars, trade missions, corporate programs, custom tailored marketing and PR programs, and much more. Our members have extensive knowledge of the current business climate and can provide expert advice on how to do business successfully in both the U.S. and Sweden.

Do what over 2,500 members already have—join the SACC network today!

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LEIF BOHMAN
PRESIDENT & CEO
APRIL SYSTEMS

"Where else can you find a network of individuals representing a wide variety of business sectors and regions, ready to guide and assist?"

ASTRID MARKLUND
PRESIDENT
ASM DEVELPMENT LLC

"We see this as a great opportunity to bring a very qualified trainee to improve our organization. This brings a new and very healthy international perspective to our business that we otherwise would not have. I'm sure many businesses would benefit from this program and I strongly recommend it."

BENGT LAGER
PRESIDENT
REGAL LAGER

"We made solid business contacts and our follow-ups have been excellent."

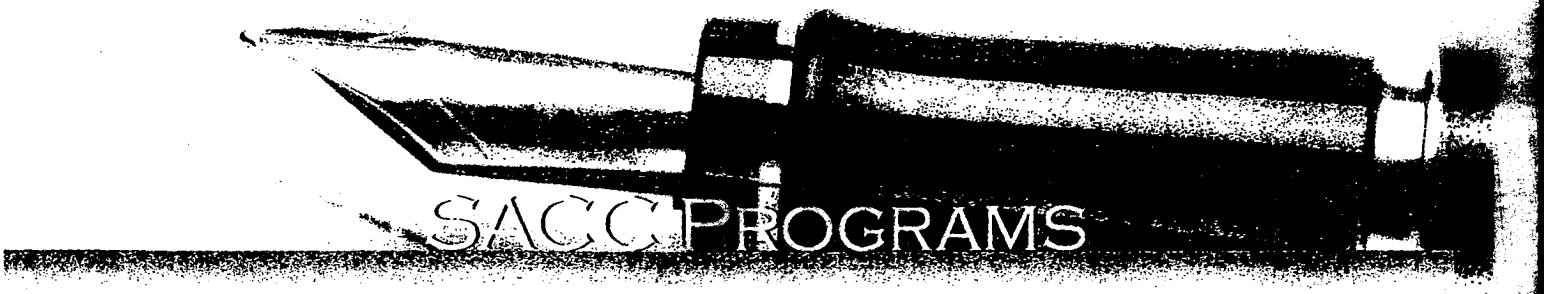
KATHLEEN BEGGEROW
PRESIDENT
AXIS BENEFITS CONSULTANTS, INC

"As a Swedish business entrepreneur operating in the U.S., the SACC network has become an integrated and vital part of our ability to reach the right people within different markets. Several new business relationships have been fostered and developed through our involvement with SACC."

NILS WELIN
CEO
CYPRESS SECURITY, LLC

"Had it not been for the facilitation by SACC-USA at the Entrepreneurial Days, our meeting with the City of Lidkoping would not have happened."

GERT LUNDGREN
PRESIDENT & CEO
LAPCAD ENGINEERING



Business Matchmaking Service

Through your membership you will have access to SACC-USA's network of 20 regional chambers in the U.S serving more than 2,500 members. We are able to practically assist companies in finding distributors, agents, consultants and other types of partners in the U.S. and in Sweden. This is one of our key activities and one of the most popular services that we offer our members. Let us find the right partners for your business too!

Corporate Branding, Marketing, and Sales Programs

SACC-USA's corporate programs are custom-tailored branding, sales, and/or marketing programs for corporations that are looking to expand on the U.S. market, make their brand(s) known, reach new customers and increase sales.

Membership directory

The SACC Membership Directory serves as an essential resource for Trans Atlantic networking and business contacts.

Custom Tailored Trade Missions

SACC-USA Trade Missions are designed for Swedish companies and business regions that want to explore the U.S. market and gather information about a certain business sector. Trade missions should be considered as a first step for companies to evaluate their potential to establish/expand in the U.S. and for business regions to form strategic alliances that are mutually beneficial for their region and their potential U.S. partner(s) as well as attracting companies to their region.

The Swedish-American Entrepreneurial Days

The Swedish-American Entrepreneurial Days is an event focusing on business matchmaking, and provides an effective platform for trade and commerce between the U.S. and Sweden. This event is a prime venue for linking Swedish and U.S businesses. It has not only grown larger, it's become global in scope with American business leaders networking with their Swedish counterparts. What makes this business-to-business event so worthwhile and successful is that it brings together entrepreneurs and experts from a variety of fields—all sharing their expertise and knowledge of the American and EU markets. In 2006 the City of Lidköping will be the location for the event. In 2007 Chicago and South Sweden will be hosting the event.

J-1 VISA SERVICE

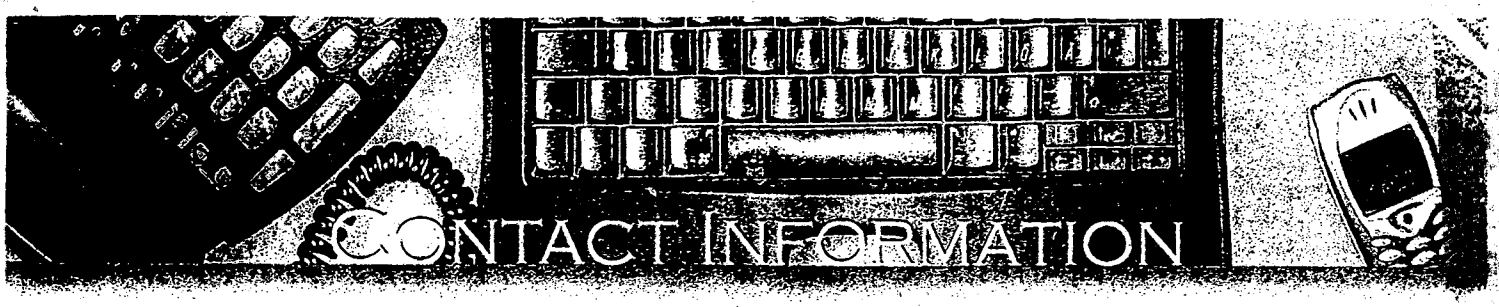
SACC member companies have access to SACC-USA's Trainee program. The program offers member organizations the opportunity to host highly qualified, mature and bilingual trainees for up to 18 months. SACC-USA maintains a large pool of pre-screened candidates within Business Administration, Marketing, Law, Finance or Engineering.

CURRENTS

Currents, is SACC-USA's magazine with news and information relating to our Swedish-American business network as well as regional chamber events, with a readership of more than 21,000. It serves as an excellent tool for members to promote their products and services. Included in the membership is also a subscription to eCurrents, SACC-USA's electronical newsletter reaching more than 5,500 recipients.

SACC ALLIANCE

SACC members can take advantage of several special discounts. Some of the organizations that are part of the Alliance are: Sony Ericsson, SAS, Icelandair as well as several selected hotels in both the U.S. and Sweden.



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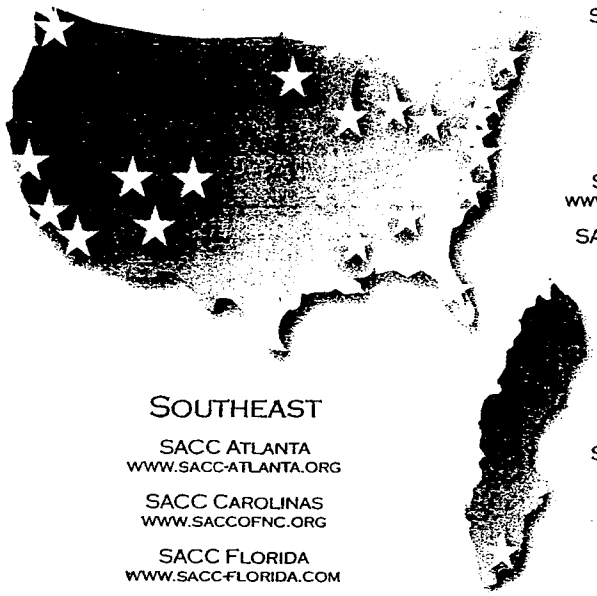

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